



# Local Control and Accountability Plan

## District Overview (2014-15)



4

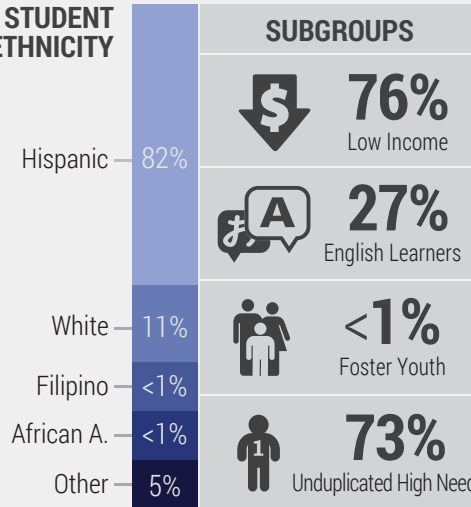
SCHOOLS

High School:	3	Alternative Ed:	1
Junior High:	0	Adult:	0
Elementary:	0	Charter:	0



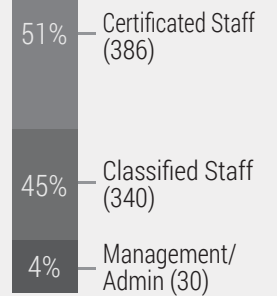
7,870  
STUDENTS

### STUDENT ETHNICITY



756  
EMPLOYEES

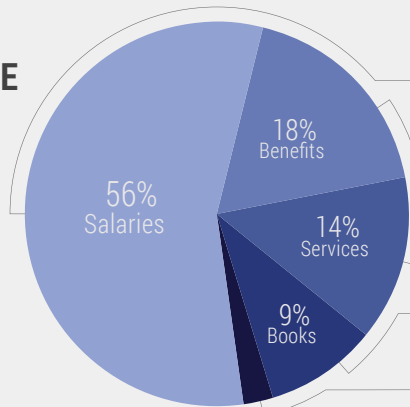
### STAFF



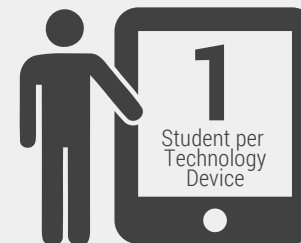
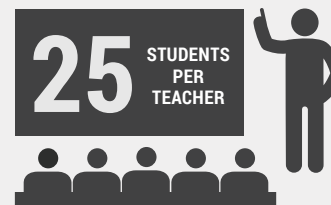
### ANNUAL REVENUE



\$88,771,275



Employee Salaries: \$49,958,790 (56%)  
 Employee Benefits: \$16,046,676 (18%)  
 Services / Operations: \$12,256,514 (14%)  
 Books / Supplies: \$8,275,451 (9%)  
 Other: \$2,148,982 (3%)  
 Total General Fund Expenditures: \$88,686,413 (100%)



SMJUHSD  
**\$11,208 /**  
 Spent Per Student annually.

Nationally, California has ranked  
**46/50**  
 in overall per pupil spending.\*

Santa Maria Joint Union High School District, 2560 Skyway Dr., Santa Maria, CA 93455, Phone: (805) 922-4573, Website: [www.smjuhsd.k12.ca.us](http://www.smjuhsd.k12.ca.us), CDS# 4269310.

*About This Data:* The figures above represent the most recently reported public data available from the California Department of Education, ranging from 2012 to 2015. Some values may not match exactly due to rounding, reporting delays, or anomalies. \*State rankings on 2012 data in the most recent 2015 Education Week Quality Counts Report Card.

©2015 [solutions@goboinfographics.com](mailto:solutions@goboinfographics.com)  
 (888) 938-7779

# 1. Stakeholder Engagement

**21+**  
WORKSHOPS  
Held

**1,451**  
STAKEHOLDERS  
Engaged

**3**  
REVIEWS  
Performed

**3**  
BOARD MEETINGS  
Convened

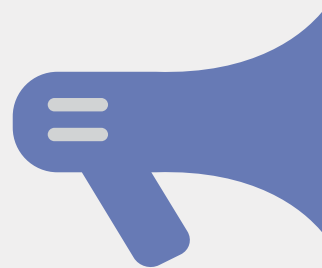
**28**  
GROUPS  
Involved

**Groups include:**  
Parents, Students,  
Teachers, Staff,  
Administrators, Cabinet,  
Trustees, DELAC, ELAC,  
MPAC, CTA, CSEA,  
Community members, &  
Educational partners



## Checklist of Items Shared:

- District Profile Data
- State Education Priorities
- LCAP & LCFF Overview
- School Site Plans



SMJUHS D has informed, consulted, and involved school stakeholders in the process of creating the LCAP as summarized above. Communications to stakeholders includes:



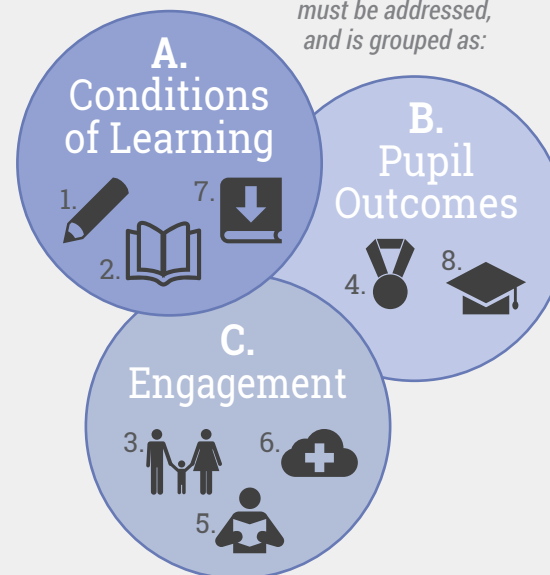
Word of mouth, meetings, & District Blog

# State Education Priorities



## THE 8 STATE EDUCATION PRIORITIES

1. Basic Services
2. Academic Standards
3. Parent Involvement
4. Student Achievement
5. Student Engagement
6. School Climate
7. Course Access
8. Other Outcomes



Each State Priority must be addressed, and is grouped as:


Stakeholder input is aligned with California's Education Priorities...

and combined with Top Local Priorities...

resulting in Annual Goals, Actions & Expenditures.















## 2. Goals, Actions & Expenditures

GOAL  
#1






CCSS  
proficiency  
for college  
& career  
readiness




SERVING THESE

<b>STATE PRIORITIES</b>	 1. Basic Services	 2. Academic Standards	 3. Parent Involvement	 4. Student Achievement
	 5. Student Engagement	 6. School Climate	 7. Course Access	 8. Other Outcomes
<b>SUBGROUPS</b>	 All Students	 English Learners	 Low Income	 Foster Youth
<b>SCOPE</b>	 District Wide		 School Specific	

### EXPECTED 2015-16 MEASURABLE OUTCOMES

<p>1.1</p>  <p>TEXTBOOK &amp; MATERIALS COMPLIANCE</p> <p style="font-size: 24px; font-weight: bold;">0</p> <p>Findings</p>	<p>1.2</p>  <p>APPROPRIATELY ASSIGNED &amp; CREDENTIALLED TEACHERS</p> <p style="font-size: 24px; font-weight: bold;">0</p> <p>Findings</p>	<p>1.3</p>  <p>SET SBAC GOALS</p>	<p>1.4</p>  <p>INCREASED EAP PERFORMANCE</p> <p style="font-size: 24px; font-weight: bold; color: blue;">↑</p>
--	--	--	---

### EXPECTED 2015-16 ACTIONS & EXPENDITURES

🎯 Goal #1	🔧 Action / Service	💰 Amount	🎯 Target
1.1 - Common core <b>teacher training</b> (Pivot Learning)		\$50,000	 All Students
1.2 - <b>Staff tutorials</b> for improving instructional practices & lesson illustrations (Edivate)		\$45,000	
1.3 - <b>Professional development</b> for SPED Instructional Aides		\$2,500	 SPED
1.4 - Training for successful <b>Professional Learning Communities</b> (conferences, 10 PLC days)		\$75,000	
1.5 - Revolution K12 CAHSEE 380 <b>Intervention Assessment Software</b> (prep students for SBAC)		\$72,000	 All Students
1.6 - <b>School City</b> software (prep students for CFA)		\$69,000	

GOAL  
**#2**



### Positive & respectful stakeholder culture

**STATE PRIORITIES**

- 1. Basic Services
- 2. Academic Standards
- 3. Parent Involvement
- 4. Student Achievement
- 5. Student Engagement
- 6. School Climate
- 7. Course Access
- 8. Other Outcomes

**SUBGROUPS**

- English Learners
- Low Income
- Foster Youth

**SCOPE**

← District Wide → School Specific →

GOAL  
**#3**



### Strengthen CTE programs & services

**STATE PRIORITIES**

- 1. Basic Services
- 2. Academic Standards
- 3. Parent Involvement
- 4. Student Achievement
- 5. Student Engagement
- 6. School Climate
- 7. Course Access
- 8. Other Outcomes

**SUBGROUPS**

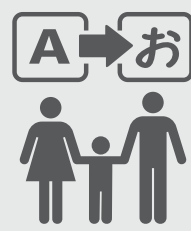
- English Learners
- Low Income
- Foster Youth

**SCOPE**

← District Wide → School Specific →


EXPECTED 2015-16 MEASURABLE **OUTCOMES**

2.1




ESTABLISHED NUMBER OF PARENTS USING TRANSLATION SERVICES

2.2



ESTABLISHED NUMBER OF PARENTS COMPLETING PIQE & PIDA

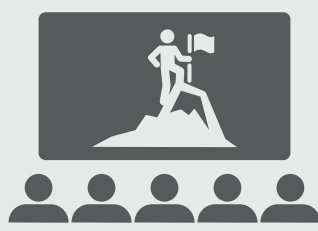
2.3



REPORTED CULTURAL PROFICIENCY COHORT PARTICIPATION

EXPECTED 2015-16 MEASURABLE **OUTCOMES**


3.1




INCREASED CAPSTONE COURSE ENROLLMENT

+6%

EXPECTED 2015-16 **ACTIONS & EXPENDITURES**

Goal #2	Action / Service	Amount	Target
2.1	Committee to explore school community resource center & newcomer academy	\$10,000	 All Students ↓
2.2	Improve district translation services	\$150,001	
2.3	Develop support matrix & fund PIQE, PIDA, & adult learning partnerships programs	\$200,000	
2.4	Teacher & administrator committee to explore implementing Ethnic & Gender Studies	N/C	
2.5	Support new district cohort participation	\$70,000	

EXPECTED 2015-16 **ACTIONS & EXPENDITURES**

Goal #3	Action / Service	Amount	Target
3.1	Implement California Career Pathway Trust	N/C	 All Students ↓
3.2	Develop CTE Facility Plan	N/C	
3.3	Purchase CTE equipment & supplies	\$24,430	
3.4	Split ROP staffing costs (2 year agreement)	\$225,534	
3.5	Career educational programs training for guidance & counseling staff	\$2,500	

GOAL

# #4



## Support student achievement

SERVING THESE

**STATE PRIORITIES**

1. Basic Services 

2. Academic Standards 

3. Parent Involvement 

4. Student Achievement 

5. Student Engagement 

6. School Climate 

7. Course Access 

8. Other Outcomes 

**SUBGROUPS**

 All Students

 English Learners

 Low Income







 Foster Youth

**SCOPE**



 District Wide

 School Specific

### EXPECTED 2015-16 MEASURABLE OUTCOMES


<p>4.1</p>  <p>IMPROVED COUNSELING RATIO</p> <p style="font-size: 24px; color: #4a7ebb;">↑ 1:400</p>	<p>4.2</p>  <p>INCREASED A-G COMPLETION RATE</p> <p style="font-size: 24px; color: #4a7ebb;">+ 5%</p>	<p>4.3</p>  <p>INCREASED 3+ AP SCORES</p> <p style="font-size: 24px; color: #4a7ebb;">+ 5%</p>	<p>4.4</p>  <p>DECREASED DROPOUT RATE</p> <p style="font-size: 24px; color: #4a7ebb;">- 3%</p>	<p>4.5</p>  <p>INCREASED HIGH SCHOOL GRADUATION RATE</p> <p style="font-size: 24px; color: #4a7ebb;">+ 3%</p>	<p>4.6</p>  <p>INCREASED AVID ENROLLMENT</p> <p style="font-size: 24px; color: #4a7ebb;">+ 3%</p>
---	--	---	---	--	--

### EXPECTED 2015-16 ACTIONS & EXPENDITURES

🎯 Goal #4	🔧 Action / Service	💰 Amount	🎯 Target
	4.1 - Increase <b>counseling services</b> (18 FTE)	\$1,549,295	 All Students 
	4.2 - Increase support for <b>incoming feeder AVID students</b> (4 FTE, supplies)	\$547,003	
	4.3 - Implement <b>Comprehensive Site Opportunity Program</b> (2 FTE per site)	\$380,244	
	4.4 - <b>Crisis group services</b> to focus on drug & alcohol issues (+2 FTE)	\$213,681	
	4.5 - <b>Extracurricular program</b> support (lessen dependence on gate receipts & fund raising)	\$899,999	
	4.6 - <b>Renaissance Learning</b> software (student progress monitoring & English & math placement)	\$35,000	
	4.7 - <b>College &amp; Career Readiness Platform</b> software (Career Cruising)	\$29,000	
	4.8 - <b>Feeder Partnership</b> to share UCSB Outreach Consultants & promote A-G completion	\$105,000	
	4.9 - <b>SRA FLEX Literacy</b> software (struggling readers & writers)	\$52,000	
	4.10 - <b>Reading Plus</b> intervention (individualized scaffold silent reading practice for 3+ graders)	\$169,000	

GOAL

#5













### Expand technology use

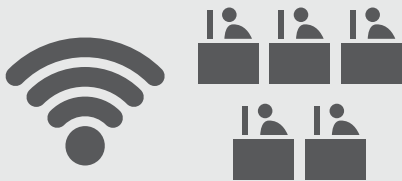


→

SERVING THESE


→

<b>STATE PRIORITIES</b>	 1. Basic Services	 2. Academic Standards	 3. Parent Involvement	 4. Student Achievement
<b>SUBGROUPS</b>	 5. Student Engagement	 6. School Climate	 7. Course Access	 8. Other Outcomes
<b>SCOPE</b>	 District Wide		 School Specific	

#### EXPECTED 2015-16 MEASURABLE OUTCOMES

<p>5.1</p> <div style="text-align: center;">  </div> <p style="text-align: center;">INCREASED STUDENT INTERNET USE</p> <div style="text-align: center; font-size: 24px; font-weight: bold; color: #4a7ebb;"> <p>↑ 90%</p> </div>	<p>5.2</p> <div style="text-align: center;">  </div> <p style="text-align: center;">INCREASED STUDENT USE OF DISTRICT EMAIL ACCOUNT</p> <div style="text-align: center; font-size: 24px; font-weight: bold; color: #4a7ebb;"> <p>↑ 90%</p> </div>	<p>5.3</p> <div style="text-align: center;">  </div> <p style="text-align: center;">DEVELOPED STUDENT ELECTRONIC TABLET USE SURVEY</p>
---	---	---

#### EXPECTED 2015-16 ACTIONS & EXPENDITURES

🎯 Goal #5	🔧 Action / Service	💰 Amount	🎯 Target
	5.1 - <b>Microsoft 365</b> licensing (support state aligned frameworks development)	\$25,000	
	5.2 - On-going <b>Microsoft tablets training</b> (both students & staff)	\$50,000	 All Students
	5.3 - Create site-level <b>TOSA's to support teachers</b> tablet & new instructional technologies use	\$300,000	
	5.4 - <b>One to One devices</b> for incoming 9th graders, new students, & staff	\$1,000,000	↓



# GOAL #6




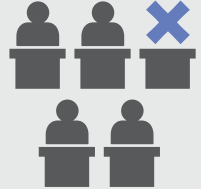



## Safe & healthy environment


SERVING THESE

<b>STATE PRIORITIES</b>	 1. Basic Services	 2. Academic Standards	 3. Parent Involvement	 4. Student Achievement
<b>SUBGROUPS</b>	 5. Student Engagement	 6. School Climate	 7. Course Access	 8. Other Outcomes
<b>SCOPE</b>	 District Wide		 School Specific	


### EXPECTED 2015-16 MEASURABLE OUTCOMES

<p>6.1</p>  <p>DECREASED EXPULSION RATE</p> <p style="font-size: 24px; font-weight: bold; color: #4a7ebb;">=/<u>↓</u> 0.1%</p>	<p>6.2</p>  <p>DECREASED SUSPENSION RATE</p> <p style="font-size: 24px; font-weight: bold; color: #4a7ebb;">↓ 5%</p>	<p>6.3</p>  <p>INCREASED ATTENDANCE RATE</p> <p style="font-size: 24px; font-weight: bold; color: #4a7ebb;">=/<u>↑</u> 95%</p>	<p>6.4</p>  <p>DECREASED CHRONIC ABSENTEEISM RATE</p> <p style="font-size: 24px; font-weight: bold; color: #4a7ebb;">↓ 5%</p>	 <p>MAINTAINED "GOOD" FIT RATING</p>
---	---	--	--	---

### EXPECTED 2015-16 ACTIONS & EXPENDITURES

🎯 Goal #6	🔧 Action / Service	💰 Amount	🎯 Target
6.1 - Create planning group to explore <b>implementing Restorative Justice Programs</b>		<b>\$10,000</b>	 All Students  ↓
6.2 - Classified <b>Substitute Pool Program</b> ("sub coverage" for targeted positions)		<b>\$150,000</b>	
6.3 - <b>Safety training</b> for administrators, security & plant managers		<b>\$10,000</b>	
6.4 - School <b>Resource Officers/Deputy services</b> from law enforcement agencies		<b>\$350,000</b>	
6.5 - Expelled <b>student services</b> (SBCOE counseling, academic support, credit recovery)		<b>\$345,000</b>	
6.6 - <b>Software &amp; training</b> to monitor, analyze & facilitate parent communication regarding attendance		<b>\$78,000</b>	
6.7 - <b>Safety equipment</b> (security cameras & other as needed)		<b>\$200,000</b>	

GOAL  
**#7**







### Support English Learner proficiency


SERVING THESE

<b>STATE PRIORITIES</b>	 1. Basic Services	 2. Academic Standards	 3. Parent Involvement	 4. Student Achievement
	 5. Student Engagement	 6. School Climate	 7. Course Access	 8. Other Outcomes
<b>SUBGROUPS</b>	 All Students	 English Learners	 Low Income	 Foster Youth
<b>SCOPE</b>	 District Wide		 School Specific	

EXPECTED 2015-16 MEASURABLE **OUTCOMES**

<p>7.1</p>  <p style="text-align: center;">INCREASED EL RECLASSIFICATION RATE</p> <table style="width: 100%; text-align: center;"> <tr> <td style="width: 33%;">↑ <b>14%</b> <small>2015-16</small></td> <td style="width: 33%;">9% <small>2014-15</small></td> <td style="width: 33%;">10% <small>2013-14</small></td> </tr> </table>	↑ <b>14%</b> <small>2015-16</small>	9% <small>2014-15</small>	10% <small>2013-14</small>	<p>7.2</p>  <p style="text-align: center;">SET SBAC EL GOALS</p>	<p>7.3</p>  <p style="text-align: center;">MADE ANNUAL ENGLISH LEARNING PROGRESS / AMAO 1</p> <table style="width: 100%; text-align: center;"> <tr> <td style="width: 33%;">↑ <b>62%</b> <small>2015-16</small></td> <td style="width: 33%;">51% <small>2014-15</small></td> <td style="width: 33%;">45% <small>2013-14</small></td> </tr> </table>	↑ <b>62%</b> <small>2015-16</small>	51% <small>2014-15</small>	45% <small>2013-14</small>	<p>7.4</p>  <p style="text-align: center;">ENGLISH PROFICIENT ON CELDT / AMAO 2</p> <table style="width: 100%; text-align: center;"> <tr> <td style="width: 50%;">↑ <b>25.5%</b> <small>&gt;5 yrs 2015-16</small></td> <td style="width: 50%;">↑ <b>52.8%</b> <small>&lt;5 yrs 2015-16</small></td> </tr> <tr> <td style="width: 25%;">51% <small>2014-15</small></td> <td style="width: 25%;">45% <small>2013-14</small></td> <td style="width: 25%;">43% <small>2014-15</small></td> <td style="width: 25%;">38% <small>2013-14</small></td> </tr> </table>	↑ <b>25.5%</b> <small>&gt;5 yrs 2015-16</small>	↑ <b>52.8%</b> <small>&lt;5 yrs 2015-16</small>	51% <small>2014-15</small>	45% <small>2013-14</small>	43% <small>2014-15</small>	38% <small>2013-14</small>
↑ <b>14%</b> <small>2015-16</small>	9% <small>2014-15</small>	10% <small>2013-14</small>													
↑ <b>62%</b> <small>2015-16</small>	51% <small>2014-15</small>	45% <small>2013-14</small>													
↑ <b>25.5%</b> <small>&gt;5 yrs 2015-16</small>	↑ <b>52.8%</b> <small>&lt;5 yrs 2015-16</small>														
51% <small>2014-15</small>	45% <small>2013-14</small>	43% <small>2014-15</small>	38% <small>2013-14</small>												

EXPECTED 2015-16 **ACTIONS & EXPENDITURES**

🎯 Goal #7	🔧 Action / Service	💰 Amount	🎯 Target
	7.1 - Continue <b>ELA/ELD Pathway Curriculum</b> support (staffing, training, materials)	<b>\$2,653,221</b>	 English Learners
	7.2 - Staffing for EL Newcomer student <b>bilingual instructional support</b>	<b>\$137,545</b>	
	7.3 - Provide <b>intervention &amp; advancement opportunities</b> for ELD & LTEL students	<b>\$75,000</b>	
	7.4 - <b>District TOSA</b> to support teachers in effective language & literacy strategies	<b>\$85,115</b>	
	7.5 - Provide <b>ongoing training &amp; resources</b> for English Learner Advisory Committees members	<b>\$35,000</b>	



## GOAL

# #8






## Support Foster Youth achievement


SERVING THESE

<b>STATE PRIORITIES</b>	 1. Basic Services	 2. Academic Standards	 3. Parent Involvement	 4. Student Achievement
	 5. Student Engagement	 6. School Climate	 7. Course Access	 8. Other Outcomes
<b>SUBGROUPS</b>	 All Students	 English Learners	 Low Income	 Foster Youth
<b>SCOPE</b>	 District Wide		 School Specific	

**EXPECTED 2015-16 MEASURABLE OUTCOMES**

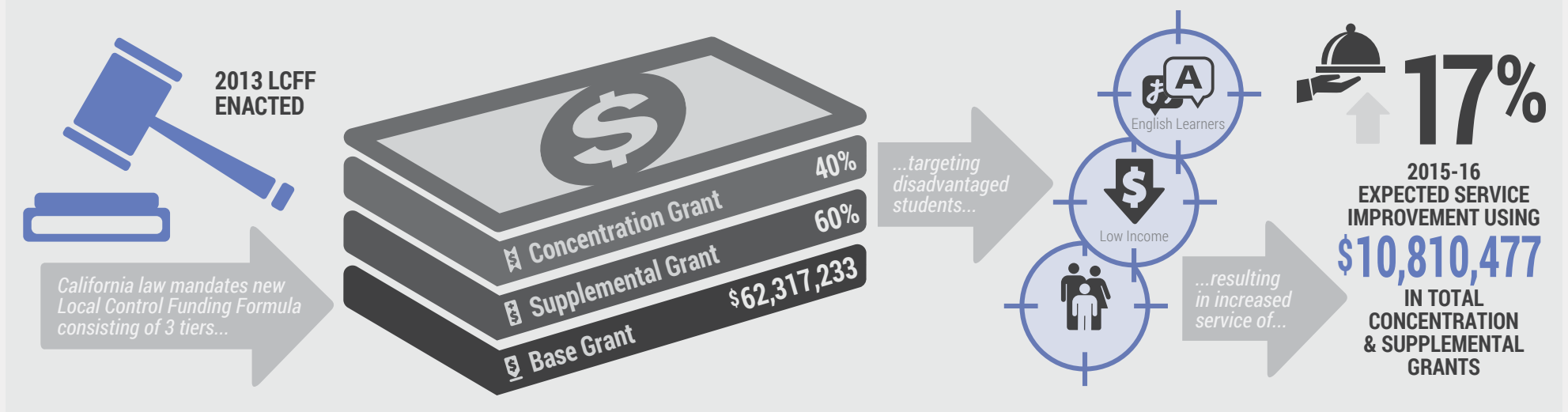
<p>8.1</p> <div style="text-align: center;">  </div> <p style="text-align: center;">ASSESSED FY SBAC PROGRESS</p>	<p>8.2</p> <div style="text-align: center;">  </div> <p style="text-align: center;">INCREASED FY A-G COMPLETION RATE</p> <div style="text-align: center; font-size: 2em; font-weight: bold; color: #4a7ebb;">+5%</div>	<p>8.3</p> <div style="text-align: center;">  </div> <p style="text-align: center;">DECREASED FY THAT ARE CREDIT DEFICIENT</p> <div style="text-align: center; font-size: 2em; font-weight: bold; color: #4a7ebb;">-5%</div>
--	--	---

**EXPECTED 2015-16 ACTIONS & EXPENDITURES**

Goal #8	Action / Service	Amount	Target
	8.1 - <b>FBSMV Program Specialists</b> provide Foster Youth liaison services	<b>\$175,000</b>	 Foster Youth
	8.2 - Foster Youth <b>staff training &amp; support programs</b>	<b>\$10,000</b>	
	8.3 - Facilitate involvement in the <b>CA State Foster Youth Summit</b> (administrators, counselors, teachers, & staff)	<b>\$15,000</b>	
	8.4 - After school <b>tutoring</b> (Santa Barbara County Office of Education)	N/C	
Total Specified 2015-16 LCAP Expenditures:		<b>\$10,680,068</b>	

## 2. Goals, Actions & Expenditures *(Continued)*

### 2015-16 EXPECTED SERVICE IMPROVEMENT



## 3. Annual Update, 2014-15



GOAL  
**#1**



**CCSS PROFICIENCY FOR COLLEGE & CAREER READINESS**

2014-15 Expenditures

**\$771,831**

Goal in Progress



2014-15 Outcomes

- 1.1 - Williams act compliance findings
- 1.2 - Improved CAHSEE proficiency rate ELA/Math
- 1.3 - Improved CAHSEE 10th grade pass rate ELA/Math
- 1.4 - SBAC performance

Expected Metrics

**0**  
**+5%/+3%**  
**+3%/+2%**  
TBD

Actual Metrics

**2** complaints  
**+1.1%/-4.9%**  
**77%/78%**  
TBD

Progress





GOAL  
**#2**



**POSITIVE & RESPECTFUL  
STAKEHOLDER CULTURE**

2014-15 Expenditures

**\$100,000**

Goal in Progress



2014-15 Outcomes

Expected Metrics

Actual Metrics

Progress

2.1 - Improved A-G completion rate, Hispanic / District

**+6%/+5%**

**18.1% Rdy / 81.9% Nrdy**



2.2 - Improved AP test scores

**+6%**

pending



2.3 - Improved Hispanic cohort graduation rate

**+3%**

pending



2.4 - Improved Hispanic cohort dropout rate

**-3%**

pending



GOAL  
**#3**



**STRENGTHEN CTE  
PROGRAMS & SERVICES**

2014-15 Expenditures

**\$135,000**

Goal in Progress



2014-15 Outcomes

Expected Metrics

Actual Metrics

Progress

3.1 - Increased CTE enrollment

**+2% (+155)**

**61% (4736)**



3.2 - Increased Capstone enrollment

**+3% (+233)**

**24% (1863)**



GOAL  
**#4**



**SUPPORT STUDENT ACHIEVEMENT**

2014-15 Expenditures

**\$781,924**

Goal in Progress



2014-15 Outcomes

Expected Metrics

Actual Metrics

Progress

4.1 - Improved PPS counseling ration

**1:700**

**1:500**



4.2 - Increased AVID enrollment

**+3% (+233)**

**6% (466)**





GOAL  
**#5**



EXPAND TECHNOLOGY USE

2014-15 Expenditures

**\$3,001,000**

Goal in Progress



2014-15 Outcomes

- 5.1 - Increased district provided hardware access
- 5.2 - Increased district provided school internet access
- 5.3 - Increased district provided internet access

Expected Metrics

**75%**  
**100%**  
TBD

Actual Metrics

**75%**  
**100%**  
TBD

Progress



GOAL  
**#6**



SAFE & HEALTHY ENVIRONMENT

2014-15 Expenditures

**\$652,419**

Goal in Progress



2014-15 Outcomes

- 6.1 - Decreased suspension rate
- 6.2 - Decreased truancy rate

Expected Metrics

**-2%** (-155)  
**-10%** (-776)

Actual Metrics

**7%** (543)  
**32%** (2,484)

Progress



GOAL  
**#7**



SUPPORT ENGLISH  
LEARNER PROFICIENCY

2014-15 Expenditures

**\$1,606,463**

Goal in Progress



2014-15 Outcomes

- 7.1 - Improved redesignation rate
- 7.2 - Improved EL CAHSEE proficiency rate
- 7.3 - Improved EL pass rate
- 7.4 - Improved LEP A-G completion rate
- 7.5 - Improved EL SBAC performance data

Expected Metrics

**13.3%**  
**+5%**  
**+2%**  
**+3%**  
TBD

Actual Metrics

**15.2%**  
**9% ELA / 18% Math**  
**49% ELA / 59% Math**  
**0.5% (12-13) / 0.7% (13-14)**  
TBD

Progress





**GOAL**  
**#8**



**SUPPORT FOSTER  
YOUTH ACHIEVEMENT**

2014-15 Expenditures

**\$25,000**

Goal in Progress



2014-15 Outcomes	Expected Metrics	Actual Metrics	Progress
8.1 - Improved FY CAHSEE 10th grade pass rate	<b>55% ELA / 60% Math</b>	<b>60% ELA / 64% Math</b>	✓ ⌚ 🔍
8.2 - Improved FY A-G completion rate	<b>0%</b>	<b>20%</b>	✓ ⌚ 🔍
8.3 - Decreased credit deficient FY	<b>30%</b>	<b>41%</b>	✓ ⌚ 🔍



**Abbreviations:** AMAO (Annual Measurable Achievement Objectives), AP (Advanced Placement), AVID (Advancement Via Individual Determination), CAHSEE (California High School Exit Examination), CTE (Career Technical Education), EAP (Early Assessment Program), EL (English Learner), ELA (English Language Arts), ELD (English Language Development), FIT (Facilities Inspection Tool), FTE (full-time equivalent), FY (Foster Youth), LCAP (Local Control Accountability Plan), LCFF (Local Control Funding Formula), LI (Low Income), LTEL (Long Term English Learners), N/C (no cost), PIDA (Parent Involvement through Dialogue and Action), PIQE (Parent Involvement Quality Education), PLC (Professional Learning Community), PPS (Pupil Personnel Services), ROP (Regional Occupational Program), SBAC (Smarter Balanced Assessment Consortium), SBCOE (Santa Barbara County Office of Education), SMJUHSD (Santa Maria Joint Union High School District), SPED (Special Education), TBD (To Be Determined), TOSA (Teacher On Special Assignment), UCSB (University of California, Santa Barbara).

Legend	
↑ - Increase TO	✓ - Completed
↓ - Decrease TO	⌚ - Progress Made
+ - Increase BY	🔍 - Investigate Further
- - Decrease BY	= - Maintain
=/↑ - Maintain / Increase	

This infographic provides a high-level summary only. For more specific details, please refer to the accompanying 118 page LCAP narrative plan.

