2019-2020

Local Control Accountability Plan and Annual Update (LCAP) Template

Addendum: General instructions & regulatory requirements.

Appendix A: Priorities 5 and 6 Rate Calculations

Appendix B: Guiding Questions: Use as prompts (not limits)

<u>LCFF Evaluation Rubrics</u>: Essential data to support completion of this LCAP. Please analyze the LEA's full data set; specific links to the rubrics are also provided within the template.

| LEA Name | Contact Name and Title | Email and Phone |
|-------------------------------------|--------------------------------|---|
| Bear Valley Unified School District | Dr. Mary Suzuki Superintendent | Mary_suzuki@bearvalleyusd.org (909) 866-4630 |

2017-20 Plan Summary

The Story

Describe the students and community and how the LEA serves them.

Bear Valley Unified School District is in the San Bernardino Mountains, 70 miles from Los Angeles, 6,700 feet above sea level. There are approximately 19,000 full time residents in the valley and our median income is \$33,000. 71% of our students qualify for Free and Reduced lunches, 73% of our students are socioeconomically disadvantaged/EL/Foster Youth, and 14% of our students are English Language Learners. Our district serves students, TK – 12, in a variety of settings with four elementary schools, one middle school, one comprehensive high school, and one continuation high school. In addition to the traditional brick and mortar setting, we offer Independent Study options including blended learning at the elementary and middle school, where students meet with a credentialed teacher once a week for the core subject instruction with the opportunity to participate in specific class instruction, special events, field trips, and sports at their respective site. At the high school level, students have a hybrid option where students can take some classes on campus and some in an independent setting with a credentialed teacher. Additionally, our Bear Valley Virtual Academy allows students to do all their work online with a credentialed teacher, overseen by a Bear Valley teacher who meets with students once a week. Virtual Academy students are also encouraged to participate in special events at their respective grade levels. Our commitment is to meet the needs of ALL our students and have them graduate college and career ready with multiple options for post-secondary education, whether at a 4-year University, a 2-year community college, a vocational school, or a particular career path.

LCAP Highlights

Identify and briefly summarize the key features of this year's LCAP.

| In keeping with the Bear Valley Unified School District's commitment to our students' success, we continue to use our funding to support ALL students. This year on the LCAP, we will be: |
|---|
| *Continuing to foster a college going culture |
| -Implementing a second section of the Advancement Via Individual Determination (AVID) |
| program to Big Bear High; now in 9 th and 10 th grade. (Action Item 1.17, pg 73) |
| *Expanding Computer Technical Education (CTE) offerings |
| -Adding an additional section of Threat Intelligence Pathway: Cyber Security 2 (Action |
| item 3.4, pg 113) |
| *Expanding CTE in the Transportation sector |
| -Adding an additional Auto Service/Fundamentals section (4 sections total) (Action item 3.4, |
| pg 113) |
| *Continuing to focus on student wellness and interventions |
| -Restorative Justice training and program implementation (Action Item 2.8, pg 102) |
| -Social Emotional Learning (SEL) supplemental curriculum TK – 9 (Action Item 2.10, pg 104) |
| -Master Schedule change at Big Bear Middle School to include a daily 25-minute advisory |
| period to foster teacher/student relationships |
| *Hiring a School Resource Officer (SRO) as a community funded partnership (Action Item 2.9, pg |
| 103) |
| *Increasing support of students with disabilities with supplemental curriculum and professional |
| development for teachers and para-professionals (Action Item 1.29, pg 87; Action Item 1.30, |
| pg 89) |

Review of Performance

Based on a review of performance on the state indicators and local performance indicators included in the LCFF Evaluation Rubrics, progress toward LCAP goals, local self-assessment tools, stakeholder input, or other information, what progress is the LEA most proud of and how does the LEA plan to maintain or build upon that success? This may include identifying any specific examples of how past increases or improvements in services for low-income students, English learners, and foster youth have led to improved performance for these students.

Greatest Progress

In reviewing multiple academic indicators, local assessments tools in academics, school culture surveys, and stakeholder input, we have made some great progress in the following areas:

*A district wide reduction of suspension rates, specifically in the student groups of Foster Youth (declined 13%) and Students with Disabilities (declined .8%). Four out of seven schools are now in Green on the California Dashboard.

*An increase in ELA and math CAASPP scores in grade 11. In ELA, scores increased by 11 percentage points (22% increase), and in math by 11 percentage points (52% increase). We continue to provide professional development and vertical articulation opportunities as we align newly adopted ELA and math curricula to state standards, set pacing guides, and develop local assessments.

*Overall district wide steady increase in ELA (from 35% to 44% percent) and in math (23% to 29% percent) over the past four years (2015-2018).

*Increase of CTE offerings to include four sections of Automotive and Cyber Security I and II.

*Continued provision of updated devices for the one to one ratio in all core classes.

Referring to the LCFF Evaluation Rubrics, identify any state indicator or local performance indicator for which overall performance was in the "Red" or "Orange" performance category or where the LEA received a "Not Met" or "Not Met for Two or More Years" rating. Additionally, identify any areas that the LEA has determined need significant improvement based on review of local performance indicators or other local indicators. What steps is the LEA planning to take to address these areas with the greatest need for improvement?

Greatest Needs

*LEA CAASPP math scores in Orange

1 Elementary School in orange (BBE); 1 Middle School in orange (BBMS); 1 High School in orange (BBHS)

We are addressing these issues with:

-Continued professional development and curriculum alignment to California math standards

(Action Item 1.6, pg 53)

-Continued support for math interventions during the day and afterschool; purchasing of

supplement materials and online program to support academic achievement in math (Action

Item 1.16, pg 70)

-Continued TK-5th grade meetings three times a year to adjust pacing, revise common assessments, and increase knowledge of evidence-based practices to inform classroom instruction and strategies (Action Item 1.8, pg 59)

-Continued 6-12th math department meetings and trainings to align instruction with content

standards and analyze student assessment data (Action Item 1.8, pg 59)

*LEA CAASPP ELA scores in Orange

1 Elementary School in orange (BBE); 1 Middle School in orange (BBMS); 1 High School in orange (BBHS)

We are addressing these issues with:

-Continued alignment of ELA curriculum during department and grade level meetings (Action Item 1.8, pg 59)

-Continued professional development in Thinking Maps, Universal Design for Learning (UDL), and Advancement Via Individual Determination (AVID) (Action Item 1.6, pg 53)

*LEA Suspension in Orange

1 Elementary School in red (BLES); 1 Elementary School in orange (FV); 1 Continuation High School in orange (CT)

We are addressing these issues with:

-Monitoring quarterly data on suspension rates and root causes (Action Item 1.18. pg 74)

-A focus on Social Emotional Learning (SEL) with supplemental curriculum that teaches students to collaborate and problem solve to foster positive relationships with their peers and

adults

(Action Item 2.10, pg 104)

-Continued professional development with counselors, teachers, and administration on alternative means of correction (Action Item 2.8, pg 102)

-Continued professional development for para-professionals in strategies to support students in their educational environment (Action Item 1.30, pg 89)

*College and Career Readiness Indicator is at 28% Prepared (However this is incorrect data as it shows A-G rate as 0%, which is not correct. This will be remedied by 2019 data.)

We are addressing these issues with:

-Continued implementation of Career Cruising in which students develop a portfolio of career and college choices, explore college and career options online, and set up their own individual four-year educational plan, to be modified annually

-Expanded implementation of Achievement Via Individual Determination (AVID) to include two sections (9th grade and 10th grade) (Action Item 1.17; pg 73)

-Expanding CTE offering to include four sections of Auto Fundamentals/Maintenance and Cyber Security I and II (Action Item 3.4, pg 113)

-Continued promotion of a College going culture via college tours and guest speakers (Action

Item 3.6, pg 115)

Referring to the LCFF Evaluation Rubrics, identify any state indicator for which performance for any student group was two or more performance levels below the "all student" performance. What steps is the LEA planning to take to address these performance gaps?

Performance Gaps

Students with Disabilities (ELA, Suspension)

All students ELA: 19.4 below level 3 (yellow); Students with Disabilities: 109.8 below level 3 (red) All students suspension: 4.4% (green); Students with Disabilities: 11.1% (orange)

We are addressing these issues with:

-Continued training for Special Education and General Education teachers in classroom strategies to specifically address the needs of these students (Action Item 1.21, pg 78)

- Reorganization of Special Education class structures to ensure students are placed in the appropriate setting to provide the least restrictive environment

- Continued focus on alternative means of correction and Restorative Justice practices (Action Item 2.8, pg 102)

-Training for para-professionals in strategies to support students in their educational environment for all students (Action Item 1.30, pg 89)

Homeless (Chronic Absenteeism)

All student Chronic Absenteeism rate: 13.9% (yellow); Homeless: 25% (red)

We are addressing these issues with:

-the use of a comprehensive program (A2A) to better monitor absenteeism (Action Item 1.18, pg 74)

-a position dedicated to student services support with a focus on our homeless population (Action Item 2.7, pg 100)

English Learners (Suspension)

All student suspension rate: 4.4% (green: decrease of .4%); English Learners: 3.4% (orange: an increase of .3%)

We are addressing these issues with:

-Monitoring monthly data on suspension rates and root causes (Action Item 1.18. pg 74) -A focus on Social Emotional Learning with supplemental curriculum that teaches students to collaborate and problem solve to foster positive relationships with their peers and adults (Action Item 2.10, pg 104)

-Continued professional development with counselors, teachers, and administration on

alternative means of correction (Action Item 2.8, pg 102)

-Continued professional development for para-professionals (English Learner Aides) in

strategies to support students in their educational environment (Action Item 1.30, pg 89)

If not previously addressed, identify the two to three most significant ways that the LEA will increase or improve services for low-income students, English learners, and foster youth.

Performance Gaps

Some of the most significant ways Low Income, English Learners, and Foster Youth will be addressed are:

- Continued monitoring of Absenteeism with the Achievement Initiative system, a comprehensive accountability program for attendance with unduplicated count students (Action Item 1.18, pg 74)
- Continued provision of multiple intervention opportunities (Action Item 1.16, pg 70)
- Hiring of a School Resource Officer (SRO) to promote positive relationships with students and their sense of safety on campus (Action Item 2.9, pg 103)

Comprehensive Support and Improvement

An LEA with a school or schools identified for comprehensive support and improvement (CSI) under the Every Student Succeeds Act must respond to the following prompts.

Schools Identified

Identify the schools within the LEA that have been identified for CSI.

n/a

Support for Identified Schools

Describe how the LEA supported the identified schools in developing CSI plans that included a school-level needs assessment, evidence-based interventions, and the identification of any resource inequities to be addressed through the implementation of the CSI plan.

n/a

Monitoring and Evaluating Effectiveness

Describe how the LEA will monitor and evaluate the implementation and effectiveness of the CSI plan to support student and school improvement.

n/a

Annual Update

LCAP Year Reviewed: 2018-2019

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

Goal 1

Increase percent of students who are on track to graduate college and career ready

State and/or Local Priorities addressed by this goal:

| State Priorities: | 1, 4, 7, 8 |
|-------------------|---|
| Local Priorities: | District Strategic Academic Excellence 1.1 Academic Performance 1.2 Align Curriculum 2.1 Expand Curricular Program Site School Accountability Report Cards |

Annual Measurable Outcomes

| Expected | Actual |
|---|---|
| 1a. A-G completion rate State Metric: Share of pupils that are college and career ready | 2018-2019: 36% (preliminary local data) State date not yet available |

| Expected | Actual |
|--|---|
| Local Metric: % completing UC/CSU required classes Baseline: 2016: 26.6% 2017: 37% Expected 2018-19: 47% | |
| | |
| 1b. CTE pathway completion rate State Metric: Share of pupils that are college and career ready Local Metric: % of students taking CTE course who completed a sequence of courses Baseline: 2016: 37.5% of the 168 students who took CTE classes completed a sequence (per local CALPADS) 2017: 26.1% Expected 2018-19: 20% | 2017-2018: 9% 2018-2019: 8% (preliminary local data) |
| 1c. % of seniors seeking post secondary education within the first year of graduation Local Metric: Student Tracker 2015: 51% 2016: 45% 2017: 52% 2017-2018: 57% | 2017 - 2018: 52% |
| 1d. % of students EAP ELA college ready State Metric: Share of pupils determined prepared for college by EAP Expected 2018-19: 60% | 2018-2019: 59% |
| 1e. % of students EAP math college ready State Metric: Share of pupils determined prepared for college by EAP Expected 2018-19: 45% | 2018-2019: 34% |

| Expected | Actual |
|---|--|
| 1f. % of students with an AP Exam score of 3 or higherState Metric: Share of students that pass Advanced Placement exams with a 3 or higherExpected 2018-19: 75% | 2018-2019: Data not yet available |
| 1g. % of students who feel well prepared for college and/or career after graduation Local Metric: Alumni Survey Expected 2018-19: 75% | 2018-2019: 59% |
| 1h. % of students required to take remedial college classes in math or EnglishLocal Metric: Alumni SurveyExpected 2018-19: 26% | 2018-2019: 29% |
| 2a. % of teachers implementing academic content and performance standards Expected 2018-19: Implementation of State Academic Standards Survey BVUSD provided Professional Learning for learning standards and content: ELA: 4.2 ELD: 4.2 Math: 4.4 NGSS: 3.5 Social Science: 3.7 BVUSD provided materials for teaching the standards and content: ELA: 4.5 ELD: 4.5 Math: 4.5 NGSS: 4.0 Social Science: 4.0 | <u>BVUSD provided Professional Learning for learning standards and content:</u> ELA: 4.3 ELD: 4.1 Math: 4.0 NGSS: 2.8 Social Science: 4.0 <u>BVUSD provided materials for teaching the standards and content:</u> ELA: 4.2 ELD: 4.4 Math: 4.2 NGSS: 3.3 Social Science: 3.6 |
| 2b. % of students who will meet or exceed standards on CAASPP ELA (3rd – 8th) State Metric: CAASPP ELA | 2018-2019 (in percentages) 3 rd : 57% |

| Expected | Actual |
|---|---|
| Expected 2018-19: In percentages 3rd: 65 4th: 58 5th: 55 6th: 55 7th: 55 8th: 55 | 4 th : 50% 5 th : 43% 6 th : 42% 7 th : 38% 8 th : 41% |
| 2c. % of students who will meet or exceed standards on CAASPP math (3rd – 8th) State Metric: CAASPP math Expected 2018-19: In percentages 3rd: 60 4th: 55 5th: 55 6th: 55 7th: 65 8th: 60 | 2018-2019 (in percentages) 3 rd : 48% 4 th : 39% 5 th : 25% 6 th : 29% 7 th : 19% 8 th : 25% |
| 2d. % of students who meet and exceed standards on local benchmarks Local Metric: District Wide Benchmark scores Expected 2018-19: ELA: 65% meets/exceeds Math: 60% meets/exceeds High School "above standard" Q3 Local Assessment Math I: 80% Math II:80% Math III: 80% | 2018-2019: Quarter 3 local assessments 3-6 th - ELA: 84% meets/exceeds 7-8 th - ELA: 75 % meets/exceeds 9-12 th - ELA: 79% meets/exceeds 3-6 th Math: 47% meets/exceeds 7-8 th Math: 20% meets/exceeds High School "above standard" Q3 Local Assessment Math II: 57% Math III: 82% Math III: 69% |
| 3a. % of students attaining English Proficient Level (AMAO2 <5 yrs) | n/a |

| Expected | Actual | |
|---|---|--|
| State Metric: Share of English Learners that become English Proficient Expected: n/a | | |
| 3b. % of students attaining English Proficient Level (AMAO2 >5 yrs) State Metric: Share of English Learners that become English Proficient Expected: n/a | n/a | |
| 3c. % of students making progress toward English Proficiency (AMAO1) State Metric: Share of English Learners that become English Proficient Expected: n/a | n/a | |
| 3d. % of English Learner students being reclassified State Metric: English Learner Reclassification Rate Expected 2018-19: 15% | 2018-2019: 17% (local preliminary data) | |

Actions / Services

Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.

Action 1.1

| Planned | Actual | Budgeted | Estimated Actual |
|---|------------------|--------------|------------------|
| Actions/Services | Actions/Services | Expenditures | Expenditures |
| Removed this Action and Service from the LCAP for 2018-19 | | n/a | n/a |

| Planned | Actual | Budgeted | Estimated Actual |
|--|---|--|---|
| Actions/Services | Actions/Services | Expenditures | Expenditures |
| Ensure TK – 3 small class sizes of 24:1 to promote student achievement and standards mastery; allow more one to one interaction and small group instruction and interventions | For this year, the average size of our TK – 3 classes remained below an average of 24:1 to allow for more one to one interactions and intervention. | \$197,316 LCFF SCG RS 0006 Teacher Salaries Benefits | Salaries \$149,922 Benefits <u>\$56,708</u> Total \$206,630 |

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| Planned Actions/Services | Actual Actions/Services | Budgeted Expenditures | Estimated Actual Expenditures |
|--|---|--|---|
| | | | |
| Action 1.3 | | | |
| Planned Actions/Services | Actual Actions/Services | Budgeted Expenditures | Estimated Actual Expenditures |
| Additional teachers to maintain lower class sizes (3 teachers 4 th – 12 th) | Due the additional teachers, our average class sizes for: $4^{th} - 6^{th}$: 30 to 32 $7^{th} - 8^{th}$: 29 to 31 $9^{th} - 12^{th}$: 26 to 31 | \$338,580 LCFF SCG RS 0006 Teacher Salaries Benefits | Salaries \$263,401 Benefits <u>\$95,077</u> Total \$358,478 |

| Planned | Actual | Budgeted | Estimated Actual |
|---|---|---|--|
| Actions/Services | Actions/Services | Expenditures | Expenditures |
| The CT Secretary works directly with students to apply for free and reduced meals, complete scholarship applications, and assist with arranging transportation for homeless students via local mountain transit. Due to the enrollment of 40 at risk students with three Teachers, it is not necessary to provide instructional Aides, however the aides provide additional support to students with one on one interactions and interventions to facilitate the bridging of the academic achievement gap of the school which is 95% unduplicated students. At CT, in addition to core education, enrichment/intervention classes are provided to students to assist them in their college and career goals. | For this year, we provided a full time secretary at CT to allow her to interact with students on a personal and daily basis. Although the school ranged from 35 – 41 throughout the year, with the support of the secretary and classroom aides, the culture and relationships continued to show growth. As a result, 17 students will be graduating this spring. | \$110,914 LCFF SCG RS 0006 Teacher Salaries Classified Salaries Benefits | Certificated Salaries \$144,231 Classified \$23,819 Benefits <u>\$53,848</u> Total: \$221,898 |

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Action 1.5

| Planned | Actual | Budgeted | Estimated Actual |
|---|--|---|--|
| Actions/Services | Actions/Services | Expenditures | Expenditures |
| Offer allow new teachers to clear their credentials. This cost is typically paid for by the individual but our district offers this program as an incentive to attract and retain new innovative teachers to better reduce the achievement gap. | We were able to offer this two year program to four new teachers. One teacher successfully finished the two year program and will clear her credential, and the other three will continue into next year, finishing in 2019-2020. | \$12,103 SCG RS 0006 Teacher Salaries Benefits Services/Operating Expenditures | Riverside COE \$8,800 Salaries \$6,000 Benefits <u>\$480</u> Total: \$15,280 |

Action 1.6

| Planned | Actual | Budgeted | Estimated Actual |
|---|--|---|------------------|
| Actions/Services | Actions/Services | Expenditures | Expenditures |
| Professional Learning Opportunities • San Bernardino County trainings in Math and ELA to increase learning for struggling students | Professional Learning Opportunities with SBC were: ELA Curriculum Mapping and Strategic planning (7/8) Math support to align standards with curriculum and assessments (7/8) Comprehension strategies; Guided and Close Reading (K-6) | \$1000 SCG RS 0006 Services/Operating Expenditures | Services \$0 |

Action 1.7a

| Planned | Actual | Budgeted | Estimated Actual |
|---|--|---|---|
| Actions/Services | Actions/Services | Expenditures | Expenditures |
| Curricula Subscriptions iReady Licenses (\$30,000 - LCFF SCG) (Grades 2-5; 7th -8th SPED) ALEKS Licenses (\$6,000 - LCFF SCG) (60 for 9- 12) | iReady licenses were used to support reading and math in 3rd – 6th as a supplemental online curriculum ALEKS licenses were used to support math credit recovery classes and provide the opportunity for | \$36,000 LCFF SCG RS 0006 Services/Operating Expenditures | iReady licenses \$31,610 ALEKS <u>\$4,781</u> Total: \$36,391 |

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| Planned Actions/Services | Actual Actions/Services | Budgeted Expenditures | Estimated Actual Expenditures |
|-----------------------------|--|--------------------------|----------------------------------|
| | individualized progress $(9^{th} - 12^{th})$ | | |
| Action 1 7h | | | |

Action 1.7b

| Planned | Actual | Budgeted | Estimated Actual |
|---|---|--|---|
| Actions/Services | Actions/Services | Expenditures | Expenditures |
| Curricula Subscriptions Reading Counts/Accelerated Reader (\$13,534 – LCFF B) (Grades 1-6) EADMS Measure Progress (\$30,000– LCFF B) (Grades TK – 12) ESGI subscription (\$1,639 – LCFF B) (Grades TK – 1) | Reading Counts/Accelerated reader supported reading comprehension and fluency with an online program EADMS (now IO Education) houses ELA and math benchmark tests as well as CAASPP student data and is used to track student progress | \$44,993 LCFF B Services/Operating Expenditures | Renaissance/ Reading Counts \$6,720 EADMS \$28,995 ESGI <u>\$1,750</u> Total: \$37,465 |

Action 1.8

| Planned | Actual | Budgeted | Estimated Actual |
|---|--|--|---|
| Actions/Services | Actions/Services | Expenditures | Expenditures |
| Release time for curriculum planning 3x a year for each grade level/content area | Grade level groups met $3x$ this year with Executive Director of TK – 6 th grade curriculum; Instructional strategies and best practices were presented; standards aligned to curriculum and assessments; pacing guides were developed | \$23,000 RS 4035 Title II Teacher Salaries Benefits | Salaries \$18,281 Benefits <u>\$4,753</u> Total: \$23,034 |

| Planned | Actual | Budgeted | Estimated Actual |
|---|---|------------------------------|--------------------|
| Actions/Services | Actions/Services | Expenditures | Expenditures |
| Maintain Elementary Curriculum Facilitator | Curriculum facilitator supported Executive Director of TK – 6 curricula with assessment | \$15,000 RS 4035 Title II | Salary \$10,447 |

| | | | 2 01 |
|--|--|--|--|
| Planned Actions/Services | Actual Actions/Services | Budgeted Expenditures | Estimated Actual Expenditures |
| | tracking and teacher support during grade-level meetings | Teacher Salaries Benefits | Benefits <u>\$836</u> Total: \$11,283 |
| Action 1.10 | | | |
| Planned Actions/Services | Actual Actions/Services | Budgeted Expenditures | Estimated Actual Expenditures |
| Purchase Student Tracker to track High School graduates' post-secondary educational experiences | Student Tracker was used to track graduates' post-secondary enrollment in 4 year and 2 year colleges. | \$425 LCFF Base Services/Operating Expenditures | \$424 |
| Action 1.11 | | | |
| Planned Actions/Services | Actual Actions/Services | Budgeted Expenditures | Estimated Actual Expenditures |
| Maintain .4 FTE District Wide English Learner Coordinator to monitor district English Learners and provide professional learning opportunities | District Wide English Learner Coordinator monitored English Learner progress, grades, and assessments; professional development was presented pertaining to ELPAC testing and changing Title III requirements and laws; ELAC and DELAC meetings were led and supported | \$47,316 LCFF SCG Teacher Salaries Benefits | Salary \$35,622 Benefits <u>\$11,739</u> Total: \$47,361 |
| Action 1.12 | | | |
| Planned Actions/Services | Actual Actions/Services | Budgeted Expenditures | Estimated Actua Expenditures |
| Site Coordinator will monitor | EL Site coordinators were at | | Salaries |

| Site Coordinator will monitor progress of EL students/provide site professional learning opportunities in ELD strategies • 5 EL site coordinator stipends @ \$1,800 each | EL Site coordinators were at each site to monitor English Learners and their academic progress and offer support to teachers when working with these students | \$9,171 LCFF SCG Teacher Salaries Benefits | Salaries \$9,000 Benefits <u>\$186</u> Total: \$9,186 |
|---|--|---|---|
|---|--|---|---|

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Action 1.13

| Planned | Actual | Budgeted | Estimated Actual |
|---|---|--|---|
| Actions/Services | Actions/Services | Expenditures | Expenditures |
| All students will have access to rigorous course of study Counselors and Psychologists will ensure all students have equal access; Provide support and service in counseling for social and emotional well-being; place students in intervention if needed | Counselors and Psychologists ensured that all students had equal access to services and academic curriculum; they provided support and guidance in the areas of social and emotional well-being and placed them in interventions if needed | \$481,485 LCFF SCG RS 0006 Teacher Salaries Benefits | Salaries \$366,993 Benefits <u>\$127,205</u> Total: 494,198 |

Action 1.14

| Planned | Actual | Budgeted | Estimated Actual |
|--|--|--|------------------|
| Actions/Services | Actions/Services | Expenditures | Expenditures |
| Quarterly ELAC and DELAC meetings will be held Instructional materials | ELAC and DELAC meetings were held quarterly to keep English Learner families informed and to offer support when needed; no supplies were needed | \$200 Resource 4203 Title III Books and Supplies | |

Action 1.15

| Planned | Actual | Budgeted | Estimated Actual |
|---|--|--|------------------|
| Actions/Services | Actions/Services | Expenditures | Expenditures |
| Family Based English Tutoring (FBET) Two 12 week sessions offered each semester Instructional materials Compensation | This program was not offered this year due to a change in the position that previously ran this program. It will be embedded in the responsibilities of the District Wide English Learner Coordinator (Actions/Services 1.11 for 2019-2020) | \$5000 LCFF SCG RS 0006 Books and Supplies | \$0 |

| Planned | Actual | Budgeted | Estimated Actual |
|---|--|--|---|
| Actions/Services | Actions/Services | Expenditures | Expenditures |
| Provide extra support and monitoring of students through intervention opportunities a. Maintain 2 FTEs @ 7.0 hours intervention specialist: \$220,382 | Extra support was provided this year via: a. Intervention specialists who worked with upper elementary students in math and ELA | \$928,325 SCG/30,526 Title I LCFF SCG/LCFF Base | a. Salaries \$164,929 Benefits <u>\$55,662</u> |

| Planned Actions/Services | Actual Actions/Services | Budgeted Expenditures | Estimated Actual Expenditures |
|--|---|--------------------------|---|
| SCG RS 0006 Obj 1110 & 3xxx (North Shore Elem, Baldwin Lane Elem) b. 1 FTE Certificated Intervention Specialist: \$120,693 SCG/Title I (Big Bear Middle School) | b. The BBMS intervention specialist who provided support for 7th – 8th grade students with a flexible pull out/push in model using an online math program | | Total: \$220,591 b. Salary (SCG) \$45,467 Benefits \$16,254 Salary (Title I) |
| c. Purchase intervention materials (Fallsvale) \$1,000 SCG RS 0006 Obj 4310 | c. Intervention materials purchased to support student achievement | | \$45,467 Benefits <u>\$16,254</u> Total: \$123,443 |
| d. 1 bus for after-school transportation (North Shore Elem, Baldwin Lane Elem, Big Bear Elem. Big Bear Middle) (combined with enrichment bus) e. After school intervention opportunities at Big Bear High School: \$12,100 SCG 2 days a week/2 teacher/2hours f. Three Elementary Title I Intervention Specialists: \$338,678 SCG/Title I g. Title I Aides: \$113,369 SCG h. Summer School for high school – removed until 2019-2020 i. Summer School for math support in middle school - removed until 2019-2020 j. The Principal at Chautauqua Continuation High School provides additional academic and behavioral support as well as instructional interventions. Due to | d. Afternoon school bus pickup that allowed TK – 8th grade students without transportation to participate in after school intervention classes e. Teachers worked with students in the areas of math and ELA at BBHS f. Title I Intervention specialists worked specifically and offered support for academically challenged students in math and ELA per teacher referral g. Title I aides worked closely with the classroom teacher and students to offer extra support with struggling students h. We provided summer school for summer of 2019 due to student need for credit recovery. i. Summer school was not effort dis 2040 extrants | | c. $$1,000$ d/e. Classified Salaries \$4,205 Benefits \$1,495 Total: $$5700$ Certificated Sa,laries \$9109 Benefits \$2,277 Total: $$11,386$ f. Salaries (SCG) \$78,715 Benefits \$27,675 Salaries (Title I) \$183,668 Benefits \$64,532 Total: $354,590$ g. Classified Salaries |
| instructional interventions. Due to the 95% unduplicated count student population, additional support is needed to ensure | offered in 2019 summer due to lack of need | | \$76,112 Benefits <u>\$40,582</u> |

| Planned | Actual | Budgeted | Estimated Actual |
|--|--|--------------|--|
| Actions/Services | Actions/Services | Expenditures | Expenditures |
| student academic and emotional success. | j. The principal at Chautauqua HS provided immediate support for teachers as they worked with students to ensure success in both academics and social- emotional learning | | Total: 116,694 h. June, 2019 \$17,531 July, 2019 <u>\$14,878</u> Total: \$32,410 i. \$0 j. Admin Salary (80% SCG) \$95,942 Benefits <u>\$30,117</u> Total: \$126,059 |

Action 1.17

| Planned | Actual | Budgeted | Estimated Actual |
|---|---|--|--|
| Actions/Services | Actions/Services | Expenditures | Expenditures |
| Achievement Via Individual Determination (AVID) program added to BBHS | AVID was implemented at BBHS in one 9 th grade class. This program provided daily support for students to prepare them to go to a 4-year college upon graduation. Twenty-two students were enrolled. As this was the first AVID class offered, graduation rates and post- secondary enrollment data will be available in 2022. | \$15,000 College Readiness Grant Services/Operating Expenditures | Instructional Materials \$9,041 Services <u>\$7,487</u> Total: \$16,528 |

| Planned | Actual | Budgeted | Estimated Actual |
|--|---|---------------------------------|----------------------|
| Actions/Services | Actions/Services | Expenditures | Expenditures |
| Achievement Initiative (Chronic Absenteeism Monitoring program) | A2A Achievement Initiative was implemented at the beginning of the school year; it provided up to date absence data, generated | \$43,700 LCFF SCG RS 0006 | Services \$36,900 |

[Type here]

| Planned | Actual | Budgeted | Estimated Actual |
|------------------|--|------------------------------------|------------------|
| Actions/Services | Actions/Services | Expenditures | Expenditures |
| | letters home if needed, and provided a way of tracking chronic absenteeism | Services/Operating Expenditures | |

Action 1.19

| Planned | Actual | Budgeted | Estimated Actual |
|---|--|--|---|
| Actions/Services | Actions/Services | Expenditures | Expenditures |
| Purchase instructional materials and supplies beyond core curriculum to support academic achievement | Multiple supplemental materials were purchased at each site to promote student achievement in math and ELA, both online programs (such as additional iReady licenses, Scholastic News, Reflex math, Reading A- Z), as well as supplemental materials (math manipulatives, EL supplemental reading books, additional reading books for site libraries) | \$98,591 Title I Books and Supplies | Instructional Materials \$163,009 (Additional prior year carryover was spent by sites) |

Action 1.20

| Planned | Actual | Budgeted | Estimated Actual |
|---|---|---|---|
| Actions/Services | Actions/Services | Expenditures | Expenditures |
| Teacher extra assignments/additional pupil | Teacher participated in a variety of trainings pertaining to the academic support for struggling students in both math and English Language Arts (Including but not limited to Reading comprehension strategies, Close Reading, Guided Reading, Math standards and pacing alignment, Universal Design for Learning) | \$5000 Title I Teacher Salaries Benefits | Salaries \$976 Benefits <u>\$244</u> Total: \$1,220 |

| Planned | Actual | Budgeted | Estimated Actual |
|--|---|----------------------|-------------------------------------|
| Actions/Services | Actions/Services | Expenditures | Expenditures |
| Professional development/travel and conferences to support | Professional Development pertaining to intervention | \$120,000 Title I | Services \$22,902 Substitutes |

| Planned | Actual | Budgeted | Estimated Actual |
|--|--|------------------------------------|---|
| Actions/Services | Actions/Services | Expenditures | Expenditures |
| teachers in intervention strategies and classroom practices | strategies attended this year include, but not limited to: Guided Reading (K-2) Comprehension strategies (4-6) Close Reading (4-6) Universal Design for Learning (TK – 12): differentiated instructional strategies per student needs Systematic Instruction in Phonological Awareness, Phonics, and Sight Words (SIPPS) trainings (TK – 3) | Services/Operating Expenditures | \$13,000 Benefits <u>\$1,040</u> Total: \$36,942 |

Action 1.22

| Planned | Actual | Budgeted | Estimated Actual |
|---|--|--|----------------------|
| Actions/Services | Actions/Services | Expenditures | Expenditures |
| Professional development for all teachers to improve teacher quality and support effective instruction | Professional Development Thinking Maps (visual cognitive strategies for students to organize their thinking) Achievement Via Individual Determination (AVID): organizational strategies and instructional practices to support student learning (7-12) | \$30,000 Title II Services/Operating Expenditures | Services \$20,003 |

| Planned | Actual | Budgeted | Estimated Actual |
|--|--|--|--|
| Actions/Services | Actions/Services | Expenditures | Expenditures |
| Supplemental instructional supplies and materials to specifically support English Learners Professional development/travel and conferences to teachers to | Professional Development to support effective strategies was provided by EL District and Site Coordinators to sites; supplemental reading/library materials in Spanish were purchased; ELD components of | \$31,304 Title III Books and Supplies | Instructional Materials \$27,021 Services <u>\$3,304</u> |

[Type here]

| Planned Actions/Services | Actual Actions/Services | Budgeted Expenditures | Estimated Actual Expenditures |
|---|---|--|----------------------------------|
| support effective instruction for English Learners | adopted curriculum were purchased | Services/Operating Expenditures | Total: \$30,325 |
| Action 1.24 | | | |
| Planned Actions/Services | Actual Actions/Services | Budgeted Expenditures | Estimated Actual Expenditures |
| Ellevations: a monitoring system for English Learners and Long- Term English Learners in attendance and academic performance and progress | Ellevations provided support for English Learner Coordinators at site and district levels to monitor grades, attendance, and academic performance and progress of English Learners | \$3000 Title III Title III – English Learners Services/Operating Expenditures | Services \$4,800 |

Action 1.25

| Planned | Actual | Budgeted | Estimated Actual |
|---|---|---|------------------|
| Actions/Services | Actions/Services | Expenditures | Expenditures |
| Bi-lingual aides to provide additional support to English Learners in the classroom | Bi-lingual aides were maintained to provide small group and individual support for English Learners in the classroom | \$105,448 SCG Classified Salaries Benefits | |

| Planned | Actual | Budgeted | Estimated Actual |
|--|---|--|--|
| Actions/Services | Actions/Services | Expenditures | Expenditures |
| Instructional Aide for High School Science department | Employee resigned part way through the year and due to declining enrollment and lack of work, this position was not refilled for the remainder of the 2018- 2019 school year | \$29,500 SCG Classified Salaries Benefits | Salary \$9,744 Benefits <u>\$6,154</u> Total: \$15,898 |

[Type here]

Action 1.27

| Planned | Actual | Budgeted | Estimated Actual |
|---|--|--|--|
| Actions/Services | Actions/Services | Expenditures | Expenditures |
| Dedicated Independent Study Teachers | Independent Study teachers provided an individual instructional program to best meet the needs of certain students who cannot attend the comprehensive high school program; approximately 82 students were enrolled in the IS program through-out 2018-2019; Due to increasing numbers, a .2 FTE was added to accommodate students. | \$190,922 SCG Certificated Salaries Benefits | Salaries \$162,306 Benefits <u>\$58,305</u> Total: \$220,611 |

Action 1.28

| Planned | Actual | Budgeted | Estimated Actual |
|---|---|--|------------------|
| Actions/Services | Actions/Services | Expenditures | Expenditures |
| Additional teacher for support at Fallsvale | Due to declining enrollment, it was not necessary to fill this position for 2018-2019 | \$122,914 SCG Certificated Salaries Benefits | \$0 |

Analysis

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed. Use actual annual measurable outcome data, including performance data from the LCFF Evaluation Rubrics, as applicable.

Describe the overall implementation of the actions/services to achieve the articulated goal.

We continue to focus on student achievement as we look for the best ways to support our students. Professional Development continues as we provided Thinking Maps introduction and follow up training all year long. Thinking Maps helps students visualize their cognitive processes as they organized data in a map and then are taught how to write from the map. In addition, AVID strategies

were presented and utilized 9-12 grades. Universal Design for Learning (UDL) was also introduced to the Leadership team and a few select teachers. This will be brought back at a more district wide level in 2019 – 2020.

To facilitate Next Generation Science Standards, 7th – 8th grade piloted Houghton Mifflin Harcourt Science Dimensions curriculum as we continue to align Science instruction with NGSS. California Science Project presented a two-day training to work with teachers to deepen teacher awareness of the CA Next Generation Science Standards and the instructional shifts required for their implementation. Elementary teachers used Mystery Science to promote NGSS standards at their level.

Additional instructional supports were offered online for K-8 and Chautauqua implemented a new online program, Edmentum, for credit recovery for students.

While Grade level and departmental meetings took place to create common pacing and local assessments. Intervention continues to be offered during the day and after school at all sites. Transportation was provided for Baldwin Lane, North Shore, Big Bear Elementary, and Big Bear Middle schools to facilitate student attendance in after school programs.

While many new initiatives were implemented this last year, we are confident that student achievement will rise over time.

Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.

Multiple measures, including CAASPP scores, local assessments, i-Ready diagnostics are used to measure overall effectiveness of the intervention programs. In the EAP for ELA, we've increased our scores from 28% (2015) to 61% (2019). In the EAP for math, we increased our scores from 18% (2015) to 31% (2019). District wide CAASPP scores in ELA went from 35% (2015) - 44% (2018), and in math from 23% (2015) to 29% (2018). BVUSD continues to implement professional learning and provide needed standards aligned core and supplemental materials and is confident that the scores will continue to rise.

Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.

Action Item 1.4 – Due to increase of salary and benefits and even though the enrollment numbers dropped, 3.0 FTEs were maintained for the rest of the year.

Action Item 1.6 – Alternative grant monies and funding sources were used.

Action Item 1.7b – Due to declining enrollment, it was not necessary to purchase the expected number of student licenses.

Action Item 1.18 – Original quote that was presented to the district, however final quote for our district needs came in less.

Action Item 1.19 – Due to prior year carry over, sites spent additional funds.

Action Item 1.21 – Due to additional grants/funding sources received for professional development, Title I funds were used to pay Title I employees.

Action Item 1.22 – Alternative grant monies and funding sources were used.

Action Item 1.25 – Due to declining enrollment, it was not necessary to employee as many bi-lingual aides

Action Item 1.26 – Employee resigned partway through the year and the position was not filled.

Action Item 1.27 – An additional .2 FTE was added to provide independent study services for increased student need

Action Item 1.28 – Additional teacher was not needed due to declining enrollment.

Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

In our goal of increasing student achievement as we prepare them for college and career readiness, we have:

* Due to declining enrollment, Big Bear High School principal will take over as the principal at Chautauqua and the secretary hours and the number of instructional aides will be modified. (Action 1.4, pg 49)

*Added Edmentum supplemental online curriculum for credit recovery in Chautauqua High School was purchased to replace the APEX curriculum which was no longer meeting student needs. (Action item 1.7, pg 55)

*Revised .4 FTE District Wide English Learner Coordinator to a .5 FTE due to increased responsibilities for this position including the provision of parent education and resources. (Action Item 1.11, pg 63)

*Embedded the FBET program to be part of EL Coordinator responsibilities as the employee previously running the program no longer works for BVUSD. (Action Item 1.15, pg 68)

*Reduced the LCAP Intervention Specialists of 1.5 FTE at Baldwin Lane and North Shore to .5 FTE at North Shore Elementary only due to declining enrollment at each site. (Action Item 1.16, pg 70)

*Reduced Elementary Title I Intervention Specialist from 1.0 FTE at Big Bear Elementary, North Shore, and Baldwin Lane to .5 FTE at BBE, 1.0 at NS, and 1.0 at BLES due to declining enrollment. (Action Item 1.16, pg 70)

*Increased AVID offerings from one 9th grade section to two, one in 9th grade and one in 10th grade to continue the building of this college and career readiness program. (Action Item 1.17, pg 73)

*Removed the position of an additional teachers to Fallsvale Elementary School due to declining enrollment. (Action Item 1.28, pg 87)

*Added academic support for Students with Disabilities due to need for additional support for this student group based on CAASPP and local assessment academic scores. (Action Item 1.29, pg 88)

*Added professional development for para-professionals due to our continued efforts at building capacity within our staff. (Action Item 1.30, pg 89)

*Removed the position of High School Instructional aide due to the resignation of the current employee and due to declining enrollment, there was no need to fill the position. (Action Item 1.26, pg 84)

*Removed the position of an additional teacher at Fallsvale Elementary due to declining enrollment negating the need to fill this position. (Action Item 1.28, pg 87)

Goal 2

Provide an educational setting that is conducive to learning

State and/or Local Priorities addressed by this goal:

| State Priorities: | 1, 6 |
|-------------------|--|
| Local Priorities: | District Strategic Plan 4.4 Increase Maintenance and Operations Capacity Facility Inspection Tool |

Annual Measurable Outcomes

| Expected | Actual |
|---|--|
| 1a. Provide highly qualified and credentialed teachers trained in CA State Standard Implementation Strategies State Metric: Teacher Misassignment Rate Expected 2018-19: Maintain 0% mis-assignments | 2018-2019: 0% mis-assignments |
| 1b. % of students receiving instruction in CA State Standards with aligned materials Expected 2018 – 2019: 100% | 2018-2019: 100% |
| 2. School Climate/School Connectedness Local Metric: CA Healthy Kids Survey (administered every other year) Expected 2018-19: 5th: 70 % 7th:75% 9th: 75% 9th: 70% BBHS:11th:65% CT: 11th:65% | 2018-2019: will be administered in 2019-2020 |
| 3a. Continue to meet required class size reduction progress under LCFF (24:1) | 2018-2019: maintain 22.4 to 23.1 on average |

| Expected | Actual |
|--|--|
| Local Metric: Average class size report in May of each year Expected 2018-19: Below 24:1 | |
| 4a. Individual site FIT reports State Metric: Overall Facility Rating Local Metric: FIT reports Expected 2018-19: 1% increase at each site; 2% increase if below 85% | 2018-2019 FV: 97.47% (incr. of 1.79%) NS: 94.35 (incr. of .82%) BBE: 91.10% (incr. of 1.70%) BLES: 96.69% (incr. of 1.55%) MS: 94.24% (incr. of 4.06%) HS: 93.68% (incr. of 3.56%) CT: 91.26% (incr. of 7.71%) |
| 5a. Suspension and Expulsion rates State Metric: LCAP defined Suspension Rate State Metric: LCAP defined Expulsion Rate Expected 2018-19: Maintain Suspension rates below 2.0% Maintain 0% Expulsion rate | 2017-2018: 4.4% Suspension rate 0% Expulsion rate 2018-2019: data not yet available |
| 5b. Positive Behavior Intervention and Support (PBIS) reports ("major" incidents only) Local Metric: PBIS and Office Discipline Referrals Expected 2018-19: There will be a decrease baseline scores to be determined by 2018-2019 scores | This system was not utilized this year as a new system of recording suspension was implemented in its place. All incidents are recorded in the iCampus student information system. This 2019-2020 year we are updating office referrals to match the IC definitions to build better process/procedures. |

Actions / Services

Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.

[Type here]

Action 2.1

| Planned | Actual | Budgeted | Estimated Actual |
|-------------------------|------------------|--------------|------------------|
| Actions/Services | Actions/Services | Expenditures | Expenditures |
| Embedded in Goal 1, 1.3 | | n/a | |

Action 2.2

| Planned | Actual | Budgeted | Estimated Actual |
|--|--|---|--|
| Actions/Services | Actions/Services | Expenditures | Expenditures |
| Modify safety assistant hours at Big Bear High School and Big Bear Middle School High School: • Two 8 hour Middle School: • Two 6 hour | Safety Assistant hours were maintained at both sites to provide support to teachers and students and create a safe place for students to learn | \$143,938 LCFF SCG RS 0006 Classified Salaries Benefits | Salaries \$106,208 Benefits <u>\$43,609</u> Total: \$149,817 |

Action 2.3

| Planned | Actual | Budgeted | Estimated Actual |
|-------------------|--|---|----------------------|
| Actions/Services | Actions/Services | Expenditures | Expenditures |
| Probation Officer | A probation officer provided support district wide to both students and staff to maintain a safe learning environment | \$28,000 LCFF SCG RS 0006 Services/Operating Expenditures | Services \$24,278 |

Action 2.4

| Planned | Actual | Budgeted | Estimated Actual |
|--|--|--|---------------------|
| Actions/Services | Actions/Services | Expenditures | Expenditures |
| Fund "Days of Understanding" Student activity days addressing tolerance, bullying and inclusion Guest speaker included | "Days of Understanding" was held at Big Bear High School in Spring 2019 to promote student cohesiveness, collaboration and acceptance of differences between groups | \$5000 LCFF SCG Services/Operating Expenditures | Services \$5,300 |

Action 2.5

| Planned | Actual | Budgeted | Estimated Actual |
|--|------------------|---|-------------------|
| Actions/Services | Actions/Services | Expenditures | Expenditures |
| Provide access to food cards, gas cards, clothing, shoes, hygiene products, school supplies, incentives for students in small groups for social skills, emotion management, and peer leadership via principals | | \$2500 LCFF SCG RS 0006 Services/Operating Expenditures | Services \$396 |

Action 2.6

| Planned | Actual | Budgeted | Estimated Actual |
|---------------------------------------|---|--|---|
| Actions/Services | Actions/Services | Expenditures | Expenditures |
| Fund Health Aides at each school site | Health Aides at each site provided student support in the areas of wellness and medical needs. | \$78,278 LCFF SCG RS 0006 Classified Salaries Benefits | Salaries \$62,688 Benefits <u>\$5,702</u> Total: \$68,390 |

Action 2.7

| Planned | Actual | Budgeted | Estimated Actual |
|---|--|---|---|
| Actions/Services | Actions/Services | Expenditures | Expenditures |
| The Student Support program works directly with students in need to provide food cards, gas cards, and clothing for the homeless and economically challenged. Additionally, the Student Support program works with the Department of Behavioral Health (DBH), Lutheran Social Services, and other local support agencies to meet the needs of our unduplicated count students. | This program was modified this year due to grant funding restrictions. Bear Valley partnered with Lutheran Social Services to support unduplicated count students and provide the needed support with food cards, gas cards, and clothing for the homeless and economically challenged. | \$133,395 LCFF SCG RS 0006 Classified Salaries Benefits | Salaries \$67,276 Benefits <u>\$42,450</u> Total: \$109,726 |

Action 2.8

| Planned | Actual | Budgeted | Estimated Actual |
|--|---|---|------------------|
| Actions/Services | Actions/Services | Expenditures | Expenditures |
| Restorative Justice training/program implementation | Restorative Justice training was implemented at Chautauqua High School to support teachers and students as a conflict resolution process. | \$10,000 LCFF SCG RS 0006 Services/Operating Expenditures | \$0 |

Analysis

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed. Use actual annual measurable outcome data, including performance data from the LCFF Evaluation Rubrics, as applicable.

Describe the overall implementation of the actions/services to achieve the articulated goal.

The focus of this goal is to provide an atmosphere of safety and acceptance, so students can focus on learning. The services and actions provided are in the form of social emotional support, attendance to physical needs in the way of clothing and school materials, as well as referrals to medical/dental and mental health services to ensure students' basic needs are met so they can focus on learning.

In addition, we maintain safety assistants at the secondary sites to make sure students felt safe on campus.

Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.

For the past year, elementary schools and the middle school continued to implement Positive Behavioral Interventions and Support (PBIS) school wide to mitigate student behaviors and offered options to teachers while dealing with struggling students. At the secondary level, counselors continue to monitor student behaviors and offer counseling and support for students who demonstrate a need.

During Leadership meetings, alternatives to suspension were discussed as this continues to be an area of challenge. In response to the challenges presented by suspension rates, additional training was provided in the areas of de-escalation, alternatives to suspension, and Restorative Justice. The coding of disciplinary practices in the student information system was revised to better reflect actual incidents. As a result, there was a district wide reduction of suspension rates, specifically in the student groups of Foster Youth (declined 13%) and Students with Disabilities (declined .8%). Four out of seven schools are now in Green on the California Dashboard.

Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.

Action Item 2.5 – Due to funding from the Community Development Block Grant (CDBG) grant, these funds were not expended.

[Type here]

Action Item 2.6 – Due to employee turnover and the need for several long term substitutes in the positions, the cost was less than budgeted.

Action Item 2.7 – Due to the retirement of the Healthy Start Manager and the reclassification of the position to a non-management position due to declining enrollment, the cost was less than budgeted.

Action item 2.8 – This service was provided by Desert Mountain Special Education Local Plan Area (SELPA) at no cost.

Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

In our efforts to continue to provide an educational setting conducive to learning, the following has been done:

*In anticipation of the expansion of Big Bear Middle school to include grades 6 – 8, an additional 3.75 hour safety assistant was hired (Action Item 2.2, pg 94)

*The existing position of a Probation Officer will be eliminated due to the procurement of a School Resource Officer (SRO) (Action Item 2.3 pg 96)

*To better meet the needs of students and continued support of all stakeholders on school sites, a Student Resource Officer will be hired. (Action Item 2.9, pg 103)

*A TK – 12 Social Emotional Curriculum will be implemented district wide to promote student collaboration, self-regulation, and continued support for student social and emotional needs. (Action Item 2.10, pg 104)

*To better support some of the Students with Special Needs, flexible seating with be purchased (Action Item 2.11, pg 105)

Goal 3

Increase engagement level of students

State and/or Local Priorities addressed by this goal:

| State Priorities: | 3, 4, 5, |
|-------------------|--|
| Local Priorities: | District Strategic Plan 2.1 Expand Curricular Program |

2.2 Increase Technology Access2.3 Enhance Career Pathways

Annual Measurable Outcomes

| Expected | Actual |
|---|---|
| 1a. Middle School Dropout RateState Metric: Middle School Dropout RatesExpected 2018-19:Maintain 0% Middle School Drop Out Rate | 2017-2018: data not yet available 2018-2019: data not yet available |
| 1b. High School Dropout Rate State Metric: High School Dropout Rates Expected 2018-19: Maintain a less than .4% dropout rate | 2017-2018: data not yet available 2018-2019: data not yet available |
| 1c. High School Graduation Rate State Metric; High School Graduation Rates Expected 2018-19: Maintain graduation rate above 95% | 2017-2018: 95.8% (BBHS) 2018-2019: data not yet available |
| 1d. District Attendance Rate State Metric: School Attendance Rates Local Metric: District Attendance Rates Expected 2018-19: 96% | 2017-2018: 93.9% Average Daily Attendance 2018-2019: 94.3 Average Daily Attendance |
| 1e. LCAP defined Chronic Absenteeism Rate State Metric: LCAP defined Chronic Absenteeism Rate Local Metric: District LCAP defined Chronic Attendance Rates Expected 2018-19: Decrease Chronic Absenteeism by 2% from previous year | 2017-2018: 13.9% (per CA Dashboard) 2018-2019: data not yet available |
| 2a. Multiple methods will be used to seek parental input State Metric: Effort to seek parental input on decision making at district/site levels Local Metric: Number of schools with functioning and active quarterly School Site Council Meetings; LCAP Surveys; Title I Surveys Expected 2018-19: Increase LCAP Survey and Title I Survey response rates by 5% from previous year. | 2018-2019: -Implemented Family Involvement Survey (102 responses) -100% of Title I sites conducted quarterly School Site Council Meetings |

[Type here]

| Expected | Actual |
|--|--|
| 100% of Title I Sites will continue Quarterly School Site Council Meetings | |
| 3a. % of student meeting 5/6 Healthy Fitness Zones Local Metric: Physical Fitness Test in grades 5, 7, and 9 Expected 2018-19: Increase each grade level by 2% from previous year | 2018-2019: 5 th : data not yet available 7 th : data not yet available 9 th : data not yet available |

Actions / Services

Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.

Action 3.1

| Planned | Actual | Budgeted | Estimated Actual |
|--|------------------|--------------|------------------|
| Actions/Services | Actions/Services | Expenditures | Expenditures |
| No longer need this service as we switched wireless programs | | n/a | n/a |

| Planned | Actual | Budgeted | Estimated Actual |
|---|--|---|--|
| Actions/Services | Actions/Services | Expenditures | Expenditures |
| One to one technology; classroom instructional technology | Continued to offer one to one technology in the core content areas $3 - 12$; additional devices were purchased TK - 2 to support learning; obsolete devices were replaced district wide | \$284,336 LCFF SCG RS 0006 Books and Supplies | Instructional Materials \$99,452 Tech Sustainability program <u>\$127,706</u> Total: \$227,158 |

Action 3.3

| Planned | Actual | Budgeted | Estimated Actual |
|---|--|---|--|
| Actions/Services | Actions/Services | Expenditures | Expenditures |
| Offer Science, Technology, Engineering, and Math (STEM) opportunities at every site | Offered Science, Technology, Engineering, and math (STEM) opportunities at every site: STEM Symposium Math trainings CUE conference Mystery Science (online program K-5) Enrichment afterschool classes (Lego robotics, coding, Rube Goldberg competition) Purchased Microscopes, Wave Motion Demonstrator, Electrostatic Charge, Forensic DNA Fingerprinting Kits | \$55,000 LCFF SCG RS 0006 Books and Supplies Professional Development | Instructional Materials \$18,012 Services <u>\$25,885</u> Total: \$43,897 |

| Planned | Actual | Budgeted | Estimated Actual |
|---|---|--|--|
| Actions/Services | Actions/Services | Expenditures | Expenditures |
| Beyond the Core Curriculum, we offer CTE classes to build college and career pathways to create options for post - secondary educational opportunities for our students. | This year additional CTE classes were added: Auto shop (additional sections) Cyber Security I (new class) | \$260,000 LCFF SCG RS 0006 Teacher Salaries Classified Salaries Benefits Books and Supplies Services/Operating Expenditures | Certificated Salaries \$48,472 Classified Salaries \$56,730 Benefits \$39,557 Instructional Materials \$16,439 Services <u>\$31,418</u> Total: 192,616 |

Action 3.5

| Planned | Actual | Budgeted | Estimated Actual |
|--|---|--|--------------------|
| Actions/Services | Actions/Services | Expenditures | Expenditures |
| Project Lead the Way: Principles of Engineering (annual program fee) | Project Lead the Way was offered and students in grades 11 and 12 were able to engage in hands on applied Physics learning and activities | \$3000 LCFF SCG Services/Operating Expenditures | Services \$3000 |

Action 3.6

| Planned | Actual | Budgeted | Estimated Actual |
|--|--|---|--------------------|
| Actions/Services | Actions/Services | Expenditures | Expenditures |
| Expand college and career awareness Middle School field trips to colleges Career Fair at Middle School | Middle School students were not able to travel to colleges, but the Career fair took place in June with 20 community participants | \$5000 LCFF SCG RS 0006 Services/Operating Expenditures | Services \$5000 |

| Planned | Actual | Budgeted | Estimated Actual |
|---|--|---|---|
| Actions/Services | Actions/Services | Expenditures | Expenditures |
| Offer enrichment and/or intervention opportunities at each site Maintain teacher stipends at Elem and Middle School 3 teachers @ 1 day/week for 2 hours | Enrichment and/or intervention opportunity offerings included, but were not limited to: • Math • English Language Arts • Robotics • Coding • Dance • Yoga • Art | \$48,500 LCFF SCG RS 0006 Teacher Salaries Benefits | Salaries \$17,369 Benefits <u>\$4,342</u> Total: \$21,711 |

Action 3.8

| Planned | Actual | Budgeted | Estimated Actual |
|-----------------------|---|--|--|
| Actions/Services | Actions/Services | Expenditures | Expenditures |
| Music/Drama/Choir/Art | Music/Drama/Choir/Art opportunities offered included, but were not limited to: Student performed drama presentations (K- 12) Strings classes (3rd – 8th) performances/ competitions Choral classes, performances and competitions (K-12) Art enrichment classes | \$273,390 LCFF SCG RS 0006 Teacher Salaries Benefits | Salaries \$201,904 Benefits <u>\$90,939</u> Total: 292,843 |

Action 3.9

| Planned | Actual | Budgeted | Estimated Actual |
|---|--|---|---------------------------|
| Actions/Services | Actions/Services | Expenditures | Expenditures |
| Provide afterschool transpo for students staying after so for intervention/enrichment 1 day a week for Baldwin La North Shore, Big Bear Elementary, Big Bear Middl School | hool Afterschool transportation was provided for each Elementary site in the valley and Big Bear Middle School. Approximately 120 | \$7,000 LCFF SCG RS 0006 Classified Salaries Benefits | See Action 1.16, pg 69 |

| Planned | Actual | Budgeted | Estimated Actual |
|--|---|--|----------------------|
| Actions/Services | Actions/Services | Expenditures | Expenditures |
| Provide league transportation for sports teams Middle School High School | League transportation was provided for Middle School and High School athletic teams to support their involvement in the High Desert League. | \$34,000 LCFF B Services/Operating Expenditures | Services \$38,393 |

Action 3.11

| Planned | Actual | Budgeted | Estimated Actual |
|--|---|---|---------------------------------------|
| Actions/Services | Actions/Services | Expenditures | Expenditures |
| Sensory tools/devices to support students in Special Education classes | Various sites purchased flexible seating, bite necklaces, weighted vests, and different manipulatives. | \$5000 LCFF Base/Goal 5770 Books and Supplies | Instructional Materials \$4,314 |

Action 3.12

| Planned | Actual | Budgeted | Estimated Actual |
|--|--|---|------------------|
| Actions/Services | Actions/Services | Expenditures | Expenditures |
| Transportation contribution above \$837,000 Base amount | Transportation was provided to and from school TK - 12 all students that needed it in the Bear Valley Unified school district | \$33,000 LCFF SCG RS 0006 Tires/Fuel/Oil | Fuel #33,000 |

Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

Analysis

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed. Use actual annual measurable outcome data, including performance data from the LCFF Evaluation Rubrics, as applicable.

Describe the overall implementation of the actions/services to achieve the articulated goal.

BVUSD is committed to providing an engaging atmosphere in which all students are supported and offered innovative learning opportunities. In 2018-2019, instructional technology in the classroom continued to be supported and this year a refreshing of 775 chrome books and 225 iPads was completed to ensure students have access to updated fully functional devices. In addition, BVUSD will be hosting CUE (Computer Using Educators) Rock Star conference in June, 2019 where teachers will learn technology integration strategies in the classroom while integrating the 4 Cs (communication, collaboration, critical thinking, creativity). STEAM night continues to expand and includes student presentations from all BVUSD sites. Our music/drama departments continue to grow as students participated in multiple drama productions K-12 and students will travel to Europe with

the Strings program in the summer of 2019. Multiple awards were won in choral and string competitions as well as in Rube Goldberg competition where BBMS students took second place nationally out of 1800 middle schools. Our sports program continues to advance to the CIF level, several sports winning at the league level. In the Career Technical Education (CTE) program, the Auto Fundamentals/Service classes continued to remain full and in 2019-2020, and we will be offering four sections per student request. As well, in 2019-2020, we will be offering both Cyber Security I and II.

After school enrichment programs for over 300 Elementary and Middle School students provide access to Robotics, Yoga, Dance, Cooking, Spanish, Coding, Art etc.

Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.

As evidence by our successful sports and Visual and Performing Arts programs, student continue to be engaged and involved at the various activities at the school sites.

The quantitative data also shows a high level of engagement. Our Middle School and High School drop-out rates remain low (2016-2017 MS - 0%; HS - 1.5%) and our Big Bear High School cohort graduation rate remains high at 95.8%.

Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.

Action Item 3.2 – Due to declining enrollment and change in "end of life" dates for technology, the technology sustainability plan is being revised.

Action Item 3.3 – School sites did completely spend these funds as other funding sources were used to supplement STEM activities.

Action Item 3.4 – Classes were collapsed or not offered due to declining enrollment.

Action Item 3.7 – Due to declining enrollment, not as many after school programs were needed.

Action Item 3.10 – Transportation cost is based on progress of athletic team performance in league competition. There was a need for more than the budgeted amount for transportation due to successful league standings.

Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

*A change to this goal was to add the words "and families" to the goal itself, which now reads:

"Increase Engagement Levels of Students and Families". One of the ways this will be addressed is the implementation of parent education and the work towards creating a parent resource center. This is part of the responsibility of the District Wide English Learners Coordinator. (Action Item 1.11, pg 63)

*Removed the need for particular technology licenses as we have switched to wireless programs. (Action Item 3.1, pg 109)

Stakeholder Engagement

LCAP Year: 2019-2020

Involvement Process for LCAP and Annual Update

How, when, and with whom did the LEA consult as part of the planning process for this LCAP/Annual Review and Analysis?

For the 2018-2019, there was one meeting on February 11, 2019. Each administrator brought two staff members, two teachers, two parents, and two students. In addition, parents of English Learners, parents of students with disabilities, Credentialed/Classified Staff Association Representatives, county child welfare and foster youth representatives, and community members were in attendance. This meeting was open to all stakeholders and additional participants attended and contributed ideas. At the meeting, academic and school climate data was shared from CAASPP scores, state data (CA Dashboard), Youth Truth, and local surveys. The LCAP goals were reviewed and then the 35 attendees were split into three different groups facilitated by a principal. Each group discussed each goal and the current Actions and Services in turn and identified what was working and what needed adjustments. In addition, new areas of need were listed.

In addition to this meeting, a district wide Parent Involvement survey was sent out, which included questions referring to Title I, school culture, and opportunities for parents to be involved. Links to the surveys were posted on the District Website and Facebook pages and hard copies were made available in the District Office.

Also, input from approximately 150 students was gathered during an LCAP presentation in the Government/Economic classes at BBHS.

On May 6, the LCAP committee met to review additional data from the Governing Board dashboard (local data), local surveys, Student Tracker, and Youth Truth as well as the outcome from their input in February, the data from the survey, and input from the student meetings. A new list of revised Actions and Services for the 2019-2020 school was reviewed.

Public Hearing of the LCAP: June 17, 2019

Governing Board adoption of the LCAP: June 19, 2019

Impact on LCAP and Annual Update

How did these consultations impact the LCAP for the upcoming year?

At each of the LCAP budget meetings, input was gathered regarding the Goals, Actions and Services, and Annual Measurable Outcomes. Based on the discussions and written input from the meetings and various surveys, it was decided to keep the same three goals from the previous year expect the minor modification to Goal #3 to add "families", so it now reads "Increase engagement of students and families".

After multiple conversations at the meetings, several areas of focus were determined to be:

*A need for Restorative Justice practices due to suspension rates and the dropping of student engagement and connectedness as evidenced by Youth Truth Survey

*Attention to Chronic Absenteeism which adversely affects learning

*Increased Career Technical Educational classes

*Increase attention to preparing students for college readiness

*Continued intervention offerings for struggling students

Current and suggested Actions and Services were discussed based on feasibility and costs. Data was examined to ascertain the effectiveness of implemented programs in relation to cost.

The priorities and objectives listed above were addressed in a draft of the LCAP that was then posted on the district website for review by all stakeholder. This information was then taken into account when creating the final LCAP for Governing Board approval.

Goals, Actions, & Services

Strategic Planning Details and Accountability

Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

(Select from New Goal, Modified Goal, or Unchanged Goal)

Unchanged

Goal 1

Increase percent of students who are on track to graduate college and career ready

[Type here]

State and/or Local Priorities addressed by this goal:

| State Priorities: | 1, 4, 7, 8, |
|-------------------|---|
| Local Priorities: | District Strategic Academic Excellence 1.1 Academic Performance 1.2 Align Curriculum 2.1 Expand Curricular Program Site School Accountability Report Cards |

Identified Need:

1. As BVUSD analyzed CAASPP data (2019 EAP: ELA 59%; math 34%; 2018 3rd – 8th /11th ELA: 44% overall; math: 29% overall), while we increased across the board, it was clear that we still need to increase the level of performance in both math and ELA, to support our goal of students graduating college and career ready.

2. To better support student achievement, we continue to hold professional development and training in the use of our California Content Standards aligned core curriculum in math (adopted 2016-2017) and ELA (adopted 2017-2018). We continue this support as we move into piloting Next Generation Science Standards curricula and the implementation of NGSS standards in the classrooms by partnering with the California Science Project to deepen teacher understanding and implementation of the standards.

3. Because of the shifting in testing from the CELDT to the ELPAC, there are no new AMAO scores at this point. However, we continue to focus on reclassifying qualified students (reclassification rate 2019: 16.8% local data) which will support their goal of graduating college and career ready. The adopted ELA curriculum has a significant component to address the needs of our English Language Learners and professional development will continue to be provided throughout the year to support teacher implementation of the new materials.

4. Based on the current completion rate of CTE pathways and the input from students/parents/staff/community members calling for an increase in CTE offerings and a focus on authentic learning opportunities was a priority, we need to increase the percent of students taking CTE course who complete a CTE pathway (2017: 37.5; 2018: 9%). The challenge of declining enrollment and limited staff with CTE credentials remains. In response to that challenge, we are focusing on developing further the pathways already in existence (Information and Communication Technology, Transportation, Health Science and Medical Technology) by adding additional sections of Automotive and Cyber Security.

[Type here]

Expected Annual Measurable Outcomes

| Metrics/Indic ators | Baseline | 2017-18 | 2018-19 | 2019-20 |
|--|--|---------|---------|---------|
| 1a. A-G completion rate State Metric: Share of pupils that are college and career ready Local Metric: % completing UC/CSU required classes | 2015: 35.4% 2016: 26.6% 2017: 42% | 37% | 45% | 47% |
| 1b. CTE pathway completi on rate State Metric: Share of pupils that are college and career ready Local Metric: % of students taking CTE course who completed a sequence of courses | 2015: 0% (this was due to a class coding issue – but it is what was reported) 2016: 37.5% of the 168 students who took CTE classes completed a sequence (per local CALPADS) 2018: 9% | 40% | 15% | 20% |
| 1c. % of seniors seeking post secondary education Local Metric: Student Tracker | 2015: 51% 2016: 46% 2017: 51% | 51% | 58% | 65% |
| 1d. %of students EAP ELA college ready | 2015: 27% 2016: 41% 2017: 52% 2018: 49% | 57% | 57% | 65% |

| Metrics/Indic ators | Baseline | 2017-18 | 2018-19 | 2019-20 |
|--|---|---------|---------|---------|
| State Metric: Share of pupils determined prepared for college by EAP | | | | |
| 1e. % of students EAP math college ready State Metric: Share of pupils determined prepared for college by EAP | 2015: 18% 2016: 21% 2017: 28% 2018: 21% | 35% | 40% | 45% |
| 1f. % of students with an AP Exam score of 3 or higher State Metric: Share of students that pass Advanced Placement exams with a 3 or higher | 2015: 61% 2016: 57% 2017: 69% | 60% | 72% | 75% |
| 1g. % of students who feel well prepared for college and/or career after graduation Local Metric: Alumni Survey | 2015: 58% of those responded 2016: 50% of those who responded 2017: 69% of those who responded | 58% | 72% | 75% |
| 1h. % of students required to take remedial college classes in math or English | 2015: 41% of those who responded 2016: 36% of those who responded | 34% | 30% | 26% |

| Metrics/Indic ators | Baseline | 2017-18 | 2018-19 | 2019-20 |
|---|--|---|---|--|
| Local Metric: Alumni Survey | 2017: 36% of those who responded | | | |
| 2a. % of teachers implementing | In 2017-2018, classroom walk through forms will be developed; a teacher self-academic content and performance standards | Baseline will be set | Implementation of State Academic Standards Survey <u>BVUSD provided</u> <u>Professional</u> <u>Learning for learning</u> <u>standards and</u> <u>content:</u> ELA: 4.0 ELD: 4.0 Math: 4.2 NGSS: 3.0 Social Science: 3.5 <u>BVUSD provided</u> <u>materials for</u> <u>teaching the</u> <u>standards and</u> <u>content:</u> ELA: 4.2 ELD: 4.0 Math: 4.2 NGSS: 3.5 Social Science: 3.5 | Implementation of State Academic Standards Survey <u>BVUSD provided</u> <u>Professional Learning</u> for learning standards and content: ELA: 4.2 ELD: 4.2 Math: 4.4 NGSS: 3.5 Social Science: 3.7 <u>BVUSD provided</u> materials for teaching the standards and content: ELA: 4.5 ELD: 4.5 Math: 4.5 NGSS: 4.0 Social Science: 4.0 |
| 2b. % of students who will meet or exceed standards on CAASPP ELA (3 rd – 8 th) State Metric: CAASPP ELA | 2014-15/ 201516/ 2016-17/2017-18 In percentages 3 rd : 34/38/44/61 4 th : 34/31/38/39 5 th : 42/36/33/46 6 th : 35/43/43/41 7 th : 26/45/40/34 8 th : 42/42/38/44 2014-15/ 2015- 16/ 2016- 17/2017- 18 | In percentages 3 rd : 48 4 th : 48 5 th : 43 6 th : 48 7 th : 48 8 th : 46 | In percentages 3 rd : 63 4 th : 53 5 th : 50 6 th : 52 7 th : 52 8 th : 50 | In percentages 3 rd : 65 4 th : 58 5 th : 55 6 th : 55 7 th : 55 8 th : 55 |

| Metrics/Indic ators | Baseline | 2017-18 | 2018-19 | 2019-20 |
|---|--|--|--|---|
| students who will meet or exceed standards on CAASPP math (3 rd – 8 th) State Metric: CAASPP math | In percentages 3rd: 31/29/44/54 4 th : 20/14/26/28 5 th : 15/17/15/27 6 th : 26/29/32/28 7 th : 28/36/26/21 8 th : 17/32/31/27 | In percentages 3 rd : 48 4 th : 46 5 th : 32 6 th : 36 7 th : 46 8 th : 42 | In percentages 3 rd : 56 4 th : 50 5 th : 48 6 th : 40 7 th : 56 8 th : 52 | In percentages 3 rd : 60 4 th : 55 5 th : 55 6 th : 55 7 th : 65 8 th : 60 |
| 2d. % of students who meet and exceed standards on local benchmarks Local Metric: District Wide Benchmark scores | 2016: ELA: setting baseline next year aligned to new pacing (3 rd -12 th) Math: 3 rd -8 th grade assessments were adjusted during 2016- 2017 to align with new pacing and baseline will be set for 2017- 2018. High School "above standard" Q3 Local assessment Math I: 74% Math II: 63% | ELA: 45% meets/exceeds Math: 40% meets/exceeds High School "above standard" Q3 Local Assessment Math I: 75% Math II: 70% Math III: 70% | ELA: 55% meets/exceeds Math: 50% meets/exceeds High School "above standard" Q3 Local Assessment Math I: 78% Math II: 75% Math III: 75% | ELA: 65% meets/exce eds Math: 60% meets/exceeds High School "above standard" Q3 Local Assessment Math I: 80% Math II:80% Math III: 80% |
| 3a. % of students attaining English Proficient Level (AMAO2 <5 yrs) | 2015: 25.6% 2016: data not available | AMAO data is no longer reported | n/a | n/a |

| Metrics/Indic ators | Baseline | 2017-18 | 2018-19 | 2019-20 |
|---|--|------------------------------------|---------|---------|
| State Metric: Share of English Learners that become English Proficient | | | | |
| 3b. % of students attaining English Proficient Level (AMAO2 >5 yrs) State Metric: Share of English Learners that become English Proficient | 2015:78.8% 2016: data not available | AMAO data is no longer reported | n/a | n/a |
| 3c. % of students making progress toward English Proficiency (AMAO1) State Metric: Share of English Learners that become English Proficient | 2015: 69.9% 2016: 65% | AMAO data is no longer reported | n/a | n/a |
| 3d. % of English Learner students being reclassified State Metric: English Learner Reclassification Rate | 2015: 6.5% 2016: .03% 2017: 10.4% 2018: 13% | 12% | 14% | 15% |

Planned Actions / Services

Complete a copy of the following table for each of the LEA's Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

Action 1.1

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from All, Students with Disabilities, or Specific Student Groups)

Location(s):

All Schools

(Select from All Schools, Specific Schools, and/or Specific Grade Spans):

All

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

| Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income) | Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s)) | Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans) |
|---|---|--|
| | | |

Actions/Services

| Select from New, Modified, or Unchanged for 2017-18 | Select from New, Modified, or Unchanged for 2018-19 | Select from New, Modified, or Unchanged for 2019-20 |
|---|--|--|
| Modified | Modified | Unchanged |
| 2017-18 Actions/Services | 2018-19 Actions/Services | 2019-20 Actions/Services |
| Provide students with highly qualified staff/hired additional teachers to lower class sizes to improve achievement levels of our unduplicated population | Removed this Action and Service from the LCAP for 2018-2019. | Removed this Action and Service from the LCAP for 2019-2020. |

| Year | 2017-18 | 2018-19 | 2019-20 |
|--------|--------------|---------|---------|
| Amount | \$284,505.75 | n/a | n/a |

| Year | 2017-18 | 2018-19 | 2019-20 |
|-------------------------|---|---------|---------|
| Source | LCFF SCG | n/a | n/a |
| Budget Refere nce | 1110 \$89,793 1210 \$4,950 1310 \$12,063 2110 \$6991 2210 \$16,435 2310 \$6,010 24xx \$12,670 3xxx \$135,594 | n/a | n/a |

Action 1.2

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans):

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from English Learners, Foster Youth, and/or Low Income)

Scope of Services:

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

| English Learners, Foster Youth, | LEA-wide | All Schools |
|------------------------------------|----------|-------------|
| Low Income | | |

Actions/Services

| Select from New, Modified, or Unchanged for 2017-18 | Select from New, Modified, or Unchanged for 2018-19 | Select from New, Modified, or Unchanged for 2019-20 |
|---|--|--|
| 2017-2018 Action/Service 1.2 from 2017-2018 has been moved to 1.5 | New | Modified |

| 2017-18 Actions/Services | 2018-19 Actions/Services | 2019-20 Actions/Services |
|--------------------------|--|--|
| | Ensure TK – 3 small class sizes of 24:1 to promote student achievement and standards mastery; allow more one to one interaction and small group instruction and interventions | Ensure TK – 3 small class sizes of 24:1 to promote student achievement and standards mastery; allow more one to one interaction and small group instruction and interventions |

Budgeted Expenditures

| Year | 2017-18 | 2018-19 | 2019-20 |
|-------------------------|---------|------------------------------|------------------------------|
| Amount | | \$197,316 | \$207,587 |
| Source | | LCFF SCG RS 0006 | LCFF SCG RS 0006 |
| Budget Refere nce | | Teacher Salaries Benefits | Teacher Salaries Benefits |

Action 1.3

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans):

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

| Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income) | Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s)) | Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans) |
|---|--|--|
| English Learners, Foster Youth, Low Income | LEA-wide | All Schools |

Actions/Services

| Select from New, Modified, or Unchanged for 2017-18 | Select from New, Modified, or Unchanged for 2018-19 | Select from New, Modified, or Unchanged for 2019-20 |
|---|--|---|
| Modified | New | Modified |
| | | |
| 2017-18 Actions/Services | 2018-19 Actions/Services | 2019-20 Actions/Services |
| Action/Service 1.3 from 2017- 2018 has been moved to 1.6 | Additional teachers to maintain lower class sizes (3 teachers 4 th – 12 th) | Additional teachers to maintain lower class sizes (11 teachers $4^{th} - 12^{th}$) |

Budgeted Expenditures

| Year | 2017-18 | 2018-19 | 2019-20 |
|-------------------------|---------|------------------------------|------------------------------|
| Amount | | \$338,580 | \$1,380,928 |
| Source | | LCFF SCG RS 0006 | LCFF SCG RS 0006 |
| Budget Refere nce | | Teacher Salaries Benefits | Teacher Salaries Benefits |

Action 1.4

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans):

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

| Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income) | Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s)) | Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans) |
|---|--|--|
| English Learners, Foster Youth, Low Income | School Wide | Chautauqua High School |
| Actions/Services Select from New, Modified, or | Select from New, Modified, or | Select from New, Modified, or |

| | New | Modified |
|-------------------------------|-------------------------------|-------------------------------|
| Unchanged for 2017-18 | Unchanged for 2018-19 | Unchanged for 2019-20 |
| Select from New, Modified, or | Select from New, Modified, or | Select from New, Modified, or |

| 2017-18 Actions/Services | 2018-19 Actions/Services | 2019-20 Actions/Services |
|--|---|--|
| Action/Service 1.4a from 2017- 2018 has been moved to 1.7a. Action/Service 1.4b from 2017- 2018 has been moved to 1.7b. | The CT Secretary works directly with students to apply for free and reduced meals, complete scholarship applications, and assist with arranging transportation for homeless students via local mountain transit. Due to the enrollment of 40 at risk students with three Teachers, it is not necessary to provide instructional Aides, however the aides provide additional support to students with one on one interactions and interventions to facilitate the bridging of the academic achievement gap of the school which is 95% unduplicated students. At CT, in addition to core education, enrichment/intervention classes are provided to students to assist them in their college and career goals. | Due to declining enrollment and the moving of Chautauqua High School's location to Big Bear High School's campus, the administration and secretarial duties have been changed. Big Bear High School principal will also be the principal at Chautauqua. The CT Secretary hours and the number of instructional aides will be modified due to declining enrollment. |

| Year | 2017-18 | 2018-19 | 2019-20 |
|-------------------------|---------|---|---|
| Amount | | \$110,914 | \$140,351 |
| Source | | LCFF SCG RS 0006 | LCFF SCG RS 0006 |
| Budget Refere nce | | Teacher Salaries Classified Salaries Benefits | Teacher Salaries Classified Salaries Benefits |

Action 1.5

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans):

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

| Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income) | Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s)) | Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans) |
|---|--|--|
| English Learners, Foster Youth, and/or Low Income | LEA Wide | All Schools |

Actions/Services

| Select from New, Modified, or Unchanged for 2017-18 | Select from New, Modified, or Unchanged for 2018-19 | Select from New, Modified, or Unchanged for 2019-20 |
|--|---|--|
| Unchanged | Modified | Modified |
| 2017-18 Actions/Services | 2018-19 Actions/Services | 2019-20 Actions/Services |
| Previously Action/Service 1.2 Offer new teacher induction program to clear credentials Service and stipends for reflective coaches | Offer induction program to allow new teachers to clear their credentials. This cost is typically paid for by the individual but our | Offer induction program to allow new teachers to clear their credentials. This cost is typically paid for by the individual but our district offers this program as an incentive to attract and |

| Center for Teacher Innovation: \$2200/teacher (7) Induction coaches: \$1500/coach (7) | district offers this program as an incentive to attract and retain new innovative teachers to better reduce the achievement gap. | retain new innovative teachers to better reduce the achievement gap. |
|--|--|--|
|--|--|--|

Budgeted Expenditures

| Year | 2017-18 | 2018-19 | 2019-20 |
|-------------------------|--|--|--|
| Amount | \$26,915 | \$12,103 | \$12,512 |
| Source | 6264 (Educator Effectiveness) | SCG RS 0006 | SCG RS 0006 |
| Budget Refere nce | Obj 5810 \$14,000 Obj 1150 \$10,500 Obj 3xxx \$2,415 | Teacher Salaries Benefits Services/Operating Expenditures | Teacher Salaries Benefits Services/Operating Expenditures |

1.6 Action

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans):

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services **Requirement:**

| Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income) | Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s)) | Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans) |
|---|--|---|
| English Learners, Foster Youth, and/or Low Income | LEA Wide | All Schools |

Actions/Services

| Select from New, Modified, or Unchanged for 2017-18 | Select from New, Modified, or Unchanged for 2018-19 | Select from New, Modified, or Unchanged for 2019-20 |
|--|---|---|
| Unchanged | Modified | Modified |
| 2017-18 Actions/Services 1.3 Professional Learning Opportunities | 2018-19 Actions/Services Professional Learning Opportunities • San Bernardino County trainings in Math and ELA to increase learning for struggling students | 2019-20 Actions/Services Professional Learning Opportunities as follows: Universal Design for Learning (specifically in math) to develop strategies to provide access for all students to the curriculum Continue Thinking Maps training and professional development to provide support for teachers as they use this cognitive thinking strategy for students Achievement Via Individual Determination (AVID) strategies continue to be taught at BBHS Next Generation Science Standards will continue to be a topic of PD as teachers integrate them into their classrooms. |

| Year | 2017-18 | 2018-19 | 2019-20 |
|-------------------------|-------------------|------------------------------------|------------------------------------|
| Amount | \$30,000 | \$1000 | \$1,000 |
| Source | 4035 Title II | SCG RS 0006 | SCG RS 0006 |
| Budget Refere nce | Obj 5200 \$30,000 | Services/Operating Expenditures | Services/Operating Expenditures |

Action 1.7a

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

| Students to be Served: | Location(s): |
|---|---|
| (Select from All, Students with Disabilities, or Specific Student Groups) | (Select from All Schools, Specific Schools, and/or Specific Grade Spans): |
| | |

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

| Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income) | Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s)) | Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans) |
|---|---|---|
| English Learners, Foster Youth, Low Income | LEA-wide | All Schools |

Actions/Services

| Select from New, Modified, or Unchanged for 2017-18 | Select from New, Modified, or Unchanged for 2018-19 | Select from New, Modified, or Unchanged for 2019-20 |
|---|---|--|
| Unchanged | Modified | Modified |

| 2017-18 Actions/Services | 2018-19 Actions/Services | 2019-20 Actions/Services |
|--|--|---|
| Previously Action/Service 1.4a Curricula Subscriptions iReady Licenses (\$29,873 – LCFF SCG) (Grades 2- 5; 7th -8th SPED) ALEKS Licenses (\$3,555 – LCFF SCG) (60 for 9- 12) SWIS licenses (\$1840- LCFF SCG) (TK-8) | Curricula Subscriptions iReady Licenses (\$30,000 – LCFF SCG) (Grades 2- 5; 7th -8th SPED) ALEKS Licenses (\$6,000 – LCFF SCG) (60 for 9- 12) | Curricula Subscriptions iReady Licenses (\$30,000 – LCFF SCG) (Grades 2- 5; 7th -8th SPED): A reading supplemental program that supports struggling readers ALEKS Licenses (\$6,000 – LCFF SCG) (60 for 9- 12): an online math program that allows students to move at an individualize pace |

Budgeted Expenditures

| Year | 2017-18 | 2018-19 | 2019-20 |
|-------------------------|----------|------------------------------------|------------------------------------|
| Amount | \$35,268 | \$36,000 | \$36,000 |
| Source | LCFF SCG | LCFF SCG RS 0006 | LCFF SCG RS 0006 |
| Budget Refere nce | Obj 5840 | Services/Operating Expenditures | Services/Operating Expenditures |

Action 1.7b

| For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement: | | |
|--|---|--|
| Students to be Served: Location(s): | | |
| (Select from All, Students with Disabilities, or Specific Student Groups) | (Select from All Schools, Specific Schools, and/or Specific Grade Spans): | |
| All | All Schools | |

OR

Students to be Served:

(Select from English Learners, Foster Youth, and/or Low Income)

Scope of Services:

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

Actions/Services

| Select from New, Modified, or Unchanged for 2017-18 | Select from New, Modified, or Unchanged for 2018-19 | Select from New, Modified, or Unchanged for 2019-20 |
|---|--|--|
| Unchanged | Modified | Modified |

| Counts/Accelerated Reader (\$7,980 - LCFF B) (Grades 1-6)Reader (\$13,534 - LCFF B) (Grades 1-6)Reader (\$6,720 - B) (Grades 1-6)• EADMS Measure Progress (\$15,258 - LCFF B) (Grades TK - 12)• EADMS Measure Progress (\$15,258 - LCFF B) (Grades TK - 12)• ESGI subscription (\$1,639 - LCFF B) (Grades TK - 1)• EADMS Measure Progress (\$28,995 B) (Grades TK - student data base that houses testing and benchmark te ELA, math, and set • ESGI subscription (\$1,750 - LCFF B) | 2017-18 Actions/Services | 2018-19 Actions/Services | 2019-20 Actions/Services |
|---|--|---|--|
| | Previously Action/Service 1.4b Curricula Subscriptions Reading Counts/Accelerated Reader (\$7,980 – LCFF B) (Grades 1-6) EADMS Measure Progress (\$15,258 – LCFF B) (Grades TK – 12) ESGI subscription (\$2,086 – LCFF B) | Curricula Subscriptions Reading Counts/Accelerated Reader (\$13,534 – LCFF B) (Grades 1-6) EADMS Measure Progress (\$30,000– LCFF B) (Grades TK – 12) ESGI subscription (\$1,639 – LCFF B) | Curricula Subscriptions Reading Counts/Accelerated Reader (\$6,720 – LCFF B) (Grades 1-6): a supplemental online reading program that promotes fluency and comprehension EADMS Measure Progress (\$28,995– LCFF B) (Grades TK – 12) : a student data base system that houses testing data and benchmark tests in ELA, math, and science ESGI subscription (\$1,750 – LCFF B) (Grades TK – 1): an online assessment system |
| Edmentum (\$21,4 SCG) (grades 9-12 online program for recovery and additional content of the second se | | | online assessment system to track early reading |

| Year | 2017-18 | 2018-19 | 2019-20 |
|--------|----------|----------|---------------------|
| Amount | \$25,324 | \$44,993 | \$58,865 |
| Source | LCFF B | LCFF B | LCFF B and LCFF SCG |

| Year | 2017-18 | 2018-19 | 2019-20 |
|-------------------------|----------|------------------------------------|------------------------------------|
| Budget Refere nce | Obj 5840 | Services/Operating Expenditures | Services/Operating Expenditures |

1.8 Action

| Students to be Served: (Select from All, Students with Disabiliti Groups) | es, or Specific Student | Location(s): (Select from All Sch Grade Spans): | nools, Specific Schools, and/or Specific |
|--|-------------------------|---|--|
| All | | | All Schools |
| | 0 | DR | |
| | | | |
| or Actions/Services included as Requirement: Students to be Served: | Scope of Servi | ces: | sed or Improved Services Location(s): |

| Select from New, Modified, or Unchanged for 2017-18 | Select from New, Modified, or Unchanged for 2018-19 | Select from New, Modified, or Unchanged for 2019-20 |
|---|--|--|
| Unchanged | Modified | Modified |

| 2017-18 Actions/Services | 2018-19 Actions/Services | 2019-20 Actions/Services |
|--|---|--|
| Previously Action/Service 1.5 Release time for curriculum planning 4x a year for each grade level/content area | Release time for curriculum planning 3x a year for each grade level/content area | Release time for curriculum planning 3x a year for each grade level/content area Facilitated teacher collaboration time to create pacing guides and assessments, analyze student data, share best practices and instructional strategies |

Budgeted Expenditures

| Year | 2017-18 | 2018-19 | 2019-20 |
|-------------------------|---------------------------------------|------------------------------|------------------------------|
| Amount | \$20,356 | \$23,000 | \$24,000 |
| Source | RS 4035 Title II | RS 4035 Title II | RS 4035 Title II |
| Budget Refere nce | Obj 1140 \$18,356 Obj 3xxx \$2,000 | Teacher Salaries Benefits | Teacher Salaries Benefits |

Action 1.9

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

| Students to be Served: | Location(s): | |
|---|---|--|
| (Select from All, Students with Disabilities, or Specific Student Groups) | (Select from All Schools, Specific Schools, and/or Specific Grade Spans): | |
| All | All Schools | |

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from English Learners, Foster Youth, and/or Low Income)

Scope of Services:

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

Actions/Services

| Select from New, Modified, or Unchanged for 2017-18 | Select from New, Modified, or Unchanged for 2018-19 | Select from New, Modified, or Unchanged for 2019-20 | |
|--|---|---|--|
| Unchanged | Modified | Modified | |
| 2017-18 Actions/Services | 2018-19 Actions/Services | 2019-20 Actions/Services | |
| Previously Action/Service 1.6 Maintain Elementary Curriculum Facilitator | Maintain Elementary Curriculum Facilitator | Maintain Elementary Curriculum Facilitator Provides support for Educational Services positions and TK – 5 grade level teachers | |
| | | | |

| Year | 2017-18 | 2018-19 | 2019-20 |
|-------------------------|---------------------------------------|------------------------------|------------------------------|
| Amount | \$11,930 | \$15,000 | \$10,000 |
| Source | RS 4035 Title II | RS 4035 Title II | RS 4035 Title II |
| Budget Refere nce | Obj 1320 \$10,930 Obj 3xxx \$1,000 | Teacher Salaries Benefits | Teacher Salaries Benefits |

Action 1.10

| For Actions/Services not included as | | 1 T 1 T | |
|--------------------------------------|------------------------|-----------------------|------------------------------|
| Ear Actions/Nervices not included as | contributing to meetin | a the Increased or Im | nroved Services Regultrement |
| TOT ACTIONS SETVICES NOT INCLUDED as | s continuume to meetin | e uic mercaseu or m | |
| | | | |

Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

All

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans):

Specific Schools: High School

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from English Learners, Foster Youth, and/or Low Income)

Scope of Services:

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

Actions/Services

| Select from New, Modified, or Unchanged for 2017-18 | Select from New, Modified, or Unchanged for 2018-19 | Select from New, Modified, or Unchanged for 2019-20 | |
|--|---|---|--|
| Unchanged | Unchanged | Modified | |
| 2017-18 Actions/Services | 2018-19 Actions/Services | 2019-20 Actions/Services | |
| Previously Action/Service 1.7 Purchase Student Tracker to track High School graduates' post- secondary educational experiences | Purchase Student Tracker to track High School graduates' post- secondary educational experiences | Purchase Student Tracker to track High School graduates' post- secondary educational experiences | |

| Year | 2017-18 | 2018-19 | 2019-20 |
|-------------------------|-----------|------------------------------------|------------------------------------|
| Amount | \$425 | \$425 | \$425 |
| Source | LCFF Base | LCFF Base | SBCSS |
| Budget Refere nce | Obj 5840 | Services/Operating Expenditures | Services/Operating Expenditures |

Action 1.11

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

| Students to be Served: (Select from All, Students with Disabilities, or Specific Student Groups) | | Location(s): (Select from All Sch Grade Spans): | ools, Specific Schools, and/or Specific | |
|--|--|---|---|--|
| English Learners | | All Schools | All Schools | |
| OR | | | | |
| For Actions/Services included as a Requirement: | contributing to me | eting the Increas | ed or Improved Services | |
| Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income) | Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s)) | | Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans) | |
| English Learners | Limited to Unduplicated Student Group | | All Schools | |
| Actions/Services | | | | |

| Select from New, Modified, or | Select from New, Modified, or | Select from New, Modified, or |
|-------------------------------|-------------------------------|-------------------------------|
| Unchanged for 2017-18 | Unchanged for 2018-19 | Unchanged for 2019-20 |
| Unchanged | Modified | Modified |

| 2017-18 Actions/Services | 2018-19 Actions/Services | 2019-20 Actions/Services |
|---|--|---|
| Previously Actions/Services 1.8 Maintain .4 FTE District Wide English Learner Coordinator to monitor district English Learners and provide professional learning opportunities | Maintain .4 FTE District Wide English Learner Coordinator to monitor district English Learners and provide professional learning opportunities | Due to the increase in responsibilities of this position to include parent education and the creation of a parent resource center, a continued monitoring of the increasing population of district wide English Learners, and continued provision of professional learning opportunities for district staff, this position has been revised to a .5 FTE from a .4 FTE. |

Budgeted Expenditures

| Year | 2017-18 | 2018-19 | 2019-20 |
|-------------------------|--|------------------------------|--|
| Amount | \$45, 373 | \$47,316 | \$65,585 |
| Source | LCFF SCG | LCFF SCG | Low Performing Student Grant RS 7510 |
| Budget Refere nce | Obj 1110 \$33,518 Obj 3xxx \$11,855 | Teacher Salaries Benefits | Teacher Salaries Benefits |

Action 1.12

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

| Students to be Served: | Location(s): |
|---|---|
| (Select from All, Students with Disabilities, or Specific Student Groups) | (Select from All Schools, Specific Schools, and/or Specific Grade Spans): |
| | |
| | |

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

| Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income) | Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s) | Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans) |
|---|--|---|
| English Learners | Limited to Unduplicated Student Group | All Schools |
| Actions/Services | | |
| Select from New, Modified, or Unchanged for 2017-18 | Select from New, Modified, or Unchanged for 2018-19 | Select from New, Modified, or Unchanged for 2019-20 |
| | | |
| Unchanged | Unchanged | Unchanged |
| Unchanged 2017-18 Actions/Services | Unchanged 2018-19 Actions/Services | Unchanged 2019-20 Actions/Services |

| Year | 2017-18 | 2018-19 | 2019-20 |
|-------------------------|--------------------------------------|------------------------------|------------------------------|
| Amount | \$9,225 | \$9,171 | \$9,186 |
| Source | LCFF SCG | LCFF SCG | LCFF SCG |
| Budget Refere nce | Obj 1150 \$7,500 Obj 3xxx \$1,725 | Teacher Salaries Benefits | Teacher Salaries Benefits |

Action 1.13

| Students to be Served: (Select from All, Students with Disabilitie Groups) | es, or Specific Student (Select from All Sch Grade Spans): | (Select from All Schools, Specific Schools, and/or Specific | |
|---|--|---|--|
| | | | |
| | OR | | |
| or Actions/Services included as Requirement: | contributing to meeting the Increas | sed or Improved Services | |
| Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income) | Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s)) | Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans) | |
| English Learners, Foster | LEA-wide | Specific Schools: | |
| Youth, Low Income | | Big Bear Middle School; Big Bear High School 7 th – 12th | |
| Actions/Services | | | |
| ctions/Services | | | |
| Actions/Services Select from New, Modified, or Unchanged for 2017-18 | Select from New, Modified, or Unchanged for 2018-19 | Select from New, Modified, or Unchanged for 2019-20 | |
| Select from New, Modified, or | | | |
| Select from New, Modified, or Unchanged for 2017-18 | Unchanged for 2018-19 | Unchanged for 2019-20 | |
| Select from New, Modified, or Unchanged for 2017-18 Unchanged | Unchanged for 2018-19 Modified | Unchanged for 2019-20 Modified | |

Budgeted Expenditures

| Year | 2017-18 | 2018-19 | 2019-20 |
|-------------------------|--|------------------------------|------------------------------|
| Amount | \$368,426 | \$481,485 | \$483,868 |
| Source | LCFF SCG | LCFF SCG RS 0006 | LCFF SCG RS 0006 |
| Budget Refere nce | Mgmt 7090 Obj 1210 \$280,352 Obj 3xxx \$88,074 | Teacher Salaries Benefits | Teacher Salaries Benefits |

Action **1.14**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans):

English Learners

Specific Schools:

Big Bear Elementary North Shore Elementary Big Bear Middle School Big Bear High School

Big Bear Middle School

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from English Learners, Foster Youth, and/or Low Income)

Scope of Services:

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

Actions/Services

[Type here]

| Unchanged | Modified | Unchanged |
|--|--|---|
| Select from New, Modified, or Unchanged for 2017-18 | Select from New, Modified, or Unchanged for 2018-19 | Select from New, Modified, or Unchanged for 2019-20 |

| 2017-18 Actions/Services | 2018-19 Actions/Services | 2019-20 Actions/Services |
|--|--|--|
| Previously Action/Service 1.11 Quarterly ELAC and DELAC meetings will be held Instructional materials | Quarterly ELAC and DELAC meetings will be held Instructional materials | Quarterly ELAC and DELAC meetings will be held Instructional materials |

Budgeted Expenditures

| Year | 2017-18 | 2018-19 | 2019-20 |
|-------------------------|----------------|-------------------------|-------------------------|
| Amount | \$1,000 | \$200 | \$200 |
| Source | 4203 Title III | Resource 4203 Title III | Resource 4203 Title III |
| Budget Refere nce | Obj 4310 | Books and Supplies | Books and Supplies |

Action 1.15

| | For Actions/Services not included as | contributing to meeting the | Increased or Improved Ser | vices Requirement: |
|--|--------------------------------------|-----------------------------|---------------------------|--------------------|
|--|--------------------------------------|-----------------------------|---------------------------|--------------------|

| Students to be Served: | Location(s): |
|---|---|
| (Select from All, Students with Disabilities, or Specific Student Groups) | (Select from All Schools, Specific Schools, and/or Specific Grade Spans): |
| | |

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

| Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income) | Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s)) | Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans) |
|---|---|--|
| English Learners | Limited to Unduplicated Student Group | All Schools |
| Actions/Services | | |
| Select from New, Modified, or Unchanged for 2017-18 | Select from New, Modified, or Unchanged for 2018-19 | Select from New, Modified, or Unchanged for 2019-20 |
| Unchanged | Modified | Modified |
| 2017-18 Actions/Services Previously Action/Service 1.12 Family Based English Tutoring (FBET) • Two 12 week sessions offered each semester • Instructional materials • Compensation | 2018-19 Actions/Services Family Based English Tutoring (FBET) Two 12-week sessions offered each semester Instructional materials Compensation | 2019-20 Actions/Services This program's development and implementation has been added to the responsibilities of the District wide English Learner Coordinator in Action/Services 1.11 above |

| Year | 2017-18 | 2018-19 | 2019-20 |
|-------------------------|----------|--------------------|---------|
| Amount | \$1000 | \$5000 | \$0 |
| Source | LCFF SCG | LCFF SCG RS 0006 | n/a |
| Budget Refere nce | FBET | Books and Supplies | n/a |

П

1.16 Action

| For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement: | | | | |
|--|---|---------------------------------------|---|--|
| Students to be Served: | | Location(s): | | |
| (Select from All, Students with Disabilities Groups) | s, or Specific Student | (Select from All Sch Grade Spans): | (Select from All Schools, Specific Schools, and/or Specific Grade Spans): | |
| | | | | |
| | C | R | | |
| For Actions/Services included as a Requirement: | contributing to me | eting the Increas | ed or Improved Services | |
| Scope of Services: | | | | |
| Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income) | (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s)) | | Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans) | |
| English Learners, Foster Youth, Low Income | LEA-wide | | All Schools | |
| Actions/Services | | | | |
| Select from New, Modified, or Unchanged for 2017-18 | Select from New Unchanged for 20 | | Select from New, Modified, or Unchanged for 2019-20 | |
| Modified | Mod | ified | Modified | |

2017-18 Actions/Services

Previously Actions/Services 1.14 Provide extra support and monitoring of students through intervention opportunities

a. Maintain 2 FTEs @ 7.0 hours intervention specialist: \$206,549 SCG RS 0006 Obj 1110 & 3xxx (North Shore Elem, Baldwin Lane Elem)

b. 1 FTE Certificated Intervention Specialist: \$110,932 50% SCG/50% Title I (Big Bear Middle School)

c. Purchase intervention materials (Fallsvale) \$1,500 SCG RS 0006 Obj 4310

d. 1 bus for after-school transportation (North Shore Elem, Baldwin Lane Elem, Big Bear Elem. Big Bear Middle) (combined with enrichment bus)

e. After school intervention opportunities at Big Bear High School: \$19,000 SCG 2 days a week/2 teacher/2hours

f. Three Elementary Title I Intervention Specialists: \$142,807 SCG/142,807 Title I 2018-19 Actions/Services

Provide extra support and monitoring of students through intervention opportunities

a. Maintain 2 FTEs @ 7.0 hours intervention specialist: \$220,382 SCG RS 0006 Obj 1110 & 3xxx (North Shore Elem, Baldwin Lane Elem)

b. 1 FTE Certificated Intervention Specialist: \$120,693 SCG/Title I (Big Bear Middle School)

c. Purchase intervention materials (Fallsvale) \$1,000 SCG RS 0006 Obj 4310

d. 1 bus for after-school transportation (North Shore Elem, Baldwin Lane Elem, Big Bear Elem. Big Bear Middle) (combined with enrichment bus)

e. After school intervention opportunities at Big Bear High School: \$12,100 SCG 2 days a week/2 teacher/2hours

f. Three Elementary Title I Intervention Specialists: \$338,678 SCG/Title I

g. Title I Aides: \$113,369 SCG

2019-20 Actions/Services

Provide extra support and monitoring of students through intervention opportunities

a. Maintain .5 FTEs Intervention Specialist: who provides support for $4^{th} - 6^{th}$ grade students who struggle (North Shore Elementary) \$65,585 SCG RS 0006 Obj 1110 & 3xxx

b. 1 FTE Certificated Intervention Specialist: Provides extra support for students who struggle in math (Big Bear Middle School) \$124,023 SCG/Title I

c. Purchase intervention materials (Fallsvale) \$1,000 SCG RS 0006 Obj 4310

d. 1 bus for after-school transportation to enable students to stay afterschool for intervention/enrichment activities (North Shore Elem, Baldwin Lane Elem, Big Bear Elem. Big Bear Middle)

e. After school intervention opportunities at Big Bear High School in both English Language Arts and math (2 days a week/2 teacher/2hours) \$12,295 SCG

| g. Title I Aides: \$31,914 SCG/\$31,914 Title I h. Summer School for high school credit recovery in math (19 days) \$20,595 RS 0006SCG/MGMT code SMMR i. Summer School for math support in middle school (10 days) /46,314 Title I RS 3010 MGMT Code SMMR (Purchased in FY2016-2017) j. Hire CT Principal \$150, 159 50% SCG and 50% Base | h. Summer School for high school – removed until 2019-2020 i. Summer School for math support in middle school - removed until 2019-2020 j. The Principal at Chautauqua Continuation High School provides additional academic and behavioral support as well as instructional interventions. Due to the 95% unduplicated count student population, additional support is needed to ensure student academic and emotional success. | f. 2.5 FTE Elementary Title I Intervention Specialists to support struggling students at all grade levels K-5, primarily in English Language Arts and math \$282,257 SCG/Title I g. Title I Aides: provide extra support at all sites except for BBHS for students within the classroom by holding small group instruction and individual student support when needed \$56,743 SCG h. Summer School for High School students who need credit recovery in math. A morning and afternoon session will be offered for 19 days in June 2020 and July 2020 \$32,410 i. Summer School for BBMS will not be held in summer of 2020 (2019-2020 school year). j. Due to declining enrollment at Chautauqua Continuation High School, the principal at Big Bear High School will be assuming the principalship at Chautauqua. \$73,998 |
|---|--|--|
|---|--|--|

| Year | 2017-18 | 2018-19 | 2019-20 |
|--------|------------------|------------------------------|--------------------|
| Amount | \$883,932.19 | \$928,325 SCG/30,526 Title I | \$648,310 |
| Source | LCFF SCG/Title I | LCFF SCG/LCFF Base | LCFF SCG/LCFF Base |

| Year | 2017-18 | 2018-19 | 2019-20 |
|-------------------------|--|---|---|
| Budget Refere nce | See breakdown above for object codes and mgmt. codes | Teacher Salaries Classified Salaries Benefits Books and Supplies | Teacher Salaries Classified Salaries Benefits Books and Supplies Services |

Action 1.17

| For | Actions/Services no | t included as contr | ibuting to meet | ing the Increased | or Improved Serv | ices Requirement: |
|-----|---------------------|---------------------|-----------------|-------------------|------------------|-------------------|
| | | | | | | |

| Students to be Served: | Location(s): |
|---|---|
| (Select from All, Students with Disabilities, or Specific Student Groups) | (Select from All Schools, Specific Schools, and/or Specific Grade Spans): |
| English Learners, Foster Youth, Low Income | Specific Schools: Big Bear High School |
| | |

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

| | New | Modified |
|---|---|---|
| Select from New, Modified, or Unchanged for 2017-18 | Select from New, Modified, or Unchanged for 2018-19 | Select from New, Modified, or Unchanged for 2019-20 |
| | | |
| Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income) | Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s)) | Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans) |

| 2017-18 Actions/Services | 2018-19 Actions/Services | 2019-20 Actions/Services |
|--------------------------|---|---|
| | Achievement Via Individual Determination (AVID) program added to BBHS | Achievement Via Individual Determination (AVID) program expanded at BBHS. AVID is a program that offers extra support to students to prepare them to be college ready. In 2019-2020, there will be two sections offered: 9 th and 10 th grade. |

| Year | 2017-18 | 2018-19 | 2019-20 |
|-------------------------|---------|------------------------------------|----------|
| Amount | | \$15,000 | \$30,000 |
| Source | | College Readiness Grant | LCFF SCG |
| Budget Refere nce | | Services/Operating Expenditures | Services |

Action **1.18**

Groups)

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from All, Students with Disabilities, or Specific Student

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans):

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

| Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income) | Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s)) | Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans) |
|---|--|---|
| English Learners, Foster Youth, and/or Low Income | LEA-wide | All Schools |
| Actions/Services | | |
| Select from New, Modified, or Unchanged for 2017-18 | Select from New, Modified, or Unchanged for 2018-19 | Select from New, Modified, or Unchanged for 2019-20 |
| | New | Modified |
| 2017-18 Actions/Services | 2018-19 Actions/Services | 2019-20 Actions/Services |
| | Achievement Initiative (Chronic Absenteeism Monitoring program) | Achievement Initiative (Chronic Absenteeism Monitoring program): an online support program that monitors student absences, sends out attendance letters, and prepares data sheet to better track district wide attendance in an effort to improve it. |

| Year | 2017-18 | 2018-19 | 2019-20 |
|-------------------------|---------|------------------------------------|------------------------------------|
| Amount | | \$43,700 | \$10,000 |
| Source | | LCFF SCG RS 0006 | LCFF SCG RS 0006 |
| Budget Refere nce | | Services/Operating Expenditures | Services/Operating Expenditures |

Action **1.19**

| For Actions/Services not included as contributing to meeting the Increased or Improved Services | n |
|---|------------------|
| For Actions/Nervices not included as contributing to meeting the increased or improved Nervi | ices Requirement |
| I of Metions, bet vices not included as contributing to incenting the included of imploved bery | reeganement. |

Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans):

| English Learners, Foster Youth, Low Income | All Schools |
|---|-------------|
| | |

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

| Schools, and/of Dow meetine (Schools, and/of Specific Grade Spans) | Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income) | Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s)) | Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans) |
|--|---|---|---|
|--|---|---|---|

Actions/Services

| Select from New, Modified, or Unchanged for 2017-18 | Select from New, Modified, or Unchanged for 2018-19 | Select from New, Modified, or Unchanged for 2019-20 |
|---|---|---|
| | New | Unchanged |
| 2017-18 Actions/Services | 2018-19 Actions/Services | 2019-20 Actions/Services |
| | Purchase instructional materials and supplies beyond core curriculum to support academic achievement | Purchase instructional materials and supplies beyond core curriculum to support academic achievement for students who struggle. |

| Year | 2017-18 | 2018-19 | 2019-20 |
|--------|---------|----------|----------|
| Amount | | \$98,591 | \$99,976 |

| Year | 2017-18 | 2018-19 | 2019-20 |
|-------------------------|---------|--------------------|--------------------|
| Source | | Title I | Title I |
| Budget Refere nce | | Books and Supplies | Books and Supplies |
| | 4 00 | | |

Action **1.20**

| Students to be Served: | | Location(s): | |
|---|--|---|---|
| (Select from All, Students with Disabilities, or Specific Student Groups) | | (Select from All Schools, Specific Schools, and/or Specific Grade Spans): | |
| | | | |
| | OI | R | |
| or Actions/Services included as Requirement: | contributing to mee | ting the Increas | ed or Improved Services |
| | Scope of Servic | es: | |
| Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income) | (Select from LEA-wid Limited to Unduplicat Group(s)) | | Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans) |
| English Learners, Foster Youth, and/or Low Income | LEA w | vide | All Schools |
| actions/Services | | | |
| Select from New, Modified, or Unchanged for 2017-18 | Select from New, I Unchanged for 20 | | Select from New, Modified, or Unchanged for 2019-20 |
| | Nev | N | Modified |
| | | | |
| 2017-18 Actions/Services | 2018-19 Actions/Se | ervices | 2019-20 Actions/Services |
| | Teacher extra assignments/addi support | itional pupil | Teacher extra assignments/additional pupil support for increased after schoo tutoring and enrichment |

| Year | 2017-18 | 2018-19 | 2019-20 |
|-------------------------|---------|------------------------------|------------------------------|
| Amount | | \$5000 | \$2,450 |
| Source | | Title I | LCFF SCG |
| Budget Refere nce | | Teacher Salaries Benefits | Teacher Salaries Benefits |

Action 1.21

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

English Learners, Foster Youth,

Low Income

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans):

All Schools

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

Youth, and/or Low Income)

(Select from English Learners, Foster

Scope of Services:

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

| Select from New, Modified, or | Select from New, Modified, or | Select from New, Modified, or |
|-------------------------------|-------------------------------|-------------------------------|
| Unchanged for 2017-18 | Unchanged for 2018-19 | Unchanged for 2019-20 |
| | New | Modified |

| 2017-18 Actions/Services | 2018-19 Actions/Services | 2019-20 Actions/Services |
|--------------------------|--|---|
| | Professional development/travel and conferences to support teachers in intervention strategies and classroom practices | Professional development/travel and conferences to support teachers in intervention strategies and classroom practices |

| Year | 2017-18 | 2018-19 | 2019-20 |
|-------------------------|---------|------------------------------------|-----------|
| Amount | | \$120,000 | \$100,000 |
| Source | | Title I | Title I |
| Budget Refere nce | | Services/Operating Expenditures | Services |

Action **1.22**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

| Students to be Served: | Location(s): |
|---|---|
| (Select from All, Students with Disabilities, or Specific Student Groups) | (Select from All Schools, Specific Schools, and/or Specific Grade Spans): |
| All | All Schools |
| C | DR |

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

| Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income) | Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s)) | Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans) |
|---|--|---|
| | | |

[Type here]

| Select from New, Modified, or Unchanged for 2017-18 | Select from New, Modified, or Unchanged for 2018-19 | Select from New, Modified, or Unchanged for 2019-20 |
|---|---|---|
| | New | Modified |
| 2017-18 Actions/Services | 2018-19 Actions/Services | 2019-20 Actions/Services |
| | Professional development for all teachers to improve teacher quality and support effective instruction | Professional development for all teachers to improve teacher quality and support effective instruction Thinking Maps: strategies that facilitate student cognitive thinking and organizing skills Universal Design for Learning: designing lessons in a way to provide equal access for ALL students Next Generation Science Standards: classroom strategies to facilitate implementation of NGSS and to deepen teacher understanding of the framework |

| Year | 2017-18 | 2018-19 | 2019-20 |
|-------------------------|---------|------------------------------------|--------------------------------------|
| Amount | | \$30,000 | \$30,000 |
| Source | | Title II | Title II (\$6,930) SCG (\$23,070) |
| Budget Refere nce | | Services/Operating Expenditures | Services |

Action **1.23**

| Students to be Served: | | Location(s): | |
|---|--|---|---|
| (Select from All, Students with Disabilities, or Specific Student Groups) | | (Select from All Schools, Specific Schools, and/or Specific Grade Spans): | |
| English Learner | 'S | | All Schools |
| | C | R | |
| For Actions/Services included as Requirement: | contributing to me | eting the Increas | sed or Improved Services |
| Students to be Served: (Select from English Learners, Foster | Scope of Servi (Select from LEA-w Limited to Unduplic Group(s)) | ide, Schoolwide, or | Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans) |

| Select from New, Modified, or Unchanged for 2017-18 | Select from New, Modified, or Unchanged for 2018-19 | Select from New, Modified, or Unchanged for 2019-20 |
|---|--|---|
| | New | Modified |
| 2017-18 Actions/Services | 2018-19 Actions/Services | 2019-20 Actions/Services |
| | Supplemental instructional supplies and materials to specifically support English Learners Professional development/travel and conferences to teachers to support effective instruction for English Learners | Supplemental instructional supplies and materials to specifically support English Learners Professional development/travel and conferences to teachers to support effective instruction for English Learners |

Budgeted Expenditures

| Year | 2017-18 | 2018-19 | 2019-20 |
|-------------------------|---------|--|--|
| Amount | | \$31,304 | \$23,089 |
| Source | | Title III | Title III |
| Budget Refere nce | | Books and Supplies Services/Operating Expenditures | Books and Supplies Services/Operating Expenditures |

1.24 Action

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

| Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans): | |
|--|--|
| All Schools | |
| | |
| nproved Services | |
| t ion(s): from All Schools, Specific s, and/or Specific Grade Spans) | |
| | |

1

| Select from New, Modified, or Unchanged for 2017-18 | Select from New, Modified, or Unchanged for 2018-19 | Select from New, Modified, or Unchanged for 2019-20 |
|---|--|---|
| | New | Unchanged |

| 2017-18 Actions/Services | 2018-19 Actions/Services | 2019-20 Actions/Services |
|--------------------------|--|---|
| | Ellevations: a monitoring system for English Learners and Long- Term English Learners in attendance and academic performance and progress | Ellevations: a monitoring system for English Learners and Long- Term English Learners in attendance and academic performance and progress |

| Year | 2017-18 | 2018-19 | 2019-20 |
|-------------------------|---------|--|---------------------|
| Amount | | \$3000 | \$1000 |
| Source | | Title III | Title III |
| Budget Refere nce | | Title III – English Learners Services/Operating Expenditures | Contracted Services |

1.25 Action

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

| For Actions/Services not included as contributing to meeting the increased or improved Services Requirement: | | | |
|--|--------------------------------------|---|--|
| Students to be Served: (Select from All, Students with Disabilit Groups) | ies, or Specific Student | Location(s): (Select from All Sch Grade Spans): | oools, Specific Schools, and/or Specific |
| | | DR | |
| For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement: | | | |
| Students to be Served: | Scope of Servi (Select from LEA-w | | Location(s): |

Limited to Unduplicated Student oun(s))

| English Learners | LEA-Wide | All Schools |
|---|----------|---------------------------------------|
| elect from English Learners, Foster Limited to Unduplicated Student | | (Select from All Schools, Specific |
| outh, and/or Low Income) Group(s)) | | Schools, and/or Specific Grade Spans) |

[Type here]

| Select from New, Modified, or Unchanged for 2017-18 | Select from New, Modified, or Unchanged for 2018-19 | Select from New, Modified, or Unchanged for 2019-20 |
|---|---|---|
| | New | Modified |
| 2017-18 Actions/Services | 2018-19 Actions/Services | 2019-20 Actions/Services |
| | Bi-lingual aides to provide additional support to English Learners in the classroom | Bi-lingual aides to provide additional support to English Learners in the classroom |

Budgeted Expenditures

| Year | 2017-18 | 2018-19 | 2019-20 |
|-------------------------|---------|---------------------------------|---------------------------------|
| Amount | | \$105,448 | \$51,884 |
| Source | | SCG | LCFF SCG |
| Budget Refere nce | | Classified Salaries Benefits | Classified Salaries Benefits |

Action **1.26**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans):

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

| Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income) | Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s)) | Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans) |
|---|--|---|
| English Learners, Foster Youth, and/or Low Income | School wide | Big Bear High School |

| Select from New, Modified, or Unchanged for 2017-18 | Select from New, Modified, or Unchanged for 2018-19 | Select from New, Modified, or Unchanged for 2019-20 |
|---|--|---|
| | New | Modified |
| | | |
| 2017-18 Actions/Services | 2018-19 Actions/Services | 2019-20 Actions/Services |
| | Instructional Aide for High School Science department | Due to declining enrollment and lack of work, this position will not be funded this year. |

Budgeted Expenditures

| Year | 2017-18 | 2018-19 | 2019-20 |
|-------------------------|---------|---------------------------------|---------|
| Amount | | \$29,500 | \$0 |
| Source | | SCG | n/a |
| Budget Refere nce | | Classified Salaries Benefits | n/a |

1.27 Action

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans):

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

| Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income) | Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s)) | Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans) | |
|---|---|--|--|
| English Learners, Foster Youth, and/or Low Income | Schoolwide | Big Bear High School | |

Actions/Services

| Select from New, Modified, or Unchanged for 2017-18 | Select from New, Modified, or Unchanged for 2018-19 | Select from New, Modified, or Unchanged for 2019-20 | |
|---|--|--|--|
| | New | Modified | |
| 2017-18 Actions/Services | 2018-19 Actions/Services | 2019-20 Actions/Services | |
| | Dedicated Independent Study Teachers | Dedicated Independent Study Teachers: in order to meet the needs of all students, this option is available for students who are unable to attend the comprehensive high school schedule for work or possible health related issues. | |

| Year | 2017-18 | 2018-19 | 2019-20 |
|-------------------------|---------|-----------------------------------|-----------------------------------|
| Amount | | \$190,922 | \$190,871 |
| Source | | SCG | SCG |
| Budget Refere nce | | Certificated Salaries Benefits | Certificated Salaries Benefits |

Action **1.28**

| For Actions/Services not included as co | ontributing to meeting the Increased | d or Improved Services Requirement: |
|---|--------------------------------------|-------------------------------------|
| | | |

| | - | | |
|--|---|---------------------------------------|---|
| Students to be Served: | | Location(s): | |
| (Select from All, Students with Disabilities, or Specific Stude Groups) | | (Select from All Sch Grade Spans): | ools, Specific Schools, and/or Specific |
| | | | |
| | C | DR | |
| For Actions/Services included as on Requirement: | contributing to me | eting the Increas | ed or Improved Services |
| | Scope of Servi | ces: | |
| Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income) | (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s)) | | Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans) |
| English Learners, Foster Youth, and/or Low Income | | | Fallsvalle School |
| Actions/Services | | | |
| Select from New, Modified, or Unchanged for 2017-18 | Select from New Unchanged for 20 | | Select from New, Modified, or Unchanged for 2019-20 |
| | N | ew | Modified |
| | | | |
| 2017-18 Actions/Services | 2018-19 Actions | s/Services | 2019-20 Actions/Services |
| | Additional te at Fallsvale | acher for support | Due to declining enrollment, this position will not be needed this year. |

| Year | 2017-18 | 2018-19 | 2019-20 |
|-------------------------|---------|-----------------------------------|---------|
| Amount | | \$122,914 | \$0 |
| Source | | SCG | n/a |
| Budget Refere nce | | Certificated Salaries Benefits | n/a |

Action **1.29**

| Students to be Served: (Select from All, Students with Disabilities, or Specific Student Groups) | | Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans): | |
|--|------------------------------------|--|--|
| Students with Disabilities | | All Schools | |
| | C |)R | |
| or Actions/Services included as equirement: | contributing to me | eting the Increas | sed or Improved Services |
| Scope of Served | | wide, Schoolwide, or Location(s): | |
| | | | |
| Actions/Services | | | |
| Select from New, Modified, or Unchanged for 2017-18 | Select from New Unchanged for 2 | · · · | Select from New, Modified, or Unchanged for 2019-20 |

| | | New |
|---|---|--|
| Select from New, Modified, or Unchanged for 2017-18 | Select from New, Modified, or Unchanged for 2018-19 | Select from New, Modified, or Unchanged for 2019-20 |

| 2017-18 Actions/Services | 2018-19 Actions/Services | 2019-20 Actions/Services |
|--------------------------|--------------------------|---|
| | | Intervention support for students with disabilities: ELA/math curriculum support; Professional Development for Co-Teaching; Universal Design for Learning training; Thinking Maps implementation for all teachers |

| Year | 2017-18 | 2018-19 | 2019-20 |
|-------------------------|---------|---------|---|
| Amount | | | \$20,000 |
| Source | | | LCFF SCG (supplementing restricted funds) |
| Budget Refere nce | | | Teacher Salaries Benefits Services |

Action 1.30

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans):

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

| Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income) | Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s)) | Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans) | |
|---|--|--|--|
| English Learners, Foster Youth, and/or Low Income | LEA-Wide | All Schools | |

| Select from New, Modified, or Unchanged for 2017-18 | Select from New, Modified, or Unchanged for 2018-19 | Select from New, Modified, or Unchanged for 2019-20 |
|---|--|--|
| | | New |
| | | |

| 2017-18 Actions/Services | 2018-19 Actions/Services | 2019-20 Actions/Services |
|--------------------------|--------------------------|---|
| | | Professional Development for para-professionals in strategies to support students in their educational environment |

Budgeted Expenditures

| Year | 2017-18 | 2018-19 | 2019-20 |
|-------------------------|---------|---------|---|
| Amount | | | \$10,000 |
| Source | | | SCG and Classified Professional Development Grant |
| Budget Refere nce | | | Services |

(Select from New Goal, Modified Goal, or Unchanged Goal)

Unchanged

Goal 2

Provide an educational setting that is conducive to learning

State and/or Local Priorities addressed by this goal:

| State Priorities: | 1 |
|-------------------|--|
| Local Priorities: | District Strategic Plan 4.4 Increase Maintenance and Operations Capacity Facility Inspection Tool |

Identified Need:

- 1. Due to the necessary implementation of CA State Standards aligned curriculum and a review of our CAASPP data, it is imperative to provide highly qualified and credentialed teachers trained in State Standards implementation strategies to support and educate our students in an environment that is conducive to learning.
- 2. In looking at student climate data: local Youth Truth data: the percent of students that agree/strongly agree that they enjoy coming to school has decreased: Big Bear High School-from 36% to 32%; Chautauqua High School from 56% to 41%; Big Bear Middle School from 52% to 34%. We recognize the need to ensure students feel emotionally and physically supported and safe on campus.
- 3. To continue to meet the academic and social needs of our TK 3rd grade students, we need to maintain the 24:1 ratio at those grade levels.
- 4. To provide students with a positive learning environment, we feel the need to continuously improve facility cleanliness and maintenance at all sites. We use the Facility Inspection Tool (FIT) reports to annually self-evaluate our sites.

| Metrics/Indic ators | Baseline | 2017-18 | 2018-19 | 2019-20 |
|---|--|--------------------------------|--------------------------------|--------------------------------|
| 1a. Provide highly qualified and credentialed teachers trained in CA State Standard Implementation Strategies State Metric: Teacher Misassignment Rate | 2015: 0% mis-assigned 2016: 0% mis- assigned | Maintain 0% mis-assignments | Maintain 0% mis-assignments | Maintain 0% mis-assignments |
| 1b. % of students receiving instruction in CA State Standards with aligned materials | 2015:100% 2016: 100% | 100% | 100% | 100% |
| 2. School Climate/School Connectedness | *5 th grade students feel connected to their school (2016 - | 5 th : 60% | N/A | 5 th : 70 % |

Expected Annual Measurable Outcomes

| [I ype nere] | | | | [1ype here] |
|---|---|---|--|--|
| Local Metric: CA Healthy Kids Survey (administered every other year) | 57%; *7 th grade students feel connected to their school (2016 – 66%; *9 th grade students feel connected to their school (2016 – 56%; *11 th grade students feel connected to their school (2016 – 49%; | 7 th :70% 9 th : 60% 11 th : 55% | | 7 th :75% 9 th : 70% BBHS:11 th :65% CT: 11 th :65% |
| 3a. Continue to meet required class size reduction progress under LCFF (24:1) Local Metric: Average class size report in May of each year | 2016: 22.4 2017: 22.1 | Below 24:1 | Below 24:1 | Below 24:1 |
| 4a. Individual site FIT reports State Metric: Overall Facility Rating Local Metric: FIT reports | 2015-16/ 2016-17 (In percentages) FV 93.60 / 94.74 NS 92.26 / 92.51 BBE 82.86/ 87.10 BL 94.96 / 96.37 MS 89.29 / 91.62 HS – 75.60 / 84.70 CT – 79.55 / 81.17 | 1% increase at each site; 2% increase if below 85% | 1% increase at each site; 2% increase if below 85% | 1% increase at each site; 2% increase if below 85% |
| 5a. Suspension and Expulsion rates State Metric: LCAP defined Suspension Rate State Metric: LCAP defined Expulsion Rate | <u>Suspension</u> 2014-15 / 2015-16 4.3% / 4.2% <u>Expulsion</u> 2014-15 / 2015-16 .00% / No data available | Decrease Suspension rates by at least 0.3% to 2.0% Maintain 0% Expulsion rate | Maintain Suspension rates below 2.0% Maintain 0% Expulsion rate | Maintain Suspension rates below 2.0% Maintain 0% Expulsion rate |

| 5b. Positive Behavior Intervention and Support (PBIS) reports ("major" incidents only) Local Metric: PBIS and Office Discipline Referrals | 2015-16 / 2016-17 BBE – 42 / 69 BLE – 56 / 89 NS – 110 /104 | Decrease PBIS and SWIS reports of Office Discipline Referrals by 5% each year | No longer using SWIS reports to track data; Discipline reports will be entered into iCampus; baseline scores will be established | There will be a decrease baseline scores to be determined by 2018- 2019 scores |
|--|--|--|--|---|
|--|--|--|--|---|

Planned Actions / Services

Complete a copy of the following table for each of the LEA's Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

Action 2.1

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans):

All Schools

All

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from English Learners, Foster Youth, and/or Low Income)

Scope of Services:

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

| Unchanged | Unchanged | Modified |
|---|---|--|
| Select from New, Modified, or Unchanged for 2017-18 | Select from New, Modified, or Unchanged for 2018-19 | Select from New, Modified, or Unchanged for 2019-20 |

| 2017-18 Actions/Services | 2018-19 Actions/Services | 2019-20 Actions/Services |
|---|---|---|
| Maintain teachers to keep current class sizes | Maintain teachers to keep current class sizes | Maintain teachers to keep current class sizes |

| Year | 2017-18 | 2018-19 | 2019-20 |
|-------------------------|-------------------------|-------------------------|-------------------------|
| Amount | Embedded in Goal 1, 1.3 | Embedded in Goal 1, 1.3 | Embedded in Goal 1, 1.3 |
| Source | | | |
| Budget Refere nce | | | |

Action 2.2

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

| 0 | |
|--|--|
| Students to be Served: (Select from All, Students with Disabilities, or Specific Student Groups) | Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans): |
| | PR |
| For Actions/Services included as contributing to me Requirement: | eting the Increased or Improved Services |
| Seene of Servi | 0001 |

| (Select from English Learners, Foster Youth, and/or Low Income) English Learners, Foster | Limited to Unduplicated Student Group(s)) School wide | (Select from All Schools, Specific Schools, and/or Specific Grade Spans) Specific Schools: High |
|--|--|--|
| English Learners, Foster Youth, and/or Low Income | School wide | Specific Schools: High School/Middle Schools |

[Type here]

| Select from New, Modified, or Unchanged for 2017-18 | Select from New, Modified, or Unchanged for 2018-19 | Select from New, Modified, or Unchanged for 2019-20 |
|---|--|---|
| Unchanged | Modified | Modified |
| 2017-18 Actions/Services Maintain safety personnel 3.75 hours at Big Bear High School 3.75 hours at Big Bear Middle School | 2018-19 Actions/Services Modify safety assistant hours at Big Bear High School and Big Bear Middle School High School: • Two 8 hour Middle School: • Two 6 hour | 2019-20 Actions/Services Maintain safety assistant positions at BBHS: • Two 8 hours; One 3.75 hours Due to increased grade level, add additional 3.75 hour at BBMS: • Two 6 hour • One 3.75 hour (new) |

| Year | 2017-18 | 2018-19 | 2019-20 |
|-------------------------|-----------------------------------|---------------------------------|---------------------------------|
| Amount | \$21,359 | \$143,938 | \$181,603 |
| Source | LCFF B | LCFF SCG RS 0006 | LCFF SCG RS 0006 |
| Budget Refere nce | 2xxx \$16,036 and 3xxx \$5,323 | Classified Salaries Benefits | Classified Salaries Benefits |

Action 2.3

| For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement: | | | |
|--|---|--|--|
| Students to be Served: (Select from All, Students with Disabilities, or Specific Student Groups) | | Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans): | |
| | | | |
| | C | DR | |
| For Actions/Services included as c Requirement: | contributing to me | eting the Increas | ed or Improved Services |
| Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income) | Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s)) | | Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans) |
| English Learners, Foster Youth, and/or Low Income | School Wide | | Specific Schools: High School/Middle Schools |
| Actions/Services Select from New, Modified, or Unchanged for 2017-18 | Select from Nev Unchanged for | | Select from New, Modified, or Unchanged for 2019-20 |
| Actions/Services of 2.3 from 2017-2018 has been moved Action/Services 2.4 | New | | Modified |
| 2017-18 Actions/Services | 2018-19 Action: | s/Services | 2019-20 Actions/Services |
| | Probation Officer | r | Due to the procurement of a School Resource Officer (Actions/Services 2.11), this position has been eliminated. |

| Year | 2017-18 | 2018-19 | 2019-20 |
|-------------------------|---------|---------------------------------|---------|
| Amount | | \$28,000 | \$0 |
| Source | | LCFF SCG RS 0006 | n/a |
| Budget Refere nce | | Services/Operating Expenditures | n/a |

Action 2.4

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans):

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

| Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income) | Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s)) | Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans) |
|---|--|---|
| English learners, Foster Youth, Low Income | Schoolwide | Specific Schools: High School |

| Select from New, Modified, or Unchanged for 2017-18 | Select from New, Modified, or Unchanged for 2018-19 | Select from New, Modified, or Unchanged for 2019-20 |
|---|--|--|
| Unchanged | Unchanged | Unchanged |

| 2017-18 Actions/Services | 2018-19 Actions/Services | 2019-20 Actions/Services |
|--|--|--|
| Fund "Days of Understanding" Student activity days | Fund "Days of Understanding" Student activity days | Fund "Days of Understanding" Student activity days |
| addressing tolerance, | addressing tolerance, | addressing tolerance, |
| bullying and inclusion Guest speaker included | bullying and inclusion Guest speaker included | bullying and inclusion Guest speaker included |

Budgeted Expenditures

| Year | 2017-18 | 2018-19 | 2019-20 |
|-------------------------|----------|------------------------------------|------------------------------------|
| Amount | \$5,000 | \$5000 | \$5,300 |
| Source | LCFF SCG | LCFF SCG | LCFF SCG |
| Budget Refere nce | Obj 5810 | Services/Operating Expenditures | Services/Operating Expenditures |

Action 2.5

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

| Students to be Served: (Select from All, Students with Disabilities, or Specific Student Groups) | Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans): |
|--|--|
| | |

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

| Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income) | Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s)) | Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans) |
|---|---|--|
| English Learners, Foster Youth, Low Income | LEA-wide | All Schools |

Actions/Services

| Select from New, Modified, or Unchanged for 2017-18 | Select from New, Modified, or Unchanged for 2018-19 | Select from New, Modified, or Unchanged for 2019-20 |
|---|--|--|
| Unchanged | Modified | Modified |
| 2017-18 Actions/Services | 2018-19 Actions/Services | 2019-20 Actions/Services |
| Previously Actions/Services 2.4 Provide access to food cards, gas cards, clothing, shoes, hygiene products, school supplies, incentives for students in small groups for social skills, emotion management, and peer leadership | Provide access to food cards, gas cards, clothing, shoes, hygiene products, school supplies, incentives for students in small groups for social skills, emotion management, and peer leadership via principals | Provide access to food cards, gas cards, clothing, shoes, hygiene products, school supplies, incentives for students in small groups for social skills, emotion management, and peer leadership via principals |

Budgeted Expenditures

| Year | 2017-18 | 2018-19 | 2019-20 |
|-------------------------|----------|------------------------------------|------------------------------------|
| Amount | \$2500 | \$2500 | \$1000 |
| Source | LCFF SCG | LCFF SCG RS 0006 | LCFF SCG RS 0006 |
| Budget Refere nce | Obj 5880 | Services/Operating Expenditures | Services/Operating Expenditures |

2.6 Action

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

| Students to be Served: | Location(s): |
|---|---|
| (Select from All, Students with Disabilities, or Specific Student Groups) | (Select from All Schools, Specific Schools, and/or Specific Grade Spans): |
| | |

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

| Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income) | Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s)) | Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans) |
|---|--|--|
| English Learners, Foster Youth, Low Income | LEA-wide | All Schools |
| Actions/Services | | |
| Select from New, Modified, or Unchanged for 2017-18 | Select from New, Modified, or Unchanged for 2018-19 | Select from New, Modified, or Unchanged for 2019-20 |
| | New | Modified |
| | | |
| 2017-18 Actions/Services | 2018-19 Actions/Services | 2019-20 Actions/Services |
| | Fund Health Aides at each school site | Fund Health Aides at each school site to support staff with students needing minor medical attention and to monitor immunization records |

| Year | 2017-18 | 2018-19 | 2019-20 |
|-------------------------|---------|---------------------------------|---------------------------------|
| Amount | | \$78,278 | \$68,348 |
| Source | | LCFF SCG RS 0006 | LCFF SCG RS 0006 |
| Budget Refere nce | | Classified Salaries Benefits | Classified Salaries Benefits |

Action 2.7

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

| Students to be Served: | Location(s): |
|---|---|
| (Select from All, Students with Disabilities, or Specific Student Groups) | (Select from All Schools, Specific Schools, and/or Specific Grade Spans): |
| | |

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

| Students to be Served: Select from English Learners, Foster Youth, and/or Low Income) | Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s)) | Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans) |
|---|---|---|
| English Learners, Foster Youth, Low Income | LEA-wide | All Schools |
| ctions/Services | | |
| Select from New, Modified, or Unchanged for 2017-18 | Select from New, Modified, or Unchanged for 2018-19 | Select from New, Modified, or Unchanged for 2019-20 |
| | | |
| | New | Modified |
| 2017-18 Actions/Services | New 2018-19 Actions/Services | Modified 2019-20 Actions/Services |

| Year | 2017-18 | 2018-19 | 2019-20 |
|--------|---------|------------------|------------------|
| Amount | | \$133,395 | \$20,695 |
| Source | | LCFF SCG RS 0006 | LCFF SCG RS 0006 |

| Year | 2017-18 | 2018-19 | | | 2019-20 | |
|---|---|---|---|--------------------|-------------------------------------|---|
| Budget Refere nce | | Classified Salaries Benefits | | | Classified Salaries Benefits | |
| Action | 2.8 | | | | | |
| For Actions/S | Services not included as | contributing | to mee | ting the Increased | or Im | proved Services Requirement: |
| | to be Served: All, Students with Disabilities | , or Specific S | c Student (Select from All Schools, Specific Schools, and/or Specific Grade Spans): | | | |
| | | | | | | |
| | | | 0 | R | | |
| For Actions/ | Services included as c | ontributing | - | | ed or | Improved Services |
| Requiremen | | ontributing | j to me | eing ne nereas | | Improved Dervices |
| Students to be Served: (Select from English Learners, Foster(Select f Limited | | (Select from | nited to Unduplicated Student (S | | (Sele | cation(s): ect from All Schools, Specific pols, and/or Specific Grade Spans) |
| | Learners, Foster Youth, ow Income | LEA- | | wide | | All Schools |
| Select from | Actions/Services Select from New, Modified, or Select from New, Modified, or Select from New, Modified, or | | | | | |
| Unchanged | for 2017-18 | Unchange | d for 20 | 018-19 | Unc | hanged for 2019-20 |
| | | | Ne | W | | Unchanged |
| 004- 40- | | 004045 | • • | | | |
| 2017-18 A | ctions/Services | 2018-19 Actions/Services | | 201 | 9-20 Actions/Services | |
| | | Restorative Justice training/program implementat | | | train con on c prac nav | torative Justice ning/program implementation tinued to work with students collaborative and cohesive ctices and strategies to igate positive relationships ong peer groups. |

| Year | 2017-18 | 2018-19 | 2019-20 |
|-------------------------|---------|------------------------------------|------------------------------------|
| Amount | | \$10,000 | \$10,000 |
| Source | | LCFF SCG RS 0006 | LCFF SCG RS 0006 |
| Budget Refere nce | | Services/Operating Expenditures | Services/Operating Expenditures |

Action 2.9

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans):

New

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

| Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income) | Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s)) | Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans) |
|---|--|---|
| English Learners, Foster Youth, Low Income | LEA-wide | All Schools |
| Actions/Services | | |
| Select from New, Modified, or Unchanged for 2017-18 | Select from New, Modified, or Unchanged for 2018-19 | Select from New, Modified, or Unchanged for 2019-20 |
| | | |

| 2017-18 Actions/Services | 2018-19 Actions/Services | 2019-20 Actions/Services |
|--------------------------|--------------------------|--|
| | | Hire a School Resource Officer (SRO) to provide support in the areas of student discipline as well as build rapport with students district wide to promote a positive culture on school sites |

| Year | 2017-18 | 2018-19 | 2019-20 |
|-------------------------|---------|---------|---------------------|
| Amount | | | \$217,000 |
| Source | | | LCFF SCG |
| Budget Refere nce | | | Contracted Services |

Action **2.10**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

| Students to be Served: | Location(s): | |
|---|---|--|
| (Select from All, Students with Disabilities, or Specific Student Groups) | (Select from All Schools, Specific Schools, and/or Specific Grade Spans): | |
| All students | All Schools | |
| OR | | |

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from English Learners, Foster Youth, and/or Low Income)

Scope of Services:

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

| Select from New, Modified, or Unchanged for 2017-18 | Select from New, Modified, or Unchanged for 2018-19 | Select from New, Modified, or Unchanged for 2019-20 |
|---|---|--|
| | | New |
| | | |
| 2017-18 Actions/Services | 2018-19 Actions/Services | 2019-20 Actions/Services |
| | | Purchasing of Social Emotional Learning curriculum district wide and professional development for teachers Second Step (TK – 8) |

• School Connect (9th)

Budgeted Expenditures

| Year | 2017-18 | 2018-19 | 2019-20 |
|-------------------------|---------|---------|-------------------------------------|
| Amount | | | \$28,400 |
| Source | | | Systems of Support (SBCSS proposal) |
| Budget Refere nce | | | Contracted Services |

Action 2.11

| For Actions/Services not included as o | contributing to meeting th | he Increased or Imp | proved Services Requirement: |
|--|----------------------------|---------------------|------------------------------|
| | | | |

| Students to be Served: | Location(s): |
|---|---|
| (Select from All, Students with Disabilities, or Specific Student Groups) | (Select from All Schools, Specific Schools, and/or Specific Grade Spans): |
| Students with Disabilities | All Schools |

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Scope of Services: Students to be Served: Location(s): (Select from LEA-wide, Schoolwide, or (Select from English Learners, Foster

Youth, and/or Low Income)

Limited to Unduplicated Student Group(s))

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

Actions/Services

| | | New |
|---|--|---|
| Select from New, Modified, or Unchanged for 2017-18 | Select from New, Modified, or Unchanged for 2018-19 | Select from New, Modified, or Unchanged for 2019-20 |

| 2017-18 Actions/Services | 2018-19 Actions/Services | 2019-20 Actions/Services |
|--------------------------|--------------------------|---|
| | | Supplemental flexible seating options (balls; stand up desks; movable tables and chairs) to better meet the needs of students with disabilities |

Budgeted Expenditures

| Year | 2017-18 | 2018-19 | 2019-20 |
|-------------------------|---------|---------|-------------------------|
| Amount | | | \$5000 |
| Source | | | LCFF SCG |
| Budget Refere nce | | | Instructional Materials |

(Select from New Goal, Modified Goal, or Unchanged Goal)

Modified Goal

Goal 3

Increase engagement level of students and families

State and/or Local Priorities addressed by this goal:

| State Priorities: | 3, 4, 5, |
|-------------------|---|
| Local Priorities: | District Strategic Plan 2.1 Expand Curricular Program 2.2 Increase Technology Access 2.3 Enhance Career Pathways |

Identified Need:

 When looking at our attendance data and the upcoming metric of chronic absenteeism, and after talking about the importance of making sure our students attend school to facilitate their learning, we felt the need to increase attendance rates (as of 4/31/19: Attendance rate: 94.3%)

2. As we continue to engage parents at all levels, a new survey was created and sent out asking questions regarding parent levels of engagement and involvement at their child(ren)'s site. The results show a need to increase parent attendance at district/site decision making meetings as only 35% of those that responded indicated they attended these types of meetings. 70% of the respondents indicated that they believed their voice was important for these decisions and 70% of those who responded indicated they had been invited to participate in these meetings. We believe there is need to increase parental involvement on multiple levels to ensure student success and are exploring ways to invite participation and allow all stakeholder voices to be heard.

3. After reviewing the Physical Fitness results, we want to continue to improve quality of the sports and physical education programs district-wide (Students meeting 5 out of 6 Physical Fitness standards: (2016: 5th - 58.0%; 7th - 66.5%; 9th - 68.4%; 2017: 5th - 49.5%; 7th - 66.1%; 9th - 72.9%; 2018: 5th - 56.5%; 7th - 77.2%; 9th - 70.4%)

Expected Annual Measureable Outcomes

| Metrics/Indic ators | Baseline | 2017-18 | 2018-19 | 2019-20 |
|---|----------------------------------|--|--|--|
| 1a. Middle School Dropout Rate State Metric: Middle School Dropout Rates | 2014: 0% 2015: 0% 2016: 0% | Maintain 0% Middle School Drop Out Rate | Maintain 0% Middle School Drop Out Rate | Maintain 0% Middle School Drop Out Rate |

[Type here]

| Metrics/Indic ators | Baseline | 2017-18 | 2018-19 | 2019-20 |
|---|---|---|---|---|
| 1b. High School Dropout Rate State Metric: High School Dropout Rates | 2014: .6% 2015: .8% 2016: .4% | Maintain a less than .4% dropout rate | Maintain a less than .4% dropout rate | Maintain a less than .4% dropout rate |
| 1c. High School Graduation Rate State Metric; High School Graduation Rates | 2015: 93.4% 2016: 97.3% | Maintain graduation rate above 95% | Maintain graduation rate above 95% | Maintain graduation rate above 95% |
| 1d. District Attendance Rate State Metric: School Attendance Rates Local Metric: District Attendance Rates | 2015: 94.02% 2016: 94.7% | 95% | 96% | 96% |
| 1e. LCAP defined Chronic Absenteeism Rate State Metric: LCAP defined Chronic Absenteeism Rate Local Metric: District LCAP defined Chronic Attendance Rates | 2016: 18% | Decrease Chronic Absenteeism by 2% from previous year | Decrease Chronic Absenteeism by 2% from previous year | Decrease Chronic Absenteeism by 2% from previous year |
| 2a. Multiple methods will be used to seek parental input State Metric: Effort to seek parental input on decision making at | Parent survey response rate: -LCAP survey (24 responses) -Title I survey (413 responses) | Increase LCAP Survey and Title I Survey response rates by 5% from previous year. | Increase LCAP Survey and Title I Survey response rates by 5% from previous year. | Increase LCAP Survey and Title I Survey response rates by 5% from previous year. |

[Type here]

| Metrics/Indic ators | Baseline | 2017-18 | 2018-19 | 2019-20 |
|---|--|---|---|---|
| district/site levels Local Metric: Number of schools with functioning and active quarterly School Site Council Meetings; LCAP Surveys; Title I Surveys | 100% of Title I schools have quarterly School Site Council meetings | 100% of Title I Sites will continue Quarterly School Site Council Meetings | 100% of Title I Sites will continue Quarterly School Site Council Meetings | 100% of Title I Sites will continue Quarterly School Site Council Meetings |
| 3a. % of student meeting 5/6 Healthy Fitness Zones Local Metric: Physical Fitness Test in grades 5, 7, and 9 | 2014-15 / 2015- 16/2016-17 (in percentages) 5 th : 58.4 / 58.0 7 th : 70.7 / 66.5 9 th : 62.2 / 68.4 | Increase each grade level by 2% from previous year | Increase each grade level by 2% from previous year | Increase each grade level by 2% from previous year |

Planned Actions / Services

Complete a copy of the following table for each of the LEA's Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

Action 3.1

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

| Students to be Served: | Location(s): | | | |
|---|---|--|--|--|
| (Select from All, Students with Disabilities, or Specific Student Groups) | (Select from All Schools, Specific Schools, and/or Specific Grade Spans): | | | |
| All | All Schools | | | |
| OR | | | | |
| For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement: | | | | |

Students to be Served:

(Select from English Learners, Foster Youth, and/or Low Income)

Scope of Services:

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

Actions/Services

| Select from New, Modified, or Unchanged for 2017-18 | Select from New, Modified, or Unchanged for 2018-19 | Select from New, Modified, or Unchanged for 2019-20 |
|--|--|--|
| Unchanged | Modified | Unchanged |
| 2017-18 Actions/Services | 2018-19 Actions/Services | 2019-20 Actions/Services |
| Purchase technology licensesWireless licenses | No longer need this service as we switched wireless programs | No longer need this service as we switched wireless programs |

Budgeted Expenditures

| Year | 2017-18 | 2018-19 | 2019-20 |
|-------------------------|----------|---------|---------|
| Amount | \$5000 | n/a | n/a |
| Source | LCFF B | | |
| Budget Refere nce | Obj 5840 | | |

Action 3.2

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

| Students to be Served: | Location(s): |
|---|---|
| (Select from All, Students with Disabilities, or Specific Student Groups) | (Select from All Schools, Specific Schools, and/or Specific Grade Spans): |
| | |

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

| Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)(Select from LEA-wide, Sch Limited to Unduplicated Stu Group(s)) | |
|--|-------------|
| English Learners, Foster Youth, and/or Low Income | All Schools |

Actions/Services

| Select from New, Modified, or Unchanged for 2017-18 | Select from New, Modified, or Unchanged for 2018-19 | Select from New, Modified, or Unchanged for 2019-20 |
|---|---|---|
| | New | Modified |
| 2017-18 Actions/Services | 2018-19 Actions/Services | 2019-20 Actions/Services |
| Action/Service 3.2 from 2017- 2018 has been moved to Actions/Services 3.3 | • One to one technology; classroom instructional technology | One to one technology in core; classroom instructional technology to increase student access to curriculum and increase achievement via engagement |

Budgeted Expenditures

| Year | 2017-18 | 2018-19 | 2019-20 |
|-------------------------|---------|--------------------|--|
| Amount | | \$284,336 | \$218,884 |
| Source | | LCFF SCG RS 0006 | LCFF SCG RS 0006 |
| Budget Refere nce | | Books and Supplies | Inter-fund transfer to the Board approved technology sustainability plan |

Action 3.3

| For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement: | | | | |
|--|---|--|---|--|
| Students to be Served: (Select from All, Students with Disabilities, or Specific Student Groups) | | Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans): | | |
| | | | | |
| | C | DR | | |
| For Actions/Services included as of Requirement: | contributing to me | eting the Increas | ed or Improved Services | |
| Students to be Served: Scope of Services: (Select from English Learners, Foster Youth, and/or Low Income) Scope of Services: (Select from LEA-wide, Schoolwide, or Youth, and/or Low Income) Limited to Unduplicated Student Group(s)) | | | | |
| English Learners, Foster LEA Wide Youth, and/or Low Income | | | All Schools | |
| Actions/Services | | | | |
| Select from New, Modified, or Unchanged for 2017-18 | Select from New Unchanged for 20 | | Select from New, Modified, or Unchanged for 2019-20 | |
| Unchanged | Unch | anged | Unchanged | |
| 2017-18 Actions/Services | 2018-19 Action | s/Services | 2019-20 Actions/Services | |
| Previously Action/Service 3.2 Offer Science, Technology, Engineering, and Math (STEM) opportunities at every site | Offer Science, Te Engineering, and opportunities at e | Math (STEM) | Offer Science, Technology, Engineering, and Math (STEM) opportunities at every site to further support student achievement in the area of math and science | |

| Year | 2017-18 | 2018-19 | 2019-20 |
|-------------------------|------------------------|--|--------------------|
| Amount | \$55,000 | \$55,000 | \$55,000 |
| Source | LCFF SCG | LCFF SCG RS 0006 | LCFF SCG RS 0006 |
| Budget Refere nce | Obj 4310 Mgmt Cod STEM | Books and Supplies Professional Development | Books and Supplies |

Action 3.4

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans):

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

| English Learners, Foster Youth, and/or Low Income School wide Specific: Schools: High School | Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income) | Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s)) | Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans) |
|---|---|---|---|
| | U | School wide | Specific: Schools: High School |

Actions/Services

| Select from New, Modified, or Unchanged for 2017-18 | Select from New, Modified, or Unchanged for 2018-19 | Select from New, Modified, or Unchanged for 2019-20 |
|---|--|---|
| Unchanged | Modified | Modified |

| 2017-18 Actions/Services | 2018-19 Actions/Services | 2019-20 Actions/Services |
|--|---|---|
| Previously Actions/Services 3.3 Oversee and maintain CTE classes | Beyond the Core Curriculum, we offer CTE classes to build college and career pathways to create options for post - secondary educational opportunities for our students. | Beyond the Core Curriculum, we offer CTE classes to build college and career pathways to create options for post - secondary educational opportunities for our students. Expanded Transportation Sector (Auto Mechanics) Expanded Cyber Security I and II |

Budgeted Expenditures

| Year | 2017-18 | 2018-19 | 2019-20 |
|-------------------------|--|---|--|
| Amount | \$259,048 | \$260,000 | \$145,642 |
| Source | LCFF B | LCFF SCG RS 0006 | LCFF SCG RS 0006 |
| Budget Refere nce | Obj 1xxx \$104,924 Obj 2xxx \$54,101 Obj 3xxx \$56,388 Obj 4xxx \$27,200 Obj 5xxx \$16,435 | Teacher Salaries Classified Salaries Benefits Books and Supplies Services/Operating Expenditures | Teacher Salaries Benefits Books and Supplies Services/Operating Expenditures |

Action 3.5

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans):

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

| Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income) | Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s)) | Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans) |
|---|---|--|
| English Learners, Foster Youth, and/or Low Income | Schoolwide | Big Bear High School |
| Actions/Services | | |
| Select from New, Modified, or Unchanged for 2017-18 | Select from New, Modified, or Unchanged for 2018-19 | Select from New, Modified, or Unchanged for 2019-20 |
| | New | Unchanged |
| | | |
| 2017-18 Actions/Services | 2018-19 Actions/Services | 2019-20 Actions/Services |
| Actions/Services 3.5 from 2017-2018 has been moved to 3.7 | Project Lead the Way: Principles of Engineering (annual program fee) | Project Lead the Way: Principles of Engineering class that facilitates hands-on experiences in the fields of Physics and math (annual program fee) |

| Year | 2017-18 | 2018-19 | 2019-20 |
|-------------------------|---------|------------------------------------|------------------------------------|
| Amount | | \$3000 | \$3000 |
| Source | | LCFF SCG | LCFF SCG |
| Budget Refere nce | | Services/Operating Expenditures | Services/Operating Expenditures |

Action 3.6

| For Actions/Services not included as | | | |
|---|---|--|--|
| or menoris/ services not menucu as | contributing to mee | eting the Increased | or Improved Services Requirement |
| Students to be Served: (Select from All, Students with Disabilities Groups) | s, or Specific Student | Location(s): (Select from All Sch Grade Spans): | ools, Specific Schools, and/or Specific |
| | | | |
| | 0 | R | |
| For Actions/Services included as e Requirement: | contributing to me | eting the Increas | ed or Improved Services |
| Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income) | Scope of Servi (Select from LEA-w Limited to Unduplica Group(s)) | ide, Schoolwide, or | Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans) |
| English Learners, Foster Youth, and/or Low Income | School wide | | Specific School: Big Bear Middle School |
| Actions/Services | | | |
| Select from New, Modified, or Unchanged for 2017-18 | Select from New Unchanged for 20 | | Select from New, Modified, or Unchanged for 2019-20 |
| | | 018-19 | |
| Unchanged for 2017-18 | Unchanged for 20 Uncha 2018-19 Actions Expand college a awareness | 018-19 anged s/Services | Unchanged for 2019-20 |

Budgeted Expenditures

| Year | 2017-18 | 2018-19 | 2019-20 |
|-------------------------|----------|------------------------------------|------------------------------------|
| Amount | \$5000 | \$5000 | \$5000 |
| Source | LCFF B | LCFF SCG RS 0006 | LCFF SCG RS 0006 |
| Budget Refere nce | Obj 5710 | Services/Operating Expenditures | Services/Operating Expenditures |

Action 3.7

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans):

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

| Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income) | Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s)) | Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans) |
|---|---|---|
| English Learners, Foster Youth, and/or Low Income | Schoolwide | Middle School/Elementary Schools |

Actions/Services

| Select from New, Modified, or Unchanged for 2017-18 | Select from New, Modified, or Unchanged for 2018-19 | Select from New, Modified, or Unchanged for 2019-20 |
|---|--|--|
| Unchanged | Modified | Modified |

| 2017-18 Actions/Services | 2018-19 Actions/Services | 2019-20 Actions/Services |
|--|---|---|
| Previously Actions/Services 3.5 Offer enrichment and/or intervention opportunities at each site Maintain teacher stipends at Elem and Middle School 3 teachers @ 1 day/week for 2hours | Offer enrichment and/or intervention opportunities at each site Maintain teacher stipends at Elem and Middle School 3 teachers @ 1 day/week for 2 hours | Offer enrichment and/or intervention opportunities at each site Maintain teacher stipends at Elem and Middle School 3 teachers @ 1 day/week for 2 hours Math/ELA intervention Yoga/Dance/Music/Coding/Art etc. enrichment classes |

Budgeted Expenditures

| Year | 2017-18 | 2018-19 | 2019-20 |
|-------------------------|---|------------------------------|------------------------------|
| Amount | \$51,660 | \$48,500 | \$20,902 |
| Source | LCFF B/SCG | LCFF SCG RS 0006 | LCFF SCG RS 0006 |
| Budget Refere nce | Obj 1130 \$35,000/ \$7,000 Obj 3xxx \$8,050/ \$1,610 | Teacher Salaries Benefits | Teacher Salaries Benefits |

Action 3.8

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

| Students to be Served: | Location(s): |
|---|---|
| (Select from All, Students with Disabilities, or Specific Student Groups) | (Select from All Schools, Specific Schools, and/or Specific Grade Spans): |
| | |

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

| (| Students to be Served: Select from English Learners, Foster Youth, and/or Low Income) | Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s)) | Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans) |
|----|---|---|---|
| | English Learners, Foster Youth, and/or Low Income | LEA Wide | All Schools |
| Ac | ctions/Services | | |
| | Select from New, Modified, or Unchanged for 2017-18 | Select from New, Modified, or Unchanged for 2018-19 | Select from New, Modified, or Unchanged for 2019-20 |
| | | | |
| | Unchanged | Modified | Modified |
| _ | | Modified 2018-19 Actions/Services Music/Drama/Choir/Art | Modified 2019-20 Actions/Services Music/Drama/Choir/Art is funded |

| Year | 2017-18 | 2018-19 | 2019-20 |
|-------------------------|--|------------------------------|------------------------------|
| Amount | \$67,472 | \$273,390 | \$287,353 |
| Source | LCFF B | LCFF SCG RS 0006 | LCFF SCG RS 0006 |
| Budget Refere nce | Obj 1110 \$49,809 Obj 3xxx \$17,663 | Teacher Salaries Benefits | Teacher Salaries Benefits |

Action 3.9

| For Actions/Services not included as | contributing to mee | ting the Increased | or Improved Services Requirement: | |
|--|--|---|--|--|
| Students to be Served: | | Location(s): | | |
| (Select from All, Students with Disabilities, or Specific Student Groups) | | (Select from All Schools, Specific Schools, and/or Specific Grade Spans): | | |
| | | | | |
| | Ο | R | | |
| For Actions/Services included as Requirement: | contributing to me | eting the Increas | ed or Improved Services | |
| | Scope of Servi | ces: | | |
| Students to be Served: | (Select from LEA-wi | | Location(s): | |
| (Select from English Learners, Foster Youth, and/or Low Income) | Limited to Unduplicated Student Group(s)) | | (Select from All Schools, Specific Schools, and/or Specific Grade Spans) | |
| English Learners, Foster Youth, and/or Low Income | School wide | | Big Bear Middle School Big Bear Elementary North Shore Elementary | |
| | | | Baldwin Lane Elementary | |
| | | | | |
| | | | | |
| Actions/Services | | | | |
| Actions/Services Select from New, Modified, or Unchanged for 2017-18 | Select from New, Unchanged for 20 | | Select from New, Modified, or Unchanged for 2019-20 | |
| Select from New, Modified, or | |)18-19 | | |
| Select from New, Modified, or Unchanged for 2017-18 | Unchanged for 20 |)18-19 | Unchanged for 2019-20 | |

Previously Action/Service 3.7 Provide afterschool transportation Provide afterschool for students staying after school transportation for students staying after school for for intervention/enrichment Provide afterschool transportation intervention/enrichment for students staying after school 1 day a week for Baldwin • for intervention/enrichment Lane, North Shore, Big 1 day a week for • Bear Elementary, Big Bear Baldwin Lane, North • 1 day a week for Baldwin Middle School Shore, Big Bear Lane, North Shore, Big

| Bear Elementary, Big Bear Middle School | | Elementary, Big Bear Middle School |
|--|--|---------------------------------------|
|--|--|---------------------------------------|

| Year | 2017-18 | 2018-19 | 2019-20 |
|-------------------------|---|---------------------------------|---------------------------------|
| Amount | \$5,000 | \$7,000 | \$5,700 |
| Source | LCFF SCG | LCFF SCG RS 0006 | LCFF SCG RS 0006 |
| Budget Refere nce | Obj 2230 \$4,500 Ojb 3xxx \$500 Mgmt Code TRNS | Classified Salaries Benefits | Classified Salaries Benefits |

Action 3.10

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

or Specific Student (Select)

(Select from All, Students with Disabilities, or Specific Student Groups)

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans):

| All | Specific Schools: Middle School |
|-----|---------------------------------|
| | High School |
| | |

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from English Learners, Foster Youth, and/or Low Income)

Scope of Services:

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

Actions/Services

[Type here]

| Unchanged for 2017-18 | Unchanged for 2018-19 | Unchanged for 2019-20 |
|-------------------------------|-------------------------------|-------------------------------|
| Select from New, Modified, or | Select from New, Modified, or | Select from New, Modified, or |

| Unchanged | Unchanged | Unchanged |
|-----------|-----------|-----------|
| | l | 1 |

| 2017-18 Actions/Services | 2018-19 Actions/Services | 2019-20 Actions/Services |
|---|--|--|
| Previously Action/Service 3.8 Provide league transportation for sports teams Middle School High School | Provide league transportation for sports teams Middle School High School | Provide league transportation for sports teamsMiddle SchoolHigh School |

Budgeted Expenditures

| Year | 2017-18 | 2018-19 | 2019-20 |
|-------------------------|---------------------------------------|------------------------------------|------------------------------------|
| Amount | \$34,000 | \$34,000 | \$34,000 |
| Source | LCFF B | LCFF B | LCFF B |
| Budget Refere nce | Obj 5710 \$4,000 Obj 5715 \$30,000 | Services/Operating Expenditures | Services/Operating Expenditures |

3.11 Action

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

| Students to be Served: | Location(s): | | |
|---|---|--|--|
| (Select from All, Students with Disabilities, or Specific Student Groups) | (Select from All Schools, Specific Schools, and/or Specific Grade Spans): | | |
| Students with Disabilities | All Schools | | |
| OR | | | |

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from English Learners, Foster Youth, and/or Low Income)

Scope of Services:

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s)

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

Actions/Services

| Select from New, Modified, or Unchanged for 2017-18 | Select from New, Modified, or Unchanged for 2018-19 | Select from New, Modified, or Unchanged for 2019-20 |
|---|--|--|
| Unchanged | Unchanged | Unchanged |
| 2017-18 Actions/Services | 2018-19 Actions/Services | 2019-20 Actions/Services |
| Previously Action/Service 3.9 Sensory tools/devices to support students in Special Education classes | Sensory tools/devices to support students in Special Education classes | Sensory tools/devices to support students in Special Education classes |

Budgeted Expenditures

| Year | 2017-18 | 2018-19 | 2019-20 |
|-------------------------|--------------------|---------------------|-------------------------|
| Amount | \$5000 | \$5000 | \$5000 |
| Source | LCFF SCG/Goal 5770 | LCFF Base/Goal 5770 | LCFF Base/Goal 5770 |
| Budget Refere nce | Obj 4310 | Books and Supplies | Instructional Materials |

Action 3.12

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

| For Actions/Services not included as | contributing to mee | ting the increased | of improved services Requirement. | | |
|--|--|--|---|--|--|
| Students to be Served: (Select from All, Students with Disabilities, or Specific Student Groups) | | Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans): | | | |
| | | | | | |
| OR | | | | | |
| For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement: | | | | | |
| Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income) | Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s)) | | Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans) | | |
| English Learners, Foster Youth, and/or Low Income | LEA Wide | | All Schools | | |
| Actions/Services | | | | | |
| Select from New, Modified, or Unchanged for 2017-18 | Select from New, Unchanged for 20 | · · · · · · · · · · · · · · · · · · · | Select from New, Modified, or Unchanged for 2019-20 | | |
| | Ne | ew | Modified | | |
| 2017-18 Actions/Services | 2018-19 Actions | s/Services | 2019-20 Actions/Services | | |
| | Transportation cc \$837,000 Base ar | | Transportation sustainability costs provided for tires, fuel, oil and contracted services as there is no mechanic on staff; funding beyond base funding provided by state contribution of \$837,000 base amount | | |

New

Budgeted Expenditures

| Year | 2017-18 | 2018-19 | 2019-20 |
|-------------------------|---------|------------------|---------------------------------------|
| Amount | | \$33,000 | \$70,000 |
| Source | | LCFF SCG RS 0006 | LCFF SCG RS 0006 |
| Budget Refere nce | | Tires/Fuel/Oil | Tires/Fuel/Oil Contracted Services |

Action 3.13

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

| Students to be Served: (Select from All, Students with Disabilities, or Specific Student Groups) | | Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans): | | | | |
|--|---|--|---|--|--|--|
| | | | | | | |
| OR | | | | | | |
| For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement: | | | | | | |
| Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income) | Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s)) | | Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans) | | | |
| English Learners | | | All Schools | | | |
| Actions/Services | | | | | | |
| Select from New, Modified, or Unchanged for 2017-18 | Select from New Unchanged for 20 | · · · · · · | Select from New, Modified, or Unchanged for 2019-20 | | | |

| 2017-18 Actions/Services | 2018-19 Actions/Services | 2019-20 Actions/Services |
|--------------------------|--------------------------|--|
| | | Creation of a parent education/resource center specifically targeting students and their families who are English Learners |

\$4,575,557

| Year | 2017-18 | 2018-19 | 2019-20 |
|-------------------------|---------|---------|-------------------------|
| Amount | | | \$10,000 |
| Source | | | LCFF SCG |
| Budget Refere nce | | | Instructional Materials |

Demonstration of Increased or Improved Services for Unduplicated Pupils

 LCAP Year: 2019-2020

 Estimated Supplemental and Concentration

 Grant Funds

23.20%

Describe how services provided for unduplicated pupils are increased or improved by at least the percentage identified above, either qualitatively or quantitatively, as compared to services provided for all students in the LCAP year.

Identify each action/service being funded and provided on a schoolwide or LEA-wide basis. Include the required descriptions supporting each schoolwide or LEA-wide use of funds (see instructions).

BVUSD has always offered a comprehensive academic program to ensure student success. In an effort to support ALL students, including unduplicated, we are adding/continuing the following Actions and Services:

*Ensure TK – 3rd small class sizes of 24:1 to promote student achievement and standards mastery; allow more one to one interaction and small group instruction and interventions (Action 1.2, pg 47, LEA wide)

*Continue implementation of The Achievement Initiative (A2A) (Action Item 1.18 pg 74, LEA wide) to address chronic absenteeism as our current rate is 13.9% (CA Dashboard). We recognize the need to monitor and analyze the data to better support these students to increase attendance. This program provides a platform for parent communication as well as a multitude of reports to inform and facilitate attention to this issue.

*The Student Services Support Liaison (Action item 2.7 pg 100, LEA wide) works directly with students in need to provide food cards, gas cards, and clothing for the homeless and economically challenged. Additionally, the Student Services Support Liaison works with the Department of Behavioral Health (DBH), Lutheran Social Services, and other local support agencies to meet the needs of our unduplicated count students.

*Continue Restorative Justice training/program (Action item 2.8, pg 102, LEA wide) to address our suspension rates, specifically in our students with disabilities.

*Increase Career Technical Education pathways (Action Item 3.4, pg 113, BBHS) to include an additional Cyber Security class and additional Automotive classes per a continued effort to expand options in the career pathways to better prepare students for careers post- graduation. The need to provide these types of classes is always on the priority lists from community members, parents, students, and teachers.

*Increase offerings of Advancement Via Independent Determination (AVID) class at Big Bear High School (Action Item 1.17, pg 73, BBHS) in order to increase the percentage of students graduating prepared for college and provide additional support as these students pursue a rigorous curriculum. We will have both a 9th grade and 10th grade AVID class.

*Maintain Bilingual aides to better support our English Learners in the classroom (Action Item 1.25, pg 82, LEA wide)

*Increase number of safety assistance at Big Bear Middle School to support the transition to a 6th – 8th grade site (Action Item 2.2, pg 94, BBMS)

In addition to the above services funded by Supplemental and Concentration Grant, we are also using different funds to bring the following to BVUSD:

*Supply supplemental materials and instructional supplies to specifically support English Learners as well as provide targeted professional development for teachers to support effective instructional strategies for English Learners (Action Item 1.23, pg 81, School wide).

*Continue to utilize Ellevations as a monitoring system of English Learners and Long-Term English Learners in attendance and academic performance and progress. (Action Item 1.24, pg 82, School wide)

*Continued Professional Development in the areas of Thinking Maps, AVID, Universal Design for Learning, and CA Science Project to prepare students in all academic areas (Action Item 1.21, pg 78, School wide)

In addition to the above services, Actions 1.3, 1.5, 1.6, 1.7a, 1.7b, 1.13, 1.16, 1.20, 1.30, 2.5, 2.6, 2.9, 3.2, 3.3, 3.8, 3.12, and 3.13 are districtwide services principally directed toward unduplicated students; Actions 1.4, 1.27, 2.3, 2.4, 3.5, 3.6, 3.7, and 3.9 are schoolwide services principally directed toward unduplicated students, and Action 1.12 directly supports unduplicated students. Each of these actions provide additional services to unduplicated students above the MPP of 23.20%.

Demonstration of Increased or Improved Services for Unduplicated Pupils

LCAP Year: 2018-19

Estimated Supplemental and Concentration Grant Funds

Percentage to Increase or Improve Services

\$4,227,779

21.86%

Describe how services provided for unduplicated pupils are increased or improved by at least the percentage identified above, either qualitatively or quantitatively, as compared to services provided for all students in the LCAP year.

Identify each action/service being funded and provided on a schoolwide or LEA-wide basis. Include the required descriptions supporting each schoolwide or LEA-wide use of funds (see instructions).

BVUSD has always offered a comprehensive academic program to ensure student success. In an effort to support ALL students, including unduplicated, we are adding the following Actions and Services:

*Ensure TK – 3 small class sizes of 24:1 to promote student achievement and standards mastery; allow more one to one interaction and small group instruction and interventions (Action 1.2, pg 47, LEA-Wide)

*Implementation of The Achievement Initiative (Action Item 1.18, pg 75; LEA Wide) to address chronic absenteeism as our current rate is 17.3%. We recognize the need to monitor and analyze the data to better support these students to increase attendance. This program provides a platform for parent communication as well as a multitude of reports to inform and facilitate attention to this issue.

*Implement Restorative Justice training/program (Action item 2.8, pg 83) to address our suspension rates, specifically in our students with disabilities.

*The Student Support program (Action item 2.7, pg XX) works directly with students in need to provide food cards, gas cards, and clothing for the homeless and economically challenged. Additionally, the Student Support program works with the Department of Behavioral Health (DBH), Lutheran Social Services, and other local support agencies to meet the needs of our unduplicated count students.

*Increased Career Technical Education pathways (Action Item 3.4, pg 92) to include Cyber Security class per a continued effort to expand options in the career pathways to better prepare students for careers post-graduation. The need to provide these types of classes is always on the priority lists from community members, parents, students, and teachers.

In addition to the above services funded by Supplemental and Concentration Grant, we are also using different funds to bring the following to BVUSD:

*Implementation Advancement Via Independent Determination (AVID) class at Big Bear High School (Action Item 1.17, pg 59) in order to increase the percentage of students graduating prepared for college and provide additional support as these students pursue a rigorous curriculum.

*Supply supplemental materials and instructional supplies to specifically support English Learners as well as provide targeted professional development for teachers to support effective instructional strategies for English Learners (Action Item 1.23, pg 66).

*Purchased Ellevations (Action Item 1.24, pg 68), as monitoring system of English Learners and Long-Term English Learners in attendance and academic performance and progress.

In addition to the above services, Actions 1.3, 1.4, 1.5, 1.6, 1.7, 1.7b, 1.13, 1.16, 1.20, 1.30, 2.5, 2.6, 2.9, 3.2, 3.3, 3.8, 3.12, and 3.13 are districtwide services principally directed toward unduplicated students, Actions 1.4, 1.27, 2.3, 2.4, 3.5, 3.6, 3.7, and 3.9 are schoolwide services principally directed toward unduplicated students, and Action 1.12 directly supports unduplicated students. Each of these actions provide additional services tounduplicated students above the MPP of 23.20%.

Demonstration of Increased or Improved Services for Unduplicated Pupils

LCAP Year: 2017-18

| Estimated Supplemental and Concentration | |
|--|--|
| Grant Funds | |

Percentage to Increase or Improve Services

\$ 2,731,963

14.02%

Describe how services provided for unduplicated pupils are increased or improved by at least the percentage identified above, either qualitatively or quantitatively, as compared to services provided for all students in the LCAP year.

Identify each action/service being funded and provided on a schoolwide or LEA-wide basis. Include the required descriptions supporting each schoolwide or LEA-wide use of funds (see instructions).

In order to meet our MPP of 14.02% to increased and improved services over prior year, please see below:

* Hire a full time CT Principal for Chautauqua School, which has a 90% Unduplicated count; previously, the BBHS Principal was over both BBHS and CT. 50% of CT Principal total compensation will be paid from

Supplemental and Concentration funding as this position will provide counseling services and intervention support.

* Professional development will be provided in 2017-2018 to implement Advancement Via Independent Determination (AVID) class at Big Bear High School (2018-2019)

* Expand Summer school for middle school and high school students needing additional intervention and support in math at the Middle School level and needing credit recovery at the High School level.

* Include English and continue to offer math for after school intervention at the High School: 2 days a week for 2 hours in each content area

* To retain and attract highly qualified staff and hire additional teacher to reduce class size, we negotiated a 1% increase and \$500 additional to health and welfare insurance cap at an estimated cost of \$284,506 paid from Supplemental and Concentration funds.