# **Norwalk-La Mirada Unified School District**

# **2015-18 Local Control and Accountability Plan**

2014-15 Annual Update

#### § 15497.5. Local Control and Accountability Plan and Annual Update Template.

#### Introduction:

LEA: Norwalk La Mirada Unified School District, Contact: Dr. Albert E. Clegg, Assistant Superintendent, Educational Services, aclegg@nlmusd.org, 562.868.0431

LCAP Year: 2015 - 2016

#### Local Control and Accountability Plan and Annual Update Template

The Local Control and Accountability Plan (LCAP) and Annual Update Template shall be used to provide details regarding local educational agencies' (LEAs) actions and expenditures to support pupil outcomes and overall performance pursuant to Education Code sections 52060, 52066, 47605, 47605.5, and 47606.5. The LCAP and Annual Update Template must be completed by all LEAs each year.

For school districts, pursuant to Education Code section 52060, the LCAP must describe, for the school district and each school within the district, goals and specific actions to achieve those goals for all pupils and each subgroup of pupils identified in Education Code section 52052, including pupils with disabilities, for each of the state priorities and any locally identified priorities.

For county offices of education, pursuant to Education Code section 52066, the LCAP must describe, for each county office of education-operated school and program, goals and specific actions to achieve those goals for all pupils and each subgroup of pupils identified in Education Code section 52052, including pupils with disabilities, who are funded through the county office of education Local Control Funding Formula as identified in Education Code section 2574 (pupils attending juvenile court schools, on probation or parole, or mandatorily expelled) for each of the state priorities and any locally identified priorities. School districts and county offices of education may additionally coordinate and describe in their LCAPs services provided to pupils funded by a school district but attending county-operated schools and programs, including special education programs.

Charter schools, pursuant to Education Code sections 47605, 47605.5, and 47606.5, must describe goals and specific actions to achieve those goals for all pupils and each subgroup of pupils identified in Education Code section 52052, including pupils with disabilities, for each of the state priorities as applicable and any locally identified priorities. For charter schools, the inclusion and description of goals for state priorities in the LCAP may be modified to meet the grade levels served and the nature of the programs provided, including modifications to reflect only the statutory requirements explicitly applicable to charter schools in the Education Code.

The LCAP is intended to be a comprehensive planning tool. Accordingly, in developing goals, specific actions, and expenditures, LEAs should carefully consider how to reflect the services and related expenses for their basic instructional program in relationship to the state priorities. LEAs may reference and describe actions and expenditures in other plans and funded by a variety of other fund sources when detailing goals, actions, and expenditures related to the state and local priorities. LCAPs must be consistent with school plans submitted pursuant to Education Code section 64001. The information contained in the LCAP, or annual update, may be supplemented by information contained in other plans (including the LEA plan pursuant to Section 1112 of Subpart 1 of Part A of Title I of Public Law 107-110) that are incorporated or referenced as relevant in this document.

For each section of the template, LEAs shall comply with instructions and should use the guiding questions as prompts (but not limits) for completing the information as required by statute. Guiding questions do not require separate narrative responses. However, the narrative response and goals and actions should demonstrate each guiding question was considered during the development of the plan. Data referenced in the LCAP must be consistent with the school accountability report card where appropriate. LEAs may resize pages or attach additional pages as necessary to facilitate completion of the LCAP.

#### **State Priorities**

The state priorities listed in Education Code sections 52060 and 52066 can be categorized as specified below for planning purposes, however, school districts and county offices of education must address each of the state priorities in their LCAP. Charter schools must address the priorities in Education Code section 52060(d) that apply to the grade levels served, or the nature of the program operated, by the charter school.

#### A. Conditions of Learning:

**Basic:** degree to which teachers are appropriately assigned pursuant to Education Code section 44258.9, and fully credentialed in the subject areas and for the pupils they are teaching; pupils have access to standards-aligned instructional materials pursuant to Education Code section 60119; and school facilities are maintained in good repair pursuant to Education Code section 17002(d). (Priority 1)

**Implementation of State Standards:** implementation of academic content and performance standards and English language development standards adopted by the state board for all pupils, including English learners. (Priority 2)

**Course access:** pupil enrollment in a broad course of study that includes all of the subject areas described in Education Code section 51210 and subdivisions (a) to (i), inclusive, of Section 51220, as applicable. (Priority 7)

**Expelled pupils (for county offices of education only):** coordination of instruction of expelled pupils pursuant to Education Code section 48926. (Priority 9)

**Foster youth (for county offices of education only):** coordination of services, including working with the county child welfare agency to share information, responding to the needs of the juvenile court system, and ensuring transfer of health and education records. (Priority 10)

#### **B. Pupil Outcomes:**

**Pupil achievement:** performance on standardized tests, score on Academic Performance Index, share of pupils that are college and career ready, share of English learners that become English proficient, English learner reclassification rate, share of pupils that pass Advanced Placement exams with 3 or higher, share of pupils determined prepared for college by the Early Assessment Program. (Priority 4)

**Other pupil outcomes:** pupil outcomes in the subject areas described in Education Code section 51210 and subdivisions (a) to (i), inclusive, of Education Code section 51220, as applicable. (Priority 8)

#### C. Engagement:

**Parental involvement:** efforts to seek parent input in decision making at the district and each school site, promotion of parent participation in programs for unduplicated pupils and special need subgroups. (Priority 3)

**Pupil engagement:** school attendance rates, chronic absenteeism rates, middle school dropout rates, high school dropout rates, high school graduations rates. (Priority 5)

**School climate:** pupil suspension rates, pupil expulsion rates, other local measures including surveys of pupils, parents and teachers on the sense of safety and school connectedness. (Priority 6)

#### **Section 1: Stakeholder Engagement**

Meaningful engagement of parents, pupils, and other stakeholders, including those representing the subgroups identified in Education Code section 52052, is critical to the LCAP and budget process. Education Code sections 52060(g), 52062 and 52063 specify the minimum requirements for school districts; Education Code sections 52066(g), 52068 and 52069 specify the minimum requirements for county offices of education, and Education Code section 47606.5 specifies the minimum requirements for charter schools. In addition, Education Code section 48985 specifies the requirements for translation of documents.

**Instructions:** Describe the process used to consult with parents, pupils, school personnel, local bargaining units as applicable, and the community and how this consultation contributed to development of the LCAP or annual update. Note that the LEA's goals, actions, services and expenditures related to the state priority of parental involvement are to be described separately in Section 2. In the annual update boxes, describe the stakeholder involvement process for the review, and describe its impact on, the development of the annual update to LCAP goals, actions, services, and expenditures.

#### **Guiding Questions:**

- 1) How have applicable stakeholders (e.g., parents and pupils, including parents of unduplicated pupils and unduplicated pupils identified in Education Code section 42238.01; community members; local bargaining units; LEA personnel; county child welfare agencies; county office of education foster youth services programs, court-appointed special advocates, and other foster youth stakeholders; community organizations representing English learners; and others as appropriate) been engaged and involved in developing, reviewing, and supporting implementation of the LCAP?
- 2) How have stakeholders been included in the LEA's process in a timely manner to allow for engagement in the development of the LCAP?
- 3) What information (e.g., quantitative and qualitative data/metrics) was made available to stakeholders related to the state priorities and used by the LEA to inform the LCAP goal setting process? How was the information made available?
- 4) What changes, if any, were made in the LCAP prior to adoption as a result of written comments or other feedback received by the LEA through any of the LEA's engagement processes?
- 5) What specific actions were taken to meet statutory requirements for stakeholder engagement pursuant to Education Code sections 52062, 52068, and 47606.5, including engagement with representatives of parents and guardians of pupils identified in Education Code section 42238.01?
- 6) What specific actions were taken to consult with pupils to meet the requirements 5 CCR 15495(a)?
- 7) How has stakeholder involvement been continued and supported? How has the involvement of these stakeholders supported improved outcomes for pupils, including unduplicated pupils, related to the state priorities?

#### **Involvement Process**

The Norwalk La Mirada Unified School District engaged staff, teachers, administrators and parents throughout the 2014 – 15 school year to gather their ideas and feedback about the actions and services as well as expenditures for those actions and services to support student success at school. Our six district goals, the board of education's goals, the Graduate Profile and the Educational Services Theory of Action served as the framework for our Annual Update, 2015 – 16 LCAP and the stakeholder engagement process. NLMUSD used various methods of communication in order to engage our entire community. The process began July 1, 2014 with the Educational Services team reviewing the recommended themes of the 2014 – 15 LCAP. The themes developed by the Task Force were:

- 1. Relationships, Connectedness and communication.
- 2. High quality services, schools and staff.
- 3. Counseling and Guidance support for College and Career Readiness. Focus on Whole Child.
- 4. Response to Intervention, Differentiated instruction and access.
- 5. Effective CCSS implementation for College and Career Readiness.
- 6. Safe and Secure Learning Environments.

In August 2014, the Education Services team took a two day retreat to collaboratively define the work for the 2014 – 15 school year with a focus on the LCAP goals and actions, the Graduate Profile and the inquiry question "What structures/ instructional practices has the district worked on to build the capacity of site administrators and staff to support the development of the ideal NLMUSD graduate." A theory of action was developed to support the LCAP actions and services. "if we create culture of collaboration and community, provide students with high quality curriculum, instruction, assessments, and feedback and provide timely academic and social-emotional support then we increase the probability that all student with embody the tenets of the ideal NLMUSD graduate." The Theory of Action is based on the LCAP

#### Impact on LCAP

After a comprehensive analysis of the input from our students, staff, parent and community and a community wide survey, and the 2014 – 15 LCAP plan, the District identified reoccurring themes that were consistent with the 2014 – 15 task force work and clarified the themes, goals and strategies. These themes are reflected in the goals, actions and services of the District 2015 -16 Annual LCAP plan. Common themes, goals and strategies of the LCAP included are:

#### Theme 1: Sense of Connectedness

- Goal: Support the socio-emotional well being and a sense of connection for all students in academics, college and career readiness, and social emotional needs
  - Strategy #1 Foster positive student interactions with peers and staff
  - Strategy #2 Ensure students' sense of safety
  - Strategy #3 Expand counseling services for all students

### Theme 2: Student Achievement

- Goal: Ensure all students graduate college and career ready
  - Strategy #1 Foster a college and career going culture
  - Strategy #2 Equip students with 21<sup>st</sup> century learning skills
  - Strategy #3 Continuously improve the instructional program
  - Strategy #4 Support personalized learning and the development of student talents

# Theme 3: Exemplary Staff

Strategic Goals.

**Goal # 1** NLMUSD will support the socio-emotional well-being and a sense of connection by providing counseling and guidance in academics, college and career readiness, and personal and social needs.

**Goal # 2** NLMUSD will ensure all students graduate college and career ready by achieving mastery of content standards through having access to a variety of courses, and being provided with opportunities to develop interests, talents, and marketable skills. **Goal # 3** NLMUSD will provide students with exemplary services and staff, in collaborative school environment supported by ongoing professional development.

**Goal # 4** NLMUSD will create a culture of collaboration and communication that values the input of all stakeholders in order to cultivate meaningful relationships and partnerships with students, families, staff and community including shared responsibility for student success. (Theme 3)

**Goal # 5** NLMUSD will provide all students equitable access to high quality instruction through a multi tiered system of interventions to ensure access to and mastery of 21<sup>st</sup> century learning tools and to meet their individual needs.

**Goal # 6** NLMUSD will provide well-maintained, safe schools with highly-qualified, teachers, standards-aligned instructional materials, and resources to support students, families, and staff. From September to February, the 2104 – 15 LCAP actions and services were reviewed by various stakeholder groups, where the stakeholder groups shared input about one or more of the actions and services included in the 2014 – 15 LCAP as well as future actions and services for student successes. Meeting were held with the Superintendents Collaborative Cabinet, District Staff, Site Principals, District Site Leadership Team (DSLT), Action Teams, DELAC, Linked Learning Committee, PTA, Counselors, community members, and local bargaining members.

Meeting	Date	Time	Participants

- Goal: Provide students with exemplary services and staff supported by on-going professional development
  - Strategy #1 Ensure a highly effective and trained staff
  - Strategy #2 Ensure connected staff through Professional Learning Communities.
  - Strategy #3 Build the leadership capacity of all staff

# Theme 4: Parent and Community Engagement

- Create a culture of collaboration and communication that values the input and participation of all stakeholders
  - Strategy #1 Provide and promote increased opportunities for parent and community involvement
  - Strategy #2 Build connections between the community and the schools to foster investment in education
  - Strategy #3 Provide effective communication with all stakeholders
  - Strategy #4 Give parents the tools they need to help their child succeed

## Theme 5: Access and Equity

- Provide all student with equitable access to high quality instruction and tiered academic and behavioral supports
  - Strategy #1 Provide a variety of pro-active learning supports and appropriate interventions
  - Strategy #2 Increase expanded learning opportunities for students
  - Strategy #3 Ensure access to appropriate

Superintendent's Collaborative Cabinet	Oct 21, 2014 Nov 18, 2014 Jan 20, 2015 Feb 17, 2015 Mar 31, 2015 Apr 28, 2015 May 26, 2015	8:00am- 11:30am	Supt's Cabinet Members District Executive Staff District Directors TANLA Representatives CSEA Representatives High School Reps/ Principal/ Teacher Middle School Reps/ Principal/ Teacher Elementary School Reps/ Principal/ Teacher
Principals' Meetings	Sep 12, 2014 Oct 10, 2014 Feb 27, 2015 Mar 27, 2015 Apr 24, 2015 May 22, 2015 Jun 24, 2015	1:00pm- 4:00pm	All Principals, Ed Services Admin

technology tools, resources, and training

Theme 6: Infrastructure and Operational Excellence

- Provide learning environments that promote high performance within the school community
  - Strategy #1 Ensure safe, welcoming, and aesthetically pleasing environments
  - Strategy #2 Provide all students with standardsaligned textbooks and instructional materials
  - Strategy #3 Recruit, hire, and retain the best staff

The LCAP Writing Team reviewed the District Graduate Profile, the Educational Service Theory of Action, the current 2014-15 LCAP plan and the Stakeholder Survey. The task of the LCAP Writing Team was to analyze, synthesize and clarify the goals, actions and services.

The online and paper survey was launched to the community of Norwalk La Mirada on March 23, 2015 and remained open until May 11, 2015. The purpose of the survey was to gather input from parents, students, certificated staff, classified staff, administrators, and community members about their perception of the effectiveness of the current actions and services, their priority for future actions and services and responses for "In what other ways can NLMUSD improve the educational experience that will help all students be college and career ready." The online survey received 2,141 responses with another 207 paper responses. Survey was in both English (93%) and Spanish (7%). Highlighted data includes:

17.2% or 333 respondents were parents of NLMUSD students
55% or 1066 respondents were students in NLMUSD.
22% or 424 respondents were teachers in NLMUSD.
6% or 104 respondents were classified employees in NLMUSD.
3.4% or 67 respondents were administrators in NLMUSD.

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Title I Principals' Mtg	Sep 12, 2014 Oct 10, 2014 Feb 27, 2015 Mar 27, 2015 Apr 24, 2015 May 22, 2015	11:30am- 12:30pm	Title I Principals, Ed Services Admin
Elem Principals' PLC	Oct 24, 2014 Jan 30, 2015 Feb 13, 2015 Mar 13, 2015 Apr 17, 2015 May 8, 2015	8:30am- 10:30am	Elementary Principals, Ed Services Admin
Secondary Principals' PLC	Oct 24, 2014 Feb 13, 2015 Mar 13, 2015 Apr 17, 2015 May 8, 2015	8:30am- 11:30am	Secondary Principals, Ed Services Admin
Leadership	Aug 26, 27, 28, 29	8:00am- 3:00pm	Leadership

1% or 15 respondents were business/community in NLMUSD. 1.76% or 34 respondents were list as other.

The survey and meeting results were consistent with the themes, goals and actions discussed throughout the process.

## Survey Priorities by Theme are:

#### **Sense of Connectedness**

- Behavior Intervention Support 70%
- HS College and Career Counselors 68%
- College and Career Readiness Plan K-12 64%
- Special Education Counseling 64%
- Middle School Intervention Counselors 61%
- Social Emotional Curriculum 59%
- English Language Learner Counseling 56%
- EM Counseling (Elementary) 55%

#### **Student Achievement**

- Develop a clear K-12 STEAM Education Plan 75%
- Enhance and expand VAPA K-12 74%
  - Instrumental Music 73%
  - o Elementary Music 65%
- Enhance and expand PLTW K-12 69%
- Enhance and expand College and Career Pathways 67%
- Increase AP courses 64%
- Online learning opportunities 62%
- College course/dual enrollment 60%
- Expand AVID 57%
- Digital Literacy and online safety training 57%
- Expand Dual Immersion Language Program 48%

# **Exemplary Services and Staff**

- Tech Training 73%
- Behavior and intervention training 65%
- Increase CC training 64%
- VAPA 61%
- Tech Coaches/Science (specialized support staff) 58%
- Music Teachers (specialized support staff)

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District Site	Nov 21,	8:30am-	District Site
Leadership	2014	3:00pm	Leadership Team
Team (DSLT)	Mar 11,	8:30am-	(DSLT)
	2015	3:00pm	
	May 29,	8:30am-	
	2015	11:30am	
Action Teams	Dec 5,	8:00am-	Action Teams:
	2014	3:00pm	Data, ELL,
	Feb 6,	8:00am-	MTSS, Tech,
	2015	3:00pm	VAPA
	Jan 9,	8:00am-	
	2015	3:00pm	
	May 29,	12:30pm-	
	2015	3:30pm	
Linked Learning	Aug 22,	8:30am-	Linked Learning
Retreat	2014	3:00pm	Team
	Oct 29,		
	2014		
	Oct 30,		
	2014		
	Feb 26,		
	2015		

- More site-based coaches (follow-up PD support)
- Reduce class size
- NGSS 64%
- AP 61%
- ELD Standards 55%

#### **Culture of Collaboration and Communication**

- Parent Workshops 64%
  - o Relevant, accessible through technology
  - o Targeted to students' needs
  - Cyber safety
- Teacher/Principal Leadership Coaching 62%
- PowerSchool Parent Portal 60%
- Community and PBL Opportunities for students 58%
- PLC 54%
- Community Liaisons 49%

# **Access and Equity**

- Increase technology devices in the classroom 73%
- Academic Intervention Support 68%
- Reading Assessments for Primary K-3 63%
- Behavioral Intervention Support 66%
- Math Bridge Summer Program 52%
- Implement Common Formative Assessments 52%
- Data Analysis Training 50%

# **Infrastructure and Operational Excellence**

- Increase classroom technology, security, and wireless capacity – 80%
- Improve Science Labs K-12 77%
- Beautification projects at school sites 68%
- Digital Textbooks (choice and balance) 64%
- Social Emotional Learning Resources 64%
- Parent Education Resources 61%

In addition, as part of the survey data, the stakeholders were ask to response to the following questions:

Linked Learning	Aug 22,	8:30am-	Linked Learning
Mtgs	2014	10:00am	Committee
	Sep 18,	8:00am-	
	2014	3:00pm	
	Oct 30,	8:00am-	
	2014	3:00pm	
	Nov 20,	8:30am-	
	2014	12:00pm	
	Dec 11,	8:30am-	
	2014	12:00pm	
	Dec 18,	8:30am-	
	2014	12:00pm	
	Jan 22,	8:30am-	
	2015	3:00pm	
	Feb 25,	8:30am-	
	2015	11:45pm	
	Mar 26,	8:30am-	
	2015	12:00pm	
	Apr 30,	8:30am-	
	2015	12:00pm	
	May 28,	8:30am-	
	2015	12:00pm	
Linked Learning	Apr 30,	12:00pm-	Linked Learning
Advisory	2015	3:00pm	Advisory
			Committee
Ed Services	Jul 16,	8:30am-	Ed Services
Retreat	2014	12:00pm	Admin
	Aug 13,	8:00am-	
	2014	4:00pm	
	Aug 14,	8:00am-	
	2014	4:00pm	
Ed Services	Every	8:15am-	Ed Services
Huddles	Monday	9:30am	Admin

- 1. What Other Services and Supports would you like the district to consider?
  - Socio-emotional counseling 55
  - Variety of electives 45
  - VAPA 29
  - Support for struggling students 24
  - Sports 44
  - Technology (devices, training for all, up-keep) 60
  - Training for staff 32
  - Instructional Coaches 8
  - More teachers and class size reduction 23
  - Science equipment and labs 13
  - \*Facilities and janitorial services 46
  - Parent Ed/Home and School Communication 16
- 2. In what other ways can NLMUSD improve the educational experience that will help all students be college and career ready? The results were:
- Technology
- Academic Support/Tutoring
- Access/Availability to programs and extracurricular activities (arts)
- Comprehensive Counseling
- Quality Teaching and Relevant, Engaging Curriculum
- Positive school/classroom environment
- Ongoing parent communication

At each of the stakeholder meetings, a community LCAP PowerPoint was presented and guiding questions led to discussing of the LCAP actions and services. Listed are the guiding questions and some common responses.

**Guiding Questions – Feedback on Current Plan/Future Focus** 

1. How effective is our current three year plan supporting our goals? How might it more effectively support our goals?

LCAP Budget	Aug 28,	1:00pm-	Ed Services/
Reviews	2014	1:45pm	Budget Director
	Oct 10,	3:15pm-	Ed Services
	2014	3:45pm	Ed Services
	Jan 27,	8:30am-	Admin
	2015	12:00pm	Ed Services
	Feb 10,	9:30am-	Admin & Fiscal
	2015	12:00pm	Rep,
	Feb 24,	8:15am-	Ed Services
	2015	10:15am	Admin / Fiscal
	Mar 9,	12:00pm-	Rep
	2015	4:00pm	Ed Services
	Mar 18,	8:30am-	Admin
	2015	4:00pm	Ed Services
	Mar 26,	8:30am-	Admin
	2015	10:00am	Ed Service Admin

Beginning in March 2015, the emphasis shifted to the preparation of the 2015 – 16 LCAP. Norwalk La Mirada used a variety of methods to consult and gather input from the stakeholders. A consultation plan was developed in order to meet the requirements. The consultation plan included meetings with the teacher's union (TANLA), the classified staff union, (CSEA), parent advisory committee, District English Language Learners Advisory Committee (DLAC), District and site administrators, Parent Student Teachers Association (PTSA), community members, school site staffs, and board of education. The Consultation Plan included face to face meetings and surveys.

# Stakeholder Consultation Plan

Education Code 52060(g) A governing board of a school district shall consult with teachers, principals, administrators, and other school personnel, local bargaining units of the school district, parents, and pupils developing a local control and accountability plan.

 March 9, 2015 – March 18, 2015 – LCAP Current Plan Discussion with the Educational Services

- More time and attention
- Increase awareness
- Increase communication
- Uneven implementation
  - Equity of access
- 2. How have the actions/services addressed the needs of all students and the needs of our subgroups (ELL, SES, Foster Youth)?
  - ELD materials and SIOP for ELs
  - Foster children not enough focus
    - Sites providing support
  - SES focus on overall program quality
    - Paying for SAT/PSAT
- 3. Are there compelling needs that we have not yet identified in our plan that need to be addressed in the future?
  - Skill training for staff (Word, Excel)
  - Training in other than academic needs
  - Administrative support to free up principals as educational leaders
  - Additional site coaching
  - Strengthen home/school connection
    - Communication and provide choice to meet various needs
  - Parent Centers at each site
    - Available technology (access and connectivity)
  - Full time intervention person at MS
  - Comprehensive maintenance plan
  - Expanded office support at sites
  - EL/Intervention TOSA
  - Student support for students during instruction
  - Training for aides to support
  - Greater access to coaching
  - Increased Intervention TOSA time at elementary
  - Tech Support to match needs, especially as we ramp up to 2020 Learning Initiative

- March 11, 2015 LCAP information to District Site Leadership Team (DSLT)
- March 18, 2015 LCAP expenditure review with Business Services
- March 23, 2015 LCAP Consultation with Teacher's Association of Norwalk-La Mirada Area (TANLA) Representation Council
- March 23, 2015 Board Presentation LCAP Update
- March 26, 2015 LCAP Consultation with PTA (Parent Engagement)
- March 27, 2015 LCAP Consultation with Principals
- March 31, 2015 LCAP Consultation with Superintendent's Extended Cabinet
- March 23 May 11 LCAP Consultation with all stakeholder through online/paper surveys
- March 31, 2015 LCAP Update to Superintendents Collaborative Cabinet
- April 1 May 15 LCAP Consultation through site Principals with School Sites Staffs, SSC, ASB, ELAC
- April 16, 2015 LCAP Consultation with DELAC
- April 28, 2015 LCAP Consultation with Superintendent's Collaborative Cabinet
- May 7, 2015 LCAP Consultation meeting with CSEA
- May 7, 2015 LCAP Parent Advisory Meeting
- May 25, 2015 LCAP Update to District Site Leadership Team (DSLT)/ Action Teams
- June 3 8 Draft LCAP for Public Review and Comment
- June 8, 2015 Board of Education Meeting Public Hearing on LCAP 2015 - 2018
- June 29, 2015 Board of Education Adoption of LCAP 2015 – 2018 (3 year plan)
- June 30, 2015 -- Deadline for LCAP plan to be submitted to LACOE

In addition to the stakeholder consultation meetings, an online and paper survey was launched to the community

- Limit the number of implementations to our ability to support
- Laser focus/tiered implementation
- Coaching at sites
- Gap analysis
- Time built in for PLC
- Full time Intervention at all schools
- Tech support at sites
- 4. How can we utilize resources differently to improve instruction and raise student achievement?
  - STEAM Education additional personnel to support expanding programs
  - · We are using Linked Learning to reform our schools
    - Planning time
    - Needs to be mentioned
  - Teacher support for creating and maintaining parent communication
  - Green spaces
  - Equity for all schools (resources, access to coaches)
  - Teacher support to help meet kid's needs (academic, low SES, language)
  - Retaining best staff training
  - Safety training
  - Additional staff
  - Condition of facilities
  - · Comprehensive goals for parent engagement
  - Integrate services to maximize effectiveness
  - Review data to measure effectiveness of programs
  - Tech training for all staff
  - Ratio of cleanliness staff
  - Alignment in preparation for 2020 Learning Initiative
    - o Admin training in leading 21st Century schools
  - Intervention counselors
  - MS counselors
  - Review staffing ratios to support initiatives
  - College and Career Counselors

of Norwalk La Mirada on March 23, 2015 and remained open until May 11, 2015. The purpose of the survey was to gather input from parents, students, certificated staff, classified staff, administrators, and community members about their perception of the effectiveness of the current actions and services, their priority for future actions and services and responses for "In what other ways can NLMUSD improve the educational experience that will help all students be college and career ready." The online survey received 2,141 responses with another 207 paper responses.

An LCAP writing team was formed to analyze, synthesis and clarify the LCAP goals, actions and services. The writing team consisted of the Assistant Superintendent, Educational Services, 5 Educational Services Directors, 3 Educational Services Specialist, 3 Site Principals (1 each level), 1 TOSA, 2 Common Core Coaches, TANLA President, CSEA President, 3 TANLA Rep Teachers, 1 CSEA Labor Rep, 2 CSEA Reps, 1 Confidential Administrative Assistant, 1 Educational Service Account Technician, 1 Business Director. The team met 5 times during the month of May in order to clarify the goals, analyze the survey and data results, and to develop strategies, actions and services.

The impact of the survey results and consultation meetings assisted the LCAP Writing Team to refine the LCAP goals, actions and services.

#### **Annual Update:**

Norwalk La Mirada Unified School District used various methods of communication in order to engage our community stakeholders. Staff conducted internal review of programs and services. NLMUSD conducted numerous input sessions in order to gather feedback from stakeholders on existing goals, expected annual measures, and expenditures of the LCFF funds and desired revisions of the LCAP.

An on line survey was conducted in which all stakeholders participated were asked to rate the effectiveness of the LCAP actions and services. An LCAP writing team synthesized the survey data and prepared summary reports of the finding. Here are the findings:

# **Evaluating the Effectiveness of the Current Program**

#### Goal # 1 : Sense of Connectedness

- PLAYWORKS at all elementary schools was viewed as effective by 31% of the survey participants and somewhat effective (partially & mildly) by 22% of the participants.
   4% considered it as not effective.
- Out of 50 comments about PLAYWORKS, 37 were entirely positive; while 9 comments recommended some adjustments such as having full-time coaches and having more collaboration time with the site administrator and the junior coaches. There were 2 negative comments and 2 comments stating that they heard about the program but didn't really know about the program.
- High School Intervention Counselors were viewed as effective by 27% of the survey participants and somewhat effective (partially & mildly) by 22% of the participants.
   4% considered it as not effective.
- Out of 30 comments made about the High School Intervention Counselors, most were positive and wanted this position to continue. Some comments were made about academic counselors at the high schools which revealed that the quality of counseling services needs some improvement, possibly through professional

#### **Annual Update:**

Norwalk La Mirada Unified School conducted numerous consultation meetings with all stakeholders, in all staff, students, parents, DELAC, ELAC, SSC, Parent Advisory, TANLA, CSEA, Leadership and Community. As a result of these meetings and input from the community surveys NLMUSD refined our LCAP goals, strategies, actions, services, measurable outcomes, as well as the expenditures to reflect the identified priorities.

As a result of the work of the LCAP Writing Team, the Strategic Goals of 2014 -15 were refined to reflect current needs. Common themes, strategies and services are:

#### Theme 1: Sense of Connectedness

- Goal: Support the socio-emotional well-being and a sense of connection for all students in academics, college and career readiness, and social emotional needs
  - Strategy #1 Foster positive student interactions with peers and staff
  - Strategy #2 Ensure students' sense of safety
  - Strategy #3 Expand counseling services for all students

#### Theme 2: Student Achievement

- Goal: Ensure all students graduate college and career ready
  - Strategy #1 Foster a college and career going culture
  - Strategy #2 Equip students with 21<sup>st</sup> century learning skills
  - Strategy #3 Continuously improve the instructional program
  - Strategy #4 Support personalized learning and the

- development.
- Elementary Student Support Specialists were viewed as effective by 20% of the survey participants and somewhat effective (partially & mildly) by 22% of the participants.
   7% considered it as not effective.
- Out of 28 comments made about the Elementary Student Support Specialists, many comments related the lack of awareness for the services these specialists would provide. Many equated the iTOSA with this role. (This makes sense since these Elementary Student Support Specialists are still being hired.) Some comments relate to the schools stating the need for full-time Elementary Student Support Specialists. In addition, there were comments indicating the lack of similar student support at the middle schools.
- District Student and Family Support Specialist was viewed as effective by 20% of the survey participants and somewhat effective (partially & mildly) by 26% of the participants. 8% considered it as not effective.
- There were only 18 comments about District Student and Family Support Specialists and the majority of these revealed that there was no clear understanding for the role and responsibilities of this position.

### Goal #2: Student Achievement

- Middle/High School Pre-AP and AP courses were viewed as effective by 42% of the survey participants and somewhat effective (partially & mildly) by 23% of the participants. 5% considered it as not effective.
- There were 10 comments in relations to the Middle/High School Pre-AP and AP courses and 2 were positive. A few comments supported the paying of the fees for AP tests by the district for all high schools. Some comments questioned the rigor and strength of the district's AP programs while some questioned the readiness of the students for AP courses.
- Elementary/Middle School Visual and Performing Arts

#### development of student talents

# Theme 3: Exemplary Staff

- Goal: Provide students with exemplary services and staff supported by on-going professional development
  - Strategy #1 Ensure a highly effective and trained staff
  - Strategy #2 Ensure connected staff through Professional Learning Communities.
  - Strategy #3 Build the leadership capacity of all staff

### Theme 4: Parent and Community Engagement

- Create a culture of collaboration and communication that values the input and participation of all stakeholders
  - Strategy #1 Provide and promote increased opportunities for parent and community involvement
  - Strategy #2 Build connections between the community and the schools to foster investment in education
  - Strategy #3 Provide effective communication with all stakeholders
  - Strategy #4 Give parents the tools they need to help their child succeed

### Theme 5: Access and Equity

- Provide all student with equitable access to high quality instruction and tiered academic and behavioral supports
  - Strategy #1 Provide a variety of pro-active learning supports and appropriate interventions

- were viewed as effective by 42% of the survey participants and somewhat effective (partially & mildly) by 25% of the participants. 6% considered it as not effective.
- Out of 12 comments, they were all generally positive and supported the continuation and the expansion of the program.
- Middle School Magnet Fair was viewed as effective by 36% of the survey participants and somewhat effective (partially & mildly) by 24% of the participants. 4% considered it as not effective.
- The 4 comments in relations to Middle School Magnet Fair were a combination of viewing it as a positive event and of needing more preparation time to be effective.
- Annual College Expo was viewed as effective by 35% of the survey participants and somewhat effective (partially & mildly) by 24% of the participants. 4% considered it as not effective.
- There were only 2 comments in relations to the Annual College Expo but they were both positive.
- Link Crew/WEB Transition Program were viewed as effective by 35% of the survey participants and somewhat effective (partially & mildly) by 24% of the participants.
   5% considered it as not effective.
- There was a total of 7 comments regarding Link Crew/WEB Transition Program. Some supported the program and saw it a way for students to connect positively to school, especially for shy kids; while some mentioned the need for the more infrastructure support. A few comments did note the lack of effectiveness of the program.
- Academic Language Development in HS was viewed as effective by 25% of the survey participants and somewhat effective (partially & mildly) by 22% of the participants.
   4% considered it as not effective.
- No comments were made regarding the Academic Language Development program at high schools.
- Project Lead the Way (Elem, MS, HS) was viewed as

- Strategy #2 Increase expanded learning opportunities for students
- Strategy #3 Ensure access to appropriate technology tools, resources, and training

Theme 6: Infrastructure and Operational Excellence

- Provide learning environments that promote high performance within the school community
  - Strategy #1 Ensure safe, welcoming, and aesthetically pleasing environments
  - Strategy #2 Provide all students with standardsaligned textbooks and instructional materials
  - Strategy #3 Recruit, hire, and retain the best staff

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The LCAP plan includes specific supports and expenditures for unduplicated students (Foster Youth, English Learners, and Low Income Students.) Programs, services and aligned expenditures are detailed in the subsequent pages and are connected to the needs and desires of the NLMUSD community, data driven and meets the needs of our students.

- effective by 32% of the survey participants and somewhat effective (partially & mildly) by 24% of the participants. 6% considered it as not effective.
- There were 32 comments made for Project Lead the Way program. Most were positive but pointed out the need for the increased funding and support to ensure that this program is expanded and offered to all schools.
- District support for PSAT/SAT prep and exam fees for all 8-12 graders were viewed as effective by 30% of the survey participants and somewhat effective (partially & mildly) by 22% of the participants. 8% considered it as not effective.
- There were 8 comments about the district support for PSAT/SAT prep and exam fees for all 8-12 graders.
   These mostly questioned whether the district should pay for all students; however there was one supporting the district.
- CAHSEE Intervention Support was viewed as effective by 17% of the survey participants and somewhat effective (partially & mildly) by 24% of the participants. 5% considered it as not effective.
- There were 5 comments made for CAHSEE Intervention Support. They stated that the Intervention classes would be more effective at lower grade level, 10<sup>th</sup> & 11<sup>th</sup>, not 12<sup>th</sup>. CAHSEE week-long booth camps were not seen as effective.
- "Seminar for Success" (HS course) was viewed as effective by 19% of the survey participants and somewhat effective (partially & mildly) by 22% of the participants.
   6% considered it as not effective.
- There were 3 comments for Seminar for Success which saw this as a good program for the 9<sup>th</sup> graders transitioning into high school.
- Dual Immersion Programs were viewed as effective by 15% of the survey participants and somewhat effective (partially & mildly) by 20% of the participants. 5% considered it as not effective.

- There were 4 comments for Dual Immersion Programs.
   Most noted the need to offer more classes. One inquired how the effectiveness of this program was being evaluated.
- Elementary ELL Bridge Materials were viewed as effective by 14% of the survey participants and somewhat effective (partially & mildly) by 2`% of the participants. 6% considered it as not effective.
- Only one comment was made in regards to Elementary ELL Bridge Materials which noted that more teacher training and guidance for using these materials was used.

Goal #3: Exemplary Services and Staff

### CC Training 47%

- More training for all content area teachers
- Expand training beyond Trainer of Trainers model
- Message discipline

#### District Coaches 49%

More access to coaches in the classroom

# **Transitional Kindergarten 36%**

More aides (5)

### PLC 45%

- More training for more teachers
- Time built into the day for implementation

### Other

- Aides for K/1
- Training for parents

Goal #4: Culture of Collaboration and Communication

### PowerSchool 78%

• Effective when kept current and updated

• Requesting elementary use

### Websites and Online Presence 68%

- Difficult to use
- Want it to be interactive
- Not kept current or updated

### **Other**

Increase social media

#### Parent Ed 43%

- Variety of topics (based on need)
- Access to attend (times that parents can attend)
- Increase marketing/promote workshops
- Increase parent participation and input

### Blackboard 32%

Effective

Goal #5: Access and Equity

### iPads (50% effective)

- Most comments were very positive
- Need more want for all students
- MS/HS Transition

### Technology PD - Support Staff 41% Effective

- Interest for more technology PD
- Sometimes too much, too fast
- Still hiring tech support personnel (in progress) need is apparent
- · Needs to be available for all teachers

# Schoology (45% Effective)

- Need education for families
- Not everyone uses it need training (not all sites)
- Should be required by staff

## Keyboarding Software 35% Effective

- Uneven implementation
- Not everyone aware of availability

### HS Summer School 29% Effective

- Not engaging (1 comment)
- Boring, too long

### JumpStart 25% Effective

- Not many aware/reason why?
- Need data on effectiveness are they doing better?

### Tech Coaches 37% Effective

- Spread thin/Need more
- Presenting sometimes overwhelming

### Edgenuity Credit Recovery 16% Effective

- Is right system?
- Not effective/Students struggle

Goal #6 Infrastructure and Operational Excellence

# <u>Standard Aligned Materials (40% Effective – 23% Partially Effective</u>

- Science/Social Studies materials are old need new
- Invest in science materials/equipment/labs (multiple comments)
- Math Program is great/effective (3 comments)
- Need new ELA materials Holé (Engage NY): Spelling, Grammar
- Teachers need more prep time with new curriculum
- Need new assessments aligned to Common Core

# Highly Qualified Staff (56% Effective, 18% Partially Effective)

- All staff need positive interactions/training
- More staff needed (facilities)

- Administrators need to hold teachers accountable
- Teachers should not need to clean

# Clean/Safe Facilities (56% Effective, 18% Partially Effective)

- Not enough staff to cover needs (staffing from previous LCAP?)
- Classes cleaned daily (need)
- Focus on restroom cleanliness/equipment
- Grounds Landscaping Dirty/Dusty
- Security Staff Not safe, monitoring visitors, locked down
- Maintenance plan needed

# <u>PBIS (small presence on some campuses)</u> (42% Effective, 22% Partially Effective)

- Playworks Elementary
- MS/HS BBIS spotty not always effective or implemented
- WEB/Link Crew expanded
- What is this at HS? People unaware not enough support
- Plan at each school needed, implemented, monitored

#### Section 2: Goals, Actions, Expenditures, and Progress Indicators

#### Instructions:

All LEAs must complete the LCAP and Annual Update Template each year. The LCAP is a three-year plan for the upcoming school year and the two years that follow. In this way, the program and goals contained in the LCAP align with the term of a school district and county office of education budget and multiyear budget projections. The Annual Update section of the template reviews progress made for each stated goal in the school year that is coming to a close, assesses the effectiveness of actions and services provided, and describes the changes made in the LCAP for the next three years that are based on this review and assessment.

Charter schools may adjust the table below to align with the term of the charter school's budget that is submitted to the school's authorizer pursuant to Education Code section 47604.33.

For school districts, Education Code sections 52060 and 52061, for county offices of education, Education Code sections 52066 and 52067, and for charter schools, Education Code section 47606.5 require(s) the LCAP to include a description of the annual goals, for all pupils and each subgroup of pupils, to be achieved for each state priority as defined in 5 CCR 15495(i) and any local priorities; a description of the specific actions an LEA will take to meet the identified goals; a description of the expenditures required to implement the specific actions; and an annual update to include a review of progress towards the goals and describe any changes to the goals.

To facilitate alignment between the LCAP and school plans, the LCAP shall identify and incorporate school-specific goals related to the state and local priorities from the school plans submitted pursuant to Education Code section 64001. Furthermore, the LCAP should be shared with, and input requested from, schoolsite-level advisory groups, as applicable (e.g., schoolsite councils, English Learner Advisory Councils, pupil advisory groups, etc.) to facilitate alignment between school-site and district-level goals and actions. An LEA may incorporate or reference actions described in other plans that are being undertaken to meet the goal.

Using the following instructions and guiding questions, complete a goal table (see below) for each of the LEA's goals. Duplicate and expand the fields as necessary.

Goal: Describe the goal:

When completing the goal tables, include goals for all pupils and specific goals for schoolsites and specific subgroups, including pupils with disabilities, both at the LEA level and, where applicable, at the schoolsite level. The LEA may identify which schoolsites and subgroups have the same goals, and group and describe those goals together. The LEA may also indicate those goals that are not applicable to a specific subgroup or schoolsite.

Related State and/or Local Priorities: Identify the state and/or local priorities addressed by the goal by placing a check mark next to the applicable priority or priorities. The LCAP must include goals that address each of the state priorities, as defined in 5 CCR 15495(i), and any additional local priorities; however, one goal may address multiple priorities.

Identified Need: Describe the need(s) identified by the LEA that this goal addresses, including a description of the supporting data used to identify the need(s).

**Schools:** Identify the schoolsites to which the goal applies. LEAs may indicate "all" for all schools, specify an individual school or a subset of schools, or specify grade spans (e.g., all high schools or grades K-5).

Applicable Pupil Subgroups: Identify the pupil subgroups as defined in Education Code section 52052 to which the goal applies, or indicate "all" for all pupils.

**Expected Annual Measurable Outcomes**: For each LCAP year, identify and describe specific expected measurable outcomes for all pupils using, at minimum, the applicable required metrics for the related state priorities. Where applicable, include descriptions of specific expected measurable outcomes for schoolsites and specific subgroups, including pupils with disabilities, both at the LEA level and at the schoolsite level.

The metrics used to describe the expected measurable outcomes may be quantitative or qualitative, although the goal tables must address all required metrics for every state priority in each LCAP year. The required metrics are the specified measures and objectives for each state priority as set forth in Education Code sections 52060(d) and 52066(d). For the pupil engagement priority metrics, LEAs must calculate the rates specified in Education Code sections 52060(d)(5)(B), (C), (D) and (E) as described in the Local Control Accountability Plan and Annual Update Template Appendix, sections (a) through (d).

**Actions/Services:** For each LCAP year, identify all annual actions to be performed and services provided to meet the described goal. Actions may describe a group of services that are implemented to achieve the identified goal.

**Scope of Service:** Describe the scope of each action/service by identifying the schoolsites covered. LEAs may indicate "all" for all schools, specify an individual school or a subset of schools, or specify grade spans (e.g., all high schools or grades K-5). If supplemental and concentration funds are used to support the action/service, the LEA must identify if the scope of service is districtwide, schoolwide, countywide, or charterwide.

**Pupils to be served within identified scope of service**: For each action/service, identify the pupils to be served within the identified scope of service. If the action to be performed or the service to be provided is for all pupils, place a check mark next to "ALL."

For each action and/or service to be provided above what is being provided for all pupils, place a check mark next to the applicable unduplicated pupil subgroup(s) and/or other pupil subgroup(s) that will benefit from the additional action, and/or will receive the additional service. Identify, as applicable, additional actions and services for unduplicated pupil subgroup(s) as defined in Education Code section 42238.01, pupils redesignated fluent English proficient, and/or pupils subgroup(s) as defined in Education Code section 52052.

**Budgeted Expenditures:** For each action/service, list and describe budgeted expenditures for each school year to implement these actions, including where those expenditures can be found in the LEA's budget. The LEA must reference all fund sources for each proposed expenditure. Expenditures must be classified using the California School Accounting Manual as required by Education Code sections 52061, 52067, and 47606.5.

#### **Guiding Questions:**

- 1) What are the LEA's goal(s) to address state priorities related to "Conditions of Learning"?
- 2) What are the LEA's goal(s) to address state priorities related to "Pupil Outcomes"?
- 3) What are the LEA's goal(s) to address state priorities related to parent and pupil "Engagement" (e.g., parent involvement, pupil engagement, and school climate)?
- 4) What are the LEA's goal(s) to address any locally-identified priorities?

- 5) How have the unique needs of individual schoolsites been evaluated to inform the development of meaningful district and/or individual schoolsite goals (e.g., input from site level advisory groups, staff, parents, community, pupils; review of school level plans; in-depth school level data analysis, etc.)?
- 6) What are the unique goals for unduplicated pupils as defined in Education Code sections 42238.01 and subgroups as defined in section 52052 that are different from the LEA's goals for all pupils?
- 7) What are the specific expected measurable outcomes associated with each of the goals annually and over the term of the LCAP?
- 8) What information (e.g., quantitative and qualitative data/metrics) was considered/reviewed to develop goals to address each state or local priority?
- 9) What information was considered/reviewed for individual schoolsites?
- 10) What information was considered/reviewed for subgroups identified in Education Code section 52052?
- 11) What actions/services will be provided to all pupils, to subgroups of pupils identified pursuant to Education Code section 52052, to specific schoolsites, to English learners, to low-income pupils, and/or to foster youth to achieve goals identified in the LCAP?
- 12) How do these actions/services link to identified goals and expected measurable outcomes?
- 13) What expenditures support changes to actions/services as a result of the goal identified? Where can these expenditures be found in the LEA's budget?

GOAL:	• G	#1: Sense of Connectedness pal: Support the socio-emotional well-ber ademics, college and career readiness, Strategy #1 - Foster positive stude Strategy #2 - Ensure students' ser Strategy #3 - Expand counseling s	and social emoent interactions on the safety services for all s	tional needs with peers and staff tudents	Related State and/or 1_X 2_3_ 4_X 5_X COE only: 9_Local: Specify Sense of Connectedness	6 <u>X</u> 7 <u>X</u> 8_ _ 10
Identified N	leed:	expanding counseling services in all sc Long Term English Learners, and Foste social emotional needs of students and	hools. A need f er Youth. Additi	t interactions with peers and staff, ensuri for additional counseling supports was id- onal services were identified for college	entified to support struggl	ing students,
Goal App	olies to:	Schools: ALL SCHOOLS Applicable Pupil Subgroups: AL	 I			
		April Cabgioapo.		ear 1: 2015 - 16		
Expected Measu Outco		Increase 10 <sup>th</sup> grade CAHSEE pass rance Decrease the number of annual suspection Decrease Middle School and High School Decrease the chronic absenteeism rance Increase the percentage of students from 60 Grade 7 – from 57% to 60%  Grade 9 – from 42% to 45%  Grade 11 – from 40% to 43%	6 each year from scipline referrals ate by 2% each ensions by 1% chool dropout rate by 10% from feeling connected by 10% from the science of	n 95.9% to 96.9%. by 1% each year from 4447 to 4403 or lyear from 84% to 86%. each year from 3.6% to 2.6%. tes from 3.5% to 3.3%. (2013-14 = 3.5%) 10.1% to 9.1%.	)	
	1	Actions/Services	Scope of Service	Pupils to be served within identifi	ied scope of service	Budgeted Expenditures
	sitive stude	Program at all elementary schools to nt's interactions with peers on the	TK - 5	ALL OR: _x_Low Income pupils _x_English Lea _x_Foster Youth xRedesignated flue _Other Subgroups:(Specify)		\$400,000 or 0.29% LCFF Supp/Con
Schools (W positive stu	/EB) and H Ident intera	CCREW program at the Middle igh Schools (LINK CREW) to support ctions with peers and staff. Support rom MS to HS, and Elementary to MS.	6- 12	ALL OR: _x_Low Income pupils _x_English Lea _x_Foster Youth _x_Redesignated flu _Other Subgroups:(Specify)		\$48,830 or 0.04% LCFF Supp/Con

Provide a middle school sports program to support positive student interactions with peers and staff.	6-8	ALL OR:x_Low Income pupilsx_English Learnersx_Foster Youthx_Redesignated fluent English proficientOther Subgroups:(Specify)	\$13,856 or 0.01% LCFF Supp/ Con
Implement various types of school culture and safety programs including piloting Capturing Kids Hearts, expanding Character Counts and implementing Cyber Safety Software.	TK - 12	ALL OR:x_Low Income pupilsx_English Learnersx_Foster Youthx_Redesignated fluent English proficientOther Subgroups:(Specify)	\$175,000 or 0.13% LCFF Supp/Con
Expand counseling services by providing Elementary Student Support Specialist to support the socio-emotional and behavioral needs of elementary students and their families particularly EL, Low income students, Foster youth and other identified at risk students.	TK - 5	ALL OR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficientOther Subgroups:(Specify)	\$561,112 or 0.41% LCFF Supp/Con
Expand counseling services by providing High School Intervention Counselors to support for at-risk, EL, Low SES, and Foster Youth to attain success in academic and social growth.	9-12	ALL OR:x_Low Income pupilsx_English Learnersx_Foster Youthx_Redesignated fluent English proficientOther Subgroups:(Specify)	\$422,383 or 0.31% LCFF Supp/Con
Expand counseling support by hiring a District Student and Family Specialist to provide support for counseling district-wide, 504 and support to elementary behavioral specialists.	Tk – 12	ALL OR:x_Low Income pupilsx_English Learnersx_Foster Youthx_Redesignated fluent English proficientOther Subgroups:(Specify)	LCFF Supp/Con
Expand counseling support to middle schools by providing Middle School Intervention Counselors to support for at-risk, EL, Low SES, and Foster Youth to attain success in academic and social growth.	6-8	ALL OR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficientOther Subgroups:(Specify)	\$330,000 or 0.24% LCFF Supp/Con
Expand counseling support to high school for College and Career counseling by providing at each comprehensive high school a High School College and Career Counselor.	9-12	ALL OR:x_Low Income pupilsx_English Learnersx_Foster Youthx_Redesignated fluent English proficientOther Subgroups:(Specify)	\$330,000 or 0.24% LCFF Supp/ Con

#### **LCAP Year 2**: 2016-17

# Expected Annual Measurable Outcomes:

Increase in graduation rate by 1% each year from 94.1% to 95.1%.

Increase in the attendance rate by 1% each year from 96.9% to 97.9%

Decrease in the annual number of discipline referrals by 1% each year from 4403 to 4359 or lower.

Increase 10<sup>th</sup> grade CAHSEE pass rate by 2% each year from 86% to 88%.

Decrease the number of annual suspensions by 1% each year from 2.6% to 1.6%.

Decrease Middle School and High School dropout rates from 3.3% to 3.1%. (2013-14 = 3.5%)

Decrease the chronic absenteeism rate by 10% from 9.1% to 8.1%.

Increase the percentage of students feeling connected at school each year by 3%:

- Grade 7 from 60% to 63%
- Grade 9 from 45% to 48%
- Grade 11 from 43% to 46%

Increase in percentage of student scoring "ready for college" on the EAP by 1% from 11% to 12%.

Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Implement Playworks Program at all elementary schools to support positive students interactions with peers on the playground.	TK - 5	ALL OR:x_Low Income pupils _x_English Learnersx_Foster Youth _x_Redesignated fluent English proficientOther Subgroups:(Specify)	\$400,000 or 0.29% LCFF Supp/Con
Implement WEB/ LINK CREW program at the Middle Schools(WEB) and High Schools (LINK CREW) to support positive student interactions with peers and staff. Support for student transition from MS to HS, and Elementary to MS.	6- 12	ALL OR:x_Low Income pupilsx_English Learnersx_Foster Youthx_Redesignated fluent English proficientOther Subgroups:(Specify)	\$48,830 or 0.04% LCFF Supp/Con
Provide a middle school sports program to support positive student interactions with peers and staff.	6-8	ALL OR:x_Low Income pupilsxEnglish Learnersx_Foster Youthx_Redesignated fluent English proficientOther Subgroups:(Specify)	\$13,856 or 0.01% LCFF Supp/ Con
Implement various types of school culture and safety programs including piloting Capturing Kids Hearts, expanding Character Counts and implementing Cyber Safety Software.	TK - 12	ALL OR:x_Low Income pupilsx_English Learnersx_Foster Youthx_Redesignated fluent English proficientOther Subgroups:(Specify)	\$175,000 or 0.13% LCFF Supp/Con

Expand counseling services by providing Elementary Student Support Specialist to support the socio-emotional and behavioral needs of elementary students and their families particularly EL, Low income students, Foster youth and other identified at risk students.	TK - 5	ALL OR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficientOther Subgroups:(Specify)	\$561,112 or 0.41% LCFF Supp/Con
Expand counseling services by providing High School Intervention Counselors to support for at-risk, EL, Low SES, and Foster Youth to attain success in academic and social growth.	9-12	ALL OR: _x_Low Income pupils _x_English Learners _x_Foster YouthxRedesignated fluent English proficient _Other Subgroups:(Specify)	\$422,383 or 0.31% LCFF Supp/Con
Expand counseling support by hiring a District Student and Family Specialist to provide support for counseling district-wide, 504 and support to elementary behavioral specialist	Tk – 12	ALL OR: _x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)	\$127,893 or 0.09% LCFF Supp/Con
Expand counseling support to middle schools by providing Middle School Intervention Counselors to support for at-risk, EL, Low SES, and Foster Youth to attain success in academic and social growth	6-8	ALL OR:x_Low Income pupils _x_English Learners _x_Foster YouthxRedesignated fluent English proficientOther Subgroups:(Specify)	\$330,000 or 0.24% LCFF Supp/Con
Expand counseling support to high school for College and Career counseling by providing at each comprehensive high school a High School College and Career Counselor.	9-12	ALL OR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficientOther Subgroups:(Specify)	\$330,000 or 0.24% LCFF Supp/ Con

#### **LCAP Year 3**: 2017-18

#### Expected Annual Measurable Outcomes:

Increase in graduation rate by 1% each year from 95.1% to 96.1%.

Increase in the attendance rate by 1% each year from 97.9% to 98.9%.

Decrease in the annual number of discipline referrals by 1% each year from 4359 to 4315 or lower.

Increase 10<sup>th</sup> grade CAHSEE pass rate by 2% each year from 88% to 90%.

Decrease the number of annual suspensions by 1% each year from 1.6% to 0.6%.

Decrease Middle School and High School dropout rates from 3.1% to 2.9%. (2013-14 = 3.5%)

Decrease the chronic absenteeism rate by 10% from 8.1% to 7.1%.

Increase the percentage of students feeling connected at school each year by 3%:

- Grade 7 from 63% to 66%
- Grade 9 from 48% to 51%
- Grade 11 from 46% to 49%

Increase in percentage of student scoring "ready for college" on the EAP by 1% from 12% to 13%.

Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Implement Playworks Program at all elementary schools to support positive students interactions with peers on the playground.	TK - 5	ALL OR: _x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)	\$400,000 or 0.29% LCFF Supp/Con
Implement WEB/ LINK CREW program at the Middle Schools(WEB) and High Schools (LINK CREW) to support positive student interactions with peers and staff. Support for student transition from MS to HS, and Elementary to MS.	6- 12	ALL OR: _x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)	\$48,830 or 0.04% LCFF Supp/Con
Provide a middle school sports program to support positive student interactions with peers and staff.	6-8	ALL OR: _x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)	\$13,856 or 0.01% LCFF Supp/ Con
Implement various types of school culture and safety programs including piloting Capturing Kids Hearts, expanding Character Counts and implementing Cyber Safety Software.	TK - 12	ALL OR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficientOther Subgroups:(Specify)	\$175,000 or 0.13% LCFF Supp/Con

Expand counseling services by providing Elementary Student Support Specialist to support the socio-emotional and behavioral needs of elementary students and their families particularly EL, Low income students, Foster youth and other identified at risk students.	TK - 5	ALL OR: _x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)	\$561,112 or 0.41% LCFF Supp/Con
Expand counseling services by providing High School Intervention Counselors to support for at-risk, EL, Low SES, and Foster Youth to attain success in academic and social growth.	9-12	ALL OR:x_Low Income pupils _x_English Learners _x_Foster YouthxRedesignated fluent English proficientOther Subgroups:(Specify)	\$422,383 or 0.31% LCFF Supp/Con
Expand counseling support by hiring a District Student and Family Specialist to provide support for counseling district-wide, 504 and support to elementary behavioral specialist.	TK – 12	ALL OR:  _x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)	\$127,893 or 0.09% LCFF Supp/Con
Expand counseling support to middle schools by providing Middle School Intervention Counselors to support for at-risk, EL, Low SES, and Foster Youth to attain success in academic and social growth.	6-8	ALL OR:x_Low Income pupils _x_English Learners _x_Foster YouthxRedesignated fluent English proficientOther Subgroups:(Specify)	\$330,000 or 0.24% LCFF Supp/Con
Expand counseling support to high school for College and Career counseling by providing at each comprehensive high school a High School College and Career Counselor.	9-12	ALL OR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficientOther Subgroups:(Specify)	\$330,000 or 0.24% LCFF Supp/ Con

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	Goal Area #2: Student Achievement			Related State and/or Local Priorities:	
		Goal: Ensure all students graduate college and career ready  o Strategy #1 – Foster a college and career going culture		1_2 <u>x 3_x 4_x 5_x 6_ 7_x 8_x</u>	
GOAL:	<ul> <li>Strategy #1 – Foster a college an</li> <li>Strategy #2 – Equip students with</li> </ul>	n 21 <sup>st</sup> century lea	arning skills	COE only: 9_	_ 10
	<ul> <li>Strategy #3 – Continuously impro</li> </ul>		nol program	anify Student A	ahiayamant
			he development of student talents	ecify Student A	cnievement
Identified Need:  Goal Applies to:	need for students and parents to be averaged students to meet the tenets of the NLM Schools: ALL SCHOOLS	ware of college e	rrses and Advanced Placement classes in order to entrance requirements and the skills needed for sucuate.		
.,	Applicable Pupil Subgroups: A	LL			
			ear 1: 2015-16		
Expected Annual Measurable Outcomes:	Increase the percentage of English L Sept. 2015. Increase the percentage of low incor available in Sept. 2015. Increase the percentage of English L Baseline year Increase the percentage of students	Language Learn me student's acc Learners and Lo taking AP and F taking AP exam 1% each year fro	urse by 2% each year from 42% to 44% ers access to Career Pathways by 10% annually. Excess to college preparation coursework by 10% annually and performing a Pre AP coursework district-wide by 2% each year from 39% to 40%.	nually. Baseline arts program by	data will be 10% annually.
	Actions/Services	Scope of Service	Pupils to be served within identified scope	of service	Budgeted Expenditures
Provide support for college going cultur learning skills.	Pre AP and AP Courses to foster a e and equip student with 21 <sup>st</sup> century	6 – 12	ALL OR: _x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent Englis _Other Subgroups:(Specify) _Other Subgroups:(Specify)	h proficient _oficient	\$33,654 or 0.02% LCFF Supp/Con
Provide support for a college and caree	the Middle School Magnet Fair to foster r going culture.	6-8	ALL OR: _x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent Englis _Other Subgroups:(Specify)	h proficient	\$4,114 or 0.00% LCFF Supp/Con
	o include pilot Elementary Schools and CEL in the Middle Schools for Long ers.	4-8	ALL OR: _x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent Englis _Other Subgroups:(Specify)	h proficient	\$98,857 or 0.07% LCFF Supp/Con

Provide PSAT and SAT prep and exam fees for all 8 <sup>th</sup> – 12 <sup>th</sup> grade students to participate in a college assessment to	8- 12	ALL	\$117,000 - LCFF or 0.09%	
foster a college going culture.		OR: <u>x</u> Low Income pupils <u>x</u> English Learners <u>x</u> Foster Youth <u>x</u> Redesignated fluent English proficient  Other Subgroups:(Specify)	Supp/Con	
Provide support for the District Annual College Expo in order to foster a college going culture and college awareness TK-12.	TK – 12	ALL OR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficientOther Subgroups:(Specify)	\$10,107 or 0.01% LCFF Supp/Con	
Provide support for College/ Dual Enrollment programs including the growth of the Middle College Program through Cerritos College.	10 – 12	ALL OR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficientOther Subgroups:(Specify)	\$4,525 or 0.00% LCFF Supp/Con	
Explore and develop a plan to implement STEAM programs in the district by forming a STEAM Action Team.	TK - 12	ALL OR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficientOther Subgroups:(Specify)	\$3,000 or 0.00% LCFF Supp/Con	
Implement the K-12 Technology Scope and Sequence.	TK – 12	ALL OR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficientOther Subgroups:(Specify)	\$6,000 or 0.00% LCFF Supp/Con	
Expand K- 12 Project Lead the Way (PLTW) to expand technology related HS career pathways and career pathways preparation in all middle schools and targeted pilot elementary schools. Provide PLTW TOSA, Training, Equipment, and Materials.	2- 12	ALL OR:x_Low Income pupilsx_English Learnersx_Foster Youthx_Redesignated fluent English proficientOther Subgroups:(Specify)	\$493,774 or 0.36% LCFF Supp/Con	
Target instruction at the high schools for Long Term English Learners by providing support for the Academic Language Development Course.	9 - 11	ALL OR:x_Low Income pupils _x_English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$75,200 or 0.06% LCFF Supp/Con	

Expand support for the early learning program by providing instructional aides, instructional materials and curriculum to improve the instructional program.	TK - K	ALL OR: _x_Low Income pupils _x_English Learners _xFoster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)	\$149,042 or 0.11% LCFF Supp/Con
Expand the Visual and Performing Arts Programs K-12 by enhancing current VAPA offerings, providing support for new VAPA programs and supporting VAPA districtwide.	K- 12	ALL OR: _xLow Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)	\$1,378,311 or 1.01% LCFF Supp/Con
Support and expand Dual Language Program at selected elementary schools and middle school in order to support the development of EL and RFEP students. (Dolland Elementary, Edmonson Elementary, Los Alisos Middle School)	K – 2 6 - 8	ALL OR: _x_Low Income pupils _x_English Learners _Foster YouthxRedesignated fluent English proficient _Other Subgroups:(Specify)	\$1,109,604 or 0.81% LCFF Supp/Con
Provide support and personnel to expand Career Technical Pathways and Career Education K-12.	K- 12	ALL OR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficientOther Subgroups:(Specify)	\$340,219 or 0.25% LCFF Supp/Con

Budgeted

#### **LCAP Year 2**: 2016 -17

# Expected Annual Measurable Outcomes:

Increase the percent of students completing A-G course by 2% each year from 44% to 46%.

Increase the percentage of English Language Learners access to Career Pathways by 10% annually. Baseline + 10%. Increase the percentage of low income student's access to college preparation coursework by 10% annually. Baseline + 10%. Increase the percentage of English Learners and Low Income pupil access to a visual and performing arts program by 10% annually. Baseline + 10%.

Increase the percentage of students taking AP and Pre AP coursework district-wide by 2% each year from 27% to 29%. Increase the percentage of students taking AP exams by 1% each year from 23% to 24%. Increase the AP exam pass rate by 1% each year from 40% to 41%.

Scope of \_ ...

Actions/Services	Service	Pupils to be served within identified scope of service	Expenditures
Provide support for Pre AP and AP Course to foster a college going culture and equip student with 21 <sup>st</sup> century learning skills.	6 – 12	ALL OR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)	\$33,654 or 0.02% LCFF Supp/Con
Provide support for the Middle School Magnet Fair to foster a college and career going culture.	6-8	ALL OR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)	\$4,114 or 0.00% LCFF Supp/Con
Expand AVID 4-12 to include pilot Elementary Schools and implement AVID EXCEL in the Middle Schools for Long Term English Learners.	4-8	ALL OR:x_Low Income pupilsx_English Learnersx_Foster Youthx_Redesignated fluent English proficientOther Subgroups:(Specify)	\$98,857 or 0.07% LCFF Supp/Con
Provide PSAT and SAT prep and exam fees for all 8 <sup>th</sup> – 12 <sup>th</sup> grade students to participate in a college assessment to foster a college going culture.	8- 12	ALL OR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)	\$117,000 LCFF or 0.09% Supp/Con
Provide support for the District Annual College Expo in order to foster a college going culture and college awareness TK-12.	TK – 12	ALL OR:  _x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)	\$10,107 or 0.01% LCFF Supp/Con

Provide support for College/ Dual Enrollment programs including the growth of the Middle College Program through Cerritos College.	10 – 12	ALL OR: _x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)	\$4,525 or - 0.00% LCFF Supp/Con
Explore and develop a plan to implement STEAM programs in the district by forming a STEAM Action Team.	TK - 12	ALL OR:  _x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)	\$3,000 or - 0.00% LCFF Supp/Con
Implement the K-12 Technology Scope and Sequence.	TK – 12	ALL OR: _x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)	\$6,000 or - 0.00% LCFF Supp/Con
Expand K- 12 Project Lead the Way (PLTW) to expand technology related HS career pathways and career pathways preparation in all middle schools and targeted pilot elementary schools. Provide PLTW TOSA, Training, Equipment, and Materials.	2- 12	ALL OR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficientOther Subgroups:(Specify)	\$493,774 or 0.36% LCFF Supp/Con
Target instruction at the high schools for Long Term English Learners by providing support for the Academic Language Development Course.	9 - 11	ALL OR: _x_Low Income pupils _x_English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$75,200 or - 0.06% LCFF Supp/Con
Expand support for the early learning program by providing instructional aides, instructional materials and curriculum to improve the instructional program.	TK - K	ALL OR: _x_Low Income pupils _x_English Learners _xFoster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)	\$149,042 or - 0.11% LCFF Supp/Con
Expand the Visual and Performing Arts Programs K-12 by enhancing current VAPA offerings, providing support for new VAPA programs and supporting VAPA districtwide.	K- 12	ALL OR:  _x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)	\$1,378,311 or 1.01% LCFF Supp/Con

Support and expand Dual Language Program at selected elementary schools and middle schools in order to support the development of EL and RFEP students. (Dolland Elementary, Edmonson Elementary, Los Alisos Middle School)	K-2 6-8	ALL OR:x_Low Income pupils _x_English LearnersFoster YouthxRedesignated fluent English proficientOther Subgroups:(Specify)	\$1,109,604 or 0.81% LCFF Supp/Con
Provide support and personnel to expand Career Technical Pathways and Career Education K-12.	K- 12	ALL OR: _x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)	\$340,219 or 0.25% LCFF Supp/Con

## LCAP Year 3: 2017 -18

# Expected Annual Measurable Outcomes:

Increase the percent of students completing A- G course by 2% each year from 46% to 48%.

Increase the percentage of English Language Learners access to Career Pathways by 10% annually. Baseline + 10% Increase the percentage of low income students access to college preparation coursework by 10% annually. Baseline + 10% Increase the percentage of English Learners and Low Income pupil access to a visual and performing arts program by 10% annually. Baseline + 10 %.

Increase the percentage of students taking AP and Pre AP coursework district-wide by 2% each year from 29% to 31%. Increase the percentage of students taking AP exams by 1% each year from 24% to 25%. Increase the AP exam pass rate by 1% each year from 41% to 42%.

Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Provide support for Pre AP and AP Course to foster a college going culture and equip student with 21 <sup>st</sup> century learning skills.	6 – 12	ALL OR: _x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)	\$33,654 or 0.02% LCFF Supp/Con
Provide support for the Middle School Magnet Fair to foster a college and career going culture.	6-8	ALL OR: _x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)	\$4,114 or 0.00% LCFF Supp/Con
Expand AVID 4-12 to include pilot Elementary Schools and implement AVID EXCEL in the Middle Schools for Long Term English Learners.	4-8	ALL OR:x_Low Income pupilsx_English Learnersx_Foster Youthx_Redesignated fluent English proficientOther Subgroups:(Specify)	\$98,857 or 0.07% LCFF Supp/Con
Provide PSAT and SAT prep and exam fees for all 8 <sup>th</sup> – 12 <sup>th</sup> grade students to participate in a college assessment to foster a college going culture.	8- 12	ALL OR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficientOther Subgroups:(Specify)	\$117,000 LCFF or 0.09% Supp/Con
Provide support for the District Annual College Expo in order to foster a college going culture and college awareness TK-12.	TK – 12	ALL OR: x_Low Income pupils x_English Learners x_Foster Youth x_Redesignated fluent English proficient Other Subgroups:(Specify)	\$10,107 or 0.01% LCFF Supp/Con

Provide support for College/ Dual Enrollment programs including the growth of the Middle College Program through Cerritos College.	10 – 12	ALL OR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficientOther Subgroups:(Specify)	\$4,525 or 0.00% LCFF Supp/Con
Explore and develop a plan to implement STEAM programs in the district by forming a STEAM Action Team.	TK - 12	ALL OR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficientOther Subgroups:(Specify)	\$3,000 or 0.00% LCFF Supp/Con
Implement the K-12 Technology Scope and Sequence.	TK – 12	ALL OR: _x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)	\$6,000 or 0.00% LCFF Supp/Con
Expand 2- 12 Project Lead the Way (PLTW) to expand technology related HS career pathways and career pathways preparation in all middle schools and targeted pilot elementary schools. Provide PLTW TOSA, Training, Equipment, and Materials.	2- 12	ALL OR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficientOther Subgroups:(Specify)	\$493,774 or 0.36% LCFF Supp/Con
Target instruction at the high schools for Long Term English Learners by providing support for the Academic Language Development Course.	9 - 11	ALL OR:x_Low Income pupilsx_English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$75,200 or 0.06% LCFF Supp/Con
Expand support for the early learning program by providing instructional aides, instructional materials and curriculum to improve the instructional program.	TK - K	ALL OR:x_Low Income pupilsx_English Learnersx_Foster Youthx_Redesignated fluent English proficientOther Subgroups:(Specify)	\$149,042 or 0.11% LCFF Supp/Con
Expand the Visual and Performing Arts Programs K-12 by enhancing current VAPA offerings, providing support for new VAPA programs and supporting VAPA districtwide.	K- 12	ALL OR:x_Low Income pupilsx_English Learnersx_Foster Youthx_Redesignated fluent English proficientOther Subgroups:(Specify)	\$1,378,311 or 1.01% LCFF Supp/Con

Support and expand Dual Language Program at selected elementary schools and middle school in order to support the development of EL and RFEP students. (Dolland Elementary, Edmonson Elementary, Los Alisos Middle School)	K-2 6-8	ALL OR:x_Low Income pupils _x_English LearnersFoster YouthxRedesignated fluent English proficientOther Subgroups:(Specify)	\$1,109,604 or 0.81% LCFF Supp/Con
Provide support and personnel to expand Career Technical Pathways and Career Education K-12.	K- 12	ALL OR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficientOther Subgroups:(Specify)	\$340,219 or 0.25% LCFF Supp/Con

Goal Are	ea #3: Exemplary Staff			Related State and/or	Local Priorities	
	Goal: Provide students with exemplary	services and staff	supported by on-going professional			
· · · · · · · · · · · · · · · · · · ·	development Land State of the s					
GOAL:	<ul> <li>Strategy #1 – Ensure a highly effective and trained staff</li> </ul> COE only: _					
			ofessional Learning Communities.	Local: Specify _Exempla	ary Staff	
	<ul> <li>Strategy #3 – Build the leaders</li> </ul>	· · ·			•	
			professional development so that great fi			
Identified Need:			master content standards to meet the te			
			Professional Learning Communities in ordestrict leadership to lead the instructional parts.		tional program.	
	Schools: ALL SCHOOLS	acity of site and dis	strict leadership to lead the instructional p	orogram.		
Goal Applies to:	Applicable Pupil Subgroups:	 ALL				
	The same is a same same same same same same same s		ear 1: 2015-16			
	Increase the number of students r		D by 1% each year from 10% to 11%.			
_			I CELDT proficiency by 2% each year fro	om 49.4% to 51.4%.		
Expected Annual			proficiency in CCSS ELA and Math as m		. (Baseline data	
Measurable Outcomes:	will be available in August 2015)		•	,	•	
Outcomes.	Increase the EL reclassification ra					
	Increase the percentage of studer		coursework by 2% each year from 42%	to 44%.		
	Actions/Services	Scope of Service	Pupils to be served within identif	ied scope of service	Budgeted Expenditures	
	g and support through workshops,	4 – 12	ALL		\$537,545 or	
conferences, institut	es, AVID TOSA and consultation.				.39%	
			OR:		LCFF	
			<pre>_x_Low Income pupils _x_English Le _x_Foster Youth _x_Redesignated flux</pre>		Supp/Con	
			Other Subgroups:(Specify)	dent English proncient		
Expand Instructions	Coaches and professional developme	nt K-12	_		\$790,909 or	
	nentation including CCSS, NGSS,	1 12	ALL		0.58%	
	Core program and ELD.		OR:		LCFF	
			x_Low Income pupils x_English Le	arners	Supp/Con	
			x Foster Youth x Redesignated flu	uent English proficient		
			Other Subgroups:(Specify)			
	mprehensive leveled professional	K-12	ALL		\$619,012 or	
	port the implementation of standards				0.45% LCFF	
	ncluding CCSS, NGSS and ELD. including instructional norms and		OR:		Supp/Con	
developing the idea			OR:	ornoro	Supp/Con	
2310.0p.iig tilo idod	g. 44 4400		_x_Low Income pupils _x_English Le _x_Foster Youth _x_Redesignated flu	anders Jent English proficient		
			Other Subgroups:(Specify)			
I						

Provide comprehension leveled profession development in the use of technology for instruction and to support the implementation of the 2020 learning initiative.	K- 12	ALL OR: _x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)	\$213,230 or 0.16% LCFF Supp/Con
Provide behavior intervention training for all staff. Provide training and support to implement positive behavior support (PBIS).	K- 12	ALL OR:  _x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)	\$34,808 or 0.03% LCFF Supp/Con
Provide for Pre – AP and Advance Placement training and support at the middle and high schools.	6-12	ALL OR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)	\$73,141 or 0.05% LCFF Supp/Con
Expand NGSS training and support for implementation of science standard district-wide.	K – 12	ALL OR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)	\$26,217 or 0.02% LCFF Supp/Con
Expand VAPA training, services and support including District VAPA TOSA and continuation of special projects and programs. Targeting the needs of low income, EL and Foster Youth.	K - 12	ALL OR: _x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)	\$198,569 or 0.15% LCFF Supp/Con
Provide training and support for the Linked Learning initiative.	9 – 12	ALL OR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficientOther Subgroups:(Specify)	\$21,113 or 0.02% LCFF Supp/Con

Provide support for sites to develop effective professional learning communities (PLC) practices and strategies by providing PLC Cohort Training with a consultant.	K-12	ALL OR: _x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)	\$323,253 or 0.24% LCFF Supp/Con
Provide support for site for PLC collaborative time and resources.	K – 12	ALL OR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)	\$50,000 or 0.04% LCFF Supp/Con
Provide support for PLC conference attendance to enhance the districts ability to support the development of Professional Learning Communities.	K - 12	ALL OR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)	\$10,000 or 0.01% LCFF Supp/Con
Build the capacity of leadership through leadership training. Leadership training through the Flippen Group to focus on development of principal leadership qualities.	K – 12	ALL OR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)	\$100,000 or 0.07% LCFF Supp/Con
Provide leadership support for principals to develop instructional leadership on their sites.	K – 12	ALL OR: _x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)	\$10,000 or 0.01% LCFF Supp/Con

## **LCAP Year 2**: 2016-17

Expected Annual Measurable Outcomes:

Increase the number of students participating in AVID by 1% each year from 11% to 12%.

Increase the percentage of student meeting AMOA 1 CELDT proficiency by 2% each year from 51.4% to 53.4%.

Increase the percentage of students demonstrating proficiency in CCSS ELA and Math as measured by SBAC by 5% to monitor growth. 2015-16 data +5%

Increase the EL reclassification rate by 1% each year from 20.4% to 21.4%.

Increase the percentage of students completing A-G coursework by 2% from 44% to 46%.

Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Provide AVID training and support through workshops, conferences, institutes, AVID TOSA and consultation.	4 – 12	ALL OR:     x_Low Income pupils _x_English Learners     x_Foster Youth _x_Redesignated fluent English proficient     _Other Subgroups:(Specify)	\$537,545 or .39% LCFF Supp/Con
Expand Instructional Coaches and professional development for standards implementation including CCSS, NGSS, Instructional Norms, Core program and ELD.	K-12	ALL OR:x_Low Income pupilsx_English Learnersx_Foster Youthx_Redesignated fluent English proficientOther Subgroups:(Specify)	\$790,909 or 0.58% LCFF Supp/Con
Provide on-going comprehensive leveled professional development to support the implementation of standards aligned curriculum including CCSS, NGSS and ELD. Targeting strategies including instructional norms and developing the ideal graduate.	K-12	ALL OR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficientOther Subgroups:(Specify)	\$619,012 or 0.45% LCFF Supp/Con
Provide comprehension leveled profession development in the use of technology for instruction and to support the implementation of the 2020 learning initiative.	K- 12	ALL OR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficientOther Subgroups:(Specify)	\$213,230 or 0.16% LCFF Supp/Con
Provide behavior intervention training for all staff. Provide training and support to implement positive behavior support (PBIS).	K- 12	ALL OR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficientOther Subgroups:(Specify)	\$34,808 or 0.03% LCFF Supp/Con

Provide for Pre – AP and Advance Placement training and support at the middle and high schools.	6-12	ALL OR:  _x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)	\$73,141 or 0.05% LCFF Supp/Con
Expand NGSS training and support for implementation of science standards district-wide.	K – 12	ALL OR: X_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficientOther Subgroups:(Specify)	\$26,217 or 0.02% LCFF Supp/Con
Expand VAPA training, services and support including District VAPA TOSA and continuation of special projects and programs. Targeting the needs of low income, EL and Foster Youth.	K - 12	ALL OR: X_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficientOther Subgroups:(Specify)	\$198,569 or 0.15% LCFF Supp/Con
Provide training and support for the Linked Learning initiative.	9 – 12	ALL OR:x_Low Income pupilsx_English Learnersx_Foster Youthx_Redesignated fluent English proficientOther Subgroups:(Specify)	\$21,113 or 0.02% LCFF Supp/Con
Provide support for sites to develop effective professional learning communities (PLC) practices and strategies by providing PLC Cohort Training with a consultant.	K-12	ALL OR:     x_Low Income pupils _x_English Learners     x_Foster Youth _x_Redesignated fluent English proficient     _Other Subgroups:(Specify)	\$323,253 or 0.24% LCFF Supp/Con
Provide support for site for PLC collaborative time and resources.	K – 12	ALL OR:x_Low Income pupilsx_English Learnersx_Foster Youthx_Redesignated fluent English proficientOther Subgroups:(Specify)	\$50,000 or 0.04% LCFF Supp/Con

Provide support for PLC conference attendance to enhance the districts ability to support the development of Professional Learning Communities.	K - 12	ALL OR: X_Low Income pupilsxEnglish Learnersx_Foster YouthxRedesignated fluent English proficientOther Subgroups:(Specify)	\$10,000 or 0.01% LCFF Supp/Con
Build the capacity of leadership through leadership training. Leadership training through the Flippen Group to focus on development of principal leadership qualities.	K – 12	ALL OR:  _x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)	\$100,000 or 0.07% LCFF Supp/Con
Provide leadership support for principals to develop instructional leadership on their sites.	K – 12	ALL OR:  _x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)	\$10,000 or 0.01% LCFF Supp/Con

## **LCAP Year 3**: 2017-18

Expected Annual Measurable Outcomes:

Increase the number of students participating in AVID by 1% each year from 12% to 13%.

Increase the percentage of student meeting AMOA 1 CELDT proficiency by 2% each year from 53.4% to 55.4%.

Increase the percentage of students demonstrating proficiency in CCSS ELA and Math as measured by SBAC by 5% to monitor growth. 2016-17 data +5%

Increase the EL reclassification rate by 1% each year from 21.4% to 22.4%.

Increase the percentage of students completing A-G coursework by 2% each year from 46% to 48%.

Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Provide AVID training and support through workshops, conferences, institutes, AVID TOSA and consultation.	4 – 12	ALL OR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficientOther Subgroups:(Specify)	\$537,545 or .39% LCFF Supp/Con
Expand Instructional Coaches and professional development for standards implementation including CCSS, NGSS, Instructional Norms, Core program and ELD.	K-12	ALL OR:x_Low Income pupilsx_English Learnersx_Foster Youthx_Redesignated fluent English proficientOther Subgroups:(Specify)	\$790,909 or 0.58% LCFF Supp/Con
Provide on-going comprehensive leveled professional development to support the implementation of standards aligned curriculum including CCSS, NGSS and ELD. Targeting strategies including instructional norms abd developing the ideal graduate.	K-12	ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$619,012 or 0.45% LCFF Supp/Con
Provide comprehension leveled profession development in the use of technology for instruction and to support the implementation of the 2020 learning initiative.	K- 12	ALL OR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficientOther Subgroups:(Specify)	\$213,230 or 0.16% LCFF Supp/Con

Provide behavior intervention training for all staff. Provide training and support to implement positive behavior support (PBIS).	K- 12	ALL	\$34,808 or 0.03%
		OR: _x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficientOther Subgroups:(Specify)	LCFF Supp/Con
Provide for Pre – AP and Advance Placement training and support at the middle and high schools	6-12	ALL OR:x_Low Income pupilsx_English Learnersx_Foster Youthx_Redesignated fluent English proficientOther Subgroups:(Specify)	\$73,141 or 0.05% LCFF Supp/Con
Expand NGSS training and support for implementation of science standard districtwide	K – 12	ALL OR: _x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)	\$26,217 or 0.02% LCFF Supp/Con
Expand VAPA training, services and support including District VAPA TOSA and continuation of special projects and programs. Targeting the needs of low income, EL and Foster Youth.	K - 12	OR: _x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)	\$198,569 or 0.15% LCFF Supp/Con
Provide training and support for the Linked Learning initiative.	9 – 12	ALL OR:x_Low Income pupilsx_English Learnersx_Foster Youthx_Redesignated fluent English proficientOther Subgroups:(Specify)	\$21,113 or 0.02% LCFF Supp/Con

Provide support for sites to develop effective professional learning communities (PLC) practices and strategies by providing PLC Cohort Training with a consultant.	K-12	ALL	\$323,253 or 0.24%
		OR: _x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)	LCFF Supp/Con
Provide support for site for PLC collaborative time and resources.	K – 12	ALL OR:x_Low Income pupilsx_English Learnersx_Foster Youthx_Redesignated fluent English proficientOther Subgroups:(Specify)	\$50,000 or 0.04% LCFF Supp/Con
Provide support for PLC conference attendance to enhance the districts ability to support the development of Professional Learning Communities.	K - 12	ALL OR:x_Low Income pupilsx_English Learnersx_Foster Youthx_Redesignated fluent English proficientOther Subgroups:(Specify)	\$10,000 or 0.01% LCFF Supp/Con
Build the capacity of leadership through leadership training. Leadership training through the Flippen Group to focus on development of principal leadership qualities.	K – 12	ALL OR:x_Low Income pupilsx_English Learnersx_Foster Youthx_Redesignated fluent English proficientOther Subgroups:(Specify)	\$100,000 or 0.07% LCFF Supp/Con
Provide leadership support for principals to develop instructional leadership on their sites.	K – 12	ALL OR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficientOther Subgroups: (Specify)	\$10,000 or 0.01% LCFF Supp/Con

	• G	a #4: Parent and Community Engageme oal: Create a culture of collaboration and		n that values the input and	Related State and/or I  1 2 3_x_ 4_x_ 5	
GOAL:	participation of all stakeholders  Strategy #1 – Provide and promote increased opportunities for parent and community involvement  COE only:					
	Strategy #2 – Build connections between the community and the schools to foster investment in education  Strategy #3 – Provide effective communication with all stakeholders  Strategy #4 – Give parents the tools they need to help their child succeed					
Identified I	Need:	consultation meetings, the stakeholder educational and social content and to in	identified a nee	d as partners in the education of all NLM do improve home –school communication involvement.		
Goal Ap	plies to:	Schools: ALL SCHOOLS Applicable Pupil Subgroups: AL	 L			
		The state of the s		ear 1: 2015 -16		
Meas	Expected Annual Measurable Outcomes:  Increase in the number of parents in attendance at school events by 10% annually by establishing base line data to monitor growth. Increase in the number of parents participating in parent workshops by 10% annually by establishing base line data to monitor growth. Increase the number of students placed in internships throughout the school district boundaries by 10% annually by establishing base line data to monitor growth. Increase the parent's satisfaction survey results as it relates to technology communication, (Websites, EMAIL, and PowerSchool) by 10% annually by establishing base line data to monitor growth.					
		Actions/Services	Scope of Service	Pupils to be served within identif	fied scope of service	Budgeted Expenditures
to coordinate	ate and enh n improving	ool relationships by providing personnel ance home-school communication with nome-school relationship and income, foster youth and at-risk	TK - 8	ALL OR: _x_Low Income pupils _x_English Lea _x_Foster YouthRedesignated flue _Other Subgroups:(Specify)		\$0 LCFF Supp/Con (Year 2 of plan)
Provide op businesse	•	for student internships in local	11- 12	ALL OR: _x_Low Income pupils _x_English Le _x_Foster Youth _x_Redesignated flu _Other Subgroups:(Specify)Other Subgroups:(Specify)	earners uent English proficient	\$0 LCFF Supp/Con (Year 2 of plan

Provide a variety of Parent Education Workshop for academic support courses, college and career preparation, use of technology, foster youth, training for use of powerschool and the tools needed to help students succeed.	K - 12	ALL OR: _x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)	\$123,199 or 0.09% LCFF Supp/Con
Improve communication of all stakeholders by continued use of Powerschool Parent Portal and implementing Schoolology for parent access	K -12	_x_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$ LCFF Base
Implement effective District/ Site Websites for improved communication.	K-12	_x_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$ LCFF Base
Implement use of voice/text communication systems to improve stakeholder communication and involvement	K-12	_X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$ LCFF Base
Establish base line data to monitor the number of parents in attendance at school events and parent workshops.	K-12	_X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$ LCFF Base

## LCAP Year 2: 2016-17

# Expected Annual Measurable Outcomes:

Increase in the number of parents in attendance at school events by 10% annually by using data to monitor growth. 2015-16 data + 10% Increase in the number of parents participating in parent workshops by 10% annually by using data to monitor growth. 2015-16 data + 10%

Increase the number of students placed in internships throughout the school district boundaries by 10% annually by using data to monitor growth. 2015-16 data + 10%

Increase the parent's satisfaction survey results as it relates to technology communication, (Websites, EMAIL, and PowerSchool) by 10% annually by using data to monitor growth. 2015-16 data + 10%

Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Improve home to school relationships by providing personnel to coordinate and enhance home-school communication with a focus on improving home-school relationship and communication to low income, foster youth and at-risk students.	TK - 8	ALL OR: _x_Low Income pupils _x_English Learners _x_Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)	\$250,000 LCFF Supp/Con
Provide opportunities for student internships in local businesses.6	11- 12	ALL OR: _x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)	\$85,000 LCFF Supp/Con
Provide a variety of Parent Education Workshop for academic support courses, college and career preparation, use of technology, foster youth, training for use of powerschool and the tools needed to help students succeed.	K - 12	ALL OR: _x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)	\$123,199 LCFF Supp/Con
Improve communication of all stakeholders by continued use of Powerschool Parent Portal and implementing Schoolology for parent access	K -12	_x_ALLOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$ LCFF Base

Implement effective District/ Site Websites for improved communication.	K-12	_x_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$ LCFF Base
Implement use of voice/text communication systems to improve stakeholder communication and involvement	K-12	_x_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$ LCFF Base
Increase the number of parents in attendance at school events and parent workshops.	K-12	_X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$ LCFF Base

## LCAP Year 3: 2017 -18

# Expected Annual Measurable Outcomes:

Increase in the number of parents in attendance at school events by 10% annually by using data to monitor growth. 2016-17 data +10% Increase in the number of parents participating in parent workshops by 10% annually by using data to monitor growth. 2016-17 data +10%

Increase the number of students placed in internships throughout the school district boundaries by 10% annually by using data to monitor growth. 2016-17 data +10%

Increase the parent's satisfaction survey results as it relates to technology communication, (Websites, EMAIL, and PowerSchool) by 10% annually by using data to monitor growth. 2016-17 data +10%

Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Improve home to school relationships by providing personnel to coordinate and enhance home-school communication with a focus on improving home-school relationship and communication to low income, foster youth and at-risk students.	TK - 8	ALL OR: _x_Low Income pupils _x_English Learners _x_Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)	\$0 LCFF Supp/Con
Provide opportunities for student internships in local businesses.	11- 12	ALL OR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficientOther Subgroups:(Specify)	\$0 LCFF Supp/Con
Provide a variety of Parent Education Workshop for academic support courses, college and career preparation, use of technology, foster youth, training for use of powerschool and the tools needed to help students succeed.	K - 12	ALL OR: _x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)	\$123,199 LCFF Supp/Con
Improve communication of all stakeholders by continued use of Powerschool Parent Portal and implementing Schoolology for parent access	K -12	_x_ALLOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$ LCFF Base

Implement effective District/ Site Websites for improved communication.	K-12	_x_ALLOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$ LCFF Base
Implement use of voice/text communication systems to improve stakeholder communication and involvement	K-12	_x_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$ LCFF Base
Increase the number of parents in attendance at school events and parent workshops.	K-12	_X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$ LCFF Base

			I				
	a #5: Access and Equity	. (. 12.1 86.2		Related State and/or	Local Priorities:		
	Provide all student with equitable access to high quality instruction and tiered academic and behavioral supports			1 2_x 3 4_x 5_x 6_x 7 8_x			
GOAL:	enavioral supports  o Strategy #1 – Provide a variety	COE only:					
GOAL.	interventions		,				
Strategy #2 – Increase expanded learning opportunities for students  Local: Specify							
	Strategy #3 – Ensure access to appropriate technology tools, resources, and training						
	There is a need to provide a variety of pro-active learning supports and appropriate intervention through MTSS. There is a need to						
Identified Need:			school, after school, Saturdays and sumn				
	access for all students of appropriate	e technology tools	and resources.				
Goal Applies to:	Schools: ALL SCHOOLS						
Coai Applies to:	Applicable Pupil Subgroups:	ALL					
		LCAP Y	ear 1: 2015 -16				
			ent in English Language Arts and Mathem	natics as measured by SE	BAC by 5%		
	annually. (Baseline Data will be av						
Expected Annual		t on-target for grad	duation in grade 9 – 12 by 5% each year	by establishing baseline	data to monitor		
Measurable	growth.  Increase the attendance rate of stu	ident by 10/ each	year from 05 09/ to 06 09/				
Outcomes:			each year from 4447 to 4403 or lower.				
			by establishing baseline data to monitor	arowth			
	Increase the Graduation Rate by 1			9.5			
			00,0 10 0,0.				
	<u> </u>	Scope of		ied scope of service	Budgeted		
	Actions/Services	Scope of Service	Pupils to be served within identif	ied scope of service	Expenditures		
Provide specific acad	Actions/Services emic supports to school sites for low	Scope of		ied scope of service	Expenditures \$2,915,987 or		
Provide specific acad income pupils, Englis	Actions/Services emic supports to school sites for low h learners, foster youth, RFEP's,	Scope of Service	Pupils to be served within identif	ied scope of service	Expenditures \$2,915,987 or 2.14%		
Provide specific acad income pupils, Englis Special Education an	Actions/Services emic supports to school sites for low h learners, foster youth, RFEP's, d other students at-risk. Provide	Scope of Service	Pupils to be served within identif	·	Expenditures \$2,915,987 or 2.14% LCFF		
Provide specific acad income pupils, Englis Special Education an intervention specialist	Actions/Services  emic supports to school sites for low h learners, foster youth, RFEP's, d other students at-risk. Provide t, District EL Coordinator, and EL	Scope of Service	Pupils to be served within identif ALL  OR:x_Low Income pupils x_English Lear	ners	Expenditures \$2,915,987 or 2.14%		
Provide specific acad income pupils, Englis Special Education an intervention specialist TOSA's to support to	Actions/Services emic supports to school sites for low h learners, foster youth, RFEP's, d other students at-risk. Provide	Scope of Service	Pupils to be served within identif	ners	Expenditures \$2,915,987 or 2.14% LCFF		
Provide specific acad income pupils, Englis Special Education an intervention specialist TOSA's to support to fully implement MTSS	Actions/Services  emic supports to school sites for low h learners, foster youth, RFEP's, d other students at-risk. Provide t, District EL Coordinator, and EL sites, and reading assessments to S Academic Intervention.	Scope of Service	Pupils to be served within identification ALL OR:x_Low Income pupils x_English Learx_Foster Youthx_Redesignated fluctOther Subgroups:(Specify)	ners	Expenditures \$2,915,987 or 2.14% LCFF		
Provide specific acad income pupils, Englis Special Education an intervention specialist TOSA's to support to fully implement MTSS Provide specific beha	Actions/Services  emic supports to school sites for low h learners, foster youth, RFEP's, d other students at-risk. Provide t, District EL Coordinator, and EL o sites, and reading assessments to	Scope of Service K- 12	Pupils to be served within identification ALL OR:x_Low Income pupils x_English Learx_Foster Youthx_Redesignated fluctures.	ners	Expenditures \$2,915,987 or 2.14% LCFF Supp/Con		
Provide specific acad income pupils, Englis Special Education an intervention specialist TOSA's to support to fully implement MTSS Provide specific beha implement MTSS Beh Training for school tea	Actions/Services  emic supports to school sites for low h learners, foster youth, RFEP's, d other students at-risk. Provide t, District EL Coordinator, and EL sites, and reading assessments to Academic Intervention.  vior support and training to fully havior Intervention including MTSS ams, Social Emotional Curriculum	Scope of Service K- 12	Pupils to be served within identife ALL OR:x_Low Income pupils x_English Lear _x_Foster Youth _x_Redesignated fluct _Other Subgroups:(Specify)ALL	ners	Expenditures \$2,915,987 or 2.14% LCFF Supp/Con \$192,981 or 0.14% LCFF		
Provide specific acad income pupils, Englis Special Education an intervention specialist TOSA's to support to fully implement MTSS Provide specific beha implement MTSS Bet Training for school ter (SEL), and other behalincomes	Actions/Services  emic supports to school sites for low h learners, foster youth, RFEP's, d other students at-risk. Provide t, District EL Coordinator, and EL sites, and reading assessments to Academic Intervention.  Evior support and training to fully havior Intervention including MTSS ams, Social Emotional Curriculum avioral intervention materials, Specific	Scope of Service K- 12	Pupils to be served within identif ALL OR:x_Low Income pupils x_English Learx_Foster Youthx_Redesignated fluctOther Subgroups:(Specify)ALL OR:	ners ent English proficient	Expenditures \$2,915,987 or 2.14% LCFF Supp/Con \$192,981 or 0.14%		
Provide specific acad income pupils, Englis Special Education an intervention specialist TOSA's to support to fully implement MTSS Provide specific beha implement MTSS Bet Training for school te (SEL), and other behat argeted materials for	Actions/Services  emic supports to school sites for low h learners, foster youth, RFEP's, d other students at-risk. Provide t, District EL Coordinator, and EL sites, and reading assessments to Academic Intervention.  Vior support and training to fully navior Intervention including MTSS ams, Social Emotional Curriculum avioral intervention materials, Specific low income pupils, English Learners,	Scope of Service K- 12	Pupils to be served within identifitALL	ners ent English proficient  arners ent English proficient	Expenditures \$2,915,987 or 2.14% LCFF Supp/Con \$192,981 or 0.14% LCFF		
Provide specific acad income pupils, Englis Special Education an intervention specialist TOSA's to support to fully implement MTSS Provide specific beha implement MTSS Bet Training for school ter (SEL), and other behalincomes	Actions/Services  emic supports to school sites for low h learners, foster youth, RFEP's, d other students at-risk. Provide t, District EL Coordinator, and EL sites, and reading assessments to Academic Intervention.  Vior support and training to fully navior Intervention including MTSS ams, Social Emotional Curriculum avioral intervention materials, Specific low income pupils, English Learners,	Scope of Service K- 12	Pupils to be served within identife ALL OR:x_Low Income pupils x_English Learx_Foster Youthx_Redesignated flueOther Subgroups:(Specify)ALL OR:x_Low Income pupils x_English Lear	ners ent English proficient  arners ent English proficient	Expenditures \$2,915,987 or 2.14% LCFF Supp/Con \$192,981 or 0.14% LCFF		
Provide specific acad income pupils, Englis Special Education an intervention specialist TOSA's to support to fully implement MTSS Provide specific beha implement MTSS Bel Training for school tel (SEL), and other behat argeted materials for Foster Youth, and Specific academic provide intervention sets and specific academic provide provide intervention sets and specific academic provide intervention sets and specific academic provide provide specific academic provide	Actions/Services  emic supports to school sites for low h learners, foster youth, RFEP's, d other students at-risk. Provide t, District EL Coordinator, and EL sites, and reading assessments to Academic Intervention.  Evior support and training to fully havior Intervention including MTSS ams, Social Emotional Curriculum avioral intervention materials, Specific low income pupils, English Learners, ecial Education.	Scope of Service K- 12	Pupils to be served within identification ALL OR:x_Low Income pupils x_English Learx_Foster Youthx_Redesignated flucationOther Subgroups:(Specify)ALL OR:x_Low Income pupils x_English Learx_Foster Youthx_Redesignated flucationOther Subgroups:(Specify)Special	ners ent English proficient  arners ent English proficient	Expenditures \$2,915,987 or 2.14% LCFF Supp/Con \$192,981 or 0.14% LCFF		
Provide specific acad income pupils, Englis Special Education an intervention specialist TOSA's to support to fully implement MTSS Provide specific beha implement MTSS Bet Training for school te (SEL), and other behat argeted materials for Foster Youth, and Specific provide intervention selementary schools were supported to the second selementary schools were supported in the second selementary schools were sele	Actions/Services  emic supports to school sites for low h learners, foster youth, RFEP's, d other students at-risk. Provide t, District EL Coordinator, and EL o sites, and reading assessments to S Academic Intervention.  Evior support and training to fully navior Intervention including MTSS ams, Social Emotional Curriculum avioral intervention materials, Specific low income pupils, English Learners, ecial Education.  Support personnel (iTOSA) to vith targeted support to low income	Scope of Service K- 12	Pupils to be served within identifitALL	ners ent English proficient  arners ent English proficient	Expenditures \$2,915,987 or 2.14% LCFF Supp/Con \$192,981 or 0.14% LCFF Supp/Con \$932,228 or 0.68%		
Provide specific acad income pupils, Englis Special Education an intervention specialist TOSA's to support to fully implement MTSS Provide specific beha implement MTSS Beh Training for school ter (SEL), and other beha targeted materials for Foster Youth, and Specific provide intervention selementary schools we pupils, English Learner	Actions/Services  emic supports to school sites for low h learners, foster youth, RFEP's, d other students at-risk. Provide t, District EL Coordinator, and EL o sites, and reading assessments to S Academic Intervention.  Evior support and training to fully navior Intervention including MTSS ams, Social Emotional Curriculum avioral intervention materials, Specific low income pupils, English Learners, ecial Education.  Support personnel (iTOSA) to vith targeted support to low income ers, Foster Youth, Special Education,	Scope of Service K- 12	Pupils to be served within identife ALL OR:x_Low Income pupils x_English Learx_Foster Youthx_Redesignated flueOther Subgroups:(Specify)ALL OR:x_Low Income pupils x_English Leax_Foster Youthx_Redesignated flueOther Subgroups:(Specify)SpeciaALLOther Subgroups:(Specify)Specia	ners ent English proficient  arners ent English proficient	Expenditures \$2,915,987 or 2.14% LCFF Supp/Con  \$192,981 or 0.14% LCFF Supp/Con  \$932,228 or 0.68% LCFF		
Provide specific acad income pupils, Englis Special Education an intervention specialist TOSA's to support to fully implement MTSS Provide specific beha implement MTSS Bet Training for school te (SEL), and other behat argeted materials for Foster Youth, and Specific provide intervention selementary schools were supported to the second selementary schools were supported in the second selementary schools were sele	Actions/Services  emic supports to school sites for low h learners, foster youth, RFEP's, d other students at-risk. Provide t, District EL Coordinator, and EL o sites, and reading assessments to S Academic Intervention.  Evior support and training to fully navior Intervention including MTSS ams, Social Emotional Curriculum avioral intervention materials, Specific low income pupils, English Learners, ecial Education.  Support personnel (iTOSA) to vith targeted support to low income ers, Foster Youth, Special Education,	Scope of Service K- 12	Pupils to be served within identife ALL	ners ent English proficient  arners ent English proficient I Education	Expenditures \$2,915,987 or 2.14% LCFF Supp/Con \$192,981 or 0.14% LCFF Supp/Con \$932,228 or 0.68%		
Provide specific acad income pupils, Englis Special Education an intervention specialist TOSA's to support to fully implement MTSS Provide specific beha implement MTSS Beh Training for school ter (SEL), and other beha targeted materials for Foster Youth, and Specific provide intervention selementary schools we pupils, English Learner	Actions/Services  emic supports to school sites for low h learners, foster youth, RFEP's, d other students at-risk. Provide t, District EL Coordinator, and EL o sites, and reading assessments to S Academic Intervention.  Evior support and training to fully navior Intervention including MTSS ams, Social Emotional Curriculum avioral intervention materials, Specific low income pupils, English Learners, ecial Education.  Support personnel (iTOSA) to vith targeted support to low income ers, Foster Youth, Special Education,	Scope of Service K- 12	Pupils to be served within identife ALL OR:x_Low Income pupils x_English Learx_Foster Youthx_Redesignated flueOther Subgroups:(Specify)ALL OR:x_Low Income pupils x_English Leax_Foster Youthx_Redesignated flueOther Subgroups:(Specify)SpeciaALLOther Subgroups:(Specify)Specia	ners ent English proficient  arners ent English proficient I Education	Expenditures \$2,915,987 or 2.14% LCFF Supp/Con  \$192,981 or 0.14% LCFF Supp/Con  \$932,228 or 0.68% LCFF		
Provide specific acad income pupils, Englis Special Education an intervention specialist TOSA's to support to fully implement MTSS Provide specific beha implement MTSS Beh Training for school ter (SEL), and other beha targeted materials for Foster Youth, and Specific provide intervention selementary schools we pupils, English Learner	Actions/Services  emic supports to school sites for low h learners, foster youth, RFEP's, d other students at-risk. Provide t, District EL Coordinator, and EL o sites, and reading assessments to S Academic Intervention.  Evior support and training to fully navior Intervention including MTSS ams, Social Emotional Curriculum avioral intervention materials, Specific low income pupils, English Learners, ecial Education.  Support personnel (iTOSA) to vith targeted support to low income ers, Foster Youth, Special Education,	Scope of Service K- 12	Pupils to be served within identife ALL	ners ent English proficient  arners ent English proficient I Education  arners ent English proficient	Expenditures \$2,915,987 or 2.14% LCFF Supp/Con  \$192,981 or 0.14% LCFF Supp/Con  \$932,228 or 0.68% LCFF		

Provide intervention support personnel (iTOSA) to middle schools with targeted support to low income pupils, English Learners, Foster Youth, Special Education, RFEPs and other at-risk students.	6-8	ALL OR:x_Low Income pupilsx_English Learnersx_Foster Youthx_Redesignated fluent English proficientx_Other Subgroups:(Specify) Special Education	\$292,848 or 0.21% LCFF Supp/Con
Provide intervention teacher at each of the comprehensive high schools with targeted support to low income pupils, English Learners, Foster Youth, Special Education, RFEPs and other at-risk students.	9 - 12	ALL OR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify) Special Education	\$400,000 or 0.29% LCFF Supp/Con
Provide Specialize Support Services for Special Education students with IEP with targeted support to low income pupils, English Learners, and Foster Youth.	K- 12	ALL OR:  _x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)Special Education	\$13,203,738 LCFF Base \$3,500,000 or 2.57% LCFF Supp/Con
Provide increased learning opportunities through Summer School at the High Schools with expanded offerings and targeted support for at-risk students for credit recovery included on target for graduation for low income pupils, English Learners, RFEP's, Foster Youth and Special Education.	9 - 12	ALL OR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficientOther Subgroups:(Specify)	\$476,623 or 0.35% LCFF Supp/Con
Provide a Summer Jumpstart Program for transitioning 8 <sup>th</sup> – 9 <sup>th</sup> grade student with gaps in their academic and social successes. Targeted offerings for Low income, English Learners, Foster Youth and other at-risk students.	8 - 9	ALL OR:xLow Income pupils _x_English Learners _x_Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)_At-Risk population	\$40,749 or 0.03% LCFF Supp/Con
Provide intervention software for Credit Recovery and academic intervention with targeted support to low income pupils, English Learners and Foster Youth.	6-12	ALL OR:x_Low Income pupilsx_English Learnersx_Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$13,205 or 0.01% LCFF Supp/Con

Provide support for Special Education Extended School Year to meet targeted needs of low income pupils, English Learners, Foster Youth.	K - 12	ALL OR:x_Low Income pupilsx_English Learnersx_Foster Youthx_Redesignated fluent English proficientOther Subgroups:(Specify)	\$845,010 or 0.62% LCFF Supp/Con
Provide increased technology devices at the middle schools and high school to enhance the instructional program and to provide access to technology tools and resources	6 – 12	_x_ALLOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$ LCFF Base
Provide Airwatch license to monitor the technology devices in the district	K – 12	ALL OR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficientOther Subgroups:(Specify)	\$175,000 or 0.013% LCFF Supp/Con
Increase access to technology tools by provide Technology Support Staff at the Middle Schools and High Schools	6 - 12	ALL OR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficientOther Subgroups:(Specify)	\$460,477 or 0.34% LCFF Supp/Con
Provide license for the district learning management system (Schoology) for a 3year subscription and training.	K - 12	ALL OR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficientOther Subgroups:(Specify)	\$303,419 or 0.22% LCFF Supp/Con
Provide Keyboarding software and instruction to increase keyboarding proficiency in the district	K – 12	ALL OR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficientOther Subgroups:(Specify)	\$8,600 or 0.01% LCFF Supp/Con

Increase Instructional Technology Coaches to support K – 12 instruction and the 2020 Learning Initiative including specific instruction to enhance instructional technology for low income pupils, English Learners, Foster Youth and Special Education students.	K -12	ALL OR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficientOther Subgroups:(Specify)	\$700,591 or 0.51% LCFF Supp/Con
Pilot a student "Genius" program to support teachers and students with technology supports.	K- 12	ALL OR:x_Low Income pupilsx_English Learnersx_Foster Youthx_Redesignated fluent English proficientOther Subgroups:(Specify)	\$150,000 or 0.11% LCFF Supp/Con
Provide Middle School and High School Instructional Technology Devices to enhance ELD instruction	6 -12	ALL OR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficientOther Subgroups:(Specify)	\$87,021 or 0.06% LCFF Supp/Con

# Expected Annual Measurable Outcomes:

Increase in the percentage of students being proficient in English Language Arts and Mathematics as measured by SBAC by 5% annually. Baseline + 5%.

Increase the percentage of student on-target for graduation in grade 9 – 12 by 5% each year. Baseline + 5%.

Increase the attendance rate of students by 1% each year from 96.9% to 97.9%.

Decrease the number of classroom referrals by 10% each year from 4403 to 4359 or lower.

Decrease in the percentage of D/F by 5% each year. Baseline -5%.

Increase the Graduation Rate by 1% each year from 94.1% to 95.1%.

Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Provide specific academic supports to school sites for low income pupils, English learners, foster youth, RFEP's, Special Education and other students at-risk. Provide intervention specialist, District EL Coordinator, and EL TOSA's support to sites, and reading assessments to fully implement MTSS Academic Intervention.	K- 12	ALL OR: _x_Low Income pupils x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)	\$2,915,987 or 2.14% LCFF Supp/Con
Provide specific behavior support and training to fully implement MTSS Behavior Intervention including MTSS Training for school teams, Social Emotional Curriculum (SEL), and other behavioral intervention materials, Specific targeted materials for low income pupils, English Learners, Foster Youth, and Special Education.	K - 12	ALL OR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficientOther Subgroups:(Specify)	\$192,981 or 0.14% LCFF Supp/Con
Provide intervention support personnel (iTOSA) to elementary schools with targeted support to low income pupils, English Learners, Foster Youth, Special Education, RFEPs and other at-risk students.	K-5	ALL OR: _x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _xOther Subgroups:(Specify) Special Education	\$932,228 or 0.68% LCFF Supp/Con
Provide intervention support personnel (iTOSA) to middle schools with targeted support to low income pupils, English Learners, Foster Youth, Special Education, RFEPs and other at-risk students.	6-8	ALL OR:x_Low Income pupilsx_English Learnersx_Foster Youthx_Redesignated fluent English proficientx_Other Subgroups:(Specify) Special Education	\$292,848 or 0.21% LCFF Supp/Con

Provide intervention teacher at each of the comprehensive high schools with targeted support to low income pupils, English Learners, Foster Youth, Special Education, RFEPs and other at-risk students.	9 - 12	ALL OR:x_Low Income pupilsx_English Learnersx_Foster Youthx_Redesignated fluent English proficientOther Subgroups:(Specify) Special Education	\$400,000 or 0.29% LCFF Supp/Con
Provide Specialize Support Services for Special Education students with IEP with targeted support to low income pupils, English Learners, and Foster Youth.	K- 12	ALL OR:x_Low Income pupilsx_English Learnersx_Foster Youthx_Redesignated fluent English proficientOther Subgroups:(Specify)	\$13,203,738 LCFF Base \$3,500,000 or 2.57% LCFF Supp/Con
Provide increased learning opportunities through Summer School at the High Schools with expanded offerings and targeted support for at-risk students for credit recovery included on target for graduation for low income pupils, English Learners, RFEP's, Foster Youth and Special Education.	9 - 12	ALL OR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficientOther Subgroups:(Specify)	\$476,623 or - 0.35% LCFF Supp/Con
Provide a Summer Jumpstart Program for transitioning 8 <sup>th</sup> – 9 <sup>th</sup> grade student with gaps in their academic and social successes. Targeted offerings for Low income, English Learners, Foster Youth and other at-risk students.	8 - 9	ALL OR: _xLow Income pupils _x_English Learners _x_Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)_At-Risk population	\$40,749 or - 0.03% LCFF Supp/Con
Provide intervention software for Credit Recovery and academic intervention with targeted support to low income pupils, English Learners and Foster Youth.	6-12	ALL OR:x_Low Income pupilsx_English Learnersx_Foster Youthx_Redesignated fluent English proficientOther Subgroups:(Specify)	\$13,205 or 0.01% LCFF Supp/Con
Provide support for Special Education Extended School Year to meet targeted needs of low income pupils, English Learners, Foster Youth.	K - 12	ALL OR:x_Low Income pupilsx_English Learnersx_Foster Youthx_Redesignated fluent English proficientOther Subgroups:(Specify)	\$845,010 or 0.62% LCFF Supp/Con

Provide increased technology devices at the middle schools and high school to enhance the instructional program and to provide access to technology tools and resources	6 – 12	_x_ALL	\$ LCFF Base
Provide Airwatch license to monitor the technology devices in the district	K – 12	ALL OR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficientOther Subgroups:(Specify)	\$175,000 or 0.013% LCFF Supp/Con
Increase access to technology tools by provide Technology Support Staff at the Middle Schools and High Schools	6 - 12	ALL OR:  _x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)	\$460,477 or 0.34% LCFF Supp/Con
Provide license for the district learning management system (Schoology) for a 3year subscription and training.	K - 12	ALL OR:x_Low Income pupilsx_English Learnersx_Foster Youthx_Redesignated fluent English proficientOther Subgroups:(Specify)	\$303,419 or 0.22% LCFF Supp/Con
Provide Keyboarding software and instruction to increase keyboarding proficiency in the district	K – 12	ALL OR:x_Low Income pupilsx_English Learnersx_Foster Youthx_Redesignated fluent English proficientOther Subgroups:(Specify)	\$8,600 or 0.01% LCFF Supp/Con
Increase Instructional Technology Coaches to support K – 12 instruction and the 2020 Learning Initiative including specific instruction to enhance instructional technology for low income pupils, English Learners, Foster Youth and Special Education students.	K -12	ALL OR:  _x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)	\$700,591 or 0.51% LCFF Supp/Con

Pilot a student "Genius" program to support teachers and students with technology supports.	K- 12	ALL OR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)	\$150,000 or 0.11% LCFF Supp/Con
Provide Middle School and High School Instructional Technology Devices to enhance ELD instruction	6 -12	ALL OR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficientOther Subgroups:(Specify)	\$87,021 or 0.06% LCFF Supp/Con

LCAP	Yea	<b>r 3</b> : 20	17 - 18		

# Expected Annual Measurable Outcomes:

Increase in the percentage of students being proficient in English Language Arts and Mathematics as measured by SBAC by 5% annually. 2016-17 Data +5%.

Increase the percentage of student on-target for graduation in grade 9 – 12 by 5% each year. 2016-17 Data +5%.

Increase the attendance rate of students by 1% each year from 97.9% to 98.9%.

Decrease the number of classroom referrals by 10% each year from 4359 to 4315 or lower.

Decrease in the percentage of D/F by 5% each year. 2016-17 Data -5%.

Increase the Graduation Rate by 1% each year from 95.1% to 96.1%.

Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Provide specific academic supports to school sites for low income pupils, English learners, foster youth, RFEP's, Special Education and other students at-risk. Provide intervention specialist, District EL Coordinator, and EL TOSA's support to sites, and reading assessments to fully implement MTSS Academic Intervention.	K- 12	ALL  OR: _x_Low Income pupils x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)	\$2,915,987 or 2.14% LCFF Supp/Con
Provide specific behavior support and training to fully implement MTSS Behavior Intervention including MTSS Training for school teams, Social Emotional Curriculum (SEL), and other behavioral intervention materials, Specific targeted materials for low income pupils, English Learners, Foster Youth, and Special Education.	K - 12	_x_ALL OR: _x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _x_Other Subgroups:(Specify)Special Education	\$192,981 or 0.14% LCFF Supp/Con
Provide intervention support personnel (iTOSA) to elementary schools with targeted support to low income pupils, English Learners, Foster Youth, Special Education, RFEPs and other at-risk students.	K-5	ALL OR:x_Low Income pupilsx_English Learnersx_Foster Youthx_Redesignated fluent English proficientxOther Subgroups:(Specify) Special Education	\$932,228 or 0.68% LCFF Supp/Con
Provide intervention support personnel (iTOSA) to middle schools with targeted support to low income pupils, English Learners, Foster Youth, Special Education, RFEPs and other at-risk students.	6-8	ALLOR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _x_Other Subgroups:(Specify) Special Education	\$292,848 or 0.21% LCFF Supp/Con
Provide intervention teacher at each of the comprehensive high schools with targeted support to low income pupils, English Learners, Foster Youth, Special Education, RFEPs and other at-risk students.	9 - 12	ALL OR:x_Low Income pupilsx_English Learnersx_Foster Youthx_Redesignated fluent English proficientOther Subgroups:(Specify) Special Education	\$400,000 or 0.29% LCFF Supp/Con

Provide Specialize Support Services for Special Education students with IEP with targeted support to low income pupils, English Learners, and Foster Youth.	K- 12	ALL OR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficientOther Subgroups:(Specify)	\$13,203,738 LCFF Base \$3,500,000 or 2.57% LCFF Supp/Con
Provide increased learning opportunities through Summer School at the High Schools with expanded offerings and targeted support for at-risk students for credit recovery included on target for graduation for low income pupils, English Learners, RFEP's, Foster Youth and Special Education.	9 - 12	_x_ALL	\$476,623 or 0.35% LCFF Supp/Con
Provide a Summer Jumpstart Program for transitioning 8 <sup>th</sup> – 9 <sup>th</sup> grade student with gaps in their academic and social successes. Targeted offerings for Low income, English Learners, Foster Youth and other at-risk students.	8 - 9	ALL OR: _xLow Income pupils _x_English Learners _x_Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)_At-Risk population	\$40,749 or 0.03% LCFF Supp/Con
Provide intervention software for Credit Recovery and academic intervention with targeted support to low income pupils, English Learners and Foster Youth.	6-12	ALL OR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)	\$13,205 or 0.01% LCFF Supp/Con
Provide support for Special Education Extended School Year to meet targeted needs of low income pupils, English Learners, Foster Youth.	K - 12	ALL OR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficientOther Subgroups:(Specify)	\$845,010 or 0.62% LCFF Supp/Con
Provide increased technology devices at the middle schools and high school to enhance the instructional program and to provide access to technology tools and resources	6 – 12	_x_ALLOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$ LCFF Base
Provide Airwatch license to monitor the technology devices in the district	K – 12	ALL OR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficientOther Subgroups:(Specify)	\$175,000 or 0.013% LCFF Supp/Con

Increase access to technology tools by provide Technology	6 - 12	ALL	\$460,477 or 0.34%
Support Staff at the Middle Schools and High Schools		OR:  _x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)	LCFF Supp/Con
Provide license for the district learning management system (Schoology) for a 3 year subscription and training.	K - 12	ALL OR: _x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)	\$303,419 or 0.22% LCFF Supp/Con
Provide Keyboarding software and instruction to increase keyboarding proficiency in the district	K – 12	ALL OR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficientOther Subgroups:(Specify)	\$8,600 or 0.01% LCFF Supp/Con
Increase Instructional Technology Coaches to support K – 12 instruction and the 2020 Learning Initiative including specific instruction to enhance instructional technology for low income pupils, English Learners, Foster Youth and Special Education students.	K -12	ALL OR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficientOther Subgroups:(Specify)Special Education	\$700,591 or 0.51% LCFF Supp/Con
Pilot a student "Genius" program to support teachers and students with technology supports.	K- 12	ALL	\$150,000 or 0.11% LCFF Supp/Con
Provide Middle School and High School Instructional Technology Devices to enhance ELD instruction	6 -12	ALLOR:Low Income pupils _x_English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$87,021 or 0.06% LCFF Supp/Con

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		#6: Infrastructure and Operational Exce			Related State and/or		
	• Pr	ovide learning environments that promo			1 <u>x</u> 2 <u>3</u> 4 <u>x</u> 5 <u>x</u> 6 <u>x</u> 7 <u>8</u>		
GOAL:		o Strategy #1 – Ensure safe, welcor			COE on	lv:	
	o Strategy #2 – Provide all students with standards-aligned textbooks and instructional materials COE only:  Local: Specify _Infrastructu						
		<ul> <li>Strategy #3 – Recruit, hire, and re</li> </ul>	tain the best str	off	Operational Excellence	otaro aria	
	_			arning environment for all students and s		t all atudanta will	
Identified	Need:			and that all teaching staff will have app		t all Students will	
0 14		Schools: ALL SCHOOLS	to and materiale	and that an todorning otah will have appr	opriate orodorniale		
Goal Ap	pplies to:	Applicable Pupil Subgroups: AL	 _L				
		· · · · · · · · · · · · · · · · · · ·	LCAP Y	ear 1: 2015-16			
		100% of the schools will be maintained	ed in good or ex	emplary repair.			
		100% of the schools will report textbo					
				and assigned in their subject of study 100	)% of the time.		
		At least a 10% annual decrease in su	ispensions from	829 to 746, and expulsions from 13 to 1	2.		
		Increase the percentage of students	school connecte	edness by 5% each year in grades 7, 9 a	nd 11 (Health Kids Surve	y)	
	ed Annual Isurable	<ul> <li>Grade 7 – 57% to 62%</li> </ul>					
	comes:	<ul> <li>Grade 9 – 42% to 47%</li> </ul>					
Outo	comes.	<ul> <li>Grade 11 – 40% to 45%</li> </ul>					
			school perceive	d as very safe or safe by 5% each year i	n grades 7, 9 11 (Healthy	Kids Survey)	
		• Grade 7 – 66% to 71%					
		• Grade 9 – 62% to 67%					
		<ul> <li>Grade 11 – 64% to 69%</li> </ul>		<u> </u>			
		Actions/Services					
Provide w	vell-maintain		Scope of	Pupils to be served within identif	ied scope of service	Budgeted	
		ad facilities with appropriate personnel	Service	•	ied scope of service	Expenditures	
		ed facilities with appropriate personnel		Pupils to be served within identif	ied scope of service	Expenditures \$4,185,842	
well maint		ed facilities with appropriate personnel ning environments are clean, safe and	Service	ALL	ied scope of service	Expenditures	
well maint			Service	ALL OR:	·····	Expenditures \$4,185,842 LCFF Base	
well maint			Service	ALL OR: _x_Low Income pupils _x _English Le	arners	Expenditures \$4,185,842 LCFF Base \$769,887 or	
well maint			Service	ALL OR: _x_Low Income pupils _x_English Le _x_Foster Youth _x_Redesignated flu	arners ent English proficient	Expenditures \$4,185,842 LCFF Base	
well maint			Service	ALL OR: _x_Low Income pupils _x _English Le	arners ent English proficient	Expenditures \$4,185,842 LCFF Base \$769,887 or 0.56%	
	tained.		Service	ALL OR: _x_Low Income pupils _x_English Le _x_Foster Youth _x_Redesignated flu _Other Subgroups:(Specify)	arners ent English proficient	Expenditures \$4,185,842 LCFF Base \$769,887 or 0.56% LCFF	
	tained.	ning environments are clean, safe and	Service District-wide	ALL OR: _x_Low Income pupils _x_English Le _x_Foster Youth _x_Redesignated flu	arners ent English proficient	\$4,185,842 LCFF Base \$769,887 or 0.56% LCFF Supp/Con	
Provide ca	tained.	ning environments are clean, safe and	Service District-wide	ALL OR: _x_Low Income pupils _x_English Le _x_Foster Youth _x_Redesignated flu _Other Subgroups:(Specify)	arners ent English proficient	Expenditures \$4,185,842 LCFF Base \$769,887 or 0.56% LCFF Supp/Con \$7,722,513	
Provide ca	tained.	ning environments are clean, safe and	Service District-wide	ALL OR: _x_Low Income pupils _x_English Le _x_Foster Youth _x_Redesignated flu _Other Subgroups:(Specify)ALL OR:	arners ent English proficient	Expenditures \$4,185,842 LCFF Base \$769,887 or 0.56% LCFF Supp/Con \$7,722,513	
Provide ca	tained.	ning environments are clean, safe and	Service District-wide	ALL OR: _x_Low Income pupils _x_English Le _x_Foster Youth _x_Redesignated flu _Other Subgroups:(Specify)ALL OR: _x_Low Income pupils _x_English Le	arners lent English proficient	Expenditures \$4,185,842 LCFF Base \$769,887 or 0.56% LCFF Supp/Con \$7,722,513	
Provide ca	tained.	ning environments are clean, safe and	Service District-wide	ALL OR: _x_Low Income pupils _x_English Le _x_Foster Youth _x_Redesignated flu _Other Subgroups:(Specify)ALL OR:	arners ent English proficient arners ent English proficient	Expenditures \$4,185,842 LCFF Base \$769,887 or 0.56% LCFF Supp/Con \$7,722,513	

Purchase Standards-Aligned textbooks and materials including specific textbooks to address the needs of English Learners to meet the needs of all students and all courses in the district.	K – 12	ALL OR:  _x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)	\$2,130,027 or 1.56% LCFF Supp/Con
Purchase instructional materials and supplies to support all students and staff in the district	District-wide	_x_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$1,965,624 LCFF Base
District will recruit, hire and retain the best certificated staff through competitive salary and appropriate class size standards to create a personalized learning environment for all students.	District-wide	_x_ALLOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$60,753,317 LCFF Base
District will recruit, hire and retain the best classified staff through competitive salary and appropriate staff-ratio to improve the quality of service.	District-wide	_x_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$18,235,052 LCFF Base
District will seek competitive rates for employee benefits. Pay an appropriate portion for classified and certificated benefits.	District-wide	_x_ALL	\$24,764,373 LCFF Base

## **LCAP Year 2**: 2016-17

100% of the schools will be maintained in good or exemplary repair.

100% of the schools will report textbook sufficiency.

100% of teachers will be appropriately credentialed and assigned in their subject of study 100% of the time.

At least a 10% annual decrease in suspensions from 746 to 671, and expulsions from 12 to 11.

Increase the percentage of students school connectedness by 5% each year in grades 7, 9 and 11 (Health Kids Survey)

- Expected Annual Measurable Outcomes:
- Grade 7 62% to 67%
- Grade 9 47% to 52%
- Grade 11 45% to 50%

Increase the percentage of students school perceived as very safe or safe by 5% each year in grades 7, 9 11 (Healthy Kids Survey)

- Grade 7 71% to 76%
- Grade 9 67% to 72%
- Grade 11 69% to 74%

Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Provide well maintained facilities with appropriate personnel to ensure student learning environments are clean, safe and well maintained.	District-wide	ALL OR: _x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)	\$4,185,842 LCFF Base \$769,887 or 0.56% LCFF Supp/Con
Provide capital outlay expenditures to support school and District operations	District-wide	_x_ALL	\$7,722,513 LCFF Base
Purchase Standards-Aligned textbooks and materials including specific textbooks to address the needs of English Learners to meet the needs of all students and all courses in the district.	K – 12	ALL OR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficientOther Subgroups:(Specify)	\$2,130,027 or 1.56% LCFF Supp/Con
Purchase instructional materials and supplies to support all students and staff in the district	District-wide	_x_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$1,965,624 LCFF Base

District will recruit, hire and retain the best certificated staff through competitive salary and appropriate class size	District-wide	_x_ALL	\$60,753,317 LCFF Base
standards to create a personalized learning environment for all students.		OR:  _Low Income pupilsEnglish Learners  _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)	
District will recruit, hire and retain the best classified staff through competitive salary and appropriate staff-ratio to improve the quality of service.	District-wide	_x_ALL OR:Low Income pupilsEnglish Learners	\$18,235,052 LCFF Base
		Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	
District will seek competitive rates for employee benefits. Pay an appropriate portion for classified and certificated benefits.	District-wide	_x_ALL	\$24,764,373 LCFF Base
Dellellis.		OR: Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	

## **LCAP Year 3**: 2017-18

100% of the schools will be maintained in good or exemplary repair.

100% of the schools will report textbook sufficiency.

100% of teachers will be appropriately credentialed and assigned in their subject of study 100% of the time.

At least a 10% annual decrease in suspensions from 671 to 604, and expulsions from 11 to 10.

Increase the percentage of students school connectedness by 5% each year in grades 7, 9 and 11 (Health Kids Survey)

- Expected Annual Measurable Outcomes:
- Grade 7 67% to 72%
- Grade 9 52% to 57%
- Grade 11 50% to 55%

Increase the percentage of students school perceived as very safe or safe by 5% each year in grades 7, 9 11 (Healthy Kids Survey)

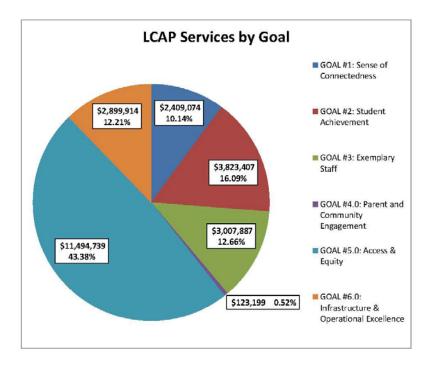
- Grade 7 76% to 81%
- Grade 9 72% to 77%
- Grade 11 74% to 79%

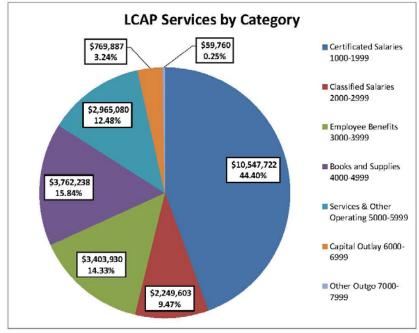
Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Provide well maintained facilities with appropriate personnel to ensure student learning environments are clean, safe and well maintained.	District-wide	OR:  _x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)	\$4,185,842 LCFF Base \$769,887 or 0.56% LCFF Supp/Con
Provide capital outlay expenditures to support school and District operations	District-wide	_x_ALL	\$7,722,513 LCFF Base
Purchase Standards-Aligned textbooks and materials including specific textbooks to address the needs of English Learners to meet the needs of all students and all courses in the district.	K – 12	ALL OR: _x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)	\$2,130,027 or 1.56% LCFF Supp/Con
Purchase instructional materials and supplies to support all students and staff in the district	District-wide	_x_ALLOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$1,965,624 LCFF Base

District will recruit, hire and retain the best certificated staff through competitive salary and appropriate class size	District-wide	_x_ALL	\$60,753,317 LCFF Base	
standards to create a personalized learning environment for all students.		OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)		
District will recruit, hire and retain the best classified staff through competitive salary and appropriate staff-ratio to	District-wide	_x_ALL	\$18,235,052 LCFF Base	
improve the quality of service.		OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)		
District will seek competitive rates for employee benefits. Pay an appropriate portion for classified and certificated benefits.	District-wide	<u>x_</u> ALL	\$24,764,373 LCFF Base	
		OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)		

2015-2016 LCAP Supplemental/Concentration Activities

District LCAP Goals	Certificated Salaries 1000- 1999	Classified Salaries 2000-2999	Employee Benefits 3000-3999	Books and Supplies 4000-4999	Services & Other Operating 5000-5999	Capital Outlay 6000-6999	Other Outgo 7000- 7999	LCAP Goal Totals:
GOAL #1: Sense of Connectedness	\$ 966,609	\$ 380,380	\$ 434,469	\$ 76,454	\$ 551,162	\$ -	\$ -	\$ 2,409,074
GOAL #2: Student Achievement	2,024,708	162,446	658,560	636,669	341,024	-	*	\$ 3,823,407
GOAL #3: Exemplary Staff	1,738,330		347,908	7,420	914,229	-	ĸ	\$ 3,007,887
GOAL #4.0: Parent and Community Engagement	-	9,917	3,712	59,570	50,000	-	×	\$ 123,199
GOAL #5.0: Access & Equity	5,818,075	1,696,860	1,959,281	852,098	1,108,665	-	59,760	\$ 11,494,739
GOAL #6.0: Infrastructure & Operational Excellence	*1	*1		2,130,027		769,887		\$ 2,899,914
Object Code Totals:	\$10,547,722	\$2,249,603	\$3,403,930	\$3,762,238	\$ 2,965,080	\$ 769,887	\$ 59,760	\$ 23,758,220





## **Annual Update**

Annual Update Instructions: For each goal in the prior year LCAP, review the progress toward the expected annual outcome(s) based on, at a minimum, the required metrics pursuant to Education Code sections 52060 and 52066. The review must include an assessment of the effectiveness of the specific actions. Describe any changes to the actions or goals the LEA will take as a result of the review and assessment. In addition, review the applicability of each goal in the LCAP.

#### **Guiding Questions:**

- 1) How have the actions/services addressed the needs of all pupils and did the provisions of those services result in the desired outcomes?
- 2) How have the actions/services addressed the needs of all subgroups of pupils identified pursuant to Education Code section 52052, including, but not limited to, English learners, low-income pupils, and foster youth; and did the provision of those actions/services result in the desired outcomes?
- 3) How have the actions/services addressed the identified needs and goals of specific schoolsites and were these actions/services effective in achieving the desired outcomes?
- 4) What information (e.g., quantitative and qualitative data/metrics) was examined to review progress toward goals in the annual update?
- 5) What progress has been achieved toward the goal and expected measurable outcome(s)? How effective were the actions and services in making progress toward the goal? What changes to goals, actions, services, and expenditures are being made in the LCAP as a result of the review of progress and assessment of the effectiveness of the actions and services?
- 6) What differences are there between budgeted expenditures and estimated actual annual expenditures? What were the reasons for any differences?

Complete a copy of this table for each of the LEA's goals in the prior year LCAP. Duplicate and expand the fields as necessary.

Original GOAL from prior year LCAP:  Goal #1.0 Counseling and support service secondary schools to support the academ risk academically and to help students bed				and social needs	of students at	Related State and/or 4, 5, 6 COE only: 9 Local: Specify 1, 3	, 7
Goal Applies to:	Schools: All high so					<u>'</u>	
Oodi Applico to.	Applicable Pupil Subg	roups: A	All students including	ig ELs, FY, low SE	<u>:</u> S		
Expected Annual Measurable Outcomes:	Increase graduation r 93% to 94%. Increase the 10 <sup>TH</sup> gra from 82% to 84% Increase the EL recla 15%	ade CAHSEE	passing rates	Actual Annual	CAHSEE Pas	Graduation rate: 93.1% ss Rate = 84% cation rate = 19.4%	ó
			LCAP Year	<b>r</b> : 2014-2015			
	Planned Actions/Se	ervices			Actual Ac	ctions/Services	
			Budgeted Expenditures				Estimated Actual Annual Expenditures
to support Ell ar pupils and their	school Career/At-risk C nd Low SEs and Foster families in their acader and work with families.	r Youth	\$430,686 (LCFF Supplemental)			inselors were hired to and Foster Youth	\$398,612
Scope of service:	High School			Scope of service	: High School		
X ALL				X ALL			
Foster Youth proficientOther Subgroups:(Specify							
expenditures will be reviewing past	ctions, services, and e made as a result of progress and/or		unseling support at			al 1. Additional funds wi College/Career Couns	

Original GOAL ic	oal #1.1 Socio-emotional counsel lentified TK-12 students (especial earners) to ensure student succes	ly struggling stud	lents and long term E		Related State and/o 4, 5, 0 COE only: Local : Specify 1, 4	6, 7
Goal Applies to:	Schools: Elementary	<u> </u>	····			
Expected Annual Measurable Outcomes:	Applicable Pupil Subgroups: A Decrease in annual discipline reference 9%. Decrease in annual suspension ra 4.7%. Increase in attendance rate from 9	te from 5.7% to 5% to 96%.	Actual Annual Measurable Outcomes:	referra a 2.1 ir year.  • Number	er of discipline referral ls, 2014-15: 4,447 referease in referrals for of suspension rate: ance rate: 95.9%	errals. There was r 2014-15 school
		LCAP Yea	ar: 2014-15			
	Planned Actions/Services			Actual A	ctions/Services	
		Budgeted Expenditures				Estimated Actual Annual Expenditures
	Health Marriage & Family Masters terns for elementary schools for eek	\$213,846 (LCFF Supplemental)	Hired 5 Elementary S elementary schools fo			\$48,522
Scope of service:	Elementary School		Scope of service:	Elementar	y School	
X ALL			X ALL			
Foster Youth	oilsEnglish Learners Redesignated fluent English Subgroups:(Specify)		OR:Low Income pupilsFoster YouthReproficientOther Su	edesignated	fluent English	
direct service c	gram-Hire 4 full-time additional oaches and 2 "Team Up" coaches rks Model to support all elementary	\$330,000 (LCFF Supplemental)	Contracted with Playv direct service coaches "Team Up" coaches fo	s for 9 eleme	entary schools and 2	\$360,000
Scope of service:	Elementary School		Scope of service:	Elementar	y School	
Foster Youth	ilsEnglish Learners Redesignated fluent English Subgroups:(Specify)		X ALL OR:Low Income pupilsFoster YouthReproficientOther Su	edesignated	fluent English	

, ,			Supplemental)	with PPS credential hi health program to sup with social and acader	\$92,861	
Scope of service:	District-wide			Scope of service:		
X ALL				X ALL		
OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)				OR:Low Income pupilsFoster YouthRe proficientOther Subgroups:(S	designated fluent English	
			total to 17. Funding for	in Goal 1.1. The remaining 12 Mean Playworks and the District Students		

GOAL pa from prior by year co	GOAL participated in rigorous standards- aligned courses, and linked learning career pathways and by demonstrating mastery of all content standards through having access to a variety of courses, and being provided with opportunities to develop interests, talents, and marketable  1 2 x 3 x 4 x 5 x 6 To						
Goal Applies to	Schools: LEA Wide			·			
, p	Applicable Pupil Subgroups:	All students, ELs, F	Y, low SES	A Survey regults yielded the following	norcontogos		
Increase in percent of students taking A-G courses from 40% to 42%.  Expected Annual Measurable Outcomes:  Increase the number of ELL (43%) and low SES students (55%) that have access to CTE pathways, and VAPA (8% -ELLs and 9% Low SES) classes by 10% annually.  Actual Annual Measurable Outcomes:  Elementary/Middle School VAPA:  B. Percentage of student performance  Graduation: 93.9% 2013 to 94% 2  CAHSEE ELA Passing: 82% 2013  CAHSEE Math Passion: 83% 2013  AMAO 1 at 56.3% in 2013 to 49.44					I #2.0 % Is: 28% A: 57% 6 2014 113 to 84% 2014 013 to 87% 2014		
	LCAP Year: 2014-15						
Planned Actions/Services				Actual Actions/Services			
		Budgeted Expenditures			Estimated Actual Annual Expenditures		
Provide suppor Career centers	to schools to develop College &	\$5,310 = Sup/Conc		ol has a college and career center students and parents with information and careers.	\$5310		
Scope of service	e: High Schools		Scope of service	e: High Schools			
Foster Youtl Proficient Of	Pupils English Learners Redesignated Fluent English her Subgroups:(Specify): Hispanic		Foster Youth Proficient Ot	her Subgroups:(Specify): Hispanic			
Hire 1 AVID TC in all middle and	SA to support AVID implementation d high schools.	\$100,000=Sup/ Conc		s hired and provided AVID support and condary schools.	92,167		
Scope of service	e: Grades 6-12		Scope of service	e: Grades 6-12			

_x_ ALL OR:		_x_ ALL OR:	-
Low Income Pupils English Learners		Low Income Pupils English Learners	
Foster YouthRedesignated Fluent English Proficient Other Subgroups:(Specify): Hispanic		Foster YouthRedesignated Fluent English Proficient Other Subgroups:(Specify): Hispanic	
Provide AVID Excel Program at all MS schools.	\$54,246= Sup/Conc	Began AVID Excel implementation for ELs.	54,246
Scope of service: Grades 6-12		Scope of service: Grades 6-12	
_x_ ALL OR: Low Income Pupils English Learners Foster YouthRedesignated Fluent English Proficient Other Subgroups:(Specify): Hispanic	-	_x_ ALL OR: Low Income Pupils English Learners Foster YouthRedesignated Fluent English Proficient Other Subgroups:(Specify): Hispanic	
Provide Magnet Fair support + STEAM Exhibition.	\$4,114 = Supp/Conc	Expanded Magnet programs by implementing Project Lead the Way and conducted a middle school Magnet Fair. High Schools implemented Linked Learning Pathways and expanded its pathway offerings.	\$4,114
Scope of service: Grade K-8		Scope of service: Grades K-8	
_x_ ALL		_x_ ALL OR:	
OR: Low Income Pupils English Learners Foster YouthRedesignated Fluent English Proficient Other Subgroups:(Specify): Hispanic		Low Income Pupils English Learners Foster YouthRedesignated Fluent English Proficient Other Subgroups:(Specify): Hispanic	
Provide CAHSEE Boot Camp and other Intervention programs for ELL, Low SES and Foster Youth students who are at risk of not passing the CAHSEE.	\$211,513= Sup/Conc	Provided CAHSEE Intensive Instruction Support to the High Schools.	\$62,606
Scope of service: High School		Scope of service: High School	
_x_ ALL		_x_ ALL	-
OR: Low Income Pupils English Learners Foster YouthRedesignated Fluent English Proficient Other Subgroups:(Specify): Hispanic		OR: Low Income Pupils English Learners Foster YouthRedesignated Fluent English Proficient Other Subgroups:(Specify): Hispanic	
Teachers, bilingual materials and training will be provided to support the Dual Immersion programs at Dolland Elementary, Edmondson Elementary and Los Alisos Middle School.	\$491,090 and \$383,208= Sup/Conc	Teachers, bilingual materials and training were provided to support the Dual Immersion programs at Dolland Elementary, Edmondson Elementary and Los Alisos Middle School.	1,081,168

Scope of service: TK-8		Scope of service: TK-8	
_x_ ALL		_x_ ALL	
OR: Low Income Pupils English Learners Foster YouthRedesignated Fluent English Proficient Other Subgroups:(Specify): Hispanic		OR: Low Income Pupils English Learners Foster YouthRedesignated Fluent English Proficient Other Subgroups:(Specify): Hispanic	
Purchase ELL Bridge Materials for all elementary classrooms to ensure that ELD instruction aligns with the new Common Core Standards.	\$365,932= Sup/Conc	Purchased ELL Bridge Materials for all elementary classrooms to ensure that ELD instruction aligns with the new Common Core Standards.	477,542
Scope of service: TK-8		Scope of service: TK-8	
_x_ALL OR:Low Income Pupils English Learners Foster YouthRedesignated Fluent English Proficient Other Subgroups:(Specify): Hispanic		_x_ ALL OR: Low Income Pupils English Learners Foster YouthRedesignated Fluent English Proficient Other Subgroups:(Specify): Hispanic	
Expand the current VAPA program to include guitar classes at all middle schools and music classes at all elementary schools.	\$362,743= Sup/Conc	All middle schools included guitar classes during the curricular day. K-5 music curriculum was implemented at all elementary schools.	362,743
Scope of service: TK-8		Scope of service: TK-8	
_x_ ALL OR: Low Income Pupils English Learners Foster YouthRedesignated Fluent English Proficient Other Subgroups:(Specify): Hispanic		_x_ ALL OR:Low Income Pupils English Learners Foster YouthRedesignated Fluent English Proficient Other Subgroups:(Specify): Hispanic	

Original						Related State and/or	r Local Priorities:
GOAL Goal # 2.1 All students and their parents will be provided with opportunities to learn					12_x_ 3_x_ 4_x_	_ 5 _x_ 67_x_	
from prior		ollege entrance requirements		and pre-AP clas	sses, especially	8_x_	
year	ELS, Fos	ster Youth and Low SES stude	ents.			COE only: 9	) 10
LCAP:						Local: Specify _5	
Goal Applies	S TO:	chools: Middle and High Scho		<del></del>			
	A		All students, Els, F	7, low SES includi			
		ase in percent of students taking				esults yielded the follow	
		es by from 19% to 22% and an i er of students passing AP exam				" or "partially effective" nnual College Expo: 52	
		r from 41% to 42%.	15 WILLI & 5 UI			iddle/High School Pre	
	190					ourses: 58%	7 ti ana 7 ti
Expected				Actual Annual	_	SAT/SAT Prep and Exa	am Fees for 8 <sup>th</sup> -
Annual Measurable				Measurable		2 <sup>th</sup> Grades: 43%	
Outcomes:				Outcomes:		eminar for Success Hig	gh School
Outoomoo.						ourse: 32%	
						roject Lead the Way	Cabaala, 450/
						ementary/Middle/High nk Crew/Web Transitio	
						LD High School: 38%.	in Program. 50%
			I CAP Ye	ar: 2014-15	• A	LD Flight Ochool. 3070.	
		Planned Actions/Services	LOAI 10	1	Actual A	ctions/Services	
		Flatified Actions/Services			Actual At	CHOUS/SELVICES	Estimated
			Budgeted				Actual Annual
			Expenditures				Expenditures
The District v	vill provid	e a College Night and college		District provided	l a College Expo f	or all students and	•
		in order for students to be				seling is on-going at	
prepared for	college a	nd career.			hools. Implement	ted K-16 Bridge	
		I		program with Ce			
Scope of ser	vice:	High School		Scope of service	e: High School		
_X_ ALL				_X_ ALL			
OR:	<b></b>			OR:			
		English Learners			Pupils English		
		edesignated Fluent English			Redesignated		
		bgroups:(Specify): P classes for all students for	\$20,325=		her Subgroups:(Sp panded AP classe		20.225
college and b		- classes for all students for	\$20,325= Sup/Conc		in grade 6, 7, 8 ar		20,325
solicyc and t	oyona.		3up/00110	grade 9 and 10.	in grade o, r, o ar	ia ospanaca to	

Scope of service: High School		Scope of service: High School	
_x_ALL	-	_x_ ALL	
OR:Low Income Pupils English Learners Foster YouthRedesignated Fluent English Proficient Other Subgroups:(Specify):		OR:Low Income Pupils English Learners Foster YouthRedesignated Fluent English Proficient Other Subgroups:(Specify):	
Provide and PSAT and SAT prep and exam fees for all 8 <sup>th</sup> -12 <sup>th</sup> grade students.	\$85,567= Sup/Conc	All 8 <sup>th</sup> through 12 <sup>th</sup> grade students participated in the PSAT and SAT exams. District provided funding for all exams.	91,504
Scope of service: High School		Scope of service: High School	
_x_ALL OR:Low Income Pupils English LearnersFoster YouthRedesignated Fluent English Proficient Other Subgroups:(Specify):		_x_ ALL OR: Low Income Pupils English Learners Foster YouthRedesignated Fluent English Proficient Other Subgroups:(Specify):	
Provide Seminar for Success Classes including Career Choices Training and materials.	\$3,600= Sup/Conc	High school instructors received training and implemented the Seminar for Success courses.	4,431
Scope of service: High School		Scope of service: High School	
_x_ ALL	-	_x_ ALL	
OR:Low Income Pupils English LearnersFoster YouthRedesignated Fluent English Proficient Other Subgroups:(Specify):		OR: Low Income Pupils English Learners Foster YouthRedesignated Fluent English Proficient Other Subgroups:(Specify):	
Provide training and support for Career Tech Ed Pathways and Project Lead the Way	\$43,498= Sup/Conc	All high schools implemented various PLTW pathways. Secondary instructors received training/certification for PLTW. High school expanded CTE courses.	43,874
Scope of service: High School	_	Scope of service: High School	
_x_ ALL OR: Low Income Pupils English Learners Foster YouthRedesignated Fluent English Proficient Other Subgroups:(Specify):		_x_ ALL OR: Low Income Pupils English Learners Foster YouthRedesignated Fluent English Proficient Other Subgroups:(Specify):	
Provide Link Crew and WEB program to support student transition from Middle School to High School and Elementary to Middle School.	\$5,400= Sup/Conc	Middle schools implemented WEB and high schools implemented Link Crew.	5,400
Scope of service: High School		High School	
X ALL		X ALL	

OR:Low Income pupilsFoster YouthRec proficientOther Sub	designated fluent E				sEnglish Learners Redesignated fluent English ubgroups:(Specify)	
Provide Specialized Classes in Academic Language Development to assist Long Term Ells with reclassifying out of the English Learner program.  \$6\$			\$61,200= Sup/Conc		specialized ALD classes ol and John Glenn High School).	58,868
Scope of service:	High School			Scope of service:	High School	
_x_ ALL				_x_ ALL		
OR:				OR:		
Low Income Pupils				Low Income Pupils		
Foster YouthRede Other Subgroups:(Sp		lish Proficient		Foster YouthRe Other Subgroups:(\$	edesignated Fluent English Proficient Specify): Hispanic	
What changes in action	ns, services, and	The district v	vill continue and ex	xpand (where applicat	ole) the planned actions and service	s in Goal 2 to
expenditures will be m	ade as a result of	prepare stud	lents to be college	and career ready.		
reviewing past pro	•					
changes to	goals?					

Related State and/or Local Priorities: Original Goal # 3.0 Ensure all teachers are prepared to help all students (including newcomer GOAL from 2,3,4,5,7,8 and long-term ELs, and Foster Youth) to master all content standards necessary for prior year COE only: 9 10 students' successful high school completion and preparation for college and career LCAP: Local: Specify 2,5 All Schools Schools: Goal Applies to: Applicable Pupil Subgroups: All Students – ELL, Foster Youth, Low SES – including Hispanic subgroup a. Survey results yielded the following percentages of Increase opportunities for collaboration, training respondents who marked "effective" or "partially and planning time for CCSS, new math and EL adoption materials and technology use for effective" for the actions in Goal #3.0: SBAC and instruction as measured by 5% Avid training/support: 50% Transitional Kindergarten instructional aides: survey data **Expected** 37% • Increase the Percentage of ELs Meeting AMAO Actual Annual Annual Measurable District Instructional Coaches: 50% 1) CELDT from 56.3% to 58.0%. Measurable Outcomes: Professional Learning Communities Training: Outcomes: Common Core Professional Development: 47% b. The percentage of students meeting AMAO #1 went from 56.3% in 2012-2013 to 49.4% in 2013-2014. LCAP Year: 2014-15 Planned Actions/Services Actual Actions/Services Estimated Budgeted **Actual Annual** Expenditures **Expenditures** Provide Lesson Study, AVID, SIOP Professional Funding found in Lesson study was not part of the professional \$0.00 other areas of Development. development plan for 2014-2015. AVID support is the LCAP (see found in LCAP Goal #3.0, Section B. SIOP support is actual actions found in LCAP Goal #3.0, Section E. and services) Scope of service: District-wide Scope of service: District-wide X ALL X ALL OR: OR: Low Income Pupils English Learners Low Income Pupils English Learners Foster Youth \_\_Redesignated Fluent English Foster Youth Redesignated Fluent English Proficient X Other Subgroups:(Specify): Hispanic Proficient X Other Subgroups:(Specify): Hispanic \$42,315 (Rest. All actions and services were implemented for section A. Provide AVID training support and coordination A. A District AVID TOSA was hired and provided Lottery) \$141,608 district-wide, including hiring an AVID/EL TOSA. support and training at all middle and high schools. \$133.775

Scope of service:   District-wide   X ALL			// ОГГ	Ī		
Scope of service:   District-wide   X ALL   OR:			`			
X ALL OR: Low Income Pupils _ English Learners Foster Youth _ Redesignated Fluent English Proficient X Other Subgroups.(Specify): Hispanic  Scope of service: District-wide X ALL OR: Low Income Pupils _ English Learners Foster Youth _ Redesignated Fluent English Proficient X Other Subgroups.(Specify): Hispanic  Scope of service: District-wide X ALL OR: Low Income pupils _ English Learners Foster Youth _ Redesignated fluent English Proficient Other Subgroups:(Specify): Hispanic  N X ALL OR: Low Income pupils _ English Learners Foster Youth _ Redesignated fluent English Proficient _ Other Subgroups:(Specify):  N X ALL OR: Low Income pupils _ English Learners Foster Youth _ Redesignated fluent English Proficient _ Other Subgroups:(Specify):  N X ALL OR: Low Income Pupils _ English Learners Foster Youth _ Redesignated fluent English Proficient _ Other Subgroups:(Specify):  Scope of service: District-wide X ALL OR: Low Income Pupils _ English Learners Foster Youth _ Redesignated Fluent English Proficient _ Other Subgroups: (Specify):  Scope of service: District-wide X ALL OR: Low Income Pupils _ English Learners Foster Youth _ Redesignated Fluent English Proficient _ Other Subgroups: (Specify):  N X ALL OR: Low Income Pupils _ English Learners Foster Youth _ Redesignated Fluent English Proficient _ Other Subgroups: (Specify): District-wide  N X ALL OR: Low Income Pupils _ English Learners Foster Youth _ Redesignated Fluent English Proficient _ Other Subgroups: (Specify): Hispanic  D. District EL TOSAS provide Common Core training and support for teachers.  Scope of service: District-wide  Scope of service: District-wide  Scope of service: District-wide  Scope of service: District-wide  Scope of services were implemented for section D. Three EL TOSAS provided site based and district based training on BLD adopted materials and the implementation of the SIOP model.	Coope of complex	District wide	Supplemental)	Coope of comices	Diatriot wide	
OR:Low Income PupilsEnglish Learners _Foster YouthRedesignated Fluent English Proficient X Other Subgroups:(Specify): Hispanic  B. Provide cost of PLC Conference support for all schools.  Scope of service: District-wide  X ALL OR:Low Income PupilsEnglish Learners _Foster YouthRedesignated Fluent English Proficient X Other Subgroups:(Specify): Hispanic  Scope of service: District-wide  X ALL OR:Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify): Hispanic  Scope of service: District-wide  X ALL OR:Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify): Hispanic  CR. Hire one Science Common Core Coach for two years to support rollout of NGSS and provide professional development support.  Scope of service: District-wide  X ALL OR:Low Income PupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify): Hispanic  CR:Low Income PupilsEnglish Learners _Foster YouthRedesignated Fluent English Proficient X Other Subgroups:(Specify): Hispanic  D. District EL TOSAS provide Common Core training and support for teachers.  Scope of service: District-wide  Scope of service: District-wide  X ALL  OR:Low Income PupilsEnglish Learners _Foster YouthRedesignated Fluent English Proficient X Other Subgroups:(Specify): Hispanic  D. District EL TOSAS provide Common Core training and support for teachers.  Scope of service: District-wide  Scope of service: Distric	•	District-wide		•	DISTRICT-WIDE	
Low Income Pupils English Learners Foster Youth Redesignated Fluent English Proficient X Other Subgroups:(Specify): Hispanic  B. Provide cost of PLC Conference support for all schools.  Scope of service: District-wide  X ALL OR: Low Income pupils English Learners Foster Youth Redesignated Fluent English Proficient X Other Subgroups:(Specify): Hispanic  CR: Low Income pupils English Learners Foster Youth Redesignated fluent English Proficient Other Subgroups:(Specify): Hispanic  CR: Low Income pupils English Learners Foster Youth Redesignated fluent English Proficient Other Subgroups:(Specify)  C. Hire one Science Common Core Coach for two years to support rollout of NGSS and provide professional development support.  Scope of service: District-wide  X ALL OR: Low Income Pupils English Learners Foster Youth Redesignated fluent English Proficient X Other Subgroups:(Specify)  Scope of service: District-wide  X ALL OR: Low Income Pupils English Learners Foster Youth Redesignated Fluent English Proficient X Other Subgroups: (Specify): Hispanic  D. District EL TOSAS provide Common Core training and support for teachers.  Scope of service: District-wide						_
Foster Youth Redesignated Fluent English Proficient X Other Subgroups: (Specify): Hispanic  B. Provide cost of PLC Conference support for all schools.  Scope of service: District-wide  X ALL  OR:  Low Income pupils _English Learners Foster Youth _Redesignated fluent English proficient _Other Subgroups: (Specify): Hispanic  Scope of service: District-wide  X ALL  OR:  Low Income pupils _English Learners Foster Youth _Redesignated fluent English proficient _Other Subgroups: (Specify)  C. Hire one Science Common Core Coach for two years to support rollout of NGSS and provide professional development support.  Scope of service: District-wide  X ALL  OR:  Low Income Pupils _English Learners Supplemental)  Scope of service: District-wide  X ALL  OR:  Low Income Pupils _English Learners Supplemental)  Scope of service: District-wide  X ALL  OR:  Low Income Pupils _English Learners Foster Youth _Redesignated fluent English proficient X Other Subgroups: (Specify)  Scope of service: District-wide  X ALL  OR:  Low Income Pupils _English Learners Foster Youth _Redesignated fluent English Proficient X Other Subgroups: (Specify): Hispanic  D. District EL TOSAS provide Common Core training and support trachers.  Scope of service: District-wide	_					
Proficient X Other Subgroups: (Specify): Hispanic B. Provide cost of PLC Conference support for all schools.  September 2015.  Scope of service: District-wide  X ALL  OR:  Low Income pupilsEnglish Learners _Foster Youth _Redesignated fluent English proficient _Other Subgroups: (Specify)  C. Hire one Science Common Core Coach for two years to support rollout of NGSs and provide professional development support.  Scope of service: District-wide  X ALL  OR:  Low Income pupils _English Learners _Foster Youth _Redesignated fluent English proficient _Other Subgroups: (Specify)  All actions and services were implemented for section C. A District Science Common Core Coach for two years to support rollout of NGSs and provide professional development support.  Scope of service: District-wide  X ALL  OR: _Low Income Pupils _English Learners _Foster Youth _Redesignated fluent English development for section (C. A District Science Common Core Coach was hired and provided multiple days of professional development for secondary science teachers.  Scope of service: District-wide  X ALL  OR: _Low Income Pupils _English Learners _Foster Youth _Redesignated Fluent English Proficient X Other Subgroups: (Specify): Hispanic  D. District EL TOSAS provide Common Core training and support for teachers.  Scope of service: District-wide				Low Income Pu	pils English Learners	
B. Provide cost of PLC Conference support for all schools.  Scope of service: District-wide  X ALL  OR:  Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficent _Other Subgroups:(Specify)  C. Hire one Science Common Core Coach for two years to support rollout of NGSS and provide professional development support.  Scope of service: District-wide  X ALL  OR: Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)  C. Hire one Science Common Core Coach for two years to support rollout of NGSS and provide professional development support.  Scope of service: District-wide  X ALL  OR: Low Income PupilsEnglish LearnersFoster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)  Scope of service: District-wide  X ALL  OR: Low Income PupilsEnglish LearnersFoster YouthRedesignated fluent English Proficient X Other Subgroups:(Specify): Hispanic  D. District EL TOSAS provide Common Core training and support for teachers.  Scope of service: District-wide				Foster Youth	_Redesignated Fluent English	
Supplemental)  B. More than 75 teachers and administrators from all schools attended the PLC at Work training in September 2015.  Scope of service:   District-wide   X ALL   OR:			<b>.</b>		<u> </u>	
Scope of service: District-wide  X ALL  OR:    Low Income pupilsEnglish Learners    Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify)  C. Hire one Science Common Core Coach for two years to support rollout of NGSS and provide professional development support.  Scope of service: District-wide  X ALL  OR:    Low Income pupilsEnglish Learners    Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify)  All actions and services were implemented for section C. A District Science Common Core Coach was hired and provided multiple days of professional development for secondary science teachers.  Scope of service: District-wide  X ALL  OR:    Low Income PupilsEnglish Learners    Foster YouthRedesignated Fluent English Proficient X Other Subgroups:(Specify): Hispanic  D. District EL TOSAS provide Common Core training and support for teachers.  Scope of service: District-wide  X All actions and services were implemented for section C. A District Science Common Core Coach was hired and provided multiple days of professional development for secondary science teachers.  Scope of service: District-wide  X ALL  OR:    Low Income PupilsEnglish Learners    Foster YouthRedesignated Fluent English ProficientOther Subgroups:(Specify): Hispanic  D. District EL TOSAS provide Common Core training and support for teachers.  Scope of service: District-wide  Scope of service: District-wide  Scope of service: District-wide  Scope of service: District-wide		PLC Conference support for all				
Scope of service: District-wide  X ALL  OR:  _Low Income pupils _English Learners _Foster Youth _Redesignated fluent English proficient _Other Subgroups:(Specify)  C. Hire one Science Common Core Coach for two years to support rollout of NGSS and provide professional development support.  Scope of service: District-wide  X ALL  OR:  Low Income pupils _English Learners _Foster Youth _Redesignated fluent English proficient _Other Subgroups:(Specify)  All actions and services were implemented for section C. A District Science Common Core Coach was hired and provided multiple days of professional development for secondary science teachers.  Scope of service: District-wide  X ALL  OR:  _Low Income Pupils _English Learners _Foster Youth _Redesignated Fluent English Proficient X Other Subgroups:(Specify): Hispanic  D. District EL TOSAS provide Common Core training and support for teachers.  Scope of service: District-wide  X ALL  OR:  _Low Income Pupils _English Learners _ Low Income Pupils _English Learners _ Low Income Pupils _English Learners _ Foster Youth _Redesignated Fluent English Proficient _Other Subgroups:(Specify): Hispanic  D. District EL TOSAS provide Common Core training and support for teachers.  Scope of service: District-wide  Scope of service: District-wide  Scope of service: District-wide	schools.		Supplemental)			\$65,272
Scope of service:   District-wide   X ALL   OR:					ne PLC at work training in	, ,
X ALL  OR:     _Low Income pupils _English Learners     _Foster Youth _Redesignated fluent English     proficient _Other Subgroups:(Specify)  C. Hire one Science Common Core Coach for two     years to support rollout of NGSS and provide     professional development support.  Scope of service: District-wide  X ALL  OR:     _Low Income pupils _English Learners     Supplemental)  All actions and services were implemented for section     C. A District Science Common Core Coach was hired     and provided multiple days of professional     development for secondary science teachers.  Scope of service: District-wide  X ALL  OR:     _Low Income Pupils _English Learners     _Foster Youth _Redesignated Fluent English     Proficient X Other Subgroups:(Specify): Hispanic  D. District EL TOSAS provide Common Core training and support for teachers.  Scope of service: District-wide  X ALL  OR:     _Low Income Pupils _English Learners     _Foster Youth _Redesignated Fluent English     Proficient X Other Subgroups:(Specify): Hispanic  D. District EL TOSAS provide Common Core training and support for teachers.  Scope of service: District-wide  Scope of service: District-wide  Scope of service: District-wide	0 ( :	D:			B	
OR: _Low Income pupils _English Learners _Foster Youth _Redesignated fluent English proficient _Other Subgroups:(Specify)  C. Hire one Science Common Core Coach for two years to support rollout of NGSS and provide professional development support.  Scope of service: District-wide  X ALL  OR: _Low Income pupils _English Learners growing proficient _Other Subgroups:(Specify)  All actions and services were implemented for section C. A District Science Common Core Coach was hired and provided multiple days of professional development for secondary science teachers.  Scope of service: District-wide  X ALL  OR: _Low Income Pupils _ English Learners _Foster Youth _Redesignated Fluent English Proficient X Other Subgroups:(Specify): Hispanic  D. District EL TOSAS provide Common Core training and support for teachers.  Scope of service: District-wide		District-wide		•	District-wide	
Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)						-
Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)  C. Hire one Science Common Core Coach for two years to support rollout of NGSS and provide professional development support.  Scope of service: District-wide  X ALL  OR:Low Income PupilsEnglish LearnersFoster YouthRedesignated Fluent English Proficient X Other Subgroups:(Specify): Hispanic  D. District EL TOSAS provide Common Core training and support for teachers.  Scope of service: District-wide  Scope of service: District-wide  X All actions and services were implemented for section C. A District Science Common Core Coach was hired and provided multiple days of professional development for secondary science teachers.  Scope of service: District-wide  X ALL  OR:Low Income PupilsEnglish LearnersFoster YouthRedesignated Fluent English ProficientOther Subgroups:(Specify): Hispanic  D. District EL TOSAS provide Common Core training and support for teachers.  Scope of service: District-wide  Scope of service: District-wide  Scope of service: District-wide	_			•		
proficient Other Subgroups:(Specify)  C. Hire one Science Common Core Coach for two years to support rollout of NGSS and provide professional development support.  Scope of service: District-wide  X ALL  OR:  Low Income Pupils _ English Learners  Foster Youth _ Redesignated Fluent English Proficient X Other Subgroups:(Specify): Hispanic  D. District EL TOSAS provide Common Core training and support for teachers.  Scope of service: District-wide  X 300,00 (Title I and Title III)  Scope of service: District-wide  Scope of service: District-wide  X ALL  OR:						
C. Hire one Science Common Core Coach for two years to support rollout of NGSS and provide professional development support.  Scope of service: District-wide  X ALL  OR:  _ Low Income Pupils _ English Learners _ Foster Youth _ Redesignated Fluent English Proficient X Other Subgroups:(Specify): Hispanic  D. District EL TOSAS provide Common Core training and support for teachers.  Scope of service: District-wide  X 300,00 (Title I and Title III)  Scope of service: District-wide  Scope of service: District-wide  X ALL  OR:  _ Low Income Pupils _ English Learners _ Foster Youth _ Redesignated Fluent English Proficient _ Other Subgroups:(Specify): Hispanic  D. District EL TOSAS provide Common Core training and support for teachers.  Scope of service: District-wide  Scope of service: District-wide  Scope of service: District-wide						
years to support rollout of NGSS and provide professional development support.    C. A District Science Common Core Coach was hired and provided multiple days of professional development for secondary science teachers.    Scope of service:   District-wide   District-wide						
professional development support.  Supplemental)  and provided multiple days of professional development for secondary science teachers.  Scope of service: District-wide  X ALL  OR:  Low Income Pupils English Learners Foster Youth Redesignated Fluent English Proficient X Other Subgroups:(Specify): Hispanic  D. District EL TOSAS provide Common Core training and support for teachers.  Supplemental)  and provided multiple days of professional development for secondary science teachers.  Scope of service: District-wide  X ALL  OR:     Low Income Pupils English Learners     Foster Youth Redesignated Fluent English Proficient Other Subgroups:(Specify): Hispanic  D. District EL TOSAS provide Common Core training and Support for teachers.  Scope of service: District-wide  Scope of service: District-wide						
Scope of service: District-wide  X ALL  OR:Low Income PupilsEnglish LearnersFoster YouthRedesignated Fluent English Proficient X Other Subgroups:(Specify): Hispanic  D. District EL TOSAS provide Common Core training and support for teachers.  Scope of service: District-wide  X ALL  OR:Low Income PupilsEnglish LearnersFoster YouthRedesignated Fluent English Proficient X Other Subgroups:(Specify): Hispanic  D. District EL TOSAS provide Common Core training and Support for teachers.  Scope of service: District-wide  Scope of service: District-wide  Scope of service: District-wide			`			\$107.639
Scope of service: District-wide  X ALL  OR:  _ Low Income Pupils _ English Learners _ Foster Youth _ Redesignated Fluent English Proficient X Other Subgroups:(Specify): Hispanic  D. District EL TOSAS provide Common Core training and support for teachers.  Scope of service: District-wide  Scope of service: District-wide  X ALL  OR:    Low Income Pupils _ English Learners    Foster Youth _ Redesignated Fluent English     Proficient _ Other Subgroups:(Specify): Hispanic  All actions and services were implemented for section D. Three EL TOSAS provided site based and district based training on ELD adopted materials and the implementation of the SIOP model.  Scope of service: District-wide	professional de	velopment support.	Supplemental)			<b>*</b> * * * * * * * * * * * * * * * * * *
X ALL  OR:  _ Low Income Pupils _ English Learners  _ Foster Youth _ Redesignated Fluent English Proficient X Other Subgroups:(Specify): Hispanic  D. District EL TOSAS provide Common Core training and support for teachers.  Scope of service:  District-wide  X ALL  OR:  _ Low Income Pupils _ English Learners  _ Low Income Pup		I =		•	•	
OR:Low Income Pupils English LearnersFoster YouthRedesignated Fluent English Proficient X Other Subgroups:(Specify): Hispanic  D. District EL TOSAS provide Common Core training and support for teachers.  Scope of service: District-wide  OR:Low Income Pupils English LearnersLow Income Pupils English Le	•	District-wide		•	District-wide	
Low Income PupilsEnglish LearnersFoster YouthRedesignated Fluent English Proficient X Other Subgroups:(Specify): Hispanic  D. District EL TOSAS provide Common Core training and support for teachers.  Scope of service: District-wide  Low Income PupilsEnglish LearnersFoster YouthRedesignated Fluent English ProficientOther Subgroups:(Specify): Hispanic  All actions and services were implemented for section D. Three EL TOSAS provided site based and district based training on ELD adopted materials and the implementation of the SIOP model.  Scope of service: District-wide						
Foster YouthRedesignated Fluent English Proficient X Other Subgroups:(Specify): Hispanic  D. District EL TOSAS provide Common Core training and support for teachers.  \$300,00 (Title I and Title III)  Three EL TOSAS provided site based and district based training on ELD adopted materials and the implementation of the SIOP model.  Scope of service: District-wide  D. Three EL TOSAS provided site based and district based training on ELD adopted materials and the implementation of the SIOP model.	OR:			OR:		
Proficient X Other Subgroups:(Specify): Hispanic  D. District EL TOSAS provide Common Core training and support for teachers.  Scope of service:  District-wide  ProficientOther Subgroups:(Specify): Hispanic  All actions and services were implemented for section D. Three EL TOSAS provided site based and district based training on ELD adopted materials and the implementation of the SIOP model.  Scope of service:  District-wide  ProficientOther Subgroups:(Specify): Hispanic  All actions and services were implemented for section D. Three EL TOSAS provided site based and district based training on ELD adopted materials and the implementation of the SIOP model.						
D. District EL TOSAS provide Common Core training and support for teachers.  \$300,00 (Title I and Title III)  All actions and services were implemented for section D. Three EL TOSAS provided site based and district based training on ELD adopted materials and the implementation of the SIOP model.  \$319,075(Title I and III)  Scope of service: District-wide						
and support for teachers.  and Title III)  D. Three EL TOSAS provided site based and district based training on ELD adopted materials and the implementation of the SIOP model.  Scope of service: District-wide  \$319,075(Title I and III)				Proficient Othe	r Subgroups:(Specify): Hispanic	
based training on ELD adopted materials and the implementation of the SIOP model.  Scope of service: District-wide Scope of service: District-wide				All actions and serv	vices were implemented for section	
implementation of the SIOP model.  Scope of service: District-wide Scope of service: District-wide	and support for	and support for teachers.				
Scope of service: District-wide Scope of service: District-wide						and III)
				implementation of t	the SIOP model.	
X ALL X ALL	Scope of service:	District-wide		Scope of service:	District-wide	
	X ALL			X ALL		

Foster Youth	oils English Learners Redesignated Fluent English Subgroups:(Specify) Hispanic		OR: Low Income pup Foster Youth ProficientOther			
E. Focus the work of Common Core, technology, VAPA, and Assessment Coaches to provide data, training, and instructional support for ELL, low SES and Foster Youth students.		\$594,340 (LCFF Supplemental)	All actions and serve.  E. District level coa and administrators curriculum develop support. Efforts cor	All actions and services were implemented for section E. District level coaches provide support for teachers and administrators through professional development, curriculum development, and planning and coaching support. Efforts continue to expand training to meet the needs of Foster Youth students.		
Scope of service:	District-wide		Scope of service:	District-wide		
Foster Youth	ls English Learners Redesignated fluent English Subgroups:(Specify)		X ALL OR:Low Income pupils English Learners Foster YouthRedesignated Fluent English ProficientOther Subgroups:(Specify)			
F. Provide instructional materials, curriculum, and part-time paraprofessionals for ten TK classrooms.		\$120,000 Supp/Conc	All actions and server. Instructional mastudents. Ten part-to support teachers program.	\$128,834		
Scope of service:	Transitional Kindergarten		Scope of service:	Transitional Kindergarten		
_x_ALL OR:Low Income pupils English LearnersFoster YouthRedesignated Fluent English			xALL OR:Low Income pupils English LearnersFoster YouthRedesignated Fluent English			
ProficientOther Subgroups:(Specify)  G. Provide ongoing training, support and articulation for early learning.		Funding found in other areas of the LCAP (see actual actions and services)	ProficientOther Subgroups:(Specify) Support for the Transitional Kindergarten is found in LCAP Goal #3.0, Section G.			
Scope of service:	Transitional Kindergarten		Scope of service:	Transitional Kindergarten		
_x_ALL OR:Low Income pupils English LearnersFoster YouthRedesignated Fluent English ProficientOther Subgroups:(Specify)			Foster Youth	ils English Learners Redesignated Fluent English Subgroups:(Specify)		

The district will continue planned actions and services in Goal 3.0 and additional plans will be made to increase site level support through the hiring of additional coaches. AVID will be expanded to the elementary level. Professional Learning Community training will move to the sites as teams of teachers and administrators begin to the implementation process. Common Core professional development will continue at high levels and be increased for Special Education staff, parent, and classified staff.

Original GOAL from prior year LCAP:  Related State and/or I  Goal # 3.1 Teachers and administrators will receive training on the new math, EL and other standards aligned materials in order to meet student needs.  COE only: 9 Local: Specify 2						ļ
Goal Applies to:	Schools: All Schools					
Expected Annual Measurable Outcomes:	<ul> <li>Applicable Pupil Subgroups: A</li> <li>Students will demonstrate profit ELA and Math SBAC interim at assessments – no baseline dat</li> <li>Increase the EL reclassification to 15%</li> </ul>	ciency in CCSS nd state a rate from 14%	Actual Annual Measurable Outcomes:	<ul> <li>Student r assessm during the the SBAC fall of 20°</li> </ul>	results from the SBAC ents will be reviewed a e summer of 2015. Acc interim assessments 15. eclassification rate inci	and analyzed Iministration of will begin in the
		LCAP Ye	ear: 2014-15			
	Planned Actions/Services			Actual Ac	ctions/Services	
		Budgeted Expenditures				Estimated Actual Annual Expenditures
A. Hire one additio assist with traini	nal math TOSA for one year to ing.	\$100,000 (LCFF Supplemental)	All actions and se A. A District Mat support and train curriculum.	h TOSA was hire		\$107,639
Scope of service:	District-wide		Scope of service:	: District-wide		
Foster YouthI Proficient X Other S	ilsEnglish Learners Redesignated Fluent English Subgroups:(Specify): Hispanic			upilsEnglish L Redesignated r Subgroups:(Spe	Fluent English	
B. Common Core provided for teach	orofessional development will be chers.	\$715,975 (LCFF Supplemental)		ended 919 training	emented for section g sessions during the	\$988,190
Scope of service:	District-wide		Scope of service:	: District-wide		
Foster YouthI proficientOther S		vill continue to hir	Foster Youth proficientOthe		fluent English	professional

expenditures will be made as a result of reviewing past progress and/or changes to goals?

development will continue to be provided to all ELA, math, science, social studies, ELD, and CTE teachers. The district will increase professional development opportunities at the site planning by supporting the PLC process and incorporating training on lesson design and implementation.

Original GOAL from prior year LCAP:  Goal #4.0 Stakeholders will ha activities that increase their s		es to participate in District/Site ucation of NLMUSD students.	Related State and/o 3, 4, 5, COE only: 9 Local: Specify 3	6, 7
Goal Applies to: Schools: LEA-Wide Applicable Pupil Subgrou	ps: All, including Hispar	nic Subaroup		
Expected Annual Measurable Outcomes:  • Utilize Parent Community elementary and middle simprove outreach to famili in sheets- no District bas • District-wide dropout rate 3.8% to 3.5%	Liaisons serving chool students in order to lies as evidenced by sign eline data arates decrease from unication with stakeholders sheets and Blackboard	Actual Annual     Measurable     Outcomes:     HS dropout     Ms dropout     Sign In Shee     April 2014-A     Power school parents in green	phone calls increased pril 2015 of has 9,864 parent por rades 6-12 and two 5 <sup>th</sup> count is needed for mul	by 11% from tal accounts (for grade classes-
		<b>ar</b> : 2014-15		
Planned Actions/Servi	ces	Actual A	ctions/Services	
	Budgeted Expenditures			Estimated Actual Annual Expenditures
A. Provide opportunities for all stakeholders plan, evaluate and develop programs	\$20,282 (LCFF Base)	Provided opportunities for stakeh and develop programs across the Action Teams  Action Teams  District Site Leadership Team  Superintendent's Cabinet  CC/SBAC Teams /Profession  Parent Education Support (Tromain College Expo Planning  College Expo Planning  Tech Planning  School Site Council (SSC)  Principal Advisory Committee  AVID Planning  MS Sports  VAPA Planning	e district  n (DSLT)  nal Development  ranslator, child care)	\$20,282
Scope of service: District-wide X ALL		Scope of service: District-wide X ALL		

OR:		OR:		
Low Income pupilsEnglish Learners		Low Income pupilsEnglish Learners		
Foster YouthRedesignated fluent English		Foster YouthRedesignated fluent English		
proficientOther Subgroups:(Specify)		proficientOther Subgroups:(Specify)		
B. Powerschool, Blackboard Connect, District and Site Websites will be used to provide ongoing communication with all stakeholders.  \$223,024 (LCFF Base)		Promoted ongoing and open communication among stakeholders through the use of the following:  School News Articles  Magnet Postcards Blackboard Connect Power School Updated District/School Websites Twitter Email access Translation Electronic Superintendent's Message Fliers		
Scope of service: District-wide		Scope of service: District-wide		
_X_ALL		_X_ALL		
OR:		OR:		
Low Income pupilsEnglish Learners		Low Income pupilsEnglish Learners		
Foster YouthRedesignated fluent English		Foster YouthRedesignated fluent English		
proficient		proficientOther		
Other Subgroups:(Specify)		Subgroups:(Specify)		
What changes in actions, services, and The district w	vill continue to fund	d these activities to increase ongoing communication and opportunities for		

expenditures will be made as a result of reviewing past progress and/or changes to goals?

from prior (C	oal # 4.1 Parents and staff will be trained annually on NLMUSD academic initiatives CSS, I-Ready, College and Career Prep, Linked Learning, SIOP, Technology tegration w/ Schoology, Google etc.)				Related State and/o 3, 4, 5, COE only: 9 Local: Specify 3	6, 7	
Goal Applies to	Schools: District-wide Applicable Pupil Subgroups: A			·			
Expected Annual Measurable Outcomes:	Expected Annual Measurable  Increase the number of parents and staff trained on NLMUSD academic initiatives by 10% annually as measured by sign-in sheets (no baseline data).		Actual Annual Measurable Outcomes:	Survey results yielded the following percentages of respondents who marked "effective" or "partially effective" for the actions in Goal # 4:  • PowerSchool 78%  • District/Site Websites 69%  • Parent Education Workshops 44%  • Blackboard Connect (voice) 34%			
	<b>LCAP Year</b> : 2014-15						
	Planned Actions/Services			Actual Ac	ctions/Services		
		Budgeted Expenditures				Estimated Actual Annual Expenditures	
1 1		\$123,199 (LCFF Supplemental)	and additional o district and scho workshops, two sites have held a site needs. Othe through DELAC school sites: Co College and Car	on CCSS and two additional parents er parent workshop (childcare was pro mmunity Based E reer Preparation, L	e planned. The at least two bilingual on SBAC. School meetings based on os that took place ovided) and at nglish Tutoring,	\$68,551	
Scope of service	e: District-wide		Scope of service	e: District-wide			
X ALL			X ALL				
OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficient Other Subgroups:(Specify)		vill continue the pla	Foster Youth proficient O	oupilsEnglish L Redesignated ther Subgroups:(S	fluent English	dituras will be	
expenditures wi reviewing p					raining opportunities.	uitures Will de	

GOAL from prior vear Goal # 5.0 Provide a variety of learning supports including differentiated instruction and academic and social-emotional tiered interventions as needed.				Related State and/o 2,4,5,6 COE only: 9 Local : Specify 4	6,8	
Goal Applies to:	Schools: All schools Applicable Pupil Subgroups: A	ll students, ELs, F	Y Low SES			
Expected Annual Measurable Outcomes:  Increase the number of students scoring proficient state assessments in ELA from 56% to 57%.		Actual Annual Measurable Outcomes:  I-Ready data for 2013-14 demonstrated proficiency in ELA at 50.55% for grades K-8. About half of K-8 students have tested so far, with 45.3% testing proficient. We will be able to measure growth on i-Ready diagnostic and state assessments later this summer a SBAC data becomes available.		half of K-8 % testing i-Ready		
	Dlamad Astiona/Comicae	LCAP Yea	ar: 2014-15	A ctual A c	ationa/Com door	
	Planned Actions/Services	Budgeted Expenditures		Actual Ac	ctions/Services	Estimated Actual Annual Expenditures
Provide training, support and release time for teachers to meet collaboratively in professional learning communities in order to analyze data, review student work and identify interventions.			Release time was	s site specific		
Scope of service:	TK-6 and High Schools		Scope of service:	TK-6 and High	n Schools	
X ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)			X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)			
Hire Elementary and High School Intervention teacher to support EL, Low SES and Foster Youth students.		\$1,077,160 = Sup/Conc	Hired 10 intervention TOSAs for elementary and High schools to support EL, Low SES and Foster Youth students.		\$1,124,702	
Scope of service: X_ALL	TK-6 and High Schools		Scope of service:	TK-6 and High	n Schools	

OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)  Provide licenses for digital intervention programs such as I-Ready and Read 180 to diagnose and monitor students' proficiency levels in ELA and Math and address achievement gaps.	\$400,000= Rest. Lottery	OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify) I-Ready license provided Read 180 license – site funded	I-Ready (paid in 13-14) Read 180
Scope of service: TK - 12		Scope of service: TK - 12	=\$5,400
_x_ ALL OR: Low Income Pupils English Learners Foster YouthRedesignated Fluent English Proficient Other Subgroups:(Specify): Hispanic		_x_ ALL OR: Low Income Pupils English Learners Foster YouthRedesignated Fluent English Proficient Other Subgroups:(Specify): Hispanic	
Provide Licenses for Blended AND virtual Learning to provide additional access to course and Credit recovery for students behind in credits.	Site Funds + \$2,309 IMF Funds	Sites provided Edgenuity Credit Recovery	\$0
Scope of service: Middle and High Schools		Scope of service: Middle and High Schools	
_x_ ALL OR: Low Income Pupils English Learners Foster YouthRedesignated Fluent English Proficient Other Subgroups:(Specify): Hispanic		x5_ ALL OR: Low Income Pupils English Learners Foster YouthRedesignated Fluent English Proficient Other Subgroups:(Specify): Hispanic	
Maintain EL, Low SES, and Foster Youth support through targeted activities and programs established at site level through SPSA.	\$2,435,532= Sup/Conc	Sites used their supplemental/concentration grants to support ELL, Low SES, and Foster youth as per their SPSA.	\$2,603,813
Scope of service: TK - 12		Scope of service: TK - 12	
_x_ALL OR:Low Income Pupils English LearnersFoster YouthRedesignated Fluent English Proficient Other Subgroups:(Specify): Hispanic		_x_ ALL OR: Low Income Pupils English Learners Foster Youth Redesignated Fluent English Proficient Other Subgroups:(Specify): Hispanic	

The district will continue planned actions and services in Goal 5. Plans will be made to increase site level support for Middle schools by the hiring of additional intervention TOSAs. Sites will be provided with support and training in the writing of their SPSA.

GOAL Goal 5.1 Increase expanded learning opportunities such as before school, after school, sturdays and during summer.				Related State and/or Local Priorities: 2, 4, 5, 6, 8 COE only: 9 10 Local: Specify 4		
Goal Applies to:	Schools: All schools Applicable Pupil Subgroups: A	II students, ELs, F	Y Low SES inclu	ding Hispanic sub	ogroup	
Expected Annual Measurable Outcomes:  Increase the A-G course participation rate from 41% to 43%.  Decrease in the achievement gap in all significant subgroups by 5% as measured by SBAC Assessments- no baseline data.		Actual Annual Measurable Outcomes:	The number of students completing all courses required for UC and/or CSU entrance requirements increased from 34.0 to 34.29 from 2012-13 to 2013-14.			
		<b>ar</b> : 2014-15				
	Planned Actions/Services			Actual Ac	ctions/Services	Estimated
		Budgeted Expenditures				Actual Annual Expenditures
	Jumpstart Program for struggling e students in order to ensure their	\$41,572= Sup/Conc.	entering 9th grad	de students. Supp	ram for struggling port included Math, gh school transition	\$34,171
Scope of service	Incoming 9 <sup>th</sup> Grade students		Scope of service	: Incoming 9 <sup>th</sup> C	Grade students	
x ALL OR: _Low Income pupils _English Learners _Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify)			_x_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)			
High School Summer school classes including the El Camino Summer program for credit recovery will be provided for students who are behind in credits.		\$324,512= Sup/Conc.	Provided summer school for high school students in need of credit recovery.		\$384,811	
Scope of service	High School		Scope of service	: High School		
_x_ALL			_x_ALL			

OR:Low Income pupils _English IFoster YouthRedesignated proficientOther Subgroups:(Specify)		OR:Low Income pupFoster Youth proficientOther Subgroups:(Specif			
Provide Summer School for Low SES, ELL and Foster Youth Special Education students for intervention and common core standards mastery.		\$1,046,964= Sup/Conc.	ELL and Foster Yo	as provided in 2014 for Low SES, buth Special Education students for ommon core standards mastery.	\$810,279
Scope of service: TK-12			Scope of service:	TK-12	
x ALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify)					
Provide Saturday Academies for ELL and Foster Youth students to mastering the math standards.		\$71,398 = Sup/Conc.	Saturday Math Academies for At-risk high school pupils was transportation was not offered.		\$0
Scope of service: High School			Scope of service:	High School	
x ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		vill continuo plann	_x_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		hool and hofors
What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals?  The district will continue planned actions and services in Goal 5.1, included and after school opportunities. The district will look at providing additional through online resources and services available beyond the school day of the school d			cat providing additional opportunities		

	students and staff can demonstrate mastery of 21st century technology skills				Related State and/o 2, 4, 5, COE onl Local : Specify 4	6, 8 y:
Goal Applies to:	Schools: All schools					
In S	Applicable Pupil Subgroups: A crease in Graduation rate by 1% tudents show 40% proficiency on the echnology Skills matrix – no baseline		Actual Annual Measurable Outcomes:	I-Ready data for ELA at 50.55% fo students have te proficient. We will be able to diagnostic and st	2013-14 demonstrate or grades K-8. About sted so far, with 45.3% or measure growth on tate assessments late	half of K-8 6 testing i-Ready
		I CAP Ve	ar: 2014-15	SBAC data beco	mes available.	
	Planned Actions/Services	LOAI 168	31. 2014-13	Actual Ac	ctions/Services	
		Budgeted Expenditures				Estimated Actual Annual Expenditures
Hire two additional technology coach to help provide teacher Professional Development in technology.		200,000 = Sup/ Conc	Hired two additio teacher Profession coaching in technology.	onal Developmen		\$226,701
Scope of service:	TK-12		Scope of services	: TK-12		
_X_ALL			<u>X</u> ALL			
OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify)				upilsEnglish L Redesignated er Subgroups:(Sp	fluent English	
Purchase Schoology District-wide Licenses to support teacher and student collaboration.		26,000= Base/ LCFF-7700 and 109,560 = Sup/Conc	Provided Schoology and Google accounts to all students to allow participation in blended instructional strategies. Provided training for teachers to create blended instruction lessons and units in Schoology.		\$112,410	
Scope of service:	TK-12		Scope of service	: TK-12		
X_ALL			X_ALL			

OR: Low Income pupilsEnglish LeaFoster YouthRedesignated flue proficientOther Subgroups:(Speci	ent English		OR:Low Income pupFoster Youth proficientOther		
Purchase IPADS for eligible MS and HS students to enhance their learning and mastery of standards.		rosoft ucher Funds	Purchased IPADS for eligible MS and HS students to enhance their learning and mastery of standards. Provided training to teachers and students in the areas of device care, online safety, and productivity apps.		425,000 (Microsoft Voucher Funds)
Scope of service: 6-12			Scope of service:	6-12	
X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)			_x_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		
Hire 7 classified technology support positions – 3 for comprehensive high schools, 4 middle schools & ECHS (elementary to be supported by district IT staff)		1,787= p/Conc	Hired 6 classified technology support positions for comprehensive high schools, middle schools & El Camino HS.		102,970
Scope of service: TK-12			Scope of service:	TK-12	
<u>X</u> ALL			<u>x_</u> ALL		
OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)			Foster Youth	ilsEnglish Learners Redesignated fluent English Subgroups:(Specify)	
Provide Professional Development in technology to support teachers and students with digital learning resources.			Provided Professional Development in technology to support teachers and students with digital learning resources.		Title II
Scope of service: TK-12			Scope of service:	TK - 12	
x_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)			x_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficient Other Subgroups:(Specify)		

Provide ongoing Professional Development in technology.		14,329 = Title II and 97,992 = Sup / Conc.	Provided ongoing and leveled Professional Development in technology for model technology classroom teachers, and any teacher who asked for support.		\$72,457 Sup/Conc Grant
Scope of service:	TK-12		Scope of service:	TK-12	
<u>x</u> ALL			<u>x</u> ALL		
OR: Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)_			OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		
Purchase Keyboarding licenses to support students with Keyboarding skills mastery while using IPADS		\$0	Purchased Keyboarding licenses through Typing Agent to support students with Keyboarding skills needed for the SBAC.		\$8,136 (Paid in 13-14)
Scope of service:	LEA Wide				
			<u>x</u> ALL		
OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)			OR:Low Income pupFoster Youth	oilsEnglish Learners _Redesignated fluent English Subgroups:(Specify)	
What changes in a	ctions, services, and The district v	will continue planne	ed actions and servi	ces in Goal 5 to provide equity of acce	ess to all

The district will continue planned actions and services in Goal 5 to provide equity of access to all students and staff. Additional leveled training for teachers, staff, students, and parents will be developed and provided in preparation for the roll out of the 2020 Learning Initiative in 2016-17.

	environments.				Related State and/o 1, 4, 5 COE o Local: Specify 6	, 6
Goal Applies to	Schools: All Schools Applicable Pupil Subgroups: A	ll students, EL, FY	, Low SES			
Expected Annual Measurable Outcomes:	98% of schools will be maintained in g exemplary repair (Currently 89% good exemplary condition)	ood or		56.04% state 18.3% stated 11.7% stated 8.41% stated		
		LCAP Year	r: 2014-2015			
	Planned Actions/Services		Actual Actions/Services			
		Budgeted Expenditures				Estimated Actual Annual Expenditures
cleanliness and repair at all campuses. p/Conc and \$4,185,842=E		\$569,887=Sup p/Conc and \$4,185,842=Ba se/LCFF	The District mainta and repair at all ca		ards of cleanliness	\$361,599
Scope of service	e: LEA Wide		Scope of service:	LEA Wide		
X ALL			X ALL			
			OR:Low Income puFoster Youth proficientOther	_Redesignated	fluent English	
	outlay expenditures as needed to and District operations	\$7,722,513 =(LCFF Base)	District provided control to support school		enditures as needed ations	LCFF Base
Scope of service	e: LEA Wide		Scope of service:	LEA Wide		
X ALL			X ALL			

OR: Low Income pupilsEnglish LearneFoster YouthRedesignated fluent proficientOther Subgroups:(Specify)		OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	
What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals?	•	ned actions in Goal 6.0 and additional plans will be made to match actions 016. These will include analyzing staff ratios to ensure all school campuses ned.	

GOAL	wher	It # 6.1 All schools will become safer, more culturally competent environments are students learn social and emotional skill to increase their engagement in ning.  Local: Specification of the competent environments are students learn social and emotional skill to increase their engagement in the competent environments are students learn social and emotional skill to increase their engagement in the competent environments are students learn social and emotional skill to increase their engagement in the competent environments are students learn social and emotional skill to increase their engagement in the competent environments are students learn social and emotional skill to increase their engagement in the competent environments are students learn social and emotional skill to increase their engagement in the competent environments are students learn social and emotional skill to increase their engagement in the competent environments are students learn social and emotional skill to increase their engagement in the competent environments are students.					nd/or Local Priorities: 4, 5, 6 DE only:	
Goal Applies to:  Schools: All Schools Applicable Pupil Subgroups: A  Decrease in students who miss 16 per year by 10% (chronic absented Annual Measurable Outcomes:  At least a 10% annual decrease in referrals (10%), suspensions (5.7% (.07%)  At least 10% annual decrease in the students scoring disagree or strong feeling safe at school on the Health (12.3%)		discipline b) expulsions  Actual Annual Measurable Outcomes:  Discipline re Suspension Expulsions i Healthy Kids 16.		ndance Rate (as of 4/17/15) 95.9% ferral rate stayed at 2% s decreased 5.7% to 3.6% ncreased from 10 student to 13 students s Survey data will be available in 2015-				
		Planned Actions/Services	LCAP Yea	r: 2014-2015	A ctual A	otiona/Sarviona		
Budg			Budgeted Expenditures	Actual Actions/Services			Estimated Actual Annual Expenditures	
A. Provide PBS and MTSS training and support to site teams through Professional Development Materials and meeting costs (\$28,417=Mental Health Grant)			\$28,417 (Mental Health Grant)	<ul> <li>Provided 7 sessions of MTSS Action Team training.</li> <li>Provided MTSS training (25 sessions) for intervention TOSA's.</li> <li>MTSS Action Team attendance to MTSS workshop.</li> <li>Site intervention TOSA provided at elementary and High schools</li> <li>District Intervention Specialists (Elementary &amp; Secondary) provided support to sites to support MTSS work.</li> </ul>			See Goal 1.0	
Scope of serv	ice:	LEA Wide		Scope of service: LEA Wide				
X ALL				X ALL				

OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	
B. Provide specialized support services to Special Education Students per their IEP's (\$16,703,738=Base/LCFF)	\$16,703,738 (LCFF Base)	Provided specialized support services to Special education Students per their IEP's.	LCFF Base
Scope of service: LEA Wide X ALL	-	Scope ofervice: LEA Wide X ALL	LEA Wide
OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	Including EL, Low SES, and FY

In 2015-2016, all school sites will form an MTSS site team to support the implementation of the MTSS Framework. This will include determining academic and behavior supports for all students. Collaboration with the Special Education department to ensure that all student needs are addressed will continue.

	AL staff. prior ar					Related State and/or Local Priorities:  1, 4, 5, 6  COE only:  Local: Specify 6		
Goal Applies to:	Schools: All Schools Applicable Pupil Subgroups: A	II students, EL, FY	Low SES		·			
Expected Annual Measurable Outcomes:	All schools will report 100% textbook s (baseline = 100%)  All teachers will be assigned to teach according to their appropriate credent authorizations according to internal mathematics.	sufficiency classes ials and onitoring.	Actual Annual Measurable Outcomes:  All school were 100% textbool All teachers have been internate teach classes according to the credentials and authorizations		lly monitored to			
<b>LCAP Year</b> : 2014-15								
	Planned Actions/Services		Actual Actions/Services					
		Budgeted Expenditures				Estimated Actual Annual Expenditures		
Purchase replacement textbooks in History Social Science and Math		\$605,895=Sup/ Conc	Textbooks for History, Social Science and Math were purchased.  Adoption of new Math curriculum (textbook adoption)			\$605,895=Sup/ Conc Grant		
Scope of service: LEA Wide			Scope of service: LEA Wide					
x_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)			_x_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)					
Purchase instructional materials and supplies to support all students and staff.		\$1,965,624= Base/LCFF	Purchased instructional material and supplies to support all students and staff.		Restricted Lottery			
Scope of service	: LEA Wide		Scope of service	: LEA Wide				
_x_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		\$60,753,317 =	_x_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)					
Pay for certificate	ed salaries	Base/LCFF	Paid for certificated salaries Base/LCFF			Base/LCFF		

Scope of service:	LEA Wide		Scope of service:	LEA Wide			
<u>x</u> ALL			_x_ALL				
OR:			OR:				
	ilsEnglish Learners		Low Income pup				
	Redesignated fluent English		Foster Youth				
proficientOther S	Subgroups:(Specify)	<b>1</b> 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	proficientOther Subgroups:(Specify)				
Pay for classified sa	alaries	\$18,235,052 = Base/LCFF	Paid for classified salaries		Base/LCFF		
Scope of service:	LEA Wide		Scope of service: LEA Wide				
<u>x</u> ALL			<u>x</u> ALL				
OR:			OR:				
	ilsEnglish Learners		Low Income pupilsEnglish Learners				
Foster YouthRedesignated fluent English			Foster YouthRedesignated fluent English				
proficientOther S	Subgroups:(Specify)	*	proficientOther Subgroups:(Specify)				
Pay for classified and certificated benefits		\$24,764,373 = Base/LCFF	Paid for classified and certificated benefits		Base/LCFF		
Scope of service:	LEA Wide		Scope of service:	LEA Wide			
<u>x</u> ALL			<u>x</u> ALL				
OR:			OR:				
Low Income pupilsEnglish Learners			Low Income pupilsEnglish Learners				
Foster YouthRedesignated fluent English			Foster Youth				
	Subgroups:(Specify)		proficientOther Subgroups:(Specify)				
What changes in actions, services, and Purchase of ELA Curriculum, Science Classroom Equipment and Materials, continue to recruit highly							
expenditures will be made as a result of effective teachers, create district-wide program to support teachers to optimize teaching practices to							

ensure equity and access for all students.

reviewing past progress and/or

changes to goals?

#### Section 3: Use of Supplemental and Concentration Grant funds and Proportionality

A. In the box below, identify the amount of funds in the LCAP year calculated on the basis of the number and concentration of low income, foster youth, and English learner pupils as determined pursuant to 5 CCR 15496(a)(5).

Describe how the LEA is expending these funds in the LCAP year. Include a description of, and justification for, the use of any funds in a districtwide, schoolwide, countywide, or charterwide manner as specified in 5 CCR 15496.

For school districts with below 55 percent of enrollment of unduplicated pupils in the district or below 40 percent of enrollment of unduplicated pupils at a schoolsite in the LCAP year, when using supplemental and concentration funds in a districtwide or schoolwide manner, the school district must additionally describe how the services provided are the most effective use of funds to meet the district's goals for unduplicated pupils in the state and any local priority areas. (See 5 CCR 15496(b) for guidance.)

### Total amount of Supplemental and Concentration grant funds calculated:

\$ 23,758,220

Norwalk La Mirada Unified School District expended approximately \$11.3 Million in supplemental and concentration funds in the fiscal year 2014- 15, and an additional \$1.13 Million for increased and improved services to English Learners, Foster Youth and low-income students. For the fiscal year 2015 – 16, Norwalk La Mirada Unified must allocate a targeted amount of \$23.7 million in supplemental and concentration funds for continued improved and increased services and supports to principally benefit English Learners, Foster Youth and low – income students. Norwalk La Mirada Unified has an unduplicated percentage that is over 72%, and our student groups with the most persistent achievement gaps and greatest need of support comprise of English Learners, Foster Youth and low-income students, therefore, the district will designate a majority of its actions and services as district-wide services. Given that English Learners, Foster Youth, and low-income students are represented in all of our schools, there is a need to provide systematic, coordinated, and targeted actions and services across the district for the unduplicated student groups and all students.

The use of supplemental and concentration grant funds will be used to provide increased and improved services for the principal benefit of our EL, FY, and low-income student populations.

District-wide strategies are designed for the principal benefit of EL, FY and low-income students but all students may benefit from the strategies. The district will:

- Provide increased strategies for improved positive student interaction with peers and staff.
- Expand counseling services K -12 to support students with the academic, college and career readiness, and social-emotional needs.
- Provide support for strategies related to ensuring a sense of safety and developing positive school cultures.
- Provide professional development opportunities related to standards, instruction, and support of English Learners, Special Education, at-risk students.
- Provide support in developing and nurturing collaboration through Professional Learning Communities.
- Provide instructional support for EL, Common Core, NGSS, and technology through instructional coaching.
- Provide enriched and enhanced learning opportunities to equip all students with 21<sup>st</sup> Century learning skills.
- Provide support to enrich and expand the Advancement Via Individual Determination (AVID) K-12.

- Provide support to enrich and expand the Project Lead the Way (PLTW) K-12.
- Provide support to enrich and expand the Visual and Performing Arts K-12.
- Increase and expand academic and behavior supports across the district.

Focused Strategies are designed the specific benefit of EL, FY and low-income students that are focused on particular grade levels or student groups. They include:

- Support for early learners through expanded TK K by providing instructional aides, instructional materials, and curriculum.
- Provide for all students access to high-level coursework with support from additional counselors, coordinated services and professional learning.
- Provide instructional support and professional development for English Learners through academic language development, AVID Excel, Dual Language Programs, instructional coaches and coordinated services.
- Provide school-based and district training and support and resources for students for parents and families of English Learners, Foster Youth, low-income students and Special Education.
- Provide increased access to technology devices to enhance the educational settings for English Learners, Foster Youth, low-income students and Special Education students.

School-Level Strategies are designed for the sites benefit to the school's EL, FY and low -income students. They are:

- Provide an allocation to each school site, proportionate to their unduplicated student counts to provide targeted services including interventions, classroom support, and professional development.
- Provide an increase in staffing to assist schools with implementation of MTSS both academically and behaviorally.

Provide additional and coordinated support and services from directors, coaches, counselors, intervention specialists and other support staff.

B. In the box below, identify the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all pupils in the LCAP year as calculated pursuant to 5 CCR 15496(a).

Consistent with the requirements of 5 CCR 15496, demonstrate how the services provided in the LCAP year for low income pupils, foster youth, and English learners provide for increased or improved services for these pupils in proportion to the increase in funding provided for such pupils in that year as calculated pursuant to 5 CCR 15496(a)(7). An LEA shall describe how the proportionality percentage is met using a quantitative and/or qualitative description of the increased and/or improved services for unduplicated pupils as compared to the services provided to all pupils.

# 17.42% %

The Norwalk La Mirada Unified School District target proportionality percentage for 2015 – 16 is 17.42%. Services and supports focused on unduplicated students will be increased or improved by a least 17.42%, as compared to supports and services provide all students for fiscal year 2015 -16. This represents \$23,758,220 million using quantitative only factors.

The district will meet this proportionality percentage through allocated supplemental and concentration funds, representing increased services of approximately \$11 million from the 2014 – 15 supplemental and concentration grant funds (2014-15 – 8.46% - \$11,302.410). In addition, improved services will also be provided for all students to promote achievement of the attributes of the ideal NLMUSD Graduate (Effective Communicator and Collaborator; Critical Thinker and Creative Problem Solver; Responsible, Ethical and Productive Citizen; College and Career Ready Scholar) in all schools in the Norwalk La Mirada Unified School District.

A description and overview of increased and improved services for district-wide, focused, and school based strategies is provided in section 3a.

NOTE: Authority cited: Sections 42238.07 and 52064, Education Code. Reference: Sections 2574, 2575, 42238.01, 42238.02, 42238.03, 42238.07, 47605, 47605.5, 47606.5, 48926, 52052, 52060-52077, and 64001, Education Code; 20 U.S.C. Section 6312.

#### LOCAL CONTROL AND ACCOUNTABILITY PLAN AND ANNUAL UPDATE APPENDIX

For the purposes of completing the LCAP in reference to the state priorities under Education Code sections 52060 and 52066, the following shall apply:

- (a) "Chronic absenteeism rate" shall be calculated as follows:
  - (1) The number of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30) who are chronically absent where "chronic absentee" means a pupil who is absent 10 percent or more of the schooldays in the school year when the total number of days a pupil is absent is divided by the total number of days the pupil is enrolled and school was actually taught in the total number of days the pupil is enrolled and school was actually taught in the regular day schools of the district, exclusive of Saturdays and Sundays.
  - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).
  - (3) Divide (1) by (2).
- (b) "Middle School dropout rate" shall be calculated as set forth in California Code of Regulations, title 5, section 1039.1.
- (c) "High school dropout rate" shall be calculated as follows:
  - (1) The number of cohort members who dropout by the end of year 4 in the cohort where "cohort" is defined as the number of first-time grade 9 pupils in year 1 (starting cohort) plus pupils who transfer in, minus pupils who transfer out, emigrate, or die during school years 1, 2, 3, and 4.
  - (2) The total number of cohort members.
  - (3) Divide (1) by (2).
- (d) "High school graduation rate" shall be calculated as follows:
  - (1) The number of cohort members who earned a regular high school diploma [or earned an adult education high school diploma or passed the California High School Proficiency Exam] by the end of year 4 in the cohort where "cohort" is defined as the number of first-time grade 9 pupils in year 1 (starting cohort) plus pupils who transfer in, minus pupils who transfer out, emigrate, or die during school years 1, 2, 3, and 4.
  - (2) The total number of cohort members.
  - (3) Divide (1) by (2).

- (e) "Suspension rate" shall be calculated as follows:
  - (1) The unduplicated count of pupils involved in one or more incidents for which the pupil was suspended during the academic year (July 1 June 30).
  - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).
  - (3) Divide (1) by (2).
- (f) "Expulsion rate" shall be calculated as follows:
  - (1) The unduplicated count of pupils involved in one or more incidents for which the pupil was expelled during the academic year (July 1 June 30).
  - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).
  - (3) Divide (1) by (2).

8-22-14 [California Department of Education]