San Francisco Unified School District & County Office of Education

Local Control and Accountability Plan



Plan Summary, 2019-20

1111 54,063 sTUDENTS



121 SCHOOLS

High Schools: 14 Elementary: 64
Middle Schools: 13 Alternative Ed: 10
K-8: 8 Early Ed: 12







STUDENT ETHNICITY Hispanic — 32% Asian — 30% Other — 16% White — 14% African American — 8%

DISTRICT STORY

STUDENT GROUPS

Low Income

Foster Youth

High Need

Key LCAP Elements

Teaching & Learning, Safe & Supportive Schools, Family Empowerment, Talent, Culture, and Resource Management





District Vision 2025:

Every student will discover their spark, along with a strong sense of self and purpose, & graduate college & career ready

District Mission

Every day we provide each and every student the quality instruction and equitable support required to thrive in the 21st Century



LCAP HIGHLIGHTS

Student Achievement



GOAL #1

Highlighted Actions

- 1.09 Ensure African American students receive rigorous, relevant instruction & academic supports
- 1.11 Properly identify & place English Learners
- 1.12 Support & monitor Foster Youth success

Access & Equity



goal #2

Highlighted Actions

- 2.01 Monitor student absences, suspensions, discipline, out of class time & interventions
- 2.03 Provide multi-tiered system of supports
- 2.04 Help students & staff build growth mindsets

Accountability



GOAL #3

Highlighted Actions

- 3.04 Communicate with families via email and text message
- 3.07 Fulfill all IEP-related communications interpretation or translation requests

GAPS

PROGRESS GREATEST

Increased 4-year Graduation Rate



Maintained Low

Suspension Rate



Status: 85.5% Change: Increased

Indicator: California School Dashboard



Status: 1.9% Change: Maintained

Increased UC Readiness





Status: 58.3% Change: Increased

Planned Actions to Maintain Progress:

- **1.04** Provide PK-12 core curriculum instructional materials & resources
- **1.06** Engaging instruction, credit recovery options, & 9th grade transition program ensure college or career readiness
- **1.08** Improve academic achievement for focal subgroups (CCSS Math & ELA curriculum, intervention support staff, literacy coaches, bilingual teachers, class-size reduction staff, etc.)

GREATEST NEEDS



Decrease Chronic **Absenteeism** Indicator: California School Dashboard



Status: 11.2% Change: Increased

Continue **African American Achievement** & Leadership **Initiative**





Local Metric

Planned Actions to Address Needs:

- **1.09** Ensure African American students receive rigorous, relevant instruction & academic supports
- **2.01** Monitor student absences, suspensions, discipline, out of class time & interventions (Truancy Action Partnership, Climate/Behavior Team, districtwide Attendance Workgroup)
- **3.06** Parents, educators & community partner to monitor & improve African American student support systems

Subgroup in Need: 4. College/Career Readiness State 2. Suspension Rate Indicators: 3. Graduation Rate 6. Math Assessment **African American American Indian** È **Pacific Islander Hispanic** Students with Disabilities **Foster Youth Homeless Students**

PROGRESS

Planned Actions to Address Performance Gaps:

- **1.10** Professional Development & technical assistance for Students with Disabilities
- **1.12** Support & monitor Foster Youth success
- **2.07** Continue Foster Youth infrastructure support (CDE, county child welfare, FYS, truancy policy, liaison training & resources, collaborate with involved agencies)
- **2.12** Identify & address needs of expelled, detained, foster, homeless, & juvenile justice involved youth who are not enrolled in SFUSD or SFCOE

COMPREHENSIVE SUPPORT & IMPROVEMENT

IDENTIFIED SCHOOLS



3 Middle Schools

6 Elementary Schools

PROVIDE SUPPORT FOR SCHOOLS

San Francisco USD supported these schools in developing CSI plans through:



- School-level needs assessments
- Evidence based interventions
- Identifying resource inequities to address

MONITOR & EVALUATE EFFECTIVENESS

Implementation & effectiveness of the CSI plan will be monitored through:



- Biannual plan reviews
- Formative assessment data
- Data conferences
- Implementation of PDSA cycles

GOAL #1	ACHIEVEMENT			19 Budgeted 84,97 (Overall Status:	
Outcomes - Highlighted Achievements	Expected Metrics	Actual Metrics	Progress	Outcom	ne Totals	Progress
- Increase High School readiness	65.8%	62.1%	•			60%
- Decrease high school dropout rate	< 7.6%	7%	~	10 Planned	6 Achieved	60%
- Access to standards-aligned instructional materials	100%	100%	~	i iaiiiieu	Acilieved	
Actions - Highlighted Achievements	Budgeted Expenditures	Actual Expenditures	% Spent	Action Totals		Total % Spent
1.05 - Access to SBAC & formative assessment results	\$3,900,000	\$2,700,000	69%	\$384,976,920		3 • 0/
1.07 - Expand professional development & learning systems	\$1,700,000	\$1,700,000	100%	-	Expenditures	71 %
1.10 - Professional development & technical assistance for SWD	\$65,900,000	\$73,300,000	111%		30,000 penditures	

#2	ACCESS & EQU	ITY		19 Budgeted 49,52	Overall Status:	
Outcomes - Highlighted Achievements	Expected Metrics	Actual Metrics	Progress	Outcor	me Totals	Progress
- Reduce EL reclassification rate	< 13.5%	9%	~		_	21%
- Reduce suspension rate	< 1.53%	2%	•	16 Planned	5 Achieved	31%
- Increase positive responses on climate survey	68.3%	74.8%	~	Fidillieu	Acilieved	
Actions - Highlighted Achievements	Budgeted Expenditures	Actual Expenditures	% Spent	Action Totals		Total % Spent
2.06 - PD on social, emotional & cultural awareness for EL & Newcomer staff	\$600,000	\$200,000	33%	\$149,520,000		C C 0/
2.08 - Improve District school site facilities	\$36,100,000	\$47,800,000	132%	_	Expenditures	66%
2.10 - Access to healthy food & nutrition services	\$4,000,000	\$4,900,000	123%		70,000 xpenditures	



GOAL #3	ACCOUNTABILIT	Υ		19 Budgeted	·	Overall Status:
Outcomes - Highlighted Achievements	Expected Metrics	Actual Metrics	Progress	Outcon	ne Totals	Progress
- Increase subject area credentialed teachers	91%	89.7%	Ō	_	_	-7 %
- Increase staff climate survey positive response rate	75%	75.3%	~	7 Planned	4 Achieved	57 %
- Increase positive family feedback on climate survey	92.5%	93%	~	ridillieu	Acmeved	
Actions - Highlighted Achievements	Budgeted Expenditures	Actual Expenditures	% Spent	Action Totals		Total % Spent
3.01 - Actively engage students in leadership opportunities	\$1,100,000	\$800,000	73%	\$45,480,239		6 3 0/
3.04 - Communicate with families via email/text message	\$200,000	\$400,000	200%		Expenditures	67%
3.09 - Recruit & retain diverse talent reflective of community	\$5,100,000	\$3,500,000	68%		80,000 openditures	



2,900 **STUDENT** surveys



PUBLIC hearings



COMMUNITY conversations



Groups include:

Families, Students, Teachers, Staff, Administrators, Board of Education, PAC. DELAC, Advisory Groups, Bargaining Units, Community Organizations



Checklist of Items Shared:

- District Profile Data
- State Education Priorities
- LCAP & LCFF Overview
- School Site Plans



SFUSD has informed, consulted, & involved school stakeholders in the process of creating the LCAP as summarized above. Communications to stakeholders includes:







Website, email, phone, word of mouth, meetings.

Fiscal Overview & Service Improvement







\$480,454,668 **Base Grant**

Other Revenue (state & local) \$385,244,928

\$44,839,053 \$976,174,939 **Total Revenue:**

Federal Revenue







2019-20 Expected Service Improvement Using:

\$65,636,290

In Total Concentration & Supplemental Grants



Expenditures for

High Needs Students:

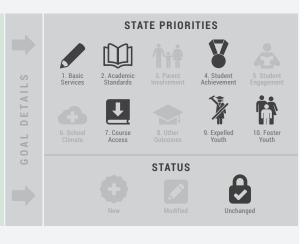


Budgeted Expenditures \$367.565.249 Total Budgeted General Fund Expenditures: \$953,687,576





Achievement



EXPECTED 2019-20 MEASURABLE OUTCOMES



INCREASE PRESCHOOLERS READY FOR KINDERGARTEN





INCREASE SBAC ELA & MATH PROFICIENCY







INCREASE HIGH SCHOOL READINESS













MAINTAIN 12TH GRADERS GRADUATING UC/CSU ELIGIBLE



DECREASE HIGH SCHOOL DROPOUT RATE





INCREASE GRADUATION RATE





LEVEL ON CELDT





Page 7

EXPECTED 2019-20 ACTIONS & EXPENDITURES

	Amount	● Target	Status
1.01 - Coherent preschool to 3rd grade instruction continuum (intensive Pre-K Tier 2 & 3	\$6,500,000	90.00	0
supports, ensure K-readiness)			
1.02 - Implement SFUSD Core Curriculum (design classroom activity, structures, scaffolding)	\$258,900,000	All Students	Unchanged
1.03 - Support site-based Core Curriculum coaching (coaching cycles)	\$1,775,672		
1.04 - Provide PK-12 core curriculum instructional materials & resources	\$9,400,000		
1.05 - Access to SBAC & formative assessment results (synthesize & learn from data)	\$3,900,000		
1.06 - Engaging instruction, credit recovery options, & 9th grade transition program ensure college	\$6,600,000		
or career readiness (CTE Pathways, AVID, AVID EXCEL, counselors, support staff, & training)			
1.07 - Expand professional development & learning systems (team based learning, new	\$1,700,000		
teacher support, coaching, Peer Assistance & Review, coordinating QTEA PD, SFTR, PLUS)			
1.08 - Improve academic achievement for focal subgroups (CCSS Math & ELA curriculum,	\$24,100,000		
intervention support staff, literacy coaches, bilingual teachers, class-size reduction staff, etc.)		EL LI FY	
1.09 - Ensure African American students receive rigorous, relevant instruction & academic	\$1,000,000	African American	
supports (elective classes, culturally responsive PLC, A.A. AVID program, AAALI)		7.1110411711110411	
1.10 - Professional Development & technical assistance for Students with Disabilities	\$65,900,000	SWD	
(Inclusive Practices, Rethink Autism, SOAR, Imagine Learning for ELs with IEPs, etc.)		O	
1.11 - Properly identify & place English Learners (effective language pathway access,	\$2,300,000	English Learners	
specialized programs & services, ELD standards Professionals Development)	^	45 ·	
1.12 - Support & monitor Foster Youth success (priority tutoring access, social/emotional	\$300,000	Foster Youth	
supports, afterschool & summer school programs, connect FY with supportive adult at site)	40.000.000	W ₁ U ²	
1.13 - (SFCOE) Ensure that all students have access to a full course of study for graduation and	\$2,029,968	5 #	
credit recovery (increase specialist and co-teaching support, maintain 15:1 student to teacher		₽ 	Modified
ratio, open additional county community school location)		LI FY	modified
1.14 - Differentiated EL support and other targeted supports were incorporated into action 1.13	N/C		A
1.15 - (SFCOE) Provide ILPs at programs serving youth in educational transition (transcript	\$838,240		Unchanged
review, skills levels, immediate needs, transition plans, enhance counselor, transition			
specialist, psychologists, & case manager ratios)			





Access & Equity



EXPECTED 2019-20 MEASURABLE OUTCOMES



INCREASE SOCIAL/EMOTIONAL LEARNING RESPONSE RATES AT ELEMENTARY SCHOOLS



↑71% 71% Self Management

166[%] 66[%] Social Awareness

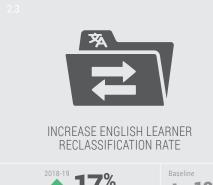
INCREASE SOCIAL/EMOTIONAL AT SECONDARY SCHOOLS



LEARNING RESPONSE RATES



161% 61% Social Awareness



13.5%



DECREASE CHRONIC **ABSENTEEISM**





DECREASE SUSPENSION RATE



2019-20 Metric Baseline

♣0.5% 0% Hispanic



MAINTAIN LOW EXPULSION RATE





MAINTAIN POSITIVE CULTURE/CLIMATE STUDENT SURVEY RESPONSES



REDUCE DISPROPORTIONATE IDENTIFICATION OF EMOTIONAL DISTURBANCE FOR AFRICAN AMERICAN STUDENTS

449%

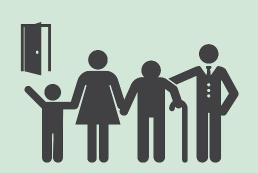
Page 9

EXPECTED 2019-20 **ACTIONS & EXPENDITURES**

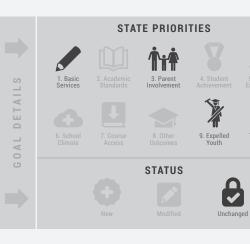
o Goal # 2	Action / Service	Amount	Target	Status
	itor student absences, suspensions, discipline, out of class time & interventions	\$3,300,000	202	
•	ncy Action Partnership, Climate/Behavior Team, district-wide Attendance Workgroup)	A	All Students	Modified
	inue behavioral RtI implementation (PBIS, RP, behavior specialist, trauma informed	\$14,400,000		Д
•	ices, crisis prevention & intervention, Safety Care)	^== 000 000		Unchanged
	et strategies to address underserved students needs (multi-tiered system of	\$57,900,000		
	emic, behavioral & community supports, nurses, psychologists, behavior specialists)	200,000		
•	students & staff build growth mindsets (learning academies, AA Postsecondary	\$600,000	African American	
	way, support Black Student Unions, financial aid advising)		V 21112	
	plemental support via RtI2 framework & Universal Design for Learning	see actions 2.2-2.4	X SWD	
	essional Development on social emotional & cultural awareness for ELs &	\$600,000	English Learners	
	comer ELs staff (support & counseling via Wellness Centers)	\$200,000		
	inue Foster Youth infrastructure support (CDE, county child welfare, FYS, truancy y, liaison training & resources, collaborate with involved agencies)	\$300,000	Foster Youth	
, ,	ove District school site facilities (manage design & construction, facility	\$36,100,000		
•	ovements & deferred maintenance responses)	30,100,000		
	re transportation access as required	\$29,400,000		
	ss to healthy food & nutrition	\$4,000,000		
	OE) Maintain staffing ratio of counselors, school psychologists, & school nurses	\$2,800,000	ea s iii	
,	OE) Identify & address needs of expelled, detained, foster, homeless, & juvenile	\$120,000		
`	ce involved youth who are not enrolled in SFUSD or SFCOE (seek stakeholder input to	120,000		
•	ify service gaps)			
	OE) Transition specialist role was incorporated into action 2.11	N/C		
•	OE) Social emotional learning professional development was incorporated into 2.11	N/C		



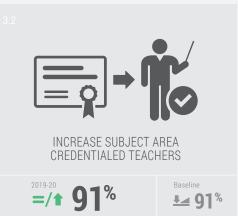




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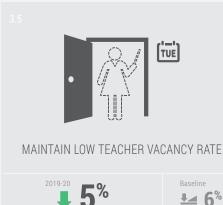




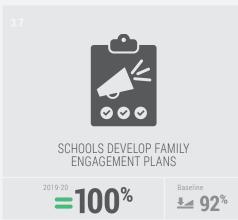














Page 11

EXPECTED 2019-20 ACTIONS & EXPENDITURES

© Goal	#3 Action / Service	Amount	Target	Status
3.01 - /	Actively engage students in leadership opportunities & maintain robust school-to-family	\$1,100,000		Ω
C	communications (translations in multiple languages & interpretation at school meetings & events)		All Students	
	District staff & families engage in effective partnerships	\$400,000		Unchanged
	Strengthen structures for shared responsibility across District departments (SSC, ELAC,	\$2,800,000		
	AAPAC, Family Friendly Walk Through, District-wide event PD, support families in enrollment process)	· ·		
	Communicate with families via email/text message & improve family contact	\$200,000		
	nformation collection in SIS			
	Additional targeted supports for focal subgroups (additional staff supports, PD,	\$600,000	€A \$ #	
	ranslation supports, software, etc.)		EL LI FY	
	Parents, educators & community partner to monitor & improve African American	\$500,000	African American	
	student support systems			
	Fulfill all IEP-related communications interpretation or translation requests	\$300,000	% SWD	
	Provide appropriate staffing & professional development to support English Learners	\$190,239	English Learners	
,	meaningful parent/guardian communication, outreach & engagement)		2. Inglion Edulitor	
	Recruit & retain diverse talent reflective of community (strategies to improve retention	\$5,100,000	2002	
	rates & recruitment)			
	Develop critical tools & systems, build a resilient infrastructure, & redefine the	\$13,200,000		
	classroom experience	^		
	Support core operations (manage & prevent District liability, provide financial operations, etc.)	\$21,000,000		
	Civic Center Secondary School WASC application was completed in 2017-18	N/C		
,	(SFCOE) Maintain expert staff to support students & families through placement	\$100,000		
	changes (county staff support school reentry, placement, & records navigation and inter-			
	agency coordination)			
3.14 - 0	County school SFUSD Student Information Systems integration was completed in 2017-18	N/C		



Abbreviations:

AA (African American)

AAALI (African American Achievement & Leadership)

AAPAC (African American Parent Advisory Council)

AP (Advanced Placement)

AVID (Advancement Via Individual Determination)

CCSS (Common Core State Standards)

CDE (California Department of Education)

CELDT (California English Language Development Test)

CTE (Career Technical Education)

DELAC (District English Learner Advisory Committee)

EAP (Early Assessment Program)

EL (English Learner)a

ELA (English-Language Arts)

ELAC (English Learner Advisory Committee)

ELD (English Language Development)

FY (Foster Youth)

FYS (Foster Youth Services)

IEP (Individualized Education Program)

K (Kindergarten)

LCAP (Local Control Accountability Plan)

LCFF (Local Control Funding Formula)

LI (Low Income)

MTSS (Multi-Tiered System of Supports)

PAC (Parent Advisory Council)

PD (Professional Development)

PDSA (Plan-Do-Study-Act)

PBIS (Positive Behavioral Intervention and Supports)

PK (Pre Kindergarten)

PLC (Professional Learning Communities)

PLUS (Pathway to Leadership in Urban Schools)

QTEA (Quality Teacher & Education Act)

Rtl (Response to Intervention)

RP (Restorative Practices)

SBAC (Smarter Balanced Assessment Consortium)

SFTR (San Francisco Teacher Residency)

SFUSD (San Francisco Unified School District)

SIS (Student Information System)

SOAR (Student Outreach Academy Recovery)

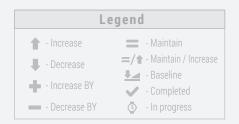
SSC (School Site Council)

SPED (Special Education)

SWD (Students with Disabilities)

UC/CSU (University of California/California State University)

WASC (Western Association of Schools & Colleges)







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