San Francisco Unified School District

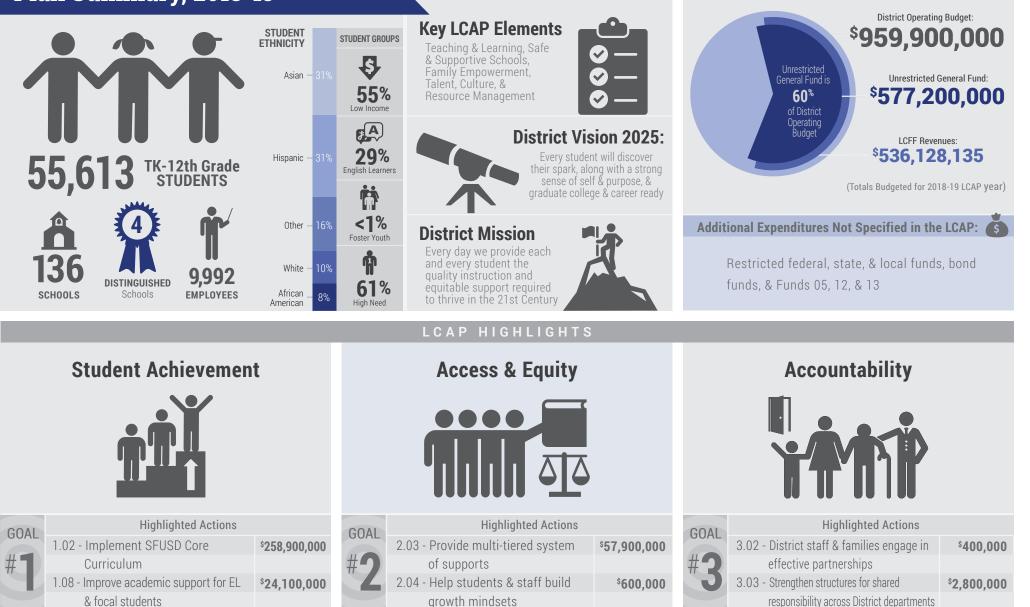
Local Control and Accountability Plan







BUDGET



2019 solutions@goboinfo.com (888) 938-7779

Plan Summary, 2018-19

San Francisco Unified School District 2018-19 LCAP

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GREATEST PROGR	ESS	GREATEST NEED	S	P E R F	O R M	AN	CE	G A P	S	
Improved ELA & Math Achievement	Indicator: Local Metric ELA: 1.5%	Increase English Learner Progress	English Learner			1. Chronic Absenteeism 2. Suspension Rate 3. Graduation Rate		on 5. ELA Assessment		
	Math: 0.8%		Change: -0.1%	African American	×	;	Î	Ì	Ê	
Increased	Indicator: California School Dashboard Continue		Indicator:	American Indian	×	;			Ì	
Increased Graduation	<u> </u>	Pacific Islander	×		Î		Ê			
	Rate Status: 89% Change: +2.3%		Local Metric	Hispanic	×	À		Ĩ	Ê	
	Indicator: Local Metric	Students with Disabilities	×	;		Ì	Ê			
College Readiness	College	Decrease Chronic Absenteeism	<u> </u>	Foster Youth	×		Ť	Ĩ	Ê	
	58.3%	Rate	11.3%	Homeless Students	×	7	Î	Ĩ	Ê	
Planned Actions to Maintain Pr	ogress:	Planned Actions to Address Nee	ds:	Planned Actions to Address Performance Gaps:						
1.04 - Provide PK-12 core curriculum ir materials & resources	structional	1.11 - Properly identify & place English L (effective language pathway acce	SS,	1.09 - Ensure African American students receive rigorous, relevant instruction & academic supports (elective classes, culturally						
1.05 - Access to SBAC & formative ass		specialized programs & services, standards Professionals Developr		responsive	PLC, A.	A. AVI	D pro	gram, A	AALI)	
results (synthesize & learn from 1.06 - Engaging instruction, credit reco	very options,	2.01 - Monitor student absences, susper discipline, out of class time & inte		2.02 - Continue behavioral RtI implementation (PBIS, RP, behavior specialist, trauma informed practices, crisis prevention &						
& 9th grade transition program ensure college or career readiness (CTE Pathways, AVID, AVID		2.02 - Continue behavioral RtI implementation								
EXCEL, counselors, support staff		2.06 - Professional Development on soci				 Actively engage students in leadership opportunities & maintain robust school- 				
1.07 - Expand professional developmer learning systems	ofessional development & control and the second and the social development of social dev)			
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Annual Update, 2017-18

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GOAL		ACHIEVEMEN	т		5	ted Expenditures	Overall Status:
Outcomes - Highlighted Achiever	nents	Expected Metrics	Actual Metrics	Progress	Total Planned	Progress Made	% of Progress
- Increase EL proficiency in ELA - Increase high school readiness		51.7%	52.4%	~	11	9 Outcomes	
		65.8%	62.1 %	Ō			81 %
- Increase UC/CSU eligibility for graduating students		54.6%	58.2%	~	Outcomes		
Actions - Highlighted Achievement	nts	Budgeted Expenditures	Actual Expenditures	Progress	Total Planned	Progress Made	% of Progress
1.01 - Coherent preschool to 3rd grade instruction curriculum		^{\$} 6,500,000	\$700,000	~			
1.04 - Provide PK-12 core curriculum instructional materials & resources 1.10 - Professional Development & technical assistance for SWD		^{\$} 9,400,000		\checkmark	15	15	100%
		^{\$} 65,900,000	^{\$} 74,920,000	~	Actions	Actions	

GOAL #2		ACCESS & EQ	UITY		5	ted Expenditures 33,960	Overall Status:
🕂 Outcomes - Highlighte	ed Achievements	Expected Metrics	Actual Metrics	Progress	Total Planned	Progress Made	% of Progress
- Increase EL reclassifica	tion rate	13.52%	11.50%	٩			F6 %
- Increase student climat	68.3 %	68.5 %	\checkmark	18	10	56 %	
- Reduce disproportionat	te SPED identification	4.92 %	4.72%	٩	Outcomes	Outcomes	
Actions - Highlighted /	Achievements	Budgeted Expenditures	Actual Expenditures	Progress	Total Planned	Progress Made	% of Progress
2.04 - Help students & staff build growth mindsets		^{\$} 1,000,000	\$300,000	\checkmark			100%
2.06 - PD on social, emotional & cultural awareness for EL & Newcomer staff		^{\$} 600,000	^{\$} 200,000	\checkmark	14	14	100%
2.10 - Access to healthy	food & nutrition services	\$8,000,000	^{\$} 10,600,000	\checkmark	Actions Actions		

GOAL #3		ACCOUNTABI	LITY		5	ted Expenditures	Overall Status:
🕂 Outcomes - Highli	ghted Achievements	Expected Metrics	Actual Metrics	Progress	Total Planned	Progress Made	% of Progress
- Increase subject area credentialed teachers		91 %	91.2%	\checkmark	_	_	70%
- Increase teacher ret	ention rate	89.1%	89.2 %	\checkmark	9	7	78 [%]
- Increase staff climate survey positive response rate		75%	75.3%	\checkmark	Outcomes	Outcomes	
Actions - Highlight	ed Achievements	Budgeted Expenditures	Actual Expenditures	Progress	Total Planned	Progress Made	% of Progress
3.04 - Communicate vi	a email/text message & improve contact info	^{\$} 600,000	\$300,000	\checkmark			
3.07 - Fulfill all IEP-re	lated communication requests	\$300,000	\$170,000	\checkmark	14	14	100%
3.09 - Recruit and ret	ain diverse talent	^{\$} 29,400,000	^{\$} 11,600,000	\checkmark	Actions	Actions	



Stakeholder Engagement

San Francisco Unified School District 2018-19 LCAP

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Groups include:

Families, Students, Teachers, Staff, Administrators, Board of Education, PAC, DELAC, Advisory Groups, Bargaining Units, Community Organizations



Checklist of Items Shared:

- District Profile Data
- State Education Priorities
- LCAP & LCFF Overview
- School Site Plan

SFUSD has informed, consulted, and involved school stakeholders in the process of creating the LCAP as summarized above. Communications to stakeholders includes:









Website, social media, email, word of mouth, meetings.

Service Improvement & Fiscal Transparency 15% 2018-19 Expected Service Low Income English Learners Foster Youth Improvement Using ^{\$}64,946,437 **Concentration Grant** ^{\$}13,380,840 Supplemental Grant ^{\$}51,565,597 In Total Concentration & Supplemental Grants Base Grant ^{\$}403,583,097 VS. Other Revenue (state & local) \$125,094,129 Total 2018-19 Unrestricted ^{\$}577,200,000 Federal Revenue \$750,000 General Fund Expenditures: ^{\$}594,373,663 **Total Revenue:**

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Student

Achievement

Goals, Outcomes & Actions

GOAL

San Francisco Unified School District 2018-19 LCAP

1. Basic Services

GOAL DETAILS

2. Academic Standards

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7. Course Access

STATE PRIORITIES

STATUS

V

4. Student Achievement

X

9. Expelled Youth Page 6

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5. Student

Engagement

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10. Foster Youth

EXPECTED 2018-19 ACTIONS & EXPENDITURES

Image: Goal #1 Image: Action / Service Image: Amounts Image: Students	Status
1.01 - Coherent preschool to 3rd grade instruction continuum (intensive Pre-K Tier 2 & 3 \$6,500,000	0
supports, ensure K-readiness)	
1.02 - Implement SFUSD Core Curriculum (design classroom activity, structures, scaffolding) \$258,900,000	Unchanged
1.03 - Support site-based Core Curriculum coaching (coaching cycles)\$1,775,672	
1.04 - Provide PK-12 core curriculum instructional materials & resources\$9,400,000	
1.05 - Access to SBAC & formative assessment results (synthesize & learn from data)\$3,900,000	
1.06 - Engaging instruction, credit recovery options, & 9th grade transition program ensure college \$6,600,000	
or career readiness (CTE Pathways, AVID, AVID EXCEL, counselors, support staff, & training)	
1.07 - Expand professional development & learning systems (team based learning, new \$1,700,000	
teacher support, coaching, Peer Assistance & Review, coordinating QTEA PD, SFTR, PLUS)	
1.08 - Improve academic achievement for focal subgroups (CCSS Math & ELA curriculum, \$24,100,000	
intervention support staff, literacy coaches, bilingual teachers, class-size reduction staff, etc.)	
1.09 - Ensure African American students receive rigorous, relevant instruction & academic \$1,000,000 supports (elective classes, culturally responsive PLC, A.A. AVID program, AAALI)	
1.10 Drofossional Davalanment & technical assistance for Students with Dischilition	
(Inclusive Practices, Rethink Autism, SOAR, Imagine Learning for ELs with IEPs, etc.)	
1 11 - Property identify & place English Learners (effective language pathway access \$2.200,000	
specialized programs & services, ELD standards Professionals Development)	
1.12 - Support & monitor Foster Youth success (priority tutoring access, social/emotional \$300,000	
supports, afterschool & summer school programs, connect FY with supportive adult at site)	
1.13 - (SFCOE) Provide supplemental differentiated programming (targeted to multi-system \$1,763,008	
youth, maintain 15:1 student to teacher ratio, ensure access to full course of study, counseling	Modified
enriched classroom structure)	Moumeu
1.14 - Differentiated EL support and other targeted supports were incorporated into action 1.13 N/C 😱 🖪 🕵	
1.15 - (SFCOE) Provide ILPs at programs serving youth in educational transition (transcript \$838,240	
review, skills levels, immediate needs, transition plans, enhance counselor, transition	
specialist, psychologists, & case manager ratios)	

San Francisco Unified School District 2018-19 LCAP

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EXPECTED 2018-19 ACTIONS & EXPENDITURES

Goal #2	Amount	Students	O Stat
2.01 - Monitor student absences, suspensions, discipline, out of class time & interventions	\$3,300,000		A
2.02 - Continue behavioral Rtl implementation (PBIS, RP, behavior specialist, trauma informed	\$14,400,000	All Students	Unchange
practices, crisis prevention & intervention, Safety Care)			
2.03 - Target strategies to address underserved students needs (multi-tiered system of	^{\$} 57,900,000		
academic, behavioral & community supports, nurses, psychologists, behavior specialists)			
2.04 - Help students & staff build growth mindsets (learning academies, AA Postsecondary	\$600,000	African American	
Pathway, support Black Student Unions, financial aid advising)		Amcan American	
2.05 - Supplemental support via Rtl2 framework & Universal Design for Learning	see actions 2.2-2.4	送 swd	
2.06 - Professional Development on social emotional & cultural awareness for ELs &	\$600,000		
Newcomer ELs staff (support & counseling via Wellness Centers)		English Learners	
2.07 - Continue Foster Youth infrastructure support (CDE, county child welfare, FYS, truancy	\$300,000		
policy, liaison training & resources, collaborate with involved agencies)		Foster Youth	
2.08 - Improve District school site facilities (manage design & construction, facility	^{\$} 36,100,000		
improvements & deferred maintenance responses)			
2.09 - Ensure transportation access as required	^{\$} 29,400,000		
2.10 - Access to healthy food & nutrition	\$4,000,000		
2.11 - (SFCOE) Maintain staffing ratio of counselors, school psychologists, & school nurses	\$2,800,000	🕼 🔂 🛱	
2.12 - (SFCOE) Identify & address needs of expelled, detained, foster, homeless, & juvenile	\$120,000		
justice involved youth who are not enrolled in SFUSD or SFCOE (seek stakeholder input to			Modified
identify service gaps)			
2.13 - (SFCOE) Transition specialist role was incorporated into action 2.11	N/C		
2.14 - (SFCOE) Social emotional learning professional development was incorporated into 2.11	N/C		

Goals, Outcomes & Actions (Continued)

San Francisco Unified School District 2018-19 LCAP

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EXPECTED 2018-19 ACTIONS & EXPENDITURES

	2010-19 ACTIONS & EXPENDITORES			
@ Go	Action / Service	Amount	Students	O Status
3.01 -	Actively engage students in leadership opportunities & maintain robust school-to-family	^{\$} 1,100,000		ß
	communications (translations in multiple languages & interpretation at school meetings & events)		All Students	Unchanged
3.02 -	District staff & families engage in effective partnerships	^{\$} 400,000		
3.03 -	Strengthen structures for shared responsibility across District departments (SSC, ELAC,	^{\$} 2,800,000		
	AAPAC, Family Friendly Walk Through, District-wide event PD, support families in enrollment process)			
3.04 -	Communicate with families via email/text message & improve family contact	\$200,000		
	information collection in SIS			
3.05 -	Additional targeted supports for focal subgroups (additional staff supports, PD,	\$600,000	(A) 🖏 👬	
	translation supports, software, etc.)		EL LI FY	
3.06 -	Parents, educators & community partner to monitor & improve African American	\$500,000	African American	
	student support systems		African American	
3.07 -	Fulfill all IEP-related communications interpretation or translation requests	\$300,000 ^{\$}	送 swd	
3.08 -	Provide appropriate staffing & professional development to support English	^{\$} 190,239		
	Learners (meaningful parent/guardian communication, outreach & engagement)		English Learners	
3.09 -	Recruit & retain diverse talent reflective of community (strategies to improve	^{\$} 5,100,000		
	retention rates & recruitment)			
3.10 -	Develop critical tools & systems, build a resilient infrastructure, & redefine the	^{\$} 13,200,000		
	classroom experience			
3.11 -	Support core operations (manage & prevent District liability, provide financial operations, etc.)	^{\$} 21,000,000		
3.12 -	Civic Center Secondary School WASC application was completed in 2017-18	N/C		
3.13 -	(SFCOE) Maintain expert staff to support students & families through placement	\$100,000		Modified
	changes (county staff support school reentry, placement, & records navigation and inter-			
	agency coordination)			
3.14 -	County school SFUSD Student Information Systems integration was completed in 2017-18	N/C		

San Francisco Unified School District 2018-19 LCAP

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Abbreviations:

AA (African American)
AAALI (African American Achievement & Leadership)
AAPAC (African American Parent Advisory Council)
AP (Advanced Placement)
AVID (Advancement Via Individual Determination)
CCSS (Common Core State Standards)
CDE (California Department of Education)
CELDT (California English Language Development Test)
CTE (Career Technical Education)
DELAC (District English Learner Advisory Committee)
EAP (Early Assessment Program)
EL (English Learner)a
ELAC (English-Language Arts)
ELAC (English Learner Advisory Committee)

ELD (English Language Development) FY (Foster Youth) FYS (Foster Youth Services) IEP (Individualized Education Program) K (Kindergarten) LCAP (Local Control Accountability Plan) LCFF (Local Control Funding Formula) LI (Low Income) MTSS (Multi-Tiered System of Supports) PAC (Parent Advisory Council) PD (Professional Development) PBIS (Positive Behavioral Intervention and Supports) PK (Pre Kindergarten) PLC (Professional Learning Communities) PLUS (Pathway to Leadership in Urban Schools)
QTEA (Quality Teacher & Education Act)
Rtl (Response to Intervention)
RP (Restorative Practices)
SBAC (Smarter Balanced Assessment Consortium)
SFTR (San Francisco Teacher Residency)
SFUSD (San Francisco Unified School District)
SIS (Student Information System)
SOAR (Student Outreach Academy Recovery)
SSC (School Site Council)
SPED (Special Education)
SWD (Students with Disabilities)
UC/CSU (University of California/California State University)
WASC (Western Association of Schools & Colleges)

Legend						
1 - Increase	- Maintain					
- Decrease	=/1 - Maintain / Increase					
- Increase BY	- Baseline					
- Decrease BY	In progress					



For additional LCAP resource scan or click the QR code or go to www.goboinfo.com & search for your District.



This infographic provides a high-level summary only. For more specific details, please refer to the accompanying 221 page LCAP narrative plan.



San Francisco Unified School District; 555 Franklin St., San Francisco, CA 94102; Phone 415-241-6000; Website: www.sfusd.edu; CDS# 38684780000000 Executive Director: Thu Cung; Email: cungt@sfusd.edu