Introduction:

LEA: Fairfield-Suisun Unified

Contact:

LCAP Year: 2016-17

Local Control and Accountability plan and Annual Update Template

The Local Control and Accountability Plan (LCAP) and Annual Update Template shall be used to provide details regarding local educational agencies' (LEAs) actions and expenditures to support pupil outcomes and overall performance pursuant to Education Code sections 52060, 52066, 47605, 47605.5, and 47606.5. The LCAP and Annual Update Template must be completed by all LEAs each year.

For school districts, pursuant to Education Code section 52060, the LCAP must describe, for the school district and each school within the district, goals and specific actions to achieve those goals for all pupils and each subgroup of pupils identified in Education Code section 52052, including pupils with disabilities, for each of the state priorities and any locally identified priorities.

For county offices of education, pursuant to Education Code section 52066, the LCAP must describe, for each county office of education-operated school and program, goals and specific actions to achieve those goals for all pupils and each subgroup of pupils identified in Education Code section 52052, including pupils with disabilities, who are funded through the county office of education Local Control Funding Formula as identified in Education Code section 2574 (pupils attending juvenile court schools, on probation or parole, or mandatorily expelled) for each of the state priorities and any locally identified priorities. School districts and county offices of education may additionally coordinate and describe in their LCAPs services provided to pupils funded by a school district but attending county-operated schools and programs, including special education programs.

Charter schools, pursuant to Education Code sections 47605, 47605.5, and 47606.5, must describe goals and specific actions to achieve those goals for all pupils and each subgroup of pupils identified in Education Code section 52052, including pupils with disabilities, for each of the state priorities as applicable and any locally identified priorities. For charter schools, the inclusion and description of goals for state priorities in the LCAP may be modified to meet the grade levels served and the nature of the programs provided, including modifications to reflect only the statutory requirements explicitly applicable to charter schools in the Education Code.

The LCAP is intended to be a comprehensive planning tool. Accordingly, in developing goals, specific actions, and expenditures, LEAs should carefully consider how to reflect the services and related expenses for their basic instructional program in relationship to the state priorities. LEAs may reference and describe actions and expenditures in other plans and funded by a variety of other fund sources when detailing goals, actions, and expenditures related to the state and local priorities. LCAPs must be consistent with school plans submitted pursuant to Education

Code section 64001. The information contained in the LCAP, or annual update, may be supplemented by information contained in other plans (including the LEA plan pursuant to Section 1112 of Subpart 1 of Part A of Title I of Public Law 107-110) that are incorporated or referenced as relevant in this document.

For each section of the template, LEAs shall comply with instructions and should use the guiding questions as prompts (but not limits) for completing the information as required by statute. Guiding questions do not require separate narrative responses. However, the narrative response and goals and actions should demonstrate each guiding question was considered during the development of the plan. Data referenced in the LCAP must be consistent with the school accountability report card where appropriate. LEAs may resize pages or attach additional pages as necessary to facilitate completion of the LCAP.

State Priorities

The state priorities listed in Education Code sections 52060 and 52066 can be categorized as specified below for planning purposes, however, school districts and county offices of education must address each of the state priorities in their LCAP. Charter schools must address the priorities in Education Code section 52060(d) that apply to the grade levels served, or the nature of the program operated, by the charter school.

A. Conditions of Learning:

Basic: degree to which teachers are appropriately assigned pursuant to Education Code section 44258.9, and fully credentialed in the subject areas and for the pupils they are teaching; pupils have access to standards-aligned instructional materials pursuant to Education Code section 60119; and school facilities are maintained in good repair pursuant to Education Code section 17002(d). (Priority 1)

Implementation of State Standards: implementation of academic content and performance standards and English language development standards adopted by the state board for all pupils, including English learners. (Priority 2)

Course access: pupil enrollment in a broad course of study that includes all of the subject areas described in Education Code section 51210 and subdivisions (a) to (i), inclusive, of Section 51220, as applicable. (Priority 7)

Expelled pupils (for county offices of education only): coordination of instruction of expelled pupils pursuant to Education Code section 48926. (Priority 9)

Foster youth (for county offices of education only): coordination of services, including working with the county child welfare agency to share information, responding to the needs of the juvenile court system, and ensuring transfer of health and education records. (Priority 10)

B. Pupil Outcomes:

Pupil achievement: performance on standardized tests, score on Academic Performance Index, share of pupils that are college and career ready, share of English learners that become English proficient, English learner reclassification rate, share of pupils that pass Advanced Placement exams with 3 or higher, share of pupils determined prepared for college by the Early Assessment Program. (Priority 4)

Other pupil outcomes: pupil outcomes in the subject areas described in Education Code section 51210 and subdivisions (a) to (i), inclusive, of Education Code section 51220, as applicable. (Priority 8)

C. Engagement:

Parental involvement: efforts to seek parent input in decision making at the district and each schoolsite, promotion of parent participation in programs for unduplicated pupils and special need subgroups. (Priority 3)

Pupil engagement: school attendance rates, chronic absenteeism rates, middle school dropout rates, high school dropout rates, high school graduations rates. (Priority 5)

School climate: pupil suspension rates, pupil expulsion rates, other local measures including surveys of pupils, parents and teachers on the sense of safety and school connectedness. (Priority 6)

Section 1: Stakeholder Engagement

Meaningful engagement of parents, pupils, and other stakeholders, including those representing the subgroups identified in Education Code section 52052, is critical to the LCAP and budget process. Education Code sections 52060(g), 52062 and 52063 specify the minimum requirements for school districts; Education Code sections 52066(g), 52068 and 52069 specify the minimum requirements for county offices of education, and Education Code section 47606.5 specifies the minimum requirements for charter schools. In addition, Education Code section 48985 specifies the requirements for translation of documents.

Instructions: Describe the process used to consult with parents, pupils, school personnel, local bargaining units as applicable, and the community and how this consultation contributed to development of the LCAP or annual update. Note that the LEA's goals, actions, services and expenditures related to the state priority of parental involvement are to be described separately in Section 2. In the annual update boxes, describe the stakeholder involvement process for the review, and describe its impact on, the development of the annual update to LCAP goals, actions, services, and expenditures.

Guiding Questions:

- 1) How have applicable stakeholders (e.g., parents and pupils, including parents of unduplicated pupils and unduplicated pupils identified in Education Code section 42238.01; community members; local bargaining units; LEA personnel; county child welfare agencies; county office of education foster youth services programs, court-appointed special advocates, and other foster youth stakeholders; community organizations representing English learners; and others as appropriate) been engaged and involved in developing, reviewing, and supporting implementation of the LCAP?
- 2) How have stakeholders been included in the LEA's process in a timely manner to allow for engagement in the development of the LCAP?
- 3) What information (e.g., quantitative and qualitative data/metrics) was made available to stakeholders related to the state priorities and used by the LEA to inform the LCAP goal setting process? How was the information made available?
- 4) What changes, if any, were made in the LCAP prior to adoption as a result of written comments or other feedback received by the LEA through any of the LEA's engagement processes?
- 5) What specific actions were taken to meet statutory requirements for stakeholder engagement pursuant to Education Code sections 52062, 52068, and 47606.5, including engagement with representatives of parents and guardians of pupils identified in Education Code section 42238.01?
- 6) What specific actions were taken to consult with pupils to meet the requirements 5 CCR 15495(a)?
- 7) How has stakeholder involvement been continued and supported? How has the involvement of these stakeholders supported improved outcomes for pupils, including unduplicated pupils, related to the state priorities?

Involvement Process	Impact on LCAP

Fairfield Suisun Unified School District (FSUSD) stakeholder involvement meetings began in August and occurred throughout the entire Local Control Accountability Plan (LCAP) process. This procedure ensured that participants actively participated in orientation on the Local Control Funding Formula (LCFF), the eight state priority areas, the five LCAP district goals and the course of action the district would ensue to ensure the LCAP was the overarching guide for district initiatives. During opportunities for educating the community about the LCFF and LCAP these meetings stakeholder groups were involved in a needs analysis as process and priorities. they examined common data sets that aligned with each district LCAP goal. All stakeholder groups provided input on the services, actions and metrics for each goal of the LCAP.

Fairfield Suisun Unified School District's LCAP is reflective of the input from numerous stakeholder groups who were engaged in the LCAP development process. Stakeholder groups and meeting dates are listed below.

Stakeholder Groups

Parent Advisory Council (PAC)

- 9/17/2015
- 10/15/2015
- 11/05/2015
- 3/17/2016
- 4/14/2016

Foster Youth Groups

- 11/05/2015
- 11/13/2015
- 12/17/2015
- 1/06/2016
- 1/20/2016

District English Learner Advisory Committee (DELAC)

- 10/27/2015
- 3/08/2016
- 4/19/2016

Educational Services Team

With a change in leadership and several key positions within the District Office, the responsibilities around the LCAP significantly changed this year. In addition to the district management roles changing, there were many adjustments in the stakeholder involvement process as well. A concerted effort was made to strengthen and broaden stakeholder involvement and provide

The District English Learners Advisory Committee as well as the Parent Advisory Committee continued to play an active role in the review and development of the the LCAP, and more formal measures were put in place to garner additional stakeholder involvement from a variety of other groups.

PAC

The Superintendent's Parent Advisory group had multiple opportunities to discuss, review and comment on the LCAP. Starting in the fall, they received presentations regarding the overview of the LCAP, specific initiatives (PBIS), data on the goals, and two opportunities to review and discuss the 2016-2017 LCAP actions.

Foster Youth Parents/Guardians

All Foster Youth parents/guardians were invited to attend two informational meetings about the LCAP and provide input to the 2016-2017 document. These were successful events and one of the suggestions that came from this group was to develop an ongoing foster parent committee, to provide support to each other as well as provide input to the District around issues and concerns that impact foster youth. We also met with members from the Court Appointed Special Advocates (CASA) group who gave input on how to best support foster youth.

DELAC

The LCAP was an agenda item on three different DELAC meeting dates. The committee discussed the actions/services for the 2015-2016 school year, reviewed data on some of these actions, and had the opportunity to ask questions and make suggestions regarding the actions for 2016-2017. All information was provided in both English and Spanish.

- 9/16/2015
- 10/07/2015
- 2/17/2016
- 3/02/2016
- 3/16/2016

Site Administrators

- 8/31/2015
- 11/18/2015
- 3/07/2016

Voces Unidas

11/02/2015

Student Advisory Council

11/17/2015

LCAP Pizza Palooza

2/02/16

Certificated and Classified Unions

- 12/17/2015
- 1/05/2016
- 1/25/2016

School Site Secretaries

1/19/2016

Community Meetings

- 3/17/2016
- 3/17/2016

Superintendent's Cabinet

• 3/15/2016

Educational Services

The Educational Services team meets twice a month throughout the year and is comprised of the Directors and Assistant Directors in Educational Services and Pupil Services. This team provided guidance and support on the process of reviewing and revising the LCAP.

Site Administrators

Site administrators received various LCAP updates throughout the year and were also given materials to conduct their own presentations on the LCAP at their school sites. After reviewing a power point presentation and holding a guided discussion with their staff, School Site Council, English Learner Advisory Committees, the site administrators completed and returned worksheets capturing each group's questions, comments, and suggestions on the LCAP goals, actions and services.

Voces Unidas

Voces Unidas of Solano County, a local advocacy group for Latino students/families and English Learners (EL) met with the LCAP team in November after reviewing the current LCAP. During the meeting they provided very specific recommendations to increase accessibility for EL parents at the school sites and to provide support to families who do not feel welcome at schools due to language barriers. Voces Unidas meets regularly with the Superintendent and Dircetor of English Learners and Instructional Support to discuss issues within the community particularly affecting EL and Latino families.

Student Advisory Council

Secondary students received information on the LCAP, reviewed data, looked at the actions and services, then provided input on the LCAP at a Student Advisory Council meetings.

LCAP Pizza Palooza

Elementary students, representing every elementary school in the District, participated in the LCAP Pizza Palooza, and provided input on their school's current activities and what they felt was important for the District to spend money on next year as part of the 2016-2017

Stakeholder feedback was recorded and collected and then grouped into LCAP. similar categories. The feedback was prioritized based on similar themes and recurring concerns.

In addition to stakeholder input meetings the district held several informative opportunities to provide education around the LCAP to the community. These meetings included Governing Board updates, a Solano County Republican Party information presentation, and a series of five LCAP Parent University workshops. The LCAP Parent University workshops were held to familiarize parents and community members with the district LCAP goals by highlighting one initiative under each goal.

Bargaining Units (FSUTA, CSEA)

Executive members of the District's teacher bargaining unit, FSUTA, spent a day and a half dedicated to learning about, discussing and refining the LCAP. The classified bargaining unit, CSEA, spent a half a day on the LCAP as well. Both groups produced documents with notes, questions, and suggestions for the 2016-2017 LCAP.

School Site Secretaries

The school site clerical staff was invited to learn more about the LCAP and provide feedback on how each of the goals impacted their individual sites. They asked questions and provided feedback on actions and services.

Superintendent's Cabinet

Members of Cabinet participated in the Administrative Council and other Administrative training opportunities to learn more about the impact of the LCAP. During Cabinet meetings, members provided quidance on the document and discussed budget priorities as determined by the Governing Board.

Task Force Groups

Task Force groups were developed to provide district administrators the opportunity to work towards district solutions and next steps on one of ten different district initiatives. These initiatives represent the majority of the actions/services within the goals of the LCAP. Each Task Force group serves as an advisory body for the LCAP goal their initiative falls under. These administrative task force groups were developed in January of 2016 and meet once a month as work groups.

Common Recommendations

The collective impact of these stakeholder meetings resulted in common recommendations that emerged, and are addressed in the revision of the LCAP for 2016-2017. These common recommendations are as follows:

Add bilingual community liaisons, increase access to

translators and interpreters, and increase communication in home languages

- Add assistant principals at elementary sites
- Increase staff at school sites to support student's social emotional needs
- Train staff on foster youth student enrollment procedures and provide funds to support foster youth and homeless students access to extra-curricular activities
- Add parent engagement opportunities and establish parent support groups
- Provide additional resources to sites to support Positive Behavior Intervention Support (PBIS) implementation and increase social-emotional services at sites
- Increase extended day learning opportunities and increase the variety of course/pathway options aligned to student interests
- Intensify recruitment of bilingual certificated and classified staff
- Clarify the technology plan and actions, continue to build a digital culture, and manage the purchasing and replacing of devices

Annual Update:

In the past year the District continued the engagement process by meeting with the stakeholder groups as follows: The members of the Parent Advisory Committee (PAC) met a total of five times. The Foster Youth Groups met four times. The District English Learner Advisory Committee (DELAC) met three times. The Educational Services Team provided input on the LCAP five times. Site Administrators provided input on the LCAP one time. The Certificated and Classified Unions leaders met three times. The Student Advisory Council, Elementary Student Team, and the School Site Secretaries each met once. There was one community meeting held and the Superintendent's Cabinet reviewed the LCAP as well. More meeting dates are scheduled in both May and June of 2016 to provide time for review to take us through the final approval

Annual Update:

Following the guidance of the stakeholder groups, the impact on the LCAP has been significant.

Goal 5 is being absorbed by Goal 1 and Goal 4, in an effort to the emphasize the District's instructional approach to technology.

Almost all of the current actions were refined and enumerated for ease of use and to more clearly communicate next steps in the plan.

Many additional actions were added as a result of stakeholder input themes, including:

Add Bilingual Community Liaisons

process. As a result of these meetings numerous changes were made to the existing LCAP which is reflected in the Impact column on 2015-16 Annual Update and in section two under actions and services for each of the five goals.

- Train staff on Foster Youth/Homeless enrollment procedures
- Increase access to translators/interpreters
- · Add parent engagement opportunities
- Increase communication in home languages
- Establish parent support groups
- Provide additional resources to sites to support PBIS implementation
- · Increase social-emotional services at sites
- Increase extended day learning opportunities
- · Intensify recruitment of bilingual certificated and classified staff
- Increase variety of course/pathway options aligned to student interests
- Manage the purchasing/replacing of devices
- · Continue to build a digital culture

Additionally, the work that the Task Force groups are completing towards their various initiatives has an important role in the continued development and review of future LCAPs, as the initiatives make up the cornerstone of the educational program in the District. The Task Force groups are:

- Attendance (Goal 1)
- Assessment (Goal 4)
- Community Engagement (Goal 2)
- Customer Service (Goal 1)
- Parent Engagement (Goal 2)
- PBIS (Goal 3)
- RTI (Goal 3)
- Teach for Success (Goal 4)
- Technology (Goal 4)

Section 2: Goals, Actions, Expenditures, and Progress Indicators

Instructions:

All LEAs must complete the LCAP and Annual Update Template each year. The LCAP is a three-year plan for the upcoming school year and the two years that follow. In this way, the program and goals contained in the LCAP align with the term of a school district and county office of education budget and multiyear budget projections. The Annual Update section of the template reviews progress made for each stated goal in the school year that is coming to a close, assesses the effectiveness of actions and services provided, and describes the changes made in

the LCAP for the next three years that are based on this review and assessment.

Charter schools may adjust the table below to align with the term of the charter school's budget that is submitted to the school's authorizer pursuant to Education Code section 47604.33.

For school districts, Education Code sections 52060 and 52061, for county offices of education, Education Code sections 52066 and 52067, and for charter schools, Education Code section 47606.5 require(s) the LCAP to include a description of the annual goals, for all pupils and each subgroup of pupils, to be achieved for each state priority as defined in 5 CCR 15495(i) and any local priorities; a description of the specific actions an LEA will take to meet the identified goals; a description of the expenditures required to implement the specific actions; and an annual update to include a review of progress towards the goals and describe any changes to the goals.

To facilitate alignment between the LCAP and school plans, the LCAP shall identify and incorporate school-specific goals related to the state and local priorities from the school plans submitted pursuant to Education Code section 64001. Furthermore, the LCAP should be shared with, and input requested from, schoolsite-level advisory groups, as applicable (e.g., schoolsite councils, English Learner Advisory Councils, pupil advisory groups, etc.) to facilitate alignment between school-site and district-level goals and actions. An LEA may incorporate or reference actions described in other plans that are being undertaken to meet the goal.

Using the following instructions and guiding questions, complete a goal table (see below) for each of the LEA's goals. Duplicate and expand the fields as necessary.

Goal: Describe the goal:

When completing the goal tables, include goals for all pupils and specific goals for schoolsites and specific subgroups, including pupils with disabilities, both at the LEA level and, where applicable, at the schoolsite level. The LEA may identify which schoolsites and subgroups have the same goals, and group and describe those goals together. The LEA may also indicate those goals that are not applicable to a specific subgroup or schoolsite.

Related State and/or Local Priorities: Identify the state and/or local priorities addressed by the goal by placing a check mark next to the applicable priority or priorities. The LCAP must include goals that address each of the state priorities, as defined in 5 CCR 15495(i), and any additional local priorities; however, one goal may address multiple priorities.

Identified Need: Describe the need(s) identified by the LEA that this goal addresses, including a description of the supporting data used to identify the need(s).

Schools: Identify the schoolsites to which the goal applies. LEAs may indicate "all" for all schools, specify an individual school or a subset of schools, or specify grade spans (e.g., all high schools or grades K-5).

Applicable Pupil Subgroups: Identify the pupil subgroups as defined in Education Code section 52052 to which the goal applies, or indicate "all" for all pupils.

Expected Annual Measurable Outcomes: For each LCAP year, identify and describe specific expected measurable outcomes for all pupils using, at minimum, the applicable required metrics for the related state priorities. Where applicable, include descriptions of specific expected measurable outcomes for schoolsites and specific subgroups, including pupils with disabilities, both at the LEA level and at the schoolsite level.

The metrics used to describe the expected measurable outcomes may be quantitative or qualitative, although the goal tables must address all required metrics for every state priority in each LCAP year. The required metrics are the specified measures and objectives for each state priority as set forth in Education Code sections 52060(d) and 52066(d). For the pupil engagement priority metrics, LEAs must calculate the rates specified in Education Code sections 52060(d)(5)(B), (C), (D) and (E) as described in the Local Control Accountability Plan and Annual Update Template Appendix, sections (a) through (d).

Actions/Services: For each LCAP year, identify all annual actions to be performed and services provided to meet the described goal. Actions may describe a group of services that are implemented to achieve the identified goal.

Scope of Service: Describe the scope of each action/service by identifying the schoolsites covered. LEAs may indicate "all" for all schools, specify an individual school or a subset of schools, or specify grade spans (e.g., all high schools or grades K-5). If supplemental and concentration funds are used to support the action/service, the LEA must identify if the scope of service is districtwide, schoolwide, countywide, or charterwide.

Pupils to be served within identified scope of service: For each action/service, identify the pupils to be served within the identified scope of service. If the action to be performed or the service to be provided is for all pupils, place a check mark next to "ALL."

For each action and/or service to be provided above what is being provided for all pupils, place a check mark next to the applicable unduplicated pupil subgroup(s) and/or other pupil subgroup(s) that will benefit from the additional action, and/or will receive the additional service. Identify, as applicable, additional actions and services for unduplicated pupil subgroup(s) as defined in Education Code section 42238.01, pupils redesignated fluent English proficient, and/or pupils subgroup(s) as defined in Education Code section 52052.

Budgeted Expenditures: For each action/service, list and describe budgeted expenditures for each school year to implement these actions, including where those expenditures can be found in the LEA's budget. The LEA must reference all fund sources for each proposed expenditure. Expenditures must be classified using the California School Accounting Manual as required by Education Code sections 52061, 52067, and 47606.5.

Guiding Questions:

- 1) What are the LEA's goal(s) to address state priorities related to "Conditions of Learning"?
- 2) What are the LEA's goal(s) to address state priorities related to "Pupil Outcomes"?
- 3) What are the LEA's goal(s) to address state priorities related to parent and pupil "Engagement" (e.g., parent involvement, pupil engagement, and school climate)?
- 4) What are the LEA's goal(s) to address any locally-identified priorities?
- 5) How have the unique needs of individual schoolsites been evaluated to inform the development of meaningful district and/or individual schoolsite goals (e.g., input from site level advisory groups, staff, parents, community, pupils; review of school level plans; in-depth school level data analysis, etc.)?
- 6) What are the unique goals for unduplicated pupils as defined in Education Code sections 42238.01 and subgroups as defined in section 52052 that are different from the LEA's goals for all pupils?
- 7) What are the specific expected measurable outcomes associated with each of the goals annually and over the term of the LCAP?
- 8) What information (e.g., quantitative and qualitative data/metrics) was considered/reviewed to develop goals to address each state or local priority?
- 9) What information was considered/reviewed for individual schoolsites?
- 10) What information was considered/reviewed for subgroups identified in Education Code section 52052?
- 11) What actions/services will be provided to all pupils, to subgroups of pupils identified pursuant to Education Code section 52052, to specific schoolsites, to English learners, to low-income pupils, and/or to foster youth to achieve goals identified in the LCAP?
- 12) How do these actions/services link to identified goals and expected measurable outcomes?
- 13) What expenditures support changes to actions/services as a result of the goal identified? Where can these expenditures be found in the LEA's budget?

| Create safe, inclusive, and welcoming Learning environments where students attend and are connected to their schools. | Create safe, inclusive, and welcoming Learning environments where students attend and are connected to their schools. | Create safe, inclusive, and welcoming Learning environments attend and are connected to their schools. | Create safe, inclusive, and welcoming Learning environments attend and are connected to their schools. | Create safe, inclusive, and welcoming environment. | Crea

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Goal Applies to:	Schools: LEA Wide/ All Schools
	I IGrades: All
	Applicable Pupil Subgroups: Foster Youth, American Indian or Alaska Native, Hispanic or Latino, Two or More Races, Low Income Pupils, Redesignated fluent English proficient, Asian, Native Hawaiian or Pacific Islander, Other (Fluent-English Proficient and English Only, English Charles, Black or African American, Filipino, White, Students with Disabilities, Homeless
	LCAP Year 1
Expected Annual Measurable Outcomes:	Rate of Teacher Mis-assignment - There will be a minimum 10% reduction annually until we have zero certificated vacancies. (Goal for 2016-17 - maximum of 12 vacancies)
	Access to Instructional Materials - All annual Williams' Reports will find that all students have access to standards-aligned instructional materials. (Goal for 2016-17 - 100% of students have instructional materials according to Williams Reports)
	Facilities in Good Repair - 100% of FSUSD schools will have a rating of good or exemplary on the annual Facilities Inspection Tool (FIT) report as reported annually in School Acoounatbility Report Cards (SARCs). Facilities in good repair (Goal for 2016-17 - SARC FIT Reports 100%)
	Attendance Rates - There will be a minimum .25 percentage points growth annually for all students and .5 for unduplicated student groups until we reach 96% districtwide for all students and each unduplicated count student group. 2016-17 goals:
	 All Students - 95.89% Foster Youth/Homeless - 92.74% English Learners - 96.00% Socio-economically Disadvantaged - 95.52% Tolenas Elementary - Increase by 1 percentage point to 95.58%
	Chronic Absenteeism Rate - There will be a mimum 1 percentage point reduction annually for all students and 3 percentage points for Foster Youth/Homeless students. 2016-17 goals:
	 All Students - 9.8% Foster Youth/Homeless - 22.6%
	Middle School Dropout Rate - No more than 10 middle school students will dropout annually. (2016-17 goal is to stay under 10 students.)
	High School Dropout Rate - There will be a minmum .2 percentage point reduction annually for all students. (2016-17 goa is 5.7%)

High School Graduation Rate - There will be a minimum 1 percentage point growth annually for all students and 2 percentage points for each unduplicated count student group. 2016-17 goals (based on State Cohort Report):

- All Students 92%
- Foster Youth/Homeless 59%
- English Learners 83.3%
- Socio-economically Disadvantaged 90%

Welcoming Schools Rubric - Data will be collected utilizing a rubric with indicators of a welcoming environment. (Baseline data will be collected in the Fall of 2016-17 and goals will be established for 2017-18 based on the baseline data)

Attendance Liaison Pre-Post Intervention - Average daily attendance rates will increase for a minimum of 50% of students who receive intervention from attendance liaisons. (Baseline data will be reported in 2016-17 based on 2015-16 summative data at end of year)

Extra-curricular opportunities provided at sites - There will be a minimum 10% growth annually in the number of extra-curricular opportunities provided to students by all school sites. (Baseline data will be collected in the Spring of 2016-2017)

Results on Physical Fitness Tests - There will be a minimum 5% growth annually in the percentage of fifth grade students who score in the Healthy Fitness Zone on the Body Composition and Aerobic Capacity subtests in the annual Physical Fitness Tests (PFT). Goals for 2016-17 are as follows:

- Aerobic Capacity 58.7%
- Body Composition 59.3%

School Effectiveness Survey - There will be a minimum growth of 3 percentage points annually in the percentage of parents and students that report an overall perception of Excellent/Good. (2016-17 goal is 75%)

Actions/Services Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
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1.1 Designate 5% of each sites discretionary funds to be dedicated to student engagement related activities and expenditures.	LEA Wide/ All Schools Grades: All	All	Fund 01: Unrestricted Certificated stipends - \$30,000 Services and other operating expenditures - \$86,000 Benefits - \$4,000
1.2 Implement fully restored contractual release time to provide students access to arts, music and physical education taught by credentialed specialists on a weekly basis.	All Elementary Schools Grades: TK, K, 1st, 2nd, 3rd, 4th, 5th, 6th, 7th, 8th	X All	Fund 01— Unrestricted Certificated Salaries - \$605,000 Benefits - \$110,000 Books and supplies - \$22,000
1.3 Re-instate home to school routes for Tolenas Elementary School in order to provide a safe transportation alternative for students.	Tolenas Elementary Grades: TK, K, 1st, 2nd, 3rd, 4th, 5th	X All	Fund 01 —Restricted: Classified Salaries - \$100,000 Benefits - \$29,000

1.4 Maintain attendance liaison program and change job duties to re-focus the work to specifically address foster/homeless youth attendance, graduation rates and school connectivity along with continuing to serve chronically absent students.	LEA Wide/All Schools Grades: All	_ All	Fund 01 - Unrestricted Classified Salaries - \$215,000 Benefits - \$135,000
1.5 Expand Career Technical Education opportunities at the secondary level.	All High Schools Grades: 9th, 10th, 11th, 12th	_ All	Fund 01- Restricted Certificated Salaries - \$600,000 Benefits - \$190,000 Books and Supplies - \$105,000 Services and other operating expenditures - \$105,000

1.6 Continue to expand and support K-8 thematic based schools.	K-8 Schools Grades: K, 1st, 2nd, 3rd, 4th, 5th, 7th, 8th	All	Fund 01 - Unrestricted Services and other operating expenditures - \$100,000
1.7 Implement revised Administrative Regulation 5116.1 in order to provide siblings of foster youth higher priority to attend school of preference (that sibling is already attending) through the open enrollment program.	LEA Wide/All Schools Grades: All	_ All	No additional cost
Complete deferred maintenance projects and critical needs to maintain physical plant integrity.	LEA Wide/All Schools Grades: All	_ All	Fund 01 - Unrestricted Capital Outlay \$1,400,000
1.9 Provide mandatory training to all clerical staff (school sites and central office) on rules and regulations regarding enrollment procedures for foster youth and homeless students and completing Home Language Surveys to accurately identify EL students.	LEA Wide/All Schools Grades: All	_ All	No additional cost

1.10 Upgrade network infrastructure to increase Internet bandwidth from 350 Kbps per student to 700 Kbps per student.	LEA Wide/All Schools Grades: All	_ All	Fund 01 - Unrestricted Books and Supplies - \$526,000 Services and other operating expenditurers - \$50,000
1.11 Maintain Customer Service Task Force (created January 2016), a group of site and central office administrators tasked with guiding sites in efforts to improve customer service through analyzing data, reviewing research and making recommendations for implementation steps.	LEA Wide/All Schools Grades: All	_ All	No additional cost
1.12 Maintain Attendance Task Force (created in January 2016), a group of site and central office administrators tasked with guiding sites in efforts to improve overall attendance rates through analyzing data, reviewing research and making recommendations for implementation steps.	LEA Wide/All Schools Grades: All	_ All Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races _ Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander _ English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other	No additional costs

Rate of Teacher Mis-assignment - There will be a minimum 10% reduction annually until we have zero certificated vacancies.

Access to Instructional Materials - All annual Williams' Reports will find that all students have access to standards-aligned instructional materials.

Facilities in Good Repair - 100% of FSUSD schools will have a rating of good or exemplary on the annual Facilities Inspection Tool (FIT) report as reported annually in School Acoounatbility Report Cards (SARCs).

Attendance Rates - There will be a minimum .25 percentage points growth annually for all students and .5 for unduplicated student groups until we reach 96% districtwide for all students and each unduplicated count student group.

Chronic Absenteeism Rate - There will be a mimum 1 percentage point reduction annually for all students and 3 percentage points for Foster Youth/Homeless students.

Middle School Dropout Rate - No more than 10 middle school students will dropout annually.

High School Dropout Rate - There will be a minmum .2 percentage point reduction annually for all students.

High School Graduation Rate - There will be a minimum 1 percentage point growth annually for all students and 2 percentage points for each unduplicated count student group.

Welcoming Schools Rubric - Data will be collected utilizing a rubric with indicators of a welcoming environment. (Baseline data will be collected in the Fall of 2016-17 and goals will be established for 2017-18 based on the baseline data)

Attendance Liaison Pre-Post Intervention - Average daily attendance rates will increase for a minimum of 50% of students who receive intervention from attendance liaisons.

Extra-curricular opportunities provided at sites - There will be a minimum 10% growth annually in the number of extra-curricular opportunities provided to students by all school sites. (Baseline data will be collected in the Spring of 2016-2017)

Results on Physical Fitness Tests - There will be a minimum 5% growth annually in the percentage of fifth grade students who score in the Healthy Fitness Zone on the Body Composition and Aerobic Capacity subtests in the annual Physical Fitness Tests (PFT).

School Effectiveness Survey - There will be a minimum growth of 3 percentage points annually in the percentage of parents and students that report an overall perception of Excellent/Good.

Actions/Services	Scope of	Pupils to be served within identified scope of	Budgeted	
	Service	service	Expenditures	

1.1 Designate 5% of each sites discretionary funds to be dedicated to student engagement related activities and expenditures.	LEA Wide/ All Schools Grades: All	All	Fund 01 - Unrestricted Certificated stipends - \$30,000 Services and other operating expenditures - \$86,000 Benefits - \$4,000
1.2 Continue fully restored contractual release time to provide students access to arts, music and physical education taught by credentialed specialists on a weekly basis.	All Elementary Schools Grades: TK, K, 1st, 2nd, 3rd, 4th, 5th, 6th, 7th, 8th	_ All	Fund 01— Unrestricted Certificated Salaries - \$605,000 Benefits - \$110,000 Books and supplies - \$22,000?
1.3 Continue home to school routes for Tolenas Elementary School in order to provide a safe transportation alternative for students.	Tolenas Elementary Grades: TK, K, 1st, 2nd, 3rd, 4th, 5th	_ All	Fund 01 —Restricted: Classified Salaries - \$100,000 Benefits - \$29,000?

1.4 Maintain attendance liaison program and change job duties to re-focus the work to specifically address foster/homeless youth attendance, graduation rates and school connectivity along with continuing to serve chronically absent students.	LEA Wide/All SchoolsAll Grades: All	_ All Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races _ Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander _ English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other	Fund 01 - Unrestricted Classified Salaries - \$215,000 Benefits - \$135,000
1.5 Expand Career Technical Education opportunities at the secondary level.	All High Schools Grades: 9th, 10th, 11th, 12th	_ All	Fund 01- Restricted Certificated Salaries - \$600,000 Benefits - \$190,000 Books and Supplies - \$105,000 Services and other operating expenditures - \$105,000
1.6 Continue to expand and support K-8 thematic based schools.	K-8 Schools Grades: K, 1st, 2nd, 3rd, 4th, 5th, 6th, 7th, 8th	_ All	Fund 01 - Unrestricted Services and other operating expenditures - \$100,000

1.7 Maintain focus on revised Administrative Regulation 5116.1 in order to provide siblings of foster youth higher priority to attend school of preference (that sibling is already attending) through the open enrollment program.	LEA Wide/All Schools Grades: All	_ All	No additional cost
1.8 Complete deferred maintenance projects and critical needs to maintain physical plant integrity.	LEA Wide/All Schools Grades: All	_ All	Fund 01 - Unrestricted Capital Outlay \$1,400,000
1.9 Provide mandatory training to all clerical staff (school sites and central office) on rules and regulations regarding enrollment procedures for foster youth and homeless students and completing Home Language Surveys to accurately identify EL students.	LEA Wide/All Schools Grades: All	_ All	No additional cost
1.10 Maintain network infrastructure to increase Internet bandwidth.	LEA Wide/All Schools Grades: All	_ All	Books and Supplies - \$20,000

1.11 Maintain Customer Service Task Force (created January 2016), a group of site and central office administrators tasked with guiding sites in efforts to improve customer service through analyzing data, reviewing research and making recommendations for implementation steps.	LEA Wide/All Schools Grades: All	_ All	No additional cost		
1.12 Maintain Attendance Task Force (created in January 2016), a group of site and central office administrators tasked with guiding sites in efforts to improve overall attendance rates through analyzing data, reviewing research and making recommendations for implementation steps.	LEA Wide/All Schools Grades: All	_ All	No additional costs		
LCAP Year 3					

Rate of Teacher Mis-assignment - There will be a minimum 10% reduction annually until we have zero certificated vacancies.

Access to Instructional Materials - All annual Williams' Reports will find that all students have access to standards-aligned instructional materials.

Facilities in Good Repair - 100% of FSUSD schools will have a rating of good or exemplary on the annual Facilities Inspection Tool (FIT) report as reported annually in School Acoounatbility Report Cards (SARCs).

Attendance Rates - There will be a minimum .25 percentage points growth annually for all students and .5 for unduplicated student groups until we reach 96% districtwide for all students and each unduplicated count student group.

Chronic Absenteeism Rate - There will be a mimum 1 percentage point reduction annually for all students and 3 percentage points for Foster Youth/Homeless students.

Middle School Dropout Rate - No more than 10 middle school students will dropout annually.

High School Dropout Rate - There will be a minmum .2 percentage point reduction annually for all students.

High School Graduation Rate - There will be a minimum 1 percentage point growth annually for all students and 2 percentage points for each unduplicated count student group.

Welcoming Schools Rubric - Data will be collected utilizing a rubric with indicators of a welcoming environment. (Baseline data will be collected in the Fall of 2016-17 and goals will be established for 2017-18 based on the baseline data)

Attendance Liaison Pre-Post Intervention - Average daily attendance rates will increase for a minimum of 50% of students who receive intervention from attendance liaisons.

Extra-curricular opportunities provided at sites - There will be a minimum 10% growth annually in the number of extra-curricular opportunities provided to students by all school sites.

Results on Physical Fitness Tests - There will be a minimum 5% growth annually in the percentage of fifth grade students who score in the Healthy Fitness Zone on the Body Composition and Aerobic Capacity subtests in the annual Physical Fitness Tests (PFT).

School Effectiveness Survey - There will be a minimum growth of 3 percentage points annually in the percentage of parents and students that report an overall perception of Excellent/Good.

Actions/Services	Scope of	Pupils to be served within identified scope of	Budgeted	
	Service	service	Expenditures	

1.1 Designate 5% of each sites discretionary funds to be dedicated to student engagement related activities and expenditures.	LEA Wide/ All Schools Grades: All	All	Fund 01 - Unrestricted Certificated stipends - \$30,000 Services and other operating expenditures - \$86,000 Benefits - \$4,000
1.2 Continue fully restored contractual release time to provide students access to arts, music and physical education taught by credentialed specialists on a weekly basis.	All Elementary Schools Grades: TK, K, 1st, 2nd, 3rd, 4th, 6th, 7th, 8th	_ All	Fund 01— Unrestricted Certificated Salaries - \$605,000 Benefits - \$110,000 Books and supplies - \$22,000?
1.3 Continue home to school routes for Tolenas Elementary School in order to provide a safe transportation alternative for students.	Tolenas Elementary Grades: TK, K, 1st, 2nd, 3rd, 4th, 5th	_ All	Fund 01 —Restricted: Classified Salaries - \$100,000 Benefits - \$29,000?

1.4 Maintain attendance liaison program and change job duties to re-focus the work to specifically address foster/homeless youth attendance, graduation rates and school connectivity along with continuing to serve chronically absent students.	LEA Wide/All Schools Grades: All	All	Fund 01 - Unrestricted Classified Salaries - \$215,000 Benefits - \$135,000
1.5 Expand Career Technical Education opportunities at the secondary level.	All High Schools Grades: 9th, 10th, 11th, 12th, Adult	All	Fund 01- Restricted Certificated Salaries - \$600,000 Benefits - \$190,000 Books and Supplies - \$105,000 Services and other operating expenditures - \$105,000?
1.6 Continue to support K-8 thematic based schools.	K-8 Schools Grades: K, 1st, 2nd, 3rd, 4th, 5th, 6th, 7th, 8th	_ All	Fund 01 - Unrestricted Services and other operating expenditures - \$100,000

1.7 Maintain focus on Administrative Regulation 5116.1 in order to provide siblings of foster youth higher priority to attend school of preference (that sibling is already attending) through the open enrollment program.	LEA Wide/All Schools Grades: All	_ All	No additional cost
Complete deferred maintenance projects and critical needs to maintain physical plant integrity.	LEA Wide/All Schools Grades: All	_ All	Fund 01 - Unrestricted Capital Outlay \$1,400,000
1.9 Provide mandatory training to all clerical staff (school sites and central office) on rules and regulations regarding enrollment procedures for foster youth and homeless students and completing Home Language Surveys to accurately identify EL students.	LEA Wide/All Schools Grades: All	_ All	No additional cost
1.10 Maintain network infrastructure to increase Internet bandwidth.	LEA Wide/All Schools Grades: All	_ All	Fund 01 - Unrestricted Books and Supplies - \$20,000

1.11 Maintain Customer Service Task Force (created January 2016), a group of site and central office administrators tasked with guiding sites in efforts to improve customer service through analyzing data, reviewing research and making recommendations for implementation steps.	LEA Wide/All Schools Grades: All	_ All	No additional cost
1.12 Maintain Attendance Task Force (created in January 2016), a group of site and central office administrators tasked with guiding sites in efforts to improve overall attendance rates through analyzing data, reviewing research and making recommendations for implementation steps.	LEA Wide/All Schools Grades: All	_ All	No additional costs

	Related State and/or Local Priorities: 2. Engage parents and community partners through education, communication, and collaboration to promote student success Related State and/or Local Priorities:						
Identified Need:	All parents need to feel welcome and connected to the school community, with opportunities for engagement and open communication. Parents actively participate in school events and programs targeted at their attendance; parents receive timely and ongoing communication regarding events and school happenings. Data sets: Anecdotal information on parent involvement, parental education programs implemented at school sites, parental participation in DELAC and DAC, District parent survey results. All schools need community partnerships and community member engagement to promote student involvement. Our community is strengthened when community members have the opportunity to participate in two-way partnerships with our schools. Data sets: Student Survey results, UC/CSU eligibility rates, CTE Pathway completion rates, CELDT results, English Learner Reclassification rates?						
Goal Applies to:	Schools: LEA Wide/All Schools Grades: All Applicable Pupil Subgroups: All						
	LCAP Year 1						

Efforts to Seek Parent Input - There will be a 5% increase annually of parents of unduplicated count student groups that complete the School Effectiveness Surveys. (Baseline data will be collected in March 2017 and goals will be established based upon baseline data)

Promotion of Parental Participation - There will be a 10% increase annually of parents of unduplicated count student groups that participate in English Learner Advisory Councils, School Site Councils and District-wide LCAP Parent Advisory Committee.(Baseline data will be collected in September 2016 and goals will be established upon baseline data)

Community Partners - There will be a 10% increase annually of the number of community based partnerships with FSUSD schools.

Attendance at Community Events - Every district and site level FSUSD administrator will attend at least two community events annually. (Baseline data will be collected in March 2017 and growth goals will be established based upon baseline data)

Parent Engagement Opportunities - Each school site will annually offer and document a minimum of four parent engagement activities beyond required activities like Back to School Night.

Attendance at Special Education Parent Leaders Meetings for Parents of Students with Special Needs - There will be a minimum growth of 10% annually of the number of parents that attend the Special Education Parent Leader meetings.

Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
2.1 Each school site will provide a minimum of 4 parent engagement activities throughout the school year.	LEA Wide/All Schools Grades: All	X All	Fund 01 - Unrestricted Services and other operating expenditures \$120,000.00

2.2 Implement LCAP Parent University workshop series to provide parents with interactive opportunities to learn about specific goals/actions in the LCAP.	LEA Wide/All Schools Grades: All	X All	Fund 01 Restricted, Classified Salaries \$1,000.00 Benefits \$200.00 Services and other operating expenditures \$3,800.00 Total: \$5,000.00
2.3 Provide non-academic community engagement activities such as Trunk-or-Treat and Back to School Resource Fair.	LEA Wide/All Schools Grades: All	X All	Fund 01 - Unrestricted Books and Supplies - \$5,000
2.4 Utilize a variety of communication tools such as texting and social media to inform the community of events and celebrations.	LEA/All Schools Grades: All	X All	No additional cost.

2.5 Recruit, hire, train and deploy 5 FTE additional bilingual community liaisons at sites with high percentages of Spanish speaking families to provide access to community resources and additional translation/interpretation.	Schools: Grades: All	_ All Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races _ Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander X English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other	Fund 01 Unrestricted, Classified Salaries \$144,000.00 Benefits \$36,000.00
2.6 Provide additional Language Line site licenses to increase access to face to face interpreters for a variety of second language speaking families.	LEA Wide/All Schools Grades: All	_ All	Fund 01 Unrestricted Services and other operating expenditures \$50,000.00
2.7 Develop a plan to recruit, hire and train interpreters/translators of languages other than Spanish to provide interpretation/translation on an as-needed basis.	LEA Wide/All Schools Grades: All	_ All	Fund 01 Unrestricted, Classified Salaries \$8,000.00 Benefits \$2,000.00

2.8 Provide English as a Second Language (ESL) classes for second language parents at designated school sites to increase their ability to support students at home.	LEA Wide; Title 1 Schools Grades: All	_ All	Fund 01 Restricted, Certificated Salaries \$26,000.00 Classified Salaries \$1,000.00 Benefits \$5,000.00 Services and other operating expenditures \$3,000.00
2.9 Hold Parent Leader Training Institute (PLTI) for Spanish speaking parents.	LEA Wide/All Schools Grades: All	_ All	Fund 01 - Unrestricted Services and other operating expenditures \$30,000.00
2.10 Establish a FSUSD Foster Youth Network comprised of foster parents/community members/District staff that will meet quarterly to continue to refine and improve services for Foster Youth.	LEA Wide/All Schools Grades: All	_ All	No additional cost.

2.11 Provide mandatory training to all site administrators on establishing and facilitating School Site Councils (SSCs) and English Learner Advisory Councils (ELACs) and ensure that all sites hold trainings on roles and responsibilities for members.	LEA Wide/All Schools Grades: All	X All	No additional cost.
2.12 The Superintendent and District staff will meet with parent leadership and advocacy groups to discuss LCAP recommendations and implementation.	LEA Wide/All Schools Grades: All	X All	No additional cost.
2.13 Designate 5% of each sites discretionary funds to be dedicated to parent involvement related activities.	LEA Wide/All Schools. Grades: All	X All	Fund 01 - Unrestricted Classified Salaries \$10,000.00 Benefits \$2,500.00 Services and other operating expenditures \$107,500.00

2.14 Maintain Parent Engagement Task Force (created in January 2016), a group of site and central office administrators tasked with guiding sites in efforts to improve and expand parent engagement opportunities through analyzing data, reviewing research and making recommendations for implementation steps.	LEA Wide/All Schools Grades: All	X All Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races _ Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander _ English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other	No additional cost.		
2.15 Maintain Community Engagement Task Force (created in January 2016), a group of site and central office administrators tasked with guiding sites in efforts to improve and expand community engagement opportunities through analyzing data, reviewing research and making recommendations for implementation steps.	LEA Wide/All Schools Grades: All	X All	No additional cost.		
	LCAP Year 2				

Efforts to Seek Parent Input - There will be a 5% increase annually of parents of unduplicated count student groups that complete the School Effectiveness Surveys. (Baseline data will be collected in March 2017 and goals will be established based upon baseline data)

Promotion of Parental Participation - There will be a 10% increase annually of parents of unduplicated count student groups that participate in English Learner Advisory Councils, School Site Councils and District-wide LCAP Parent Advisory Committee.(Baseline data will be collected in September 2016 and goals will be established upon baseline data)

Community Partners - There will be a 10% increase annually of the number of community based partnerships with FSUSD schools.

Attendance at Community Events - Every district and site level FSUSD administrator will attend at least two community events annually.

Parent Engagement Opportunities - Each school site will annually offer and document a minimum of four parent engagement activities beyond required activities like Back to School Night.

Attendance at Special Education Parent Leaders Meetings for Parents of Students with Special Needs - There will be a minimum growth of 10% annually of the number of parents that attend the Special Education Parent Leader meetings.

Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
2.1 Each school site will provide a minimum of 4 parent engagement activities throughout the school year.	LEA Wide/All Schools Grades: All	X All	Fund 01 - Unrestricted Services and other operating expenditures \$120,000

2.2 Continue LCAP Parent University workshop series to provide parents with interactive opportunities to learn about specific goals/actions in the LCAP.	LEA Wide/All Schools Grades: All	X All	Fund 01 - Restricted Classified Salaries \$1,000.00 Benefits \$200.00 Services and other operating expenditures \$3,800.00
2.3 Provide non-academic community engagement activities such as Trunk-or-Treat and Back to School Resource Fair.	LEA Wide/All Schools Grades: All	X All	Fund 01 - Unrestricted Books and Supplies - \$5,000
2.4 Utilize a variety of communication tools such as texting and social media to inform the community of events and celebrations.	LEA/All Schools Grades: All	X All	No additional cost.

2.5 Continue with 5 FTE additional bilingual community liaisons at sites with high percentages of Spanish speaking families to provide access to community resources and additional translation/interpretation.	Schools: Grades: All	All	Fund 01 - Unrestricted Classified Salaries \$144,000.00 Benefits \$36,000.00
2.6 Continue additional Language Line site licenses to increase access to face to face interpreters for a variety of second language speaking families.	LEA Wide/All Schools Grades: All	_ All	Fund 01- Unrestricted Services and other operating expenditures \$50,000.00
2.7 Continue plan to recruit, hire and train interpreters/translators of languages other than Spanish to provide interpretation/translation on an as-needed basis.	LEA Wide/All Schools Grades: All	_ All	Fund 01 - Unrestricted Classified Salaries \$8,000.00 Benefits \$2,000.00

2.8 Provide English as a Second Language (ESL) classes for second language parents at designated school sites to increase their ability to support students at home.	LEA Wide; Title 1 Schools Grades: All	_ All	Fund 01 - Restricted Certificated Salaries \$26,000.00 Classified Salaries \$1,000.00 Benefits \$5,000.00 Services and other operating expenditures \$3,000.00
2.9 Hold Parent Leader Training Institute (PLTI) for Spanish speaking parents.	LEA Wide/All Schools Grades: All	All	Fund 01 - Unrestricted Services and other operating expenditures \$30,000.00
2.10 Continue the FSUSD Foster Youth Network comprised of foster parents/community members/District staff that will meet quarterly to continue to refine and improve services for Foster Youth.	LEA Wide/All Schools Grades: All	_ All	No additional cost.

2.11 Provide mandatory training to all site administrators on establishing and facilitating School Site Councils (SSCs) and English Learner Advisory Councils (ELACs) and ensure that all sites hold trainings on roles and responsibilities for members.	LEA Wide/All Schools Grades: All	X All	No additional cost.
2.12 The Superintendent and District staff will meet with parent leadership and advocacy groups to discuss LCAP recommendations and implementation.	LEA Wide/All Schools Grades: All	X All	No additional cost.
2.13 Designate 5% of each sites discretionary funds to be dedicated to parent involvement related activities.		X All	Fund 01 - Unrestricted Classified Salaries \$10,000.00 Classified Benefits \$2,500.00 Services and other operating expenditures \$107,500.00

2.14 Maintain Parent Engagement Task Force (created in January 2016), a group of site and central office administrators tasked with guiding sites in efforts to improve and expand parent engagement opportunities through analyzing data, reviewing research and making recommendations for implementation steps.	LEA Wide/All Schools Grades: All	X All	No additional cost.
2.15 Maintain Community Engagement Task Force (created in January 2016), a group of site and central office administrators tasked with guiding sites in efforts to improve and expand community engagement opportunities through analyzing data, reviewing research and making recommendations for implementation steps.	LEA Wide/All Schools Grades: All	X All	No additional cost.

LCAP Year 3

Expected Annual Measurable Outcomes:

Efforts to Seek Parent Input - There will be a 5% increase annually of parents of unduplicated count student groups that complete the School Effectiveness Surveys. (Baseline data will be collected in March 2017 and goals will be established based upon baseline data)

Promotion of Parental Participation - There will be a 10% increase annually of parents of unduplicated count student groups that participate in English Learner Advisory Councils, School Site Councils and District-wide LCAP Parent Advisory Committee.(Baseline data will be collected in September 2016 and goals will be established upon baseline data)

Community Partners - There will be a 10% increase annually of the number of community based partnerships with FSUSD schools.

Attendance at Community Events - Every district and site level FSUSD administrator will attend at least two community events annually.

Parent Engagement Opportunities - Each school site will annually offer and document a minimum of four parent engagement activities beyond required activities like Back to School Night.

Attendance at Special Education Parent Leaders Meetings for Parents of Students with Special Needs - There will be a minimum growth of 10% annually of the number of parents that attend the Special Education Parent Leader meetings.

Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
2.1 Each school site will provide a minimum of 4 parent engagement activities throughout the school year.	LEA Wide/All Schools Grades: All	X All Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races _ Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander _ English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other	Fund 01 - Unrestricted Services and other operating expenditures \$120,000
2.2 Continue LCAP Parent University workshop series to provide parents with interactive opportunities to learn about specific goals/actions in the LCAP.	LEA Wide/All Schools Grades: All	X All	Fund 01- Restricted Classified Salaries \$1,000.00 Benefits \$200.00 Services and other operating expenditures \$3,800.00
2.3 Provide non-academic community engagement activities such as Trunk-or-Treat and Back to School Resource Fair.	LEA Wide/All Schools Grades: All	X All	Fund 01 - Unrestricted Books and Supplies - \$5,000

2.4 Utilize a variety of communication tools such as texting and social media to inform the community of events and celebrations.	LEA/All Schools Grades: All	X All Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races _ Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander _ English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other	No additional cost.
2.5 Continue with 5 FTE additional bilingual community liaisons at sites with high percentages of Spanish speaking families to provide access to community resources and additional translation/interpretation.	Schools: Grades: All	_ All Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races _ Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander X English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other	Fund 01 - Unrestricted Classified Salaries \$144,000.00 Benefits \$36,000.00 Total: \$180,000.00
2.6 Continue Language Line site licenses to increase access to face to face interpreters for a variety of second language speaking families.	LEA Wide/All Schools Grades: All	_ All	Fund 01- Unrestricted Services and other operating expenditures \$50,000.00

2.7 Continue plan to recruit, hire and train interpreters/translators of languages other than Spanish to provide interpretation/translation on an as-needed basis.	LEA Wide/All Schools Grades: All	_ All	Fund 01 - Unrestricted Classified Salaries \$8,000.00 Benefits \$2,000.00
2.8 Provide English as a Second Language (ESL) classes for second language parents at designated school sites to increase their ability to support students at home.	LEA Wide; Title 1 Schools Grades: All	_ All	Fund 01 - Restricted Certificated Salaries \$26,000.00 Classified Salaries \$1,000.00 Benefits \$5,000.00 Services and other operating expenditures \$3,000.00

2.9 Hold Parent Leader Training Institute (PLTI) for Spanish speaking parents.	LEA Wide/All Schools Grades: All	All	Fund 01 - Unrestricted Services and other operating expenditures \$30,000.00
2.10 Continue the FSUSD Foster Youth Network comprised of foster parents/community members/District staff that will meet quarterly to continue to refine and improve services for Foster Youth.	LEA Wide/All Schools Grades: All	_ All	No additional cost.
2.11 Provide mandatory training to all site administrators on establishing and facilitating School Site Councils (SSCs) and English Learner Advisory Councils (ELACs) and ensure that all sites hold trainings on roles and responsibilities for members.	LEA Wide/All Schools Grades: All	X All	No additional cost.
2.12 The Superintendent and District staff will meet with parent leadership and advocacy groups to discuss LCAP recommendations and implementation.	LEA Wide/All Schools Grades: All	X All	No additional cost.

2.13 Designate 5% of each sites discretionary funds to be dedicated to parent involvement related activities.	LEA Wide/All Scho ols Grades: All	X All	Fund 01 - Unrestricted Classified Salaries \$10,000.00 Classified Benefits \$2,500.00 Services and other operating expenditures \$107,500.00
2.14 Maintain Parent Engagement Task Force (created in January 2016), a group of site and central office administrators tasked with guiding sites in efforts to improve and expand parent engagement opportunities through analyzing data, reviewing research and making recommendations for implementation steps.	LEA Wide/All Schools Grades: All	X All	No additional cost.
2.15 Maintain Community Engagement Task Force (created in January 2016), a group of site and central office administrators tasked with guiding sites in efforts to improve and expand community engagement opportunities through analyzing data, reviewing research and making recommendations for implementation steps.	LEA Wide/All Schools Grades: All	X All Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races _ Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander _ English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other	No additional cost.

GOAL:

3. Refine and expand targeted intervention and supports for students' academic, health, and social-emotional development.

Related State and/or Local Priorities:

| 1 _2 _3 X 4 _5 X 6 _7 X 8 Local:
|N/A

Identified Need:

All students' social emotional and behavioral needs are to be addressed and supported by caring adults and effective systems. PBIS practices and systems are in place at all schools, students know and are able to articulate these expectations. Data sets: PBIS Schoolwide Evaluation Tool, Tiered Fidelity Index, California Healthy Kids Survey (CHKS), Student Survey results, suspension data, expulsion data.

All students' academic needs are to be addressed by qualfied professionals utilizing a system that identifies and targets areas of student need. RTI and ELD practices and systems are in place at all schools in order for students to successfully access grade level curriculum and instruction. Data sets: Teach for Success Sweeps, Anecdotal data on implementation of Common Core State Standards, Professional development provided to support implementation of common Core State Standards, SBAC results, UC/CSU eligibility rates, CTE Pathway completion, CELDT results, English Learner reclassification rates, Advanced Placement (AP) test results, Early Assessment Program results (EAP), Middle school dropout rates, High school graduation rates, Course availability at all secondary sites, District benchmark and formative assessment results.

Goal Applies to:

Schools:

LEA Wide/All Schools.

Grades: All

Applicable Pupil Subgroups: All

LCAP Year 1

Expected Annual Measurable Outcomes:

Suspension Rate - There will be a minimum 10% reduction in the rate of suspension annually for all students and 15% for African-American students and each unduplicated student group. 2016-17 Goals:

- All Students 4.87%
- African American 8.99%
- English Learners 2.50%
- Foster Youth 13.52%
- Homeless 7.05%
- Socio-economically Disadvantaged 6.13%

Expulsion Rate - There will be a minimum 10% reduction in the rate of expulsion annually for all students and 15% for African-American students and each unduplicated student group. 2016-17 Goals:

All Students - .11%

- African American .21%
- Unduplicated Count Students .14%

Smarter Balance Math Performance - Percent Meeting/Exceeding Standards - There will be a minimum 5% growth annually in the number of students who meet or exceed standards for all students and 7% for each unduplicated count student group. 2016-17 Goals:

- All Students 32%
- English Learners 12%
- Foster Youth/Homeless 16%
- Socio-economically Disadvantaged 21%

Smarter Balance English Language Arts Performance - Percent Meeting/Exceeding Standards - There will be a minimum 5% growth annually in the number of students who meet or exceed standards for all students and 7% for each unduplicated count student group. 2016-17 Goals:

- All Students 45%
- English Learners 14%
- Foster Youth/Homeless 23%
- Socio-economically Disadvantaged 33%

Completed A-G Coursework Rate - There will be a minimum 5 percentage points growth annually in the percent of students who complete University of California/California State University approved course requirements and 7 percentage points for each unduplicated count student group. 2016-17 Goals based on most recent data set - 2013-14 State Cohort Report:

- All Students 34%
- English Learners 16%
- Foster Youth 7%
- Socio-economically Disadvantaged 26%

CTE Pathway Completion Rate - There will be a minimum 5 percentage points growth annually in percentage of students completing 1 or more Career Technical Education (CTE) pathways. (Goal for 2016-17 - 35% based on most recent LCFF Detailed Snapshot)

Share of English Learners who Reach English Proficiency - There will be a minimum of 3 percentage points growth annually in number of English learner students reaching English language proficiency as measured by performance on the California English Language Development Test (CELDT). 2016-17 Goals based on Fall 2016 CELDT administration:

- Less than 5 years in US schools 26.1%
- More than 5 years in US schools 43.8%

English Learner Reclassification Rate - There will be a minimum of 2 percentage points growth annually in the number of English learner students being reclassified as Fluent English Proficient (FEP) based on CELDT performance and meeting additional reclassification criterion. (2016-17 Goal is 22% based on reclassifications processed in 2015-16)

Advanced Placement Exams Passing Rate - There will be a minimum 5 percentage points growth annually in the percent of students who pass attempted Advanced Placement (AP) exams for all students and 10 percentage points for each unduplicated count student group. 2016-17 Goals based on 2016 LCFF Detailed State Snapshot:

- All Students 53%
- English Learners 10%
- Foster Youth 10%
- Socio-economically Disadvantaged 35%

Early Assessment Program (College Readiness) - Math - There will be a minimum 5 percentage points growth annually in the percent of students who are college ready for all students and 7 percentage points for each unduplicated count student group. Goals for 2016-17:

- All Students 14%
- English Learners 7%
- Foster Youth 7%
- Socio-economically Disadvantaged 12%

Early Assessment Program (College Readiness) - English Language Arts - There will be a minimum 5 percentage points growth annually in the percent of students who are college ready for all students and 7 percentage points for each unduplicated count student group. Goals for 2016-17:

- All Students 28%
- English Learners 7%
- Foster Youth 10.8%
- Socio-economically Disadvantaged 22%

Effectiveness of Positive Behavior Intervention Supports - 80% of all schools participating in Positive Behavior

Intervention Supports (PBIS) will achieve a minimum score of 70% annually on the Schoolwide Evaluation Tool (SET) measuring implementation of Tier 1 schools. (2016-17 Goal is 80%. Baseline data for 2015-16 is 40%)

Ninth Graders On Track to Complete A-G Coursework - There will be a minimum 10% reduction annually of the percentage of 9th grade students receiving D's or Fs' in University of California/California State University approved core courses. (Baseline data will be collected in January 2017 after Fall grades are submitted)

Long Term English Learner Intervention - A minimum of 50% of Long Term English Learner (LTEL) students will be reclassified annually as Fluent English Proficient (FEP) within one year following designated English language development utilizing English 3D State Board approved instructional materials designed to target LTEL students. (Baseline data will be collected following the close of the District reclassification period in March 2017)

Number of Schools Participating in Trauma Informed Schools Professional Development - A minimum of 2 schools will be added annually to participate in Trauma Informed Care professional development. (2016-17 Goal will be a minimum of 3 schools based on 1 school's participation in 2015-16)

Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
3.1 Continue to develop a Positive Behavioral Intervention and Support (PBIS) system.	LEA Wide/All Schools. Grades: All	X All	Fund 01 - Unrestricted Certificated Salaries \$18,000.00 Classified Salaries \$115,000.00 Benefits \$39,000.00 Books and Supplies \$35,000.00 Services and other operating expenditures \$81,000.00

3.2 Expand socio-emotional counseling services throughout the District.	LEA Wide/All Schools. Grades: All	X All	Fund 01 - Unrestricted Certificated Salaries - \$240,000 Classified Salaries - \$120,000 Benefits - \$90,000
3.3 Expand trauma informed professional development and services at school sites.	Schools: Grades: All	X All	Fund 01 Unrestricted Certificated Salaries - \$17,000 Benefits - \$2,000
3.4 High School counselors will create an individualized learning plan for all foster and homeless youth to ensure they are on track for graduation.	LEA Wide/All Schools. Grades: All	_ All	No additional cost.

3.5 Provide materials for implementation of California English Language Development Test (CELDT) boot camp at all sites prior to CELDT testing to improve results.	LEA Wide/All Schools. Grades: All	_ All Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races _ Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander X English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other	Fund 01 Unrestricted Books and supplies - \$22,000
3.6 Develop specific high school placement protocol for English learner students to ensure they are placed in appropriate classes to graduate a-g eligible.	LEA Wide/All Schools. Grades: All	_ All	Fund 01 Unrestricted Certificated Salaries - \$2,000 Benefits - \$200
3.7 Provide specialized English Language Development instruction targeted at long term EL students in grades 4 - 8 utilizing State Board Approved Program 5 materials, English 3D, in order to target students scoring in the Intermediate/Early Advanced proficiency level.	LEA Wide/All Schools. Grades: All	_ All Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races _ Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander X English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other	Fund 01 Unrestricted Books and supplies - \$80,000 Certificated salaries - \$10,000 Benefits - \$2,000

3.8 Provide training and distribute revised protocol to reclassify Special Education Long Term English Learner students using alternative methods.	LEA Wide/All Schools. Grades: All	_ All	No additional cost.
3.9 Designate 5% of each sites' supplemental/concentration funds to be dedicated to PBIS related expenditures.	LEA Wide/All Schools. Grades: All	X All	Fund 01 Unrestricted Books and supplies - \$44,000 Certificated salaries - \$39,000 Benefits - \$5,000
3.10 Add additional staff to support PBIS as schools progress in their implementation.	LEA Wide/All Schools. Grades: All	X All	Fund 01 Unrestricted Classified Salaries - \$160,000 Benefits - \$24,000

3.11 Elementary and Secondary Education to work with RTI Task Force to devlop a plan for a district-wide RTI system.	LEA Wide/All Schools Grades: All	X All	No additional cost
, , , , , , , , , , , , , , , , , , , ,	LEA Wide/All Schools Grades: All	X All	No additional cost.
3.13 Maintain RTI Task Force (created January 2016), a group of site and central office administrators tasked with guiding sites in efforts to develop, articulate and implement RTI systems through analyzing data, reviewing research and making recommendations for implementation steps.	LEA Wide/All Schools Grades: All	X All	No additional cost.

LCAP Year 2

Expected Annual Measurable Outcomes:

Suspension Rate - There will be a minimum 10% reduction in the rate of suspension annually for all students and 15% for African-American students and each unduplicated student group.

Expulsion Rate - There will be a minimum 10% reduction in the rate of expulsion annually for all students and 15% for African-American students and each unduplicated student group.

Smarter Balance Math Performance - Percent Meeting/Exceeding Standards - There will be a minimum 5% growth annually in the number of students who meet or exceed standards for all students and 7% for each unduplicated count student group.

Smarter Balance English Language Arts Performance - Percent Meeting/Exceeding Standards - There will be a minimum 5% growth annually in the number of students who meet or exceed standards for all students and 7% for each unduplicated count student group.

Completed A-G Coursework Rate - There will be a minimum 5 percentage points growth annually in the percent of students who complete University of California/California State University approved course requirements and 7 percentage points for each unduplicated count student group.

CTE Pathway Completion Rate - There will be a minimum 5 percentage points growth annually in percentage of students completing 1 or more Career Technical Education (CTE) pathways.

Share of English Learners who Reach English Proficiency - There will be a minimum of 3 percentage points growth annually in number of English learner students reaching English language proficiency as measured by performance on the California English Language Development Test (CELDT).

English Learner Reclassification Rate - There will be a minimum of 2 percentage points growth annually in the number of English learner students being reclassified as Fluent English Proficient (FEP) based on CELDT performance and meeting additional reclassification criterion.

Advanced Placement Exams Passing Rate - There will be a minimum 5 percentage points growth annually in the percent of students who pass attempted Advanced Placement (AP) exams for all students and 10 percentage points for each unduplicated count student group.

Early Assessment Program (College Readiness) - Math - There will be a minimum 5 percentage points growth annually in the percent of students who are college ready for all students and 7 percentage points for each unduplicated count student group.

Early Assessment Program (College Readiness) - English Language Arts - There will be a minimum 5 percentage points growth annually in the percent of students who are college ready for all students and 7 percentage points for each unduplicated count student group.

Effectiveness of Positive Behavior Intervention Supports - 80% of all schools participating in Positive Behavior Intervention Supports (PBIS) will achieve a minimum score of 70% annually on the Schoolwide Evaluation Tool (SET) measuring implementation of Tier 1 schools.

Ninth Graders On Track to Complete A-G Coursework - There will be a minimum 10% reduction annually of the percentage of 9th grade students receiving D's or Fs' in University of California/California State University approved core courses. (Baseline data will be collected in January 2017 after Fall grades are submitted)

Long Term English Learner Intervention - A minimum of 50% of Long Term English Learner (LTEL) students will be reclassified annually as Fluent English Proficient (FEP) within one year following designated English language development utilizing English 3D State Board approved instructional materials designed to target LTEL students. (Baseline data will be collected following the close of the District reclassification period in March 2017)

Number of Schools Participating in Trauma Informed Schools Professional Development - A minimum of 2 schools will be added annually to participate in Trauma Informed Care professional development.

Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
3.1 Continue to develop a Positive Behavioral Intervention and Support (PBIS) system.	LEA Wide/All Schools. Grades: All	X All	Fund 01 - Unrestricted Certificated Salaries \$18,000.00 Classified Salaries \$115,000.00 Benefits \$39,000.00 Books and Supplies \$35,000.00 Services and other operating expenditures \$81,000.00

3.2 Expand socio-emotional counseling services throughout the District. Additional counselor at each of three comprehensive high schools and additional mental health clinician to support elementary sites.	LEA Wide/All Schools. Grades: All	X All	Fund 01 - Unrestricted Certificated Salaries - \$240,000 Classified Salaries - \$120,000 Benefits - \$90,000
3.3 Expand trauma informed professional development and services at school sites.	Schools: Grades: All	X All Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races _ Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander _ English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other	Fund 01 Unrestricted Certificated Salaries - \$17,000 Benefits - \$2,000
3.4 High School counselors will create an individualized learning plan for all foster and homeless youth to ensure they are on track for graduation.	LEA Wide/All Schools. Grades: All	_ All	No additional cost.

3.5 Provide materials for implementation of California English Language Development Test (CELDT) boot camp at all sites prior to CELDT testing to improve results.	LEA Wide/All Schools. Grades: All	_ All Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races _ Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander X English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other	Fund 01 Unrestricted Books and supplies - \$22,000
3.6 Continue specific high school placement protocol for English learner students to ensure they are placed in appropriate classes to graduate a-g eligible.	LEA Wide/All Schools. Grades: All	_ All	Fund 01 Unrestricted Certificated Salaries - \$2,000 Benefits - \$200
3.7 Provide specialized English Language Development instruction targeted at long term EL students in grades 4 - 8 utilizing State Board Approved Program 5 materials, English 3D, in order to target students scoring in the Intermediate/Early Advanced proficiency level.	LEA Wide/All Schools. Grades: All	_ All	Fund 01 Unrestricted Books and supplies - \$80,000 Certificated salaries - \$10,000 Benefits - \$2,000

3.8 Provide training and distribute revised protocol to reclassify Special Education Long Term English Learner students using alternative methods.	LEA Wide/All Schools. Grades: All	_ All	No additional cost.
3.9 Designate 5% of each sites' supplemental/concentration funds to be dedicated to PBIS related expenditures.	LEA Wide/All Schools. Grades: All	X All	Fund 01 Unrestricted Books and supplies - \$44,000 Certificated salaries - \$39,000 Benefits - \$5,000
3.10 Continue to support PBIS as schools progress in their implementation.	LEA Wide/All Schools. Grades: All	X All	Fund 01 Unrestricted Classified Salaries - \$160,000 Benefits - \$24,000

3.11 Elementary and Secondary Education to work with RTI Task Force to develope a plan for a district-wide RTI system.3.11 Elementary and Secondary Education to work with RTI Task Force to develop a plan for a district-wide RTI system.	LEA Wide/All Schools Grades: All	X All	No additional cost
3.12 Maintain PBIS Task Force (created January 2016), a group of site and central office administrators tasked with guiding sites in efforts to further develop and expand PBIS through analyzing data, reviewing research and making recommendations for implementation steps.	LEA Wide/All Schools Grades: All	X All	No additional cost.
3.13 Maintain RTI Task Force (created January 2016), a group of site and central office administrators tasked with guiding sites in efforts to develop, articulate and implement RTI systems through analyzing data, reviewing research and making recommendations for implementation steps.	LEA Wide/All Schools Grades: All	X All	No additional cost.

LCAP Year 3

Expected Annual Measurable Outcomes:

Suspension Rate - There will be a minimum 10% reduction in the rate of suspension annually for all students and 15% for African-American students and each unduplicated student group.

Expulsion Rate - There will be a minimum 10% reduction in the rate of expulsion annually for all students and 15% for African-American students and each unduplicated student group.

Smarter Balance Math Performance - Percent Meeting/Exceeding Standards - There will be a minimum 5% growth annually in the number of students who meet or exceed standards for all students and 7% for each unduplicated count student group.

Smarter Balance English Language Arts Performance - Percent Meeting/Exceeding Standards - There will be a minimum 5% growth annually in the number of students who meet or exceed standards for all students and 7% for each unduplicated count student group.

Completed A-G Coursework Rate - There will be a minimum 5 percentage points growth annually in the percent of students who complete University of California/California State University approved course requirements and 7 percentage points for each unduplicated count student group.

CTE Pathway Completion Rate - There will be a minimum 5 percentage points growth annually in percentage of students completing 1 or more Career Technical Education (CTE) pathways. (Goal for 2016-17 - 35% based on most recent LCFF Detailed Snapshot)

Share of English Learners who Reach English Proficiency - There will be a minimum of 3 percentage points growth annually in number of English learner students reaching English language proficiency as measured by performance on the California English Language Development Test (CELDT).

English Learner Reclassification Rate - There will be a minimum of 2 percentage points growth annually in the number of English learner students being reclassified as Fluent English Proficient (FEP) based on CELDT performance and meeting additional reclassification criterion.

Advanced Placement Exams Passing Rate - There will be a minimum 5 percentage points growth annually in the percent of students who pass attempted Advanced Placement (AP) exams for all students and 10 percentage points for each unduplicated count student group.

Early Assessment Program (College Readiness) - Math - There will be a minimum 5 percentage points growth annually in the percent of students who are college ready for all students and 7 percentage points for each unduplicated count student group.

Early Assessment Program (College Readiness) - English Language Arts - There will be a minimum 5 percentage points growth annually in the percent of students who are college ready for all students and 7 percentage points for each unduplicated count student group.

Effectiveness of Positive Behavior Intervention Supports - 80% of all schools participating in Positive Behavior Intervention Supports (PBIS) will achieve a minimum score of 70% annually on the Schoolwide Evaluation Tool (SET) measuring implementation of Tier 1 schools.

Ninth Graders On Track to Complete A-G Coursework - There will be a minimum 10% reduction annually of the percentage of 9th grade students receiving D's or Fs' in University of California/California State University approved core courses. (Baseline data will be collected in January 2017 after Fall grades are submitted)

Long Term English Learner Intervention - A minimum of 50% of Long Term English Learner (LTEL) students will be reclassified annually as Fluent English Proficient (FEP) within one year following designated English language development utilizing English 3D State Board approved instructional materials designed to target LTEL students. (Baseline data will be collected following the close of the District reclassification period in March 2017)

Number of Schools Participating in Trauma Informed Schools Professional Development - A minimum of 2 schools will be added annually to participate in Trauma Informed Care professional development.

Acti	ons/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
3.1 Continue to develop Intervention and Suppor		LEA Wide/All Schools. Grades: All	X All	Fund 01 - Unrestricted Certificated Salaries \$18,000.00 Classified Salaries \$115,000.00 Benefits \$39,000.00 Books and Supplies \$35,000.00 Services and other operating expenditures \$81,000.00

3.2 Expand socio-emotional counseling services throughout the District.	LEA Wide/All Schools. Grades: All	X All	Fund 01 - Unrestricted Certificated Salaries - \$240,000 Classified Salaries - \$120,000 Benefits - \$90,000
3.3 Expand trauma informed professional development and services at school sites.	Schools: Grades: All	X All Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races _ Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander _ English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other	Fund 01 Unrestricted Certificated Salaries - \$17,000 Benefits - \$2,000
3.4 High School counselors will create an individualized learning plan for all foster and homeless youth to ensure they are on track for graduation.	LEA Wide/All Schools. Grades: All	_ All	No additional cost.

3.5 Provide materials for implementation of California English Language Development Test (CELDT) boot camp at all sites prior to CELDT testing to improve results.	LEA Wide/All Schools. Grades: All	_ All	Fund 01 Unrestricted Books and supplies - \$22,000
3.6 Continue specific high school placement protocol for English learner students to ensure they are placed in appropriate classes to graduate a-g eligible.	LEA Wide/All Schools. Grades: All	_ All	Fund 01 Unrestricted Certificated Salaries - \$2,000 Benefits - \$200
3.7 Provide specialized English Language Development instruction targeted at long term EL students in grades 4 - 8 utilizing State Board Approved Program 5 materials, English 3D, in order to target students scoring in the Intermediate/Early Advanced proficiency level.	LEA Wide/All Schools. Grades: All	_ All Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races _ Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander X English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other	Fund 01 Unrestricted Books and supplies - \$80,000 Certificated salaries - \$10,000 Benefits - \$2,000

3.8 Provide training and distribute revised protocol to reclassify Special Education Long Term English Learner students using alternative methods.	LEA Wide/All Schools. Grades: All	_ All	No additional cost.
3.9 Designate 5% of each sites' supplemental/concentration funds to be dedicated to PBIS related expenditures.	LEA Wide/All Schools. Grades: All	X All	Fund 01 Unrestricted Books and supplies - \$44,000 Certificated salaries - \$39,000 Benefits - \$5,000
3.10 Continue to support PBIS as schools progress in their implementation.	LEA Wide/All Schools. Grades: All	X All	Fund 01 Unrestricted Classified Salaries - \$160,000 Benefits - \$24,000

3.11 Elementary and Secondary Education to work with RTI Task Force to develop a plan for a district-wide RTI system.	LEA Wide/All Schools Grades: All	X All Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races _ Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander _ English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other	No additional cost
3.12 Maintain PBIS Task Force (created January 2016), a group of site and central office administrators tasked with guiding sites in efforts to further develop and expand PBIS through analyzing data, reviewing research and making recommendations for implementation steps.	LEA Wide/All Schools Grades: All	X All	No additional cost.
3.13 Maintain RTI Task Force (created January 2016), a group of site and central office administrators tasked with guiding sites in efforts to develop, articulate and implement RTI systems through analyzing data, reviewing research and making recommendations for implementation steps.	LEA Wide/All Schools Grades: All	X All	No additional cost.

Related State and/or Local Priorities: GOAL: 4. Execute high quality instructional programs and provide educational options to ensure every _1 X 2 _3 _4 _5 _6 X 7 X 8 Local: student graduates and is college and career ready Identified Need: All students need instruction provided by highly qualified professionals, well-versed in Common Core State Standards and high-yield instructional practices. Students receive premiere instruction at all grade levels in all content areas. Data sets:Teach for Success Sweeps, anecdotal data on implementation of Common Core State Standards, professional development provided to support implementation of common Core State Standards, CST results, UC/CSU eligibility rates, CTE pathway completion, CELDT results, English Learner reclassification rates, Advanced Placement (AP) test results, Early Assessment Program results (EAP), District survey results. All students need educational options that meet their unique needs and interests. Students participate in courses that prepare them for college and/or career. Data sets: school attendance rates, chronic absenteeism rates. Middle school dropout rates, High school dropout rates, High school graduation rates, course availability at all secondary sites, Early Assessment Program results (EAP), District survey results. Goal Applies to: Schools: LEA Wide/All Schools Grades: All Applicable Pupil Subgroups: All LCAP Year 1 **Expected Annual** Career Technical Education (CTE) Course Enrollment - There will be a minimum 10% growth annually in the number of Measurable students enrolled in Career Technical Education courses. (2016-17 Goal is 2.632 based on 2015-16 student enrollment in Outcomes: at least CTE course) AP and IB Course Enrollment - There will be a minimum 5% growth annually in the number of all students enrolled in Advanced Placement and International Baccalaureate courses and 10% for each unduplicated count student group. 2016-17 goals based on 2015-16 baseline data: All Students - 1.307 English Learners - 5 Foster Youth - 10 Socio-economically Disadvantaged - 521

A-G Course Enrollment - There will be a minimum 5 percent growth annually in the number of 9th - 12th grade students enrolled in University of California/California State University (A - G) approved core courses. (2016-17 Goal is 98.8%)

Percentage of Teachers Attending One or More Common Core Standards Based Professional Development Event in English Language Arts/Math - There will be a minimum 5% growth annually in the number of teachers attending one or more CCSS language arts and mathematics professional development events. (2016-17 Goal is 32%)

Percentage of Teachers Attending One or More English Language Development (ELD) Standards Based Professional Development Events - There will be a minimum 5% growth annually in the number of teachers attending one or more ELD Standards based professional development events. (2016-17 Goal is 13%)

Measurement of Assessment Progress (MAP) Math Skills Based Assessments - There will be a minimum 10% growth annually in the percentage of students that meet their RIT growth goal on MAP math skills based assessments. (Baseline data will be established in 2016-17)

Measurement of Assessment Progress (MAP) English Language Arts (ELA) Skills Based Assessments - There will be a minimum 10% growth annually in the percentage of students that meet their RIT growth goal on MAP ELA skills based assessments. (Baseline data will be established in 2016-17)

Technology Learning Devices to Student Ratio - There will be a minimum of 10% growth annually in the number of school sites that provide technology learning devices for every student until all schools provide a 1:1 learning environment. (2016-17 Goal is 61%)

Implementation of Teach 4 Success Instructional Strategies - There will be a minimum 10% growth annually in the number of Level 2 or above Academic Conversations and Depth of Knowledge (DOK) level 3 or above learning activities observed during instructional sweeps each Fall and Spring. 2016-17 goals:

- Level 2 or 3 Academic Conversations 43%
- Level 3 or Above DOK Learning Activities 6%

Actions/Services	Scope of	Pupils to be served within identified scope of	Budgeted	
	Service	service	Expenditures	

4.1 Continue to host as well as attend in-state and out of state teacher recruitment fairs, and enlist teachers and site administrators to assist with the recruitment process.	LEA Wide/All Schools. Grades: All	X All	Fund 01 - Unrestricted Services and other operating expenditures - \$60,000
4.2 Implement year two of the Support Provider, New Teacher Program for Provisional Intern Permit (PIP) holders and Short Term Intern Permit (STIP) holders and continue BTSA induction program.	LEA Wide/All Schools. Grades: All	X All	Fund 01 - Unrestricted Certificated Salaries - \$82,000 Benefits - \$12,000 Services and other operating expenditures - \$6,000
4.3 Implement new State Board approved Common Core aligned mathematics instructional materials for kindergarten through fifth grade.	LEA Wide/All Schools. Grades: K, 1st, 2nd, 3rd, 4th, 5th	X All	Fund 01 - Restricted Certificated Salaries - \$153,000 Benefits - \$22,000

4.4 Provide ongoing professional development, coaching, and modeling of effective teaching strategies to facilitate student learning.	LEA Wide/All Schools Grades: All	X All	Fund 01 - Unrestricted Certificated Salaries - \$480,000 Benefits - \$129,000 Fund 01 - Restricted Certificated Salaries - \$240,000 Benefits - \$65,000
4.5 Provide professional development to support the implementation of Common Core standards.	LEA Wide/All Schools Grades: All	X All	Fund 01 - Unrestricted Certificated Salaries - \$340,000 Benefits - \$85,000

4.6 Designate 10% of each sites' discretionary funds to provide Common Core aligned professional development.	LEA Wide/All Schools Grades: All	X All	Fund 01 - Unrestricted Certificated Sal aries - \$180,000.00 Benefits - \$27,000 Other operating expenditures - \$33,000
4.7 Establish and facilitate a curriculum council for determining the addition of new courses and the deletion of obsolete courses.	LEA Wide/All Schools Grades: All	X All	No additional cost.
4.8 Designate 5% of each sites' discretionary funds to be dedicated to the implementation of Next Generation Science Standards.	LEA Wide/ All Schools Grades: All	X All	Fund 01 - Unrestricted Books and supplies - \$120,000

4.9 Implement a district-wide assessment system for all grade levels in reading and mathematics utilizing the Northwest Evaluation Association's (NWEA) Measure of Academic Progress (MAP) system.	LEA Wide/ All Schools Grades: All	X All Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races _ Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander _ English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless Other	Fund 01 - Unrestricted Services and other operating expenditures - \$315,000
4.10 Designate assessment program managers at each school site to provide professional development and implementation support of the district-wide assessment system	LEA Wide/All Schools Grades: All	X All	Fund 01 - Unrestricted Certified salaries - \$122,000 Benefits - \$18,000
4.11 Expand the District operated Preschool program to include 6 additional classrooms, to be housed at the Mary Bird Early Childhood Education Center, Public Safety Academy, Fairfield-Suisun Adult School and Oakbrook Elementary.	Mary Bird Early Childhood Education Center, Public Safety Academy Grades: Preschool	X All	Fund 01 - Unrestricted Certified salaries - \$122,000 Benefits - \$18,000
4.12 Partner each State Preschool program classroom with special education staff to offer inclusive placements for preschoolers with special education services.	Preschool Programs Grades: Preschool	All	Fund 01 - Restricted Classified Salaries - \$6,000 Benefits - \$1,000

4.13 Develop an early learning collaborative community to include preschool and transitional kindergarten teachers to develop and articulate the continuum of student outcomes for preschool and transitional kindergarten with a focus on identifying areas for additional service for unduplicated students.	LEA Wide/All Schools. Grades: TK, Preschool	_ All	Fund 01 - Unrestricted Certificated salaries - \$4,000 Benefits - \$1,000
4.14 Provide research based professional development, including coaching, modeling and collaborative lesson development focused on rigorous academic conversations and integrated/designated English Language Development to grade span teacher cohorts in non Title I schools.	LEA Wide/All Schools Grades: All	_ All	Fund 01 - Restricted Services and other operating expenditures - \$80,000 Fund 01 - Unrestricted Certificated Salaries - \$30,000 Benefits - \$5,000

4.15 Provide research based professional development, including coaching, modeling and collaborative lesson development, focused on rigorous academic conversations and integrated/designated English Language Development to specific grade levels of teachers at Title I schools with significant English learner populations.	Title I Schools Grades: All	_ All	Fund 01 - Restricted Services and other operating expenditures - \$240,000 Certificated salaries - \$80,000 Benefits - \$12,000
4.16 Provide research based professional development, including coaching, modeling and collaborative lesson development, focused on rigorous academic conversations and integrated/designated English Language Development to ELD teachers at secondary sites.	Secondary schools Grades: 6th, 7th, 8th, 9th, 10th, 11th, 12th	_ All	Fund 01 - Restricted Services and other operating expenditures - \$90,000 Fund 01 - Unrestricted Certificated salaries - \$30,000 Benefits - \$5,000

4.17 Provide professional development and ongoing coaching to support the implementation of English 3D as specialized English Language Development (ELD) instruction to identified Long Term English Learners in grades four through eight.	LEA Wide/All Schools Grades: 4th, 5th, 6th, 7th, 8th	X All	Fund 01 - Restricted Services and other operating expenditures - \$10,000 Certified salaries - \$5,000 Benefits - \$2,000
4.18 Continue to provide intensive coaching for teachers to support the use of technology as a tool to improve 21st century learning by Education Technology Specialists.	LEA Wide/All Schools Grades: All	X All	Fund 01 - Unrestricted Certificated Salaries - \$604,000 Benefits - \$111,000
4.19 Continue to provide intensive professional development to support the use of technology as a tool to improve 21st century learning by Education Technology Specialists.	LEA Wide/All Schools Grades: All	X All	Fund 01 - Unrestricted Certificated Salaries - \$604,000 Benefits - \$111,000

4.20 Moving toward 1:1 student devices at each site, increase student devices by a minimum of 10%.	LEA Wide/All Schools Grades: All	X All	Fund 01 - Unrestricted Books and Supplies - \$1,300,000 Services and other operating expenditures - \$100,000
4.21 Maintain Teach for Success Task Force (created January 2016), a group of site and central office administrators tasked with guiding sites in efforts to continue training and expectation of teach for success high yield instructional practices through analyzing data, reviewing research and making recommendations for implementation steps.	LEA Wide/All Schools Grades: All	X All	No additional cost.
4.22 Maintain Technology Task Force (created January 2016), a group of site and central office administrators tasked with guiding sites in efforts to improve technology as it relates to high quality instructional use through analyzing data, reviewing research and making recommendations for implementation steps.	LEA Wide/All Schools Grades: All	X All	No additional cost.

4.23 Maintain Assessment Task Force (created January 2016), a group of site and central office administrators tasked with guiding sites in efforts to improve assessment processes and systems through analyzing data, reviewing research and making recommendations for implementation steps.	LEA Wide/All Schools Grades: All	X All	No additional cost.	
4.24 Maintain Writing Task Force (created January 2016), a group of site and central office administrators tasked with guiding sites in efforts to improve writing instruction through analyzing data, reviewing research and making recommendations for implementation steps.	LEA Wide/All Schools Grades: All	X All	No additional cost.	
LCAP Year 2				

Expected Annual Measurable Outcomes:

Career Technical Education (CTE) Course Enrollment - There will be a minimum 10% growth annually in the number of students enrolled in Career Technical Education courses.

AP and IB Course Enrollment - There will be a minimum 5% growth annually in the number of all students enrolled in Advanced Placement and International Baccalaureate courses and 10% for each unduplicated count student group.

A-G Course Enrollment - There will be a minimum 5 percent growth annually in the number of 9th - 12th grade students enrolled in University of California/California State University (A - G) approved core courses.

Percentage of Teachers Attending One or More Common Core Standards Based Professional Development Event in English Language Arts/Math - There will be a minimum 5% growth annually in the number of teachers attending one or more CCSS language arts and mathematics professional development events.

Percentage of Teachers Attending One or More English Language Development (ELD) Standards Based Professional Development Events - There will be a minimum 5% growth annually in the number of teachers attending one or more ELD Standards based professional development events.

Measurement of Assessment Progress (MAP) Math Skills Based Assessments - There will be a minimum 10% growth annually in the percentage of students that meet their RIT growth goal on MAP math skills based assessments. (Baseline data will be established in 2016-17)

Measurement of Assessment Progress (MAP) English Language Arts (ELA) Skills Based Assessments - There will be a minimum 10% growth annually in the percentage of students that meet their RIT growth goal on MAP ELA skills based assessments. (Baseline data will be established in 2016-17)

Technology Learning Devices to Student Ratio - There will be a minimum of 10% growth annually in the number of school sites that provide technology learning devices for every student until all schools provide a 1:1 learning environment.

Implementation of Teach 4 Success Instructional Strategies - There will be a minimum 10% growth annually in the number of Level 2 or above Academic Conversations and Depth of Knowledge (DOK) level 3 or above learning activities observed during instructional sweeps each Fall and Spring.

Actions/Services	Scope of	Pupils to be served within identified scope of	Budgeted
	Service	service	Expenditures

4.1 Continue to host as well as attend in-state and out of state teacher recruitment fairs, and enlist teachers and site administrators to assist with the recruitment process.	LEA Wide/All Schools. Grades: All	X All	Fund 01 - Unrestricted Services and other operating expenditures - \$60,000
4.2 Continue the Support Provider, New Teacher Program for Provisional Intern Permit (PIP) holders and Short Term Intern Permit (STIP) holders and continue BTSA induction program.	LEA Wide/All Schools. Grades: All	X All	Fund 01 - Unrestricted Certificated Salaries - \$82,000 Benefits - \$12,000 Services and other operating expenditures - \$6,000
4.3 Continue focus on State Board approved Common Core aligned mathematics instructional materials for kindergarten through fifth grade.	LEA Wide/All Schools. Grades: K, 1st, 2nd, 3rd, 4th, 5th	X All	Fund 01 - Restricted Certificated Salaries - \$153,000 Benefits - \$22,000

4.4 Provide ongoing professional development, coaching, and modeling of effective teaching strategies to facilitate student learning.	LEA Wide/All Schools Grades: All	X All	Fund 01 - Unrestricted Certificated Salaries - \$480,000 Benefits - \$129,000 Fund 01 - Restricted Certificated Salaries - \$240,000 Benefits - \$65,000
4.5 Provide professional development to support the implementation of Common Core standards.	LEA Wide/All Schools Grades: All	X All Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races _ Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander _ English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other	Fund 01 - Unrestricted Certificated Salaries - \$340,000 Benefits - \$85,000
4.6 Designate 10% of each sites' discretionary funds to provide Common Core aligned professional development.	LEA Wide/All Schools Grades: All	X All	Fund 01 - Unrestricted Certificated Sal aries - \$180,000.00 Benefits - \$27,000 Other operating expenditures - \$33,000

4.7 Continue to facilitate a curriculum council for determining the addition of new courses and the deletion of obsolete courses.	LEA Wide/All Schools Grades: All	X All Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races _ Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander _ English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other	No additional cost.
4.8 Designate 5% of each sites' discretionary funds to be dedicated to the implementation of Next Generation Science Standards.	LEA Wide/All Schools Grades: All	X All	Fund 01 - Unrestricted Books and supplies - \$120,000
4.9 Continue the district-wide assessment system for all grade levels in reading and mathematics utilizing the Northwest Evaluation Association's (NWEA) Measure of Academic Progress (MAP) system.	LEA Wide/All Schools Grades: All	X All	Fund 01 - Unrestricted Services and other operating expenditures - \$315,000

4.10 Continue assessment program managers at each school site to provide professional development and implementation support of the district-wide assessment system	LEA Wide/All Schools Grades: All	X All	Fund 01 - Unrestricted Certificated salaries - \$122,000 Benefits - \$18,000
4.11 Continue the District operated Preschool program that includes 6 additional classrooms, housed at the Mary Bird Early Childhood Education Center, Public Safety Academy, Fairfield-Suisun Adult School and Oakbrook Elementary.	Mary Bird Early Early Childhood Education Center, Public Safety Academy Grades: Preschool	_ All	Fund 12 - Restricted Certificated Salaries - \$70,000 Benefits - \$18,000
4.12 Partner each State Preschool program classroom with special education staff to offer inclusive placements for preschoolers with special education services.	Preschool Programs Grades: Preschool	All	Fund 01 - Restricted Classified Salaries - \$6,000 Benefits - \$1,000

4.13 Continue the early learning collaborative community that includes preschool and transitional kindergarten teachers to continue to develop and articulate the continuum of student outcomes for preschool and transitional kindergarten with a focus on identifying areas for additional service for unduplicated students.	LEA Wide/All Schools. Grades: TK, Preschool	_ All	Fund 01 - Unrestricted Certificated salaries - \$4,000 Benefits - \$1,000
4.14 Provide research based professional development, including coaching, modeling and collaborative lesson development focused on rigorous academic conversations and integrated/designated English Language Development to grade span teacher cohorts in non Title I schools.	LEA Wide/All Schools Grades: All	_ All	Fund 01 - Restricted Services and other operating expenditures - \$80,000 Fund 01 - Unrestricted Certificated Salaries - \$30,000 Benefits - \$5,000

4.15 Provide research based professional development, including coaching, modeling and collaborative lesson development, focused on rigorous academic conversations and integrated/designated English Language Development to specific grade levels of teachers at Title I schools with significant English learner populations.	Title I Schools Grades: All	_ All Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races _ Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander X English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other	Fund 01 - Restricted Services and other operating expenditures - \$240,000 Certificated salaries - \$80,000 Benefits - \$12,000
4.16 Provide research based professional development, including coaching, modeling and collaborative lesson development, focused on rigorous academic conversations and integrated/designated English Language Development to ELD teachers at secondary sites.	Secondary schools Grades: 6th, 7th, 8th, 9th, 10th, 11th, 12th	_ All	Fund 01 - Restricted Services and other operating expenditures - \$90,000 Fund 01 - Unrestricted Certificated salaries - \$30,000 Benefits - \$5,000

4.17 Provide professional development and ongoing coaching to support the implementation of English 3D as specialized English Language Development (ELD) instruction to identified Long Term English Learners in grades four through eight.	LEA Wide/All Schools Grades: 4th, 5th, 6th, 7th, 8th	All	Fund 01 - Restricted Services and other operating expenditures - \$10,000 Certificated salaries - \$5,000 Benefits - \$2,000
4.18 Continue to provide intensive coaching for teachers to support the use of technology as a tool to improve 21st century learning by Education Technology Specialists.	LEA Wide/All Schools Grades: All	X All	Fund 01 - Unrestricted Certificated Salaries - \$604,000 Benefits - \$111,000
4.19 Continue to provide intensive professional development to support the use of technology as a tool to improve 21st century learning by Education Technology Specialists.	LEA Wide/All Schools Grades: All	X All	Fund 01 - Unrestricted Certificated Salaries - \$604,000 Benefits - \$111,000

4.20 Moving toward 1:1 student devices at each site, increase student devices by a minimum of 10%.	LEA Wide/All Schools Grades: All	X All	Fund 01 - Unrestricted Books and Supplies - \$1,300,000 Services and other operating expenditures - \$100,000
4.21 Maintain Teach for Success Task Force (created January 2016), a group of site and central office administrators tasked with guiding sites in efforts to continue training and expectation of teach for success high yield instructional practices through analyzing data, reviewing research and making recommendations for implementation steps.	LEA Wide/All Schools Grades: All	X All	No additional cost.
4.22 Maintain Technology Task Force (created January 2016), a group of site and central office administrators tasked with guiding sites in efforts to improve technology as it relates to high quality instructional use through analyzing data, reviewing research and making recommendations for implementation steps.	LEA Wide/All Schools Grades: All	X All	No additional cost.

tasked with guiding sites in efforts to improve writing instruction through analyzing data, reviewing research and making recommendations for implementation steps. Ols Native _ Hispanic or Latino _ Two or More Races _ Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander _ English Learners _ Black or	4.23 Maintain Assessment Task Force (created January 2016), a group of site and central office administrators tasked with guiding sites in efforts to improve assessment processes and systems through analyzing data, reviewing research and making recommendations for implementation steps.	LEA Wide/All Schools Grades: All	X All	No additional cost.
with Disabilities _ Homeless _ Other	2016), a group of site and central office administrators tasked with guiding sites in efforts to improve writing instruction through analyzing data, reviewing research	Wide/All Scho ols		No additional cost.

Expected Annual Measurable Outcomes:

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Percentage of Teachers Attending One or More English Language Development (ELD) Standards Based Professional Development Events - There will be a minimum 5% growth annually in the number of teachers attending one or more ELD Standards based professional development events.

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	Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures	
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4.1 Continue to host as well as attend in-state and out of state teacher recruitment fairs, and enlist teachers and site administrators to assist with the recruitment process.	LEA Wide/All Schools. Grades: All	X All	Fund 01 - Unrestricted Services and other operating expenditures - \$60,000
4.2 Continue the Support Provider, New Teacher Program for Provisional Intern Permit (PIP) holders and Short Term Intern Permit (STIP) holders and continue BTSA induction program.	LEA Wide/All Schools. Grades: All	X All	Fund 01 - Unrestricted Certificated Salaries - \$82,000 Benefits - \$12,000 Services and other operating expenditures - \$6,000
4.3 Continue focus on State Board approved Common Core aligned mathematics instructional materials for kindergarten through fifth grade.	LEA Wide/All Schools. Grades: K, 1st, 2nd, 3rd, 4th, 5th	X All	Fund 01 - Restricted Certificated Salaries - \$153,000 Benefits - \$22,000

4.4 Provide ongoing professional development, coaching, and modeling of effective teaching strategies to facilitate student learning.	LEA Wide/All Schools Grades: All	X All	Fund 01 - Unrestricted Certificated Salaries - \$480,000 Benefits - \$129,000 Fund 01 - Restricted Certificated Salaries - \$240,000 Benefits - \$65,000
4.5 Provide professional development to support the implementation of Common Core standards.	LEA Wide/All Schools Grades: All	X All	Fund 01 - Urestricted Certificated Salaries - \$340,000 Benefits - \$85,000

4.6 Designate 10% of each sites' discretionary funds to provide Common Core aligned professional development.	LEA Wide/All Schools Grades: All	X All	Fund 01 - Unrestricted Certificated Salaries - \$180,000 Benefits - \$27,000 Other operating expenditures - \$33,000
4.7 Continue to facilitate a curriculum council for determining the addition of new courses and the deletion of obsolete courses.	LEA Wide/All Schools Grades: All	X All	No additional cost.
4.8 Designate 5% of each sites' discretionary funds to be dedicated to the implementation of Next Generation Science Standards.	LEA Wide/All Schools Grades: All	X All	Fund 01 - Unrestricted Books and supplies - \$120,000

4.9 Continue the district-wide assessment system for all grade levels in reading and mathematics utilizing the Northwest Evaluation Association's (NWEA) Measure of Academic Progress (MAP) system.	LEA Wide/All Schools Grades: All	X All Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races _ Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander _ English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless Other	Fund 01 - Unrestricted Services and other operating expenditures - \$315,000
4.10 Continue assessment program managers at each school site to provide professional development and implementation support of the district-wide assessment system	LEA Wide/All Schools Grades: All	X All	Fund 01 - Unrestricted Certificated salaries - \$122,000 Benefits - \$18,000
4.11 Support the District operated Preschool program that includes 6 additional classrooms, housed at the Mary Bird Early Childhood Education Center, Public Safety Academy, Fairfield-Suisun Adult School and Oakbrook Elementary.	Mary Bird Early Early Childhood Education Center, Public Safety Academy Grades: Preschool	X All	Fund 12 - Restricted Certificated Salaries - \$70,000 Benefits - \$18,000
4.12 Partner each State Preschool program classroom with special education staff to offer inclusive placements for preschoolers with special education services.	Preschool Programs Grades: Preschool	X All Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races _ Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander _ English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other	Fund 01 - Restricted Classified Salaries - \$6,000 Benefits - \$1,000

4.13 Continue the early learning collaborative community that includes preschool and transitional kindergarten teachers to continue to develop and articulate the continuum of student outcomes for preschool and transitional kindergarten with a focus on identifying areas for additional service for unduplicated students.	LEA Wide/All Schools. Grades: TK, Preschool	_ All	Fund 01 - Unrestricted Certificated salaries - \$4,000 Benefits - \$1,000
4.14 Provide research based professional development, including coaching, modeling and collaborative lesson development focused on rigorous academic conversations and integrated/designated English Language Development to grade span teacher cohorts in non Title I schools.	LEA Wide/All Schools Grades: All	_ All	Fund 01 - Restricted Services and other operating expenditures - \$80,000 Fund 01 - Unrestricted Certificated Salaries - \$30,000 Benefits - \$5,000

4.15 Provide research based professional development, including coaching, modeling and collaborative lesson development, focused on rigorous academic conversations and integrated/designated English Language Development to specific grade levels of teachers at Title I schools with significant English learner populations.	Title I Schools Grades: All	_ All	Fund 01 - Restricted Services and other operating expenditures - \$240,000 Certificated salaries - \$80,000 Benefits - \$12,000
4.16 Provide research based professional development, including coaching, modeling and collaborative lesson development, focused on rigorous academic conversations and integrated/designated English Language Development to ELD teachers at secondary sites.	Secondary schools Grades: 6th, 7th, 8th, 9th, 10th, 11th, 12th	_ All	Fund 01 - Restricted Services and other operating expenditures - \$90,000 Fund 01 - Unrestricted Certificated salaries - \$30,000 Benefits - \$5,000

4.17 Provide professional development and ongoing coaching to support the implementation of English 3D as specialized English Language Development (ELD) instruction to identified Long Term English Learners in grades four through eight.	LEA Wide/All Schools Grades: 4th, 5th, 6th, 7th, 8th	X All	Fund 01 - Restricted Services and other operating expenditures - \$10,000 Certified salaries - \$5,000 Benefits - \$2,000
4.18 Continue to provide intensive coaching for teachers to support the use of technology as a tool to improve 21st century learning by Education Technology Specialists.	LEA Wide/All Schools Grades: All	X All	Fund 01 - Unrestricted Certificated Salaries - \$604,000 Benefits - \$111,000
4.19 Continue to provide intensive professional development to support the use of technology as a tool to improve 21st century learning by Education Technology Specialists.	LEA Wide/All Schools Grades: All	X All	Fund 01 - Unrestricted Certificated Salaries - \$604,000 Benefits - \$111,000

4.20 Moving toward 1:1 student devices at each site, increase student devices by a minimum of 10%.	LEA Wide/All Schools Grades: All	X All	Fund 01 - Unrestricted Books and Supplies - \$1,300,000 Services and other operating expenditures - \$100,000
4.21 Maintain Teach for Success Task Force (created January 2016), a group of site and central office administrators tasked with fuiding sties in effots to continue training and expectation of teach for success high yield instructional practices through analyzing data, reviewing research and making recommendations for implementation steps.	LEA Wide/ All Schools Grades: All	X All	No additional cost
4.22 Maintain Technology Task Force (created January 2016), a group of site and central office administraotrs tasked with guiding sites in efforts to improve technology as it relates to high quality instructional use through analyzing data, reviewing research and making recommendatins for implementation steps.	LEA Wide/ All Schools Grades: All	X All	No additional cost

4.23 Maintain Assessment Task Force (crated January 2016), a group of site and central office administrators tasked with guiding sites in effots to improve assessment processes and systems through analyzing data, reviewing research and making recommendations for implementation steps.	LEA Wide/ All Schools Grades: All	X All	No additional cost
4.24 Maintain Writing Task Force (created January 2016), a group of site and central office administrators tasked with guiding sites in efforts to improve writing instruction thorugh analying data, reviewing research and making recommendations for implementation steps.	LEA Wide/ All Schools Grades: All	X All	No additional cost

Annual Update

Annual Update Instructions: For each goal in the prior year LCAP, review the progress toward the expected annual outcome(s) based on, at a minimum, the required metrics pursuant to Education Code sections 52060 and 52066. The review must include an assessment of the effectiveness of the specific actions. Describe any changes to the actions or goals the LEA will take as a result of the review and assessment. In addition, review the applicability of each goal in the LCAP.

Guiding Questions:

- 1) How have the actions/services addressed the needs of all pupils and did the provisions of those services result in the desired outcomes?
- 2) How have the actions/services addressed the needs of all subgroups of pupils identified pursuant to Education Code section 52052, including, but not limited to, English learners, low-income pupils, and foster youth; and did the provision of those actions/services result in the desired outcomes?
- 3) How have the actions/services addressed the identified needs and goals of specific schoolsites and were these actions/services effective in achieving the desired outcomes?
- 4) What information (e.g., quantitative and qualitative data/metrics) was examined to review progress toward goals in the annual update?
- 5) What progress has been achieved toward the goal and expected measurable outcome(s)? How effective were the actions and services in making progress toward the goal? What changes to goals, actions, services, and expenditures are being made in the LCAP as a result of the review of progress and assessment of the effectiveness of the actions and services?
- 6) What differences are there between budgeted expenditures and estimated actual annual expenditures? What were the reasons for any differences?

Original Goal from prior year LCAP:				Related State and/or Local Priorities: _1 _2 _3 _4 X 5 X 6 _7 _8 Local:
Goal Applies to:	Schools:	LEA Wide/ All Schools Grades: All	3	
	Applicable	Pupil Subgroups:	All	

Expected Annual Measurable Outcomes:

Inclusive of metrics aligned with state priorities, FSUSD expects annual measurable outcomes as noted on Appendix A: Fairfield-Suisun Unified School District (FSUSD) 2015-2018 Local Control and Accountability Plan (LCAP) Priority Areas, Baseline Data, and Expected Annual Measurable Outcomes. In an effort to maintain continuous reflection, adaptation and growth--with an additional focus on improved academic achievement for low income, foster youth, and English Learner students--FSUSD will continue to examine data relative to the following state priority areas: Priority Area 5: Pupil Engagement and Priority Area 6: School Climate.

Actual Annual Measurable Outcomes:

- School Attendance: 95.00% Outcome Not Met
- Chronic Absenteeism: 12.04% -Outcome Met
- Middle School Dropout: 9 Outcome Not Met
- High School Dropout rate: 5.9% Outcome Met**
- High School Graduation rate: 91.2% Outcome Met
- Pupil Suspension rate: 8.58% Outcome Not Met
- Pupil Expulsion rate: 0.21% Outcome Met
- District-wide days of suspension: 8,534 days Outcome Met
- Overall perception of Excellent/Good of FSUSD by parents and students on the School Effectiveness Survey: 72% - Outcome Met

^{**} Previsouly reported as 1.9% for prior year, correct percentage for prior year should be 7.1%

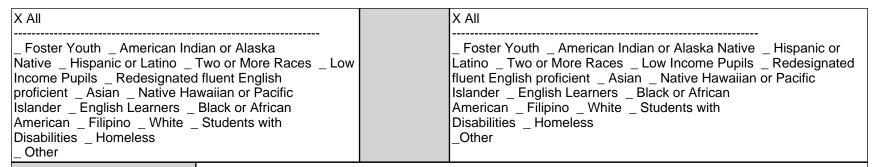
LCAP Year: 2015-16					
	Planned Actions/Services		Actual Actions/Services		
		Budgeted Expenditures			Estimated Actual Annual Expenditures
students, such as:Requesting the percentage ofReinstate ninth	at sites spend a minimum budget on opportunities for students in grade athletics ic transportation	Fund 01- Unrestricted Certicated stipends: \$549,700 Benefits: \$612,000 Materials and supplies: \$64,200 Services and other operating expenditures: \$329,400	discretion engagem included and Girls opportun of the sch Ninth grawill not on therefore stipends actual exwas expa 8 schools * \$290,000 transport *Actual expenditexpenditures duon the amount to the significant schools in the significant school s	de athletics were not reinstated and ccur during the 2015-16 school year; , certificated salaries in the form of were not expended, reducing the penditures. Middle school sports anded to include 6th-8th grades in K-s. I was budgeted to support ation for high school athletics. tures do not match expected ie in large part to a data entry error to be expended under benefits. This have been \$62,000, and was	Fund 01 - Unrestricted, Certificated salaries \$17,000.00 Classified salaries \$600.00 Benefits \$3,000.00 Materials and supplies \$18,600.00 Services and other operating expenses \$192,000.00 Total: \$231,200.00
	EA Wide/All Schools		Scope of service:	LEA Wide/ All Schools	
	Grades: All			Grades: All	

X All			X All		
Native _ Hispanic of Income Pupils _ Reproficient _ Asian _ Islander _ English I American _ Filipino	oster Youth _ American Indian or Alaska live _ Hispanic or Latino _ Two or More Races _ Low lome Pupils _ Redesignated fluent English licient _ Asian _ Native Hawaiian or Pacific licient _ English Learners _ Black or African lerican _ Filipino _ White _ Students with labilities _ Homeless licited the state of the st		Latino _ Two or fluent English properties of the contract of t	_ American Indian or Alaska Native More Races _ Low Income Pupils foficient _ Asian _ Native Hawaiian ish Learners _ Black or African bino _ White _ Students with omeless	_ Redesignated
 Maintain the establish relachronically alendary Data analysis need. School Attenmediation. Participation campaigns. Walking school 	e the program to address student onic absenteeism eight (8) attendance liaison who ationships with families having osent students. It is to remediate in the areas of greatest dance Review Board (SARB) in county-wide attendance old buses and other safety its for getting to and from school.	Fund 01 - Unrestricted Certified Salaries: \$195,000 Classified Salaries \$371,000 Benefits: \$205,000 Materials and Supplies: \$5,000 Services and other operating expenditures: \$6,500	reduction percentage Continue Continue Participate campaigr	ed 8 attendance liaisons and saw a in chronic absenteeism of nearly 2 ge points. d data analysis. d SARB mediation. ded in countywide attendance as and several students from FSUSD prizes for their submissions. d walking school buses.	Fund 01 - Unrestricted, Certificated Salaries \$198,000.00 Classified Salaries \$358,000.00 Benefits \$208,000.00 Services and other operating expenses \$3,500.00 Total: \$767,500.00
Scope of service:	LEA Wide/ All Schools Grades: All		Scope of service:	LEA Wide/ All Schools Grades: All	

X All		X All	
			_ Redesignated
Continue to provide more opportunities for students to access courses which align with their interests	Fund 01 - Unrestricted Certificated salaries \$437,000.00 Benefits \$56,000.00 Fund 01 - Restricted Certificated Salaries \$163,200.00 Benefits \$4,000.00 Materials and supplies \$186,000.00 Services and other operating expenditures \$31,600.00	 Funding was allocated to provide after school and weekend classes to target the interests of GATE students. All elementary sites received at least one week of dance instruction. ROP is currently not in place, it has been replaced by CTE courses. Two CTE teachers were added this year: one for Welding and one for Hospitality. Early College expanded to include 9th and 10th grades. Early College has 1:1 technology. 	Fund 01 - Unrestricted, Certificated Salaries \$81,000.00 Benefits \$13,000.00 Materials and supplies \$5,000.00 Total: \$99,000.00

Native _ Hispanic of Income Pupils _ Reproficient _ Asian Islander _ English	LEA Wide/ All Schools Grades: All merican Indian or Alaska or Latino _ Two or More Races _ Low edesignated fluent English _ Native Hawaiian or Pacific Learners _ Black or African o _ White _ Students with eless		Scope of service: LEA Wide/ All Schools Grades: All X All Foster Youth _ American Indian or Alaska Native _ Hisp Latino _ Two or More Races _ Low Income Pupils _ Red fluent English proficient _ Asian _ Native Hawaiian or Pac Islander _ English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other		Redesignated
 Investigate c suspension Positive Beh and restorati includes prof Hired a Coor 	o and implement a program to provide ension ommunity service as an alternative to avior Interventions and Support (PBIS) we practices at seventeen sites; ressional development costs edinator of Positive Behavior and Support (PBIS)	Fund 01 - Unrestricted Certicated salaries \$90,800 Benefits \$12,600 Services and other operating expenditures \$59,500	change and sites are in the early implementation stage (years 1 and 2).		Fund 01 - Unrestricted, Certificated Salaries \$13,000.00 Classified Salaries \$114,000.00 Benefits \$39,000.00 Services and other operating expenditures \$81,000.00 Total: \$247,000.00
Scope of service:	LEA Wide/ All Schools Grades: All		Scope of service:	LEA Wide/ All Schools Grades: All	

X All		X All
	s _Low	
 Enhance the quality and variety of school options Support expansion of K-8 schools Staff Matt Garcia Learning Center, Sem Ye Continuation High School and Satellite Monitor new program at Matt Garcia Careel College Academy and Sem Yeto High School Satellite and provide support 	Salaries : r and \$2,346,000	 All four current K-8 schools are fully developed, with Oakbrook adding 8th grade this year. Funding was allocated specifically to support K-8 sites. The Dover site will be opened in the 16-17 school year as a K-8. All three sites are staffed at 25:1 pupil to staff ratio. District monitors the implementation of the school programs. Additional administrative support was provided at Sem Yeto beginning in November, 2015. Additional CTE pathways at Sem Yeto and Sem Yeto Satellite High School are being developed. Sem Yeto received a mental health clinician. Benefits \$841,000.00 Services and other operating expenses \$60,000.00 Total: \$3,834,000.00
Scope of service: LEA Wide/ All Schools		Scope of service: LEA Wide/ All Schools
Grades: All		Grades: All



What changes in actions,

servivces, and expenditures In reviewing the data in relation to the actions and services, it was determined that a clear linkage between individual actions/services and outcomes would be beneficial in future decisions regarding the efficacy of those actions/services. Changes will be made to each action/service for the 2016-2017 school year to provide a clearer link to a measurable outcome. Future measures will include data at the local level that can be gathered, disseminated and discussed during the ongoing LCAP cycle to better inform decision making.

Additional Annual Measurable Outcomes:

- There will be a minimum .25 percentage points growth annually for all students attendance rates.
- There will be a minimum .5 percentage points growth annually for Foster Youth's attendance rates.
- There will be a minimum .5 percentage points growth annually for English Learners attendance rates.
- There will be a minimum of 1 percentage point growth for Tolenas Elementary attendance rates.
- There will be a minimum .5 percentage points growth annually for Socio-economically disadvantaged students attendance rates.
- There will be a minimum 1 percentage points reduction for English Learners chronic absenteeism.
- There will be a minimum 3 percentage points reduction for Foster Youth chronic absenteeism.
- There will be a minimum 1 percentage points reduction for Socio-economically disadvantaged chronic absenteeism.
- There will be a minimum 1 percentage point growth annually for all students High School graduation rate.
- There will be a minimum 2 percentage point growth annually for Foster Youth/Homeless graduation rate.
- There will be a minimum 2 percentage point growth annually for English Learners High School graduation
- There will be a minimum 2 percentage point growth annually for Socio-economically disadvantaged students High School graduation rate.
- Baseline data for the 2016-2017 Welcoming Schools Rubric will be collected.
- Average daily attendance rates will increase for a minimum of 50% of students who receive intervention from attendance liaisons.
- There will be a minimum 10% growth annually in the number of extra-currcular opportunities provided to students by all school sites.
- There will be a minimum 5% growth annually in the percentage of fifth grade students who score in the Healthy Fitness Zone on the Body Composition and Aerobic Capacity subtests in the annual Physical

Fitness Tests (PFT).

Discontinue the use of sub-bullets within each action/service. Those were annual updates from the prior year and not intended to be stand alone action items. Progress on the actions/services delineated within each goal in the annual update will continue to offer this level of detail, however, for future versions and ease of use, these sub-bullets will be eliminated. Additional actions/services will be added, with an effort to more clearly articulate the District's specific plans.

Actions/services will be enumerated in future plans for ease of use.

Change "Provide opportunities for co/extracurricular activities for students" and expand into the following actions:

- Designate 5% of each sites discretionary funds to be dedicated to student engagement related activities and expenditures. (1.1)
- Implement the fully restored contractual release time through credentialed specialists to provide students access to arts, music and physical education taught by credentialed specialists on a weekly basis. (1.2)

Change "Continue to enhance the program to address student attendance and chronic absenteeism" and expand into the following actions/services:

- Re-instate home to school routes for Tolenas Elementary School in order to provide a safe transportation alternative for students. (1.3)
- Maintain attendance liaison program and change job duties to re-focus the work to specifically address foster youth attendance, graduation rates and school connectivity along with continuing to serve chronically absent students. (1.4)

Change "Continue to provide more opportunities for students to access courses which align with their interests" and expand to the following actions/services:

- Expand CTE opportunities at the secondary level. (1.5)
- Continue to expand and support K-8 thematic based schools. (1.6)

Eliminate: "Continue to develop and implement a program to provide alternatives to suspension" and address in Goal #3 regarding PBIS.

Eliminate "Enhance the quality and variety of school options."

In order to provide welcoming school environments for students, additional actions are needed in the areas of foster youth awareness and accommodations for their needs, ensuring access to fast connectivity and technological services and a general commitment to exploring additional needs around customer service. These needs are reflected in the actions below.

Add:

	 Implement revised Administrative Regulation 5116.1 in order to provide siblings of foster youth higher priority to attend school of preference (that sibling is already attending) through the open enrollment program. (1.7) "Complete deferred maintenance projects and critical needs to maintain physical plant integrity" from Goal #5. (1.8) Provide mandatory training to all clerical staff (school sites and central office) on rules and regulations regarding enrollment procedures for foster youth and homeless students and completing Home Language Surveys to accurately identify EL students. (1.9) Upgrade network infrastructure to increase Internet bandwidth from 350 Kbps per student to 700 Kbps per student. (1.10) Increase quality and speed of technology service. (1.11) Maintain Customer Service Task Force (created January 2016), a group of site and central office administrators tasked with guiding sites in efforts to improve customer service through analyzing data, reviewing research and making recommendations for implementation steps. (1.12) Maintain Attendance Task Force (created in January 2016), a group of site and central office administrators tasked with guiding sites in efforts to improve overall attendance rates through analyzing data, reviewing research and making recommendations for implementation steps. (1.13)
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		parents and community partners through education, communication, and on to promote student success	Related State and/or Local Priorities: _1 _2 X 3 _4 _5 _6 _7 _8 Local:
Goal Applies to:	Schools:	LEA Wide/All Schools Grades: All	
	Applicable	Pupil Subgroups: All	

Expected Annual
Measurable
Outcomes:

Inclusive of metrics aligned with state priorities, FSUSD expects annual measurable outcomes as noted on Appendix A: Fairfield-Suisun Unified School District (FSUSD) 2015-2018 Local Control and Accountability Plan (LCAP) Priority Areas, Baseline Data, and Expected Annual Measurable Outcomes.

In an effort to maintain continuous reflection, adaptation and growth--with an additional focus on improved academic achievement for low income, foster youth, and English Learner students--FSUSD will continue to examine data relative to the following state priority area: Priority Area 3: Parental Involvement. The intent of our efforts is to seek parent input for the purpose of making decision for the district and the school sites.

Actual Annual Measurable Outcomes:

Efforts to seek parent input: 14.5 - Outcome Met

Promotion of parental participation: 14.7 - **Outcome Met**

FSUSD currently developing plans to measure parental participation for individuals with exceptional needs.

LCAP Year: 2015-16

Planned Actions/Services		Actual Actions/Services	
	Budgeted Expenditures		Estimated Actual Annual Expenditures
Continue to develop and implement a plan to improve community and parent engagement	Fund 01 Unrestricted	Expansion at Sullivan Interagency Youth Service Center includes: Juvenile Probation relocation	Fund 01 - Unrestricted, Certificated
Expand services at Sullivan Interagency Youth Center	Certificated salaries \$230,500.00	 Mentally III Offenders Crime Reduction planning meeting 	Salaries \$397,000.00
Maintain an Executive Director of Administrative Services and Community Engagement	Classified salaries	 Relocation of entire Children's Nurturing Project organization 	Benefits \$93,000.00
 Conduct surveys of community and stakeholder groups 	\$14,300.00	 Housing 8 Attendance Liaisons 	Materials and supplies
3	Benefits \$28,000.00	 Long term Independent Study Program 	\$14,000.00
	Materials and supplies	 Fully operational food and clothing pantry 	Services and other operating expenses
	\$72,000.00	 Police Department's Diversion 	\$47,000.00

Certi salai \$6,7 Clas salai \$115 Bene \$18, Mate supp \$12, Serv othe oper expe \$36,	tificated aries 700.00 ssified aries 5,000.00 sefits 600.00 serials and plies 7,200.00 vices and er rating enditures 7,700.00 • Establisher Director of Communit • Surveys of groups incommunit • Par Surve	rent Engagement Survey ective School Survey taken by dents, parents and staff lifornia Healthy Kids survey taken students, parents and staff cility Master Plan Survey taken by keholders and the community at	
LEA Wide/ All Schools Grades: All	service:	LEA Wide/All Schools Grades: All	

X All	X All
_ Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races _ Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander _ English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless Other	

 Maintain an Executive Director of Administrative Services and Community Engagement Maintain district translator and translators for Special Education Services 	Fund 01 Unrestricted Certificated salaries \$157,000.00 Classified salaries \$153,000.00 Benefits \$84,600.00 Total: \$394,600.00	in previous A parent I provide particular provide particular times through the following support the North	was maintained, see details of work as action LCAP university was initiated to arents with first hand knowledge on eas of the LCAP. Parents met 5 bughout the school year and were crease their knowledge about the topics, which allowed them to better neir children at home: ovember 18, 2015 - Attendance nuary 13, 2016 - Parent agagement bruary 10, 2016 - Common Core arch 9, 2016 - Behavior oril 13, 2016 - Technology additional 1.0 FTE district-wide to support sites with translation of ts, newsletters, Site Council etc. Developed and communicated all to support sites with translation An increase in translation district-urred this year, getting more to families in their home language an increase in the ability to offer in at parent engagement activities.	Fund 01 - Unrestricted, Certificated salaries \$166,000.00 Classified salaries \$239,000.00 Benefits \$113,000.00 Total: \$518,000.00
Scope of service: LEA Wide/ All Schools Grades: All		Scope of service:	LEA Wide/All Schools Grades: All	

X All			X All		
			Latino _ Two or fluent English pr Islander _ Engli		Redesignated
evel of stakeholder across the district Maintain an Services and	Continue to develop and implement a plan to increase the evel of stakeholder satisfaction with services provided across the district • Maintain an Executive Director of Administrative Services and Community Engagement • Administer a District-wide Effectiveness Survey		 Position maintained, see detailed list of activities in previous action Effectiveness Survey recently completed and data collection underway (March 1) 		Fund 01 - Unrestricted \$0.00
Scope of service:	LEA Wide/ All Schools Grades: All		Scope of service:	LEA Wide/All Schools Grades: All	
X All			X All		
					Redesignated

support staff at schi Spanish speaking p Learners, and/or Re increase the level of provided across the Maintain Con High School Expand Lang	o a plan to provide Spanish bilingual cool sites with high concentration of parents and students, English eclassified Fluent English Proficient to f stakeholder satisfaction with services e district mmunity Outreach Liaisons for Armijo and for Grange Middle School. guage Line interpreting services erpreting via iPad App.	Fund 01 — Unrestricted Classified salaries \$53,000.00 Benefits \$24,000.00 Fund 01 —Restricted Classified salaries \$23,000.00 Benefits \$8,900.00 Total: \$108,900.00	community liaison positions for the 2016-17 school year. • Each site was provided an iPad with the Language Line app as well as a site license. We purchased \$10,000 worth of minutes/license last year and are already up to close to \$20,000 this year. Schools are inquiring about purchasing additional license on their own		Fund 01 - Unrestricted, Classified Salaries \$77,000.00 Benefits \$28,000.00 Fund 01 - Restricted, Services and other operating expenses \$3,000.00 Total: \$108,000.00	
Scope of service:	LEA Wide/ All Schools		Scope of service:		LEA Wide/All Schools	
_ All	Grades: All		_ All		Grades: All	
					Redesignated	
in programs for Eng District Engli	e parental and community participation glish Learners sh Learner Advisory Committee ogram input opportunities	Fund 01Unrestricte d Cert salaries \$2,500.00	Lear serv	rner A	dvisory Committee to determine ve need to provide for English	Fund 01 - Unrestricted, Services and other operating expenditures

Voces Unidas Hispanic Community group English as a Second Language (ESL) for parents through Adult School and at designated sites General Educational Development (GED) course for parents at sites	salaries \$6,800.00 Benefits \$1,900.00 Materials and supplies \$59,000.00	Ongoing meetings with ELAC committees to gather information and determine actions needed for English Learners. Ongoing meetings with Voces Unidas to discuss needs and concerns. ESL classes offered at 4 different sites provided services to 864 students. GED classes were held at the Adult School and served 1136 students.	\$500.00 Fund 01 - Restricted \$0.00 Total: \$500.00
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Scope of service:	LEA Wide/ All Schools Grades: All		Scope o service: _ All		LEA Wide/All Schools Grades: All	
						K Redesignated
Members of monthly Dist meetings wit neighboring Members of quarterly For (FYEP) mee	Student Services attend the birict Educational Liaison (DEL) h County Foster Youth Services and districts. Student Services serve on the ster Youth Educational Planning	Fund 01 — Unrestricted Certificated salaries \$120,000.00 \$32,600.00 Total: \$152,600.00	a Li YY M SI E M Si aa ao o re A Si si fo co di co di co	ttend the iaison (D'outh Ser Ierve on to ducation Ierve on to ducation Ierve on to ducation Ierve on the Ierv	of Student Services continued to bimonthly District Educational DEL) meetings with County Foster vices and neighboring districts. of Student Services continued to the quarterly Foster Youth hal Planning (FYEP) meetings. of Ed Services and Student met with a small group of site ators to discuss potential plans to the needs of Foster Youth. Members vices and Student services met with a site of EdServices and Student services met with a site of EdServices and Student services met with a site of EdServices and Student services met with a site of EdServices and Student services met with a support foster youth. Providing can help navigate the school system youth was recommended by both as and plans are underway to which staff would best be able to oster youth to the resources within the school system.	Fund 01 - Unrestricted, Certificated salaries \$119,000.00 Benefits \$29,000.00 Total: \$148,000.00

Scope of service:	LEA Wide/ All Schools	Scope of service:	LEA Wide/All Schools	
	Grades: All		Grades: All	
_ All		_ All		
X Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races _ Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander _ English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless Other		Latino _ Two or fluent English pr Islander _ Engli	_ American Indian or Alaska Native _ More Races _ Low Income Pupils _ oficient _ Asian _ Native Hawaiian o sh Learners _ Black or African pino _ White _ Students with omeless	Redesignated

What changes in actions,

servivces, and expenditures In reviewing the data in relation to the actions and services, it was determined that a clear linkage between individual actions/services and outcomes would be beneficial in future decisions regarding the efficacy of those actions/services. Changes will be made to each action/service for the 2016-2017 school year to provide a clearer link to a measurable outcome. Future measures will include data at the local level that can be gathered, disseminated and discussed during the ongoing LCAP cycle to better inform decision making.

Additional Annual Measurable Outcomes:

It was determined that the data collection methodology utilized for the metric "Efforts to seek parent input and decision making" was not sufficient in determining actual efforts attempted. Data will be collected moving forward in relation to the School Effectiveness Survey and disaggregated by student demographics. The new Annual Measurable Outcome will be:

- There will be a minimum 5% growth annually in number of parents of unduplicated count students that complete the School Effectiveness Surveys.
- · Each school site will annually offer and document a minimum of four parent engagement activities beyond required activities like Back to School Night.

Additionally, community partnerships will also be measured. The following will be annual measurable outcomes related to community partnerships:

- There wil be a minimum 10% growth annually in number of community based partnerships with FSUSD schools.
- Every district and site level FSUSD administrator will attend at least two community events annually.

Changes to Actions and Services:

Discontinue the use of sub-bullets within each action/service. Those were annual updates from the prior year and

not intended to be stand alone action items. Progress on the actions/services delineated within each goal in the annual update will continue to offer this level of detail, however, for future versions, these sub-bullets will be eliminated. Additional actions/services will be added, with an effort to more clearly articulate the District's specific plans.

Actions and services will be enumerated in future versions of the LCAP for ease of use.

Change "Continue to develop and implement a plan to improve community and parent engagement" and expand to:

- Each school site will provide a minimum of 4 parent engagement activities throughout the school year. (2.1)
- Implement LCAP Parent University workshop series to provide parents with interactive opportunities to learn about specific goals/actions in the LCAP. (2.2)
- Provide non-academic community engagement activities such as Trunk-or-Treat and Back to School Resource Fair. (2.3)

Change "Continue to develop and implement a plan for increased parent and community communication" to:

• Utilize a variety of 21st century communication tools such as texting and social media to inform the community of events and celebrations. (2.4)

Change "Continue to develop a plan to provide Spanish bilingual support staff at school sites with high concentrations of Spanish speaking parents and students, English Learners, and/or Reclassified Fluent English Proficient to increase the level of stakeholder satisfaction with service provided across the district" and expand to:

- Recruit, hire, train and deploy 5 FTE additional bilingual community liaisons at sites with high percentages of Spanish speaking families to provide access to community resources and additional translation/interpretation. (2.5)
- Provide additional Language Line site licenses to increase access to face to face interpreters for a variety of second language speaking families. (2.6)
- Recruit, hire and train interpreters/translators of languages other than Spanish. (2.7)

Change "Continue to promote parental and community participation in programs for English Learners" to:

- Provide English as a Second Language (ESL) classes for second language parents at designated school sites to increase their ability to support students at home. (2.8)
- Hold Parent Leader Training Institute (PLTI) for Spanish speaking parents. (2.9)

Change "Develop a collaborative process with stakeholder groups specific to Foster Youth" to:

• Establish a formally developed group and meet on a quarterly basis with foster parents/community

members to continue to refine and improve services for Foster Youth. (2.10)
In order to further engage parent and community partners, FSUSD is committed to continuing to explore options for engagement and working to meet with parents and advocacy groups regarding their needs. This commitment is reflected in the additional actions below.
Add:
 Provide mandatory training to all site administrators on establishing and facilitating School Site Councils (SSCs) and English Learner Advisory Councils (ELACs) and ensure that all sites hold a training on roles and responsibilities for members (2.11) The Superintendent and District staff will meet with parent leadership and advocacy groups to discuss LCAP recommendations and implementation (2.12) Designate 5% of each sites discretionary funds to be dedicated to parent engagement and community engagement related activities and expenditures. (2.13) Maintain Parent Engagement Task Force (created in January 2016), a group of site and central office administrators tasked with guiding sites in efforts to improve and expand parent engagement opportunities through analyzing data, reviewing research and making recommendations for implementation steps. (2.14) Maintain Community Engagement Task Force (created in January 2016), a group of site and central office administrators tasked with guiding sites in efforts to improve and expand community engagement opportunities through analyzing data, reviewing research and making recommendations for implementation steps. (2.15)

		expand targeted intervention and supports for students' academic, health, emotional development.	Related State and/or Local Priorities: _1 _2 _3 X 4 _5 _6 _7 X 8 Local:
Goal Applies to:		LEA Wide/All Schools Grades: All	
	Applicable	Pupil Subgroups: All	

Expected Annual Measurable Outcomes:

Inclusive of metrics aligned with state priorities, FSUSD expects annual measurable outcomes as noted on Appendix A: Fairfield-Suisun Unified School District (FSUSD) 2015-2018 Local Control and Accountability Plan (LCAP) Priority Areas, Baseline Data, and Expected Annual Measurable Outcomes. In an effort to maintain continuous reflection, adaptation and growth--with an additional focus on improved academic achievement for low income, foster youth, and English Learner students--FSUSD will continue to examine data relative to the following state priority areas: Priority Area 4: Pupil Achievement and Priority Area 8: Other Pupil Outcomes.

Actual Annual Measurable Outcomes:

- CAASP ELA: 43% met or exceeded standard, CAASP Math: 30% met or exceeded (Baseline data)
- Academic Performance Index (API) Does not apply for 2015-2016
- UC/CSÚ requirements: 29% met Outcome
 Met
- EL English Proficient as measured by CELDT:
 - 23.1% (Less than 5 years) Outcome Met
 - 40.8% (5 years or More) Outcome
 Not Met
- AP Exam passage rate (3 or higher): 48%
 Outcome Not Met
- EAP Ready:
 - ELA 23% Outcome Not Met
 - Math 9% Outcome Not Met
- CAHSEE: No longer administered
- CTE Enrollment: 2,393 students Outcome Met

LCAP Year: 2015-16						
Planned Actions/Services		Actual Actions/Services				
	Budgeted Expenditures		Estimated Actual Annual Expenditures			
Develop a systematic plan to address students' health & social-emotional needs • Ten (10) schools participated in professional development on Positive Behavioral Intervention and Support (PBIS) • Provided professional development to support students' social emotional needs • Children's Nurturing Project (CNP) Counselors at schools • Title I funded counselor at Grange Middle School • Funded a bilingual psychologist • Funded 8 nurses district wide to support students' health needs • Funded 7 healthcare specialists district wide to support students' health needs • Professional development in Restorative Justice practices	Fund 01— Unrestricted Certificated salaries \$372,000.00 Classified salaries \$368,000.00 Benefits \$299,800.00 Services and other operating expenditures \$209,500.00 Fund 01— Restricted Certificated salaries \$126,000.00 Benefits \$35,700.00 Total: \$1,411,000.0 0	 Ten schools continued their participation in PBIS with twelve additional schools added this school year Suisun Elementary participated in Trauma Informed Schools professional development. This includes instruction for teachers as well as in class coaching and support for teachers throughout the school year. Increasing Child Nurturing Project (CNP) services at Sem Yeto. Continued funding a counselor at Grange with Title I funds, increasing student access to staff support. Bilingual psychologist was hired but ultimately transferred to perform special education related duties where her bilingual abilities are still utilized. Hired 7 RNs Hired 7 healthcare specialists who continue to serve growing need related to students' health Provided professional development on Restorative Practices 	Fund 01 - Unrestricted, Certificated salaries \$386,000.00 Classified benefits \$238,000.00 Fund 01 - Restricted, Certificated salaries \$151,000.00 Benefits \$44,000.00 Services and other operating expenditures \$140,000.00 Total: \$959,000.00			

Scope of service:	LEA Wide/ All Schools Low Income pupils, English Learners, Foster Youth, Redesignated fluent English proficient, Other Subgroups: All		Scope of service:	LEA Wide/All Schools Grades: All	
	Grades: All				
X All	X All		X All	(All	
			Latino _ Two or fluent English pr Islander _ Engli	_ American Indian or Alaska Native _ More Races _ Low Income Pupils _ oficient _ Asian _ Native Hawaiian of sh Learners _ Black or African pino _ White _ Students with omeless	Redesignated

Continue to increase and adjust counseling services to address graduation needs • Maintain at least 15 FTE counselors at all high schools • Added counselors for grades 6—8 • Provide 5.25 FTE College and Career Technicians • Maintain additional counselor at Grange Middle School • Provided professional development for high school counselors Scope of service: LEA Wide/ All Schools		Fund 01— Unrestricted Certificated salaries \$1,234,000.0 0 Classified salaries \$208,000.00 Benefits \$323,000.00 Fund 01— Restricted Certificated salaries \$102,000.00 Benefits \$34,700.00 Total: \$1,901,700.0 0	district lead District with for an additional four K-8 state of the 6th-8th A total of positions Additional through Taction) was The follow high schowith High Solution Faramua It Naviance counselin current preschool counter the state of the follow their abilitics.	 positions were supported by the district. Additional counselor at Grange (funded through Title I, as mentioned in previous action) was maintained. The following professional development for high school counselors was held: Dealing with High-Risk Students and Families, Solution Focused Counseling in Schools, Tramua Informed Practices Training, and Naviance Training in addition to monthly counseling meetings. Providing ongoing, current professional development to high school counselors has positively impacted their ability to assist with the myriad of needs in a high school setting. 			
Scope of service:	LEA Wide/ All Schools		Scope of service:	LEA Wide/All Schools			
	Low Income pupils, English Learners, Foster Youth, Redesignated fluent English proficient, Other Subgroups: All Grades: All			Grades: All			

X All	_ All
	X Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races X Low Income Pupils X Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander X English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _Other

Develop a systematic Response to Instruction and Intervention (Rtl2) program

- Provide intervention services such as Extended School Year
- Seventeen (17) schools participated in professional development on Positive Behavioral Intervention and Support (PBIS)
 \$47,000.00 Classified salaries
- Maintain bilingual psychologist
- Increase access to Plato, Shmoop, and Edge curriculum

Fund 01— Unrestricted Certificated salaries: \$47,000.00 Classified

salaries: \$47,000.00 Classified salaries \$1,700.00 Benefits \$28,800.00 Materials and supplies \$8,200.00 Services and other operating expenditures

Fund 01— Restricted Certificated salaries \$83,000.00 Benefits \$23,900.00 Services and other operating expenditures \$203,000.00

\$113,500.00

Total: \$509,100.00

- An administrative Task Force focused on RTI was established to work on researching and developing an RTI system.
- Extended School Year was provided in June 2015 for 8 sites.
- 22 sites (more than originally planned) participated in professional development on PBIS.
- Bilingual Psychologist was hired, but ultimately transferred to special education where she continues to utilize her bilingual skills.
- Access to Plato was increased by adding World Language.

Fund 01 -Unrestricted, Services and other operating expenditures \$59,000.00 Fund 01 -Restricted, Services and other operating expenditures \$18,000.00 Total: \$77,000.00

Scope of service:	LEA Wide/ All Schools Low Income pupils, English Learners, Foster Youth, Redesignated fluent English proficient, Other Subgroups: All Grades: All		Scope of service:	LEA Wide/All Schools Grades: All	
X All	X All		_ All		
			Latino _ Two or fluent English pr Islander X Engli	_ American Indian or Alaska Native _ More Races X Low Income Pupils > oficient _ Asian _ Native Hawaiian of the Sharmon of the Sharmon _ Black or African of the Sharmon _ White _ Students with the omeless	Redesignated

 Seventeen (17) schools participate in professional development on Positive Behavioral Intervention and Support (PBIS) Hired a Coordinator for PBIS Schools participating in PBIS are implementing School-Wide Information System (SWIS) Maintain bilingual psychologist Schools participating in PBIS receive services from a Child Nurturing Project (CNP) counselor Professional development in Restorative Justice practices Fund 01—Rest Serv othe oper expe \$59, Tota \$202 	for School-Wide Information System (SW We can anticipate additional costs relate incentives, pro-social boosters and parer outreach. PBIS requires a large cultural and schools are at the beginning process this shift. Billingual Psychologist was hired, but ultimately transferred to special educatio where she continues to utilize her bilinguistills. CNP is having difficulty remaining fully stand currently is needing to pull clinicians cover needs at other sites. Professional development was provided regarding Restorative Justice.	Unrestricted, Certificated salaries 13,000.00 Classified salaries \$114,000.00 Benefits sof Services and other operating expenditures \$126,000.00 Fund 01 - Restricted, Services and
Scope of service: LEA Wide/ All Schools	Scope of service: LEA Wide/All Schools	
Low Income pupils, English Learners, Foster Youth, Redesignated fluent English proficient, Other Subgroups: All	Grades: All	
Grades: All		

X All		All	X Redesignated
 Develop and implement a comprehensive system to address the needs of Long Term English Learners (LTEL) English Mastery Academy for LTELs grades 4-8 Site CELDT boot camps Fast ForWord online reading and language intervention at two sites English 3-D language program for LTEL at high school ELD/Literacy and ELA/ELD Framework professional development and coaching for teachers through WestED ELA/ELD Framework professional development for site administrators and coaches through WestED Stanford ELL Leadership Network 	Fund 01— Unestricted Certificated salaries \$52,000.00 Benefits \$6,600.00 Fund 01— Restricted Services and other operating expenditures \$239,000.00 Total: \$297,600.00	 The district did not provide an English Mastery Academy. Funds were disbursed to Extended School Year (ESY) sites to serve students at their home sites during ESY. Not all of the ESY sites used their funds to target LTEL students in grades 4-8. Currently, there is not funding available for the English Mastery Academy for the summer of 15-16. CELDT boot camps occurred at a limited number of sites. District-wide coordination of a CELDT boot camp prior to annual testing did not occur. CELDT testing booklets need to be ordered prior to the start of school for 2016-17 and training provided to EL Program Managers/site admin on effective structures for a CELDT boot camp. Fast ForWord research based digital reading intervention was piloted at two Title I schools. Professional Development was provided and data collected to determine student growth. The licensed was renewed based on data indicating positive student growth and student licenses were extended to a third school. English 3D was not used for LTELs at high school as they were provided ELD and support using the EL components of the Board adopted materials, Springboard. Extensive professional development (collaborative lesson planning, modeling and coaching) on integrated/designated ELD, the ELA/ELD Framework and extended academic discourse was provided to specific grade 	

		levels at focus schools and to non Title I school TK-2 and 3-5 cohorts of teachers and all site administrators. • Site administrators and coaches participated in professional development provided by West Ed regarding ELA/ELD framework. • A team of Education Services representatives (Director and Assistant Director of English Learners/Instructional Support and Assistant Director of Elementary Education) participated in the Stanford EL Leadership Network which included utilizing the blended Massive Online Open Course (MOOC) on formative assessments around student talk and collaboratively analyzing LTEL student data with partner districts which yielded a revision of the EL/SP.Ed reclassification protocol. * No expenditures to date for ESY as it occurs at the end of the year. ** Staff time spent is not included here. Many duties here are included as a part of regular staff time.		
Scope of service:	LEA Wide/ All Schools English Learners.	Scope of service:	LEA Wide/All Schools Grades: All	
	Grades: All			
_ All		_ All		
				Redesignated

 Implement plan to revise secondary special education courses to include elements of ELD Continue to refine initial EL identification during preschool to kindergarten transition Expand options for early learning to include RTI to prevent LTELs 		Fund 01— Restricted Services and other operating expenditures \$239,000.00 Total: \$239,000.00	home la IEP mee Offered identified * No easily ider \$239,000 was a professional de	d training to case managers regarding inguage survey use during transition etings. RTI program for preschoolers initially d as needing additional support. Intifiable costs and the budgeted actually more appropriate for evelopment rather than these actions, ures can not be tracked to these	Fund 01 - Unrestricted \$0.00
Scope of service:	LEA Wide/ All Schools		Scope of service:	LEA Wide/All Schools	
	Grades: All			Grades: All	
_ All			_ All		
					_ Redesignated

 Youth Collaboration with county social services and FSUSD Student Services including use of California Department of Education (CDE) database, and internal FSUSD flagging and tracking in the district database. Training on use of Aeries student database 		Fund 01— Unrestricted Certificated salaries \$118,000.00 Benefits \$32,000.00 Services and other operating expenditures \$5,000.00 Total: \$155,000.00	student database. Student Services sends out notifications requesting foster parents to update this information. SCOE and county social services rarely provide accurate information. Training at Secretarial Meetings offered on an		Fund 01 - Certificated salaries \$124,000.00 Benefits \$35,000.00 Total: \$159,000.00
Scope of service:	LEA Wide/ All Schools		Scope of service:	LEA Wide/School Services	
	Grades: All			Grades: All	
_ All			_ All		
X Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races _ Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander _ English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless Other			X Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races _ Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander _ English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other		
What changes in actions, servivces, and expenditures In reviewing the data in relation to the actions and services, it was determined that a clear linkage between individual actions/services and outcomes would be beneficial in future decisions regarding the efficacy of those actions/services. Changes will be made to each action/service for the 2016-2017 school year to provide a clearer link to a measurable outcome. Future measures will include data at the local level that can be gathered, disseminated and discussed during the ongoing LCAP cycle to better inform decision making. Additional Annual Measurable Outcomes: There will be a minimum of 15% reduction in the rate of suspensions for African-American students. There will be a minimum of 15% reduction in the rate of suspensions for Unduplicated Count students.					

- There will be a minimum 15% reduction in the rate of expulsions for African-American students.
- There will be a minimum of 15% reduction in the rate of expulsions for Unduplicated Count students.
- There will be a minmum 7% growth annually in the number of English Learner students who meet or exceed the standards on SBAC Math.
- There will be a minmum 7% growth annually in the number of Foster Youth/Homeless students who meet or exceed the standards on SBAC Math.
- There will be a minmum 7% growth annually in the number of Socio-economically disadvantaged students who meet or exceed the standards on SBAC Math.
- There will be a minimum 7percentage points growth annually in the percent of English Learner students who complete University of California/California State University approved course requirements.
- There will be a minimum 7percentage points growth annually in the percent of Foster Youth/Homeless students who complete University of California/California State University approved course requirements.
- There will be a minimum 7 percentage points growth annually in the percent of Socio-economically disadvantaged students who complete University of California/California State University approved course requirements.
- There will be a minimum 7 percentage points growth annually in the percent of English Learner students who pass attempted AP exams.
- There will be a minimum 7 percentage points growth annually in the percent of Foster Youth/Homeless students who pass attempted AP exams.
- There will be a minimum 7 percentage points growth annually in the percent of Socio-economically disadvantaged students who pass attempted AP exams.
- There will be a minimum 7 percentage points growth annually in the percent of English Learner students who are college ready (EAP).
- There will be a minimum 7 percentage points growth annually in the percent of Foster Youth/Homeless students who are college ready (EAP).
- There will be a minimum 7 percentage points growth annually in the percent of Socio-economically disadvantaged students who are college ready (EAP).
- 80% of all schools participating in Positive Behavior Intervention Supports (PBIS) will achieve a minimum score of 70% annually on the Schoolwide Evaluation Tool (SET) measuring implementation of Tier 1 schools.
- There will be a minimum 10% reduction annually of the percentage of 9th grade students receiving D's or Fs' in University of California/California State University approved core courses.
- A minimum of 50% of Long Term English Learner (LTEL) students will be reclassified annually as Fluent English Proficient within one year following English 3D designated English language development.
- A minimum of 2 schools will be added annually to participate in Trauma Informed Care professional development.

Changes to Actions and Services:

Discontinue the use of sub-bullets within each action/service. Those were annual updates from the prior year and not intended to be stand alone action items. Progress on the actions/services delineated within each goal in the annual update will continue to offer this level of detail, however, for future versions, these sub-bullets will be eliminated. Additional actions/services will be added, with an effort to more clearly articulate the District's specific

plans.

Actions and services will be enumerated in future versions of the LCAP for ease of use.

Continue:

"Continue to develop a Positive Behavioral Intervention and Support (PBIS) system." (3.1)

Change "Develop a Systematic plan to address students' health and socio-emotional needs" and expand to:

- Expand socio-emotional counseling services throughout the District. (3.2)
- Expand trauma informed professional development and services at school sites. (3.3)

Change "Continue to increase and adjust counseling services to address graduation needs to the following actions/services" to:

• High School counselors will create an individualized learning plan for all foster and homeless youth to ensure they are on track for graduation. (3.4)

Consolidate "Develop and implement a comprehensive system to address the needs of Long Term English Learners (LTEL) and "Implement services to support Special Education Long Term English Learners"

- Provide materials for implementation of CELDT boot camp at all sites prior to CELDT testing to improve results. (3.5)
- Develop specific high school placement protocol for English Learner students to ensure they are placed in appropriate classes to graduate a-g eligible. (3.6)
- Provide specialized English Language Development instruction targeted at long term EL students in grades 4 - 8 utilizing State Board Approved Program 5 materials, English 3D in order to target students scoring in the Intermediate/Early Advanced proficiency level. (3.7)
- Provide training and distribute training on revised protocol to reclassify Special Education Long Term English Learner students using alternative methods. (3.8)

Eliminate: "Develop a system for identifying and tracking foster youth" as other actions added address the specific components of the system and plan. Counselors at the high school level will support foster youth through individualized learning plans (addition to Goal #3), sites will have systems in place for identifying foster youth through mandatory training (addition to Goal #1) and the work of the attendance liaisons is being shifted to focus on creating a home to school link (Goal #1).

In order to improve student achievement (as measured by statewide assessment, as well as less formal classroom data), it is clear that our students need access to strengthened academic intervention systems. In addition to strengthened intervention systems, school sites are voicing their need for ongoing and increased support of the PBIS initiative district-wide. Most schools are in year 1 or year 2 of PBIS, and overwhelmingly the

message has been that while it is working, increased support is needed to continue developing the tiers of support our students need. Those needs are reflected in the actions below. Add: Designate 5% of each site's supplemental and concentration funds to be dedicated to PBIS related expenditures, such as substitutes for training and award systems.(3.9) Add additional staff to support PBIS as schools progress in their implementation, 1 FTE classified management to provide coaching support and .2FTE at secondary sites to support school specific PBIS work. (3.10) • Elementary and Secondary Education departments will work with RTI Task Force to create a District-wide RTI system. (3.11) Maintain PBIS Task Force (created January 2016), a group of site and central office administrators tasked with guiding sites in efforts to further develop and expand PBIS through analyzing data, reviewing research and making recommendations for implementation steps (3.12) Maintain RTI Task Force (created January 2016), a group of site and central office administrators tasked with guiding sites in efforts develop, articulate and implement RTI systems through analyzing data, reviewing research and making recommendations for implementation steps (3.13)

		gh quality instructional pro ent graduates college and	Related State and/or Local Priorities: _1 X 2 _3 _4 _5 _6 X 7 X 8 Local:	
Goal Applies to:		LEA Wide/ All Schools Grades: All		
	Applicable	Pupil Subgroups: All	I	

Expected Annual Measurable Outcomes:

Inclusive of metrics aligned with state priorities, FSUSD expects annual measurable outcomes as noted on Appendix A: Fairfield-Suisun Unified School District (FSUSD) 2015-2018 Local Control and Accountability Plan (LCAP) Priority Areas, Baseline Data, and Expected Annual Measurable Outcomes.

In an effort to maintain continuous reflection, adaptation and growth--with an additional focus on improved academic achievement for low income, foster youth, and English Learner students--FSUSD will continue to examine data relative to the following state priority areas: Priority Area 2: Implementation of State Standards, Priority Area 7: Course Access, and Priority Area 8: Other Pupil Outcomes.

Actual Annual Measurable Outcomes:

- CCCSS PD: 29% ELA Outcome Met, 16% Math - Outcome Met, 12 % ELD - Outcome Not Met
- FSUSD currently developing plans to measure professional development focused on ELD standards.
- Advanced placement enrollment: 12.76% -Outcome Not Met
- International Baccalaureate enrollment: 7.02%
 Outcome Not Met
- Honors classes enrollment: 22.8% Outcome Not Met
- Teach for Success Student Engagement rating: 30% (Fall Sweep data), this data is now collected using a different observation instrument, and does not correlate directly to the previous instrument in the category of student engagement - Outcome Not met

LCAP Year: 2015-16						
Planned Actions/Services		Actual Actions/Services				
	Budgeted Expenditures	Estimated Actual Annual Expenditures				
 Improve practices, procedures, and programs to attract, maintain, and retain high quality teachers District sponsored career fairs Participate in local and out-of-state teacher job fairs Hired a Human Resources Assistant Director of Recruitment and Retention for the 2015-16 school year Teacher Support Center focused on new teacher development via Beginning Teacher Support and Assessment Induction, and professional development for all employees (via Consulting Teachers (CTs), Curriculum, Assessment, and Instruction Specialists (CAIS), and Educational Technology Specialists (ETS) Continue to work with community partners and stakeholders to provide support for retaining quality employees 	Fund 01 — Unrestricted Certificated salaries \$145,300.00 teacher \$381,000.00 administration Benefits \$313,000.00 teacher \$66,000.00 administration Services and other operating expenditures \$60,000.00	 Human Resources hosted hiring Fairs on January 9,2016 and May 21, 2016 and attended seven (7) in state and eleven (11) out of state hiring fairs. Hired an Assistant Director of Human Resources focused on recruiting and retention. This position enabled a more focused approach to recruiting and the ability to visit each site to check in with each new teacher periodically throughout the school year. Teacher Support Center continutes to support teachers. There are currently 9 Consulting Teachers to support new teachers in Induction (BTSA), 2 Curriculum, Assessment and Instruction Support (CAIS) Teachers for Literacy, 2 CAIS Math, 2 CAIS EL, and 7 Educational Technology Support providers (ETS). Assistant Director of HR meets regularly with new teachers to address need and offers support. In partnership with the Fairfield-Suisun Chamber of Commerce, "swag bags" for created and distributed for new teachers to welcome them to the Fairfield-Suisun community. Support provider program for new teachers those not participating in BTSA Induction was created and implemented. 				

Scope of service: LEA Wide/ All Schools Grades: All X All			Latino _ Two or fluent English pr Islander _ Engli	LEA Wide/All Schools Grades: All American Indian or Alaska Native More Races _ Low Income Pupils _ roficient _ Asian _ Native Hawaiian of the complete is a sign of the complete is a s	Redesignated
 Implement the Common Core State Standards in ELA/ELD and Mathematics Revise Common Core Units of Instruction for mathematics and English Language Arts in grades K-12 Maintain online teacher support center Host district-wide Units of Instruction Support Saturdays Continue to provide professional development and coaching support via Curriculum, Assessment, and Instruction Specialists (CAIS) 		Fund 01 — Unrestricted Certificated salaries \$295,800.00 Benefits \$66,000.00 Services and other operating expenditures \$120,700.00	revisions alignmen wide acro CAIS tead resources lesson de The plan Saturdays currently Services Professio	onal development and coaching s provided on an ongoing basis by	Fund 01 - Unrestricted, Certificated salaries \$325,000.00 Benefits \$89,000.00 Total: \$414,000.00
Scope of service:	LEA Wide/ All Schools Grades: All		Scope of service:	LEA Wide/All Schools Grades: All	

X All			X All		
_ Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races _ Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander _ English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other			Foster Youth Latino _ Two or fluent English pr Islander _ Engli American _ Filip Disabilities _ Ho _Other	_ Redesignated	
 Generation Science Standards in 2016-17 Participate in the implementation of the PRISM Grant Attend conferences on roll-out of Next Generation Science Standards 		Fund 01 —Restricted Services and other operating expenditures \$11,000.00	 Teachers participated in PRISM professional development and have integrated the program into their curriculum. SASP provided PD for administrators (12/7/2015) as well as teachers (spring). Teachers and Administrators attended the NGSS Symposiums in April and May 2015. Teachers attended CSTA in October 2015 and an in-district NGSS workshop series was offered. 		Fund 01 - Unrestricted, Services and other expenditures \$4,000.00 Total: \$4,000.00
Scope of service:	LEA Wide/ All Schools Grades: All		Scope of service: LEA Wide/All Schools Grades: All		
X All			X All		
					_ Redesignated

 Continue to develop district benchmarks, grades 1-11, aligned to Common Core State Standards Implement a District Writing Assessment, grades K-8 Conduct Teach for Success (T4S) sweeps two 		Fund 01 — Unrestricted Services and other operating expenditures \$228,000.00	12th grad 2015 and assessme K-1. The writing January 2 Sweeps win October often condistrict state complete highlights that the E	ide benchmark assessment for 1st- les was administered in November les February 2016. Early Literacy ent were part of the benchmarks for ag assessment was administered in 2016 for K-12. Were completed with a new protocol er 2015. The next sweeps (teams, taining West Ed consultants and/or aff visit school classrooms and an observation and checklist, which is high-yield instructional practices district has been working on g) were completed in March.	Fund 01 - Unrestricted \$0.00
Scope of service:	LEA Wide/ All Schools		Scope of service:	LEA Wide/All Schools	
	Grades: All			Grades: All	
X All	X All		X All		
_ Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races _ Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander _ English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other					_ Redesignated

receiving special education services through		Fund 25 — Unrestricted Services and other operating expenditures \$830,000.00	Plans underway to continue expansion of inclusive preschool programs. One program piloted this year and renovation construction completed at May Bird Early Childhood Education Center. Classroom supplies and materials purchased for classrooms at Mary Bird ECEC. *Funds significantly over initial projections due to large influx of one-time funds issued in May, with \$2,000,000 earmarked for the renovation of Mary Bird Early Chidhood Education Center		Fund 01 - Unrestricted, Services and other operating expenditures \$5,000.00 Capital outlay \$1,794,000.00 Total: \$1,799,000.00
Scope of service:	LEA Wide/ All Schools Grades: All		Scope of service:	LEA Wide/All Schools Grades: All	
X All			X All		
					_ Redesignated

Program for teache to improve instruction including our low in Youth, and Special Comprehens throughout the teaching and development Assessment development Teachers (Construction Soften Site-specificat each indiv	oport Center focused on new teacher to via Beginning Teacher Support and Induction, and professional to for all employees (via Consulting Ts), Curriculum, Assessment, and pecialists (CAIS), and Educational Specialists (ETS). PD offerings to address specific needs	Fund 01 — Unrestricted \$1,540,000.0 0 teacher \$262,000.00 administration Benefits \$330,000.00 teacher \$51,000.00 a dministration Services and other operating expenditures \$738,000.00	• Te • Sp • Lit • Ma • NC • Ge 42 • Teacher selection Provider and PIPs • After sche District or instructio • The plan currently Services taken at t	Support Center exists including support and added Support positions at sites for interns, STSPs,	Fund 01 - Unrestricted, Certificated salaries \$1,740,000.00 Benefits \$424,000.00 Services and other operating expenditures \$844,000.00 Total: \$3,008,000.00
ELD integrat	estEd to provide specific support for ion in the Units of Study		Coope of	T	
Scope of service:	LEA Wide/ All Schools		Scope of service:	LEA Wide/All Schools	
	Grades: All			Grades: All	
X All			X All		
_ Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races _ Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander _ English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other			X All		_ Redesignated

delivery and monitor Development. • Work with W ELD integral electronic do services • ELD/Literacy professional teachers thro	ment a comprehensive system for the bring of high quality English Language VestEd to provide specific support for tion in the Units of Study ocumentation of ELD placement and v and ELA/ELD Framework development and coaching for bugh WestEd amework professional development for trators and coaches through WestEd	Fund 01 Restricted Services and other operating expenditures \$239,000.00	currently Services taken at the integration Electronic and service students Extensive (collabora coaching) ELA/ELD discourse levels at f school Tk all site ad Site admi in profess	regarding the Units of Instruction is under review in the Educational department and no action has been his time in regards to the ELD n with the Units. It documentation of ELD placement ces continued to ensure that receive necessary ELD instruction. It professional development ative lesson planning, modeling and on integrated/designated ELD, the Framework and extended academic was provided to specific grade focus schools and to non Title I K-2 and 3-5 cohorts of teachers and ministrators. Inistrators and coaches participated sional development provided by regarding ELA/ELD framework.	Fund 01 - Restricted, Services and other operating expenditures \$288,000.00 Total: \$288,000.00
Scope of service:	LEA Wide/ All Schools		Scope of service:	LEA Wide/All Schools	
	Grades: All		Grades: All		
_ All			_ All		•
_ Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races _ Low Income Pupils X Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander X English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless Other					X Redesignated
What changes in a servivces, and ex	penditures In reviewing the data in reindividual actions/services	and outcomes	would be beneficia	it was determined that a clear linkag al in future decisions regarding the e ice for the 2016-2017 school year to	fficacy of those

link to a measurable outcome. Future measures will include data at the local level that can be gathered, disseminated and discussed during the ongoing LCAP cycle to better inform decision making.

Additional Annual Measurable Outcomes:

- There will be a minimum 5% growth annually in the number of all students enrolled in Advanced Placement and International Baccalaureate courses.
- There will be a minimum 10% growth annually in the number of English Learner students enrolled in Advanced Placement and International Baccalaureate courses.
- There will be a minimum 10% growth annually in the number of Foster Youth/Homeless students enrolled in Advanced Placement and International Baccalaureate courses.
- There will be a minimum 10% growth annually in the number of Socio-economically disadvantaged students enrolled in Advanced Placement and International Baccalaureate courses.
- There will be a minimum 5 percent growth annually in the number of 9th 12th grade students enrolled in University of California and California State University (A G) approved courses.
- There will be a minimum 10% growth annually in the percentage of students that meet their RIT growth goal on MAP math skills based assessments.
- There will be a minimum 10% growth annually in the percentage of students that meet their RIT growth goal on MAP language arts skill based assessments.
- Increase student devices toward 1:1 at each site by at least 10% annually.
- There will be a minimum 10% growth annually in the number of Level 2 or above Academic Conversations and Depth of Knowledge (DOK) level 3 or above learning activities observed during instructional sweeps each Fall and Spring.

Changes in actions and services:

Discontinue the use of sub-bullets within each action/service. Those were annual updates from the prior year and not intended to be stand alone action items. Progress on the actions/services delineated within each goal in the annual update will continue to offer this level of detail, however, for future versions and ease of use, these sub-bullets will be eliminated. Additional actions/services will be added when necessary to reflect changes to the overall plan.

Actions and services will be enumerated in future versions of the LCAP

Change "Improve practices, procedures, and programs to attract, maintain and retain high quality teachers," to include bi-lingual teachers in an effort to specifically address this need in the district. Change to:

- Continue to host as well as attend in-state and out of state teacher recruitment fairs, and enlist teachers and site administrators to assist with the recruitment process. (4.1)
- Implement year two of the Support Provider, New Teacher Program for PIPS and STIPS. (4.2)

Change "Implement the Common Core State Standards in ELD/ELA and Mathematics" and expand to:

- Implement new State Board approved Common Core aligned mathematics instructional materials for kindergarten through fifth grade. (4.3)
- Provide ongoing professional development, coaching and modeling effective instructional practices for teachers via Curriculum, Assessment and Instruction Specialists (CAIS). (4.4)
- Provide professional development to support the implementation of Common Core standards. (4.5)
- Designate 10% of each sites discretionary funds to provide Common Core aligned professional development. (4.6)
- Establish and facilitate a curriculum council for determining the addition of new courses and the deletion of obsolete courses. (4.7)

Change "Continue planning for implementation of the Next Generation Science Standards in 2016-2017" and expand to:

 Designate 5% of each sites discretionary funds to be dedicated to the implementation of Next Generation Science Standards. (4.8)

Change "Develop an aligned system of assessment and data analysis to improve teaching and learning" and expand to:

- Implement a district-wide assessment system for all grade levels in reading and mathematics utilizing the Northwest Evaluation Association's (NWEA) Measure of Academic Progress (MAP) system. (4.9)
- Designate assessment program managers at each school site to provide professional development and implementation support of the district-wide assessment system. (4.10)

Change "Develop a district-wide early learning program for students" and expand to:

- Expand the District operated State Preschool program to include 4 additional classrooms, to be housed at the Mary Bird Early Childhood Education Center and the Public Safety Academy. (4.11)
- Partner each State Preschool program classroom with special education staff to offer additional inclusive placements for preschoolers with special education services. (4.12)
- Develop an early learning collaborative community to include preschool and transitional teachers to develop and articulate the continuum of student outcomes for preschool and transitional kindergarten. (4.13)

Eliminate "Provide a comprehensive professional development program for teachers, para educators, and administrators to improve instruction and assessment for all students including our low income pupils, English Learners, Foster Youth, and Special Education students," as it will be addressed in a combination of the actions around Common Core as well as the actions around implementation of English Language Development standards.

Change "Develop and implement a comprehensive system for the delivery and monitoring of high quality English Language Development" and expand:

- Provide research based professional development, including coaching, modeling and collaborative lesson development focused on rigorous academic conversations and integrated/designated English Language Development to grade span teacher cohorts in non Title I schools. (4.14)
- Provide research based professional development, including coaching, modeling and collaborative lesson development, focused on rigorous academic conversations and integrated/designated English Language Development to specific grade levels of teachers at Title I schools with significant English Learner populations. (4.15)
- Provide research based professional development, including coaching, modeling and collaborative lesson development, focused on rigorous academic conversations and integrated/designated English Language Development to ELD teachers at secondary sites. (4.16)
- Provide professional development and ongoing coaching to support the implementation of English 3D as specialized English Language Development (ELD) instruction to identified Long Term English Learners in grades four through eight. (4.17)

The intent to focus the needs of technology around quality implementation and use for educational growth, as well as the District's intent to continually monitor and improve the high quality teaching systems are reflected in the additional actions below.

Add:

- Continue to provide intensive coaching for teachers to support the use of technology as a tool to improve 21st century learning by Education Technology Specialists. (4.18)
- Continue to provide intensive professional development to support the use of technology as a tool to improve 21st century learning by Education Technology Specialists. (4.19)
- Increase student devices toward 1:1 at each site by at least 10%, considering the current device to student ratio is 66%. (4.20)
- Maintain Writing Task Force (created January 2016), a group of site and central office administrators tasked with guiding sites in efforts to improve writing instruction through analyzing data, reviewing research and making recommendations for implementation steps. (4.21)
- Maintain Teach for Success Task Force (created January 2016), a group of site and central office
 administrators tasked with guiding sites in efforts to continue training and expectation of teach for success
 high yield instructional practices through analyzing data, reviewing research and making
 recommendations for implementation steps. (4.22)
- Maintain Technology Task Force (created January 2016), a group of site and central office administrators tasked with guiding sites in efforts to improve technology as it relates to high quality instructional use through analyzing data, reviewing research and making recommendations for implementation steps. (4.23)
- Maintain Assessment Task Force (created January 2016), a group of site and central office administrators tasked with guiding sites in efforts to improve assessment processes and systems through analyzing data, reviewing research and making recommendations for implementation steps. (4.24)

Original Goal from prior year LCAP:				Related State and/or 1 _2 _3 _4 _5 _6		
Goal Applies to:	Schools: LEA Wide/All Schools Grades: All Applicable Pupil Subgroups: All					
Expected Annual	1 3 1		Actual Annual	<u> </u>		
Measurable Outcomes:	Inclusive of metrics aligned with state FSUSD expects annual measurable of noted on Appendix A: Fairfield-Suisur District (FSUSD) 2015-2018 Local Code Accountability Plan (LCAP) Priority Ald Data, and Expected Annual Measural In an effort to maintain continuous refadaptation and growthwith an additisimproved academic achievement for loster youth, and English Learner studyill continue to examine data relative state priority areas: Priority Area 1: Baand Priority Area 7: Course Access.	outcomes as a Unified School ontrol and reas, Baseline ole Outcomes. lection, onal focus on ow income, dentsFSUSD to the following	Measurable Outcomes:	Williams Reports Met SARC ratings: 1 - Outcome Met	ies: 14 - Outcome N s for pupil access: 10 00% on FIT report a ironments: 55% - O u	00% - Outcome at Good or Better
		LCAP Year:	2015-16			
	Planned Actions/Services		Actual Actions/Services			
		Budgeted Expenditures				Estimated Actual Annual Expenditures
 Continue to maintain and repair district school sites and buildings including re-paving and sealing various asphalt areas (including playgrounds) Staffing restricted and routine maintenance at 		Fund 14 — Unrestricted Materials and supplies \$121,000.00 Services and	Major maintenance projects completed in 2015/16 include: Paving: Cordelia Hill:Crack fill, seal and strip.		Fund 14 - Unrestricted, Services and other operating expenditures \$31,000.00 Capital outlay	

			140 01 134
other operating		Dan O Root:Crack fill, seal and	\$1,125,000.00
expenditures \$880,000.00		strip. Fairfield High:Repair and replace asphalt (Basketball courts,	Fund 01 - Restricted, Classified
Capital outlay \$1,100,000.0		Faculty parking behind C-wing)	salaries \$3,300,000.00
0 Fund 01	•	Grange:Repair and replace asphalt (Quad area, Faculty	Benefits \$1,227,000.00
—Restricted Classified	_	parking)	Materials and supplies
salaries \$3,159,000.0	•	H G R: Crack fill, seal and strip. Rolling Hills: Crack fill, seal and	\$520,000.00
0	-	strip.	Services and other operating
Benefits \$1,160,000.0 0	•	Suisun Elem.: Crack fill, seal and strip.	expenditures \$542,000.00 Total:
Materials and	∘ Roofii	ng	\$6,745,000.00
supplies \$644,600.00		Fairfield High:Gym and Locker rooms. 1 portable roof in K-wing	
Services and other operating		Cordelia Hill: Walkway at rear of school.	
expenditures \$473,000.00		David Weir: Flooring in P-29.	
Total: \$7,537,600.0		Fairfield High: K-wing Portables rehab. Sem Yeto Portables rehab.	
		Fairview: Paint MPR, classroom closets in several class rooms.	
		H G R: Walls in A Pod.	
		K I Jones: Flooring I pod (last one), P-37 and Portable restroom.	
	•	MGLC: Science room add sink,	

			 flooring in rooms 14 & 15. Wilson: Track around field, flooring in P-29, repaired fence around Electrical equipment, front of school. Sheldon: Flooring P-17, Boys restroom floor by room 10, painted P-24 (I think that room number) ramp/hand rails. Suisun Valley: Asphalt path to garden area, shade structure, 6' fence by rooms 9 and 10. affed restricted routine repair and aintenance at 66.69 FTE 	
Scope of service:	LEA Wide/ All Schools	Scope of service:	LEA Wide/All Schools	
X All	Grades: All	V All	Grades: All	
A AII		X All		
_ Foster Youth _ American Indian or Alaska Native _ Hispanic or Latino _ Two or More Races _ Low Income Pupils _ Redesignated fluent English proficient _ Asian _ Native Hawaiian or Pacific Islander _ English Learners _ Black or African American _ Filipino _ White _ Students with Disabilities _ Homeless _ Other				Redesignated

Develop and implement a comprehensive plan to support the integration of technology in the classroom	Fund 01 — Unrestricted Certificated salaries \$413,000.00 Benefits \$84,000.00 Classified salaries \$1,943,000.0 Benefits \$667,000.00 Materials and supplies \$712,000.00 Services and other operating expenditures \$427,000.00 Total: \$4,246,000.0 0	the integration of plan includes en students, provid teachers and ad maintenance of Implementation Recommend clo	omprehensive 3 year plan to support f technology in the classroom. The suring 1:1 device access for ing professional development for ministrators, and the continuous the network infrastructure. is in progress and ongoing. sing out this action and replacing it ction items for implementation	Fund 01 - Unrestricted, Certificated salaries \$544,000.00 Classified salaries \$45,000.00 Benefits \$146,000.00 Materials and supplies \$1,149,000.00 Fund 01 - Certificated salaries \$92,000.00 Benefits \$26,000.00 Total: \$2,002,000.00
Scope of service: LEA Wide/ All Schools Grades: All		Scope of service:	LEA Wide/All Schools Grades: All	

X All X All Foster Youth _ American Indian or Alaska Foster Youth American Indian or Alaska Native Hispanic or Native _ Hispanic or Latino _ Two or More Races _ Low Latino _ Two or More Races _ Low Income Pupils _ Redesignated Income Pupils Redesignated fluent English fluent English proficient Asian Native Hawaiian or Pacific proficient Asian Native Hawaiian or Pacific Islander English Learners Black or African Islander English Learners Black or African American Filipino White Students with American Filipino White Students with Disabilities Homeless Disabilities Homeless Other Other What changes in actions, servivces, and expenditures The original purpose of goal 5 with an intense focus on Technology was to provide a transparent and concentrated effort in the area of acquiring and supporting the infrastructure to be broadly implemented throughout our instructional practices. The district believes it has made significant growth in meeting this goal. At this time, technology-related actions will be more appropriately reflected in Goal #4, where technology is an integral component of executing high quality instruction for our students and contributes to college and career readiness. The actions and services focusing on maintaining the physical plant throughout the District will move to Goal #1. where this action will serve to assist the District in reaching its goal of providing safe and welcoming school lenvironments.

Section 3: Use of Supplemental and Concentration Grant funds and Proportionality

A. In the box below, identify the amount of funds in the LCAP year calculated on the basis of the number and concentration of low income, foster youth, and English learner pupils as determined pursuant to 5 CCR 15496(a)(5).

Describe how the LEA is expending these funds in the LCAP year. Include a description of, and justification for, the use of any funds in a districtwide, schoolwide, countywide, or charterwide manner as specified in 5 CCR 15496.

For school districts with below 55 percent of enrollment of unduplicated pupils in the district or below 40 percent of enrollment of unduplicated pupils at a schoolsite in the LCAP year, when using supplemental and concentration funds in a districtwide or schoolwide manner, the school district must additionally describe how the services provided are the most effective use of funds to meet the district's goals for unduplicated pupils in the state and any local priority areas. (See 5 CCR 15496(b) for guidance.)

Total amount of Supplemental and Concentration grant funds calculated:	22615184
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Fairfield-Suisun Unified School District (FSUSD) is guided by our mission statement which states that we are a premier learning community that empowers each student to thrive in an ever-changing world. As a result, FSUSD utilizes the proportionate share of the total Local Control

Funding Formula (LCFF) Supplemental and Concentration Grant allocations estimated at \$3,652.060.00 to ensure our English learners, low income, and foster/homeless youth, as well as all other identified subgroups are provided additional opportunities to achieve academic excellence that prepares them for success now and into the future. In an effort to reach all students in need of additional support, many of the actions and services contained in the FSUSD LCAP are Local Educational Agency (LEA) wide for all schools.

In order to identify services, actions and corresponding expenditures, the district solicited stakeholder input which led to the development of the LCAP. The following represents examples of the actions and services recommended to support English learners, Socio-economically disadvantaged students, foster/homeless youth, as well as other identified subgroups:

- Redefine the eight (8) attendance liaison's job descriptions to include support in connecting foster youth to services and supports within the school system.
- Increase the number of schools participating in Positive Behavior and Intervention Systems as well as increasing the level of support provided to these schools.
- Expand Language Line interpreting services including interpreting via ipad app.
- Increase the number of Bilingual Community Liaisons support staff at school sites with a high concentration of Spanish speaking parents and students, English Learners, and/or Reclassified Fluent English Proficient students to provide access to school information and community resources.
- Increase social-emotional supports at schools sites by adding additional counselors and mental health clinicians.
- Implement State Board approved instructional materials (English 3D) to provide targeted instruction to Long Term English Learners (LTEL) and students in danger of becoming LTELs.

FSUSD has 59% English learners, low-income and foster youth that have generated the LCFF Supplemental funding. As a result, FSUSD believes the funding provided must be allocated with a focus on the learning needs of these students. All schools will implement research based school-wide/targeted support programs to provide English language development and/or academic achievement for all English learners. In addition, funding will be used to provide increased/improved services to low income and foster youth to ensure their social-emotional and academic needs are met. It is important to note that targeted support for underperforming students will be provided to ensure all students have the opportunity to reach their full potential. The district has determined that using supplemental funding to provide research based, targeted, school-wide and district-wide services ensures at-risk students are not only provided with high quality academic and social-emotional support, but done so in the most cost efficient and responsible manner. We believe that structuring the services to benefit unduplicated students at all schools in the district, while optimizing resources, ensures the needs of all students are met in a variety of ways.

Research-based actions and services that helped shape the LCAP include:

- · Positive Behavior and Intervention Systems from the University of Oregon and the Office of Special Education Programs
- Parent involvement in education related to student achievement from the Harvard Family Research Project
- Student engagement related to increased student achievement from Robert Marzano and the National School Climate Center

- · Career and Technology Education as evidenced by the California Department of Education
- Response to Intervention 2 (RtI2) from the RtI Action Network and the California Department of Education
- Parent Institute for Quality Education (PIQE) from the California Partnership for Achieving Student Success Cal-PASS 2011
- Use iPads and 1:1 devices in education from securEdge Networks
- Coaching combined with professional development opportunities from the Annenburg Institute for School Reform and the research of Joyce & Showers
- B. In the box below, identify the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all pupils in the LCAP year as calculated pursuant to 5 CCR 15496(a).

Consistent with the requirements of 5 CCR 15496, demonstrate how the services provided in the LCAP year for low income pupils, foster youth, and English learners provide for increased or improved services for these pupils in proportion to the increase in funding provided for such pupils in that year as calculated pursuant to 5 CCR 15496(a)(7). An LEA shall describe how the proportionality percentage is met using a quantitative and/or qualitative description of the increased and/or improved services for unduplicated pupils as compared to the services provided to all pupils.

8.02 %

The information below demonstrates how the academic and social-emotional needs of FSUSD's English learners, low income, students with disabilities, foster/homeless youth and other significant subgroups will be addressed by increasing or improving services.

- 1. Providing home to school routes for Tolenas elementary, a site with a student population that includes over 80% socio-economically disadvantaged students will assist students in accessing their school site in an area that historically has low attendance and a lack of safe routes to school.
- 2. Rewriting Attendance Liaison job descriptions to add the additional focus of supporting Foster Youth/Homeless students. Currently, attendance liaisons focus on chronically absent students, regardless of subgroup, this new focus will ensure that foster youth students are receiving this home to school connection and improved access to resources, regardless of attendance needs.
- 3. Adding 5 FTE bilingual community liaisons to support families of students who are English Learners to improve access to community and school resources. Many families have reported their hesitancy to engage with their school site due to the inability to be understood by office staff. By adding bilingual community liaisons at school sites that have high percentages of Spanish speaking families, there will be a dramatic increase in parent engagement for these families and the ability to access school/community support services.
- 4. Adding Language Line licenses to support families of students who are English Learners by providing additional access to on-the spot interpretation services for a variety of languages.
- 5. Intensifying the recruitment of translators/interpreters other than Spanish to support families of primarily English Learner students who are speak another language other than English or Spanish to provide access to school information.
- 6. Providing ESL classes for parents of students who are English Learners.
- 7. Providing Parent Leadership Training Institute (PLTI) for Spanish speaking parents supports students who are English Learners by providing them the opportunity to engage with their community and participate in guided leadership opportunities.
- 8. Providing California English Language Development Test (CELDT) boot camp will support English Learners by providing targeted English Language Development (ELD) to support students' increased performance on CELDT.
- 9. Providing additional specialized ELD intervention instruction for LTELs wil significantly improve reclassification rates for LTEL students.
- 10. Providing professional development focusing on embedding rigorous academic discourse within integrated/designated English Language Development using the ELD standards will significantly improve the quality of instruction for EL students and providing them access to core content.
- 11. Allocating additional counselors at secondary schools will provide a targeted focus on improving completion of A-G course requirements for all unduplicated count student groups.

LOCAL CONTROL AND ACCOUNTABILITY PLAN AND ANNUAL UPDATE APPENDIX

For the purposes of completing the LCAP in reference to the state priorities under Education Code sections 52060 and 52066, the

following shall apply:

- (a) "Chronic absenteeism rate" shall be calculated as follows:
 - (1) The number of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30) who are chronically absent where "chronic absentee" means a pupil who is absent 10 percent or more of the schooldays in the school year when the total number of days a pupil is absent is divided by the total number of days the pupil is enrolled and school was actually taught in the total number of days the pupil is enrolled and school was actually taught in the regular day schools of the district, exclusive of Saturdays and Sundays.
 - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).
 - (3) Divide (1) by (2).
- (b) "Middle School dropout rate" shall be calculated as set forth in California Code of Regulations, title 5, section 1039.1.
- (c) "High school dropout rate" shall be calculated as follows:
 - (1) The number of cohort members who dropout by the end of year 4 in the cohort where "cohort" is defined as the number of first-time grade 9 pupils in year 1 (starting cohort) plus pupils who transfer in, minus pupils who transfer out, emigrate, or die during school years 1, 2, 3, and 4.
 - (2) The total number of cohort members.
 - (3) Divide (1) by (2).
 - (d) "High school graduation rate" shall be calculated as follows:
 - (1) The number of cohort members who earned a regular high school diploma [or earned an adult education high school diploma or passed the California High School Proficiency Exam] by the end of year 4 in the cohort where "cohort" is defined as the number of first-time grade 9 pupils in year 1 (starting cohort) plus pupils who transfer in, minus pupils who transfer out, emigrate, or die during school years 1, 2, 3, and 4.
 - (2) The total number of cohort members.
 - (3) Divide (1) by (2).
 - (e) "Suspension rate" shall be calculated as follows:

- (1) The unduplicated count of pupils involved in one or more incidents for which the pupil was suspended during the academic year (July 1 June 30).
- (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).
- (3) Divide (1) by (2).
- (f) "Expulsion rate" shall be calculated as follows:
 - (1) The unduplicated count of pupils involved in one or more incidents for which the pupil was expelled during the academic year (July 1 June 30).
 - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).
- (3) Divide (1) by (2).